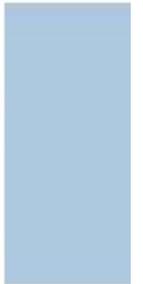
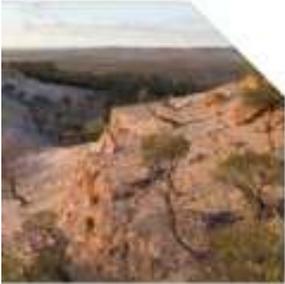
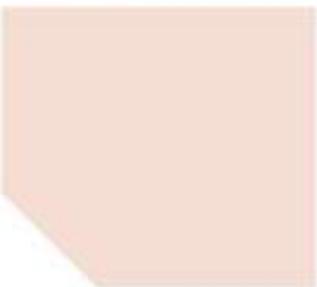


Connecting Council and Community



Longreach Regional Council **AGENDA**

Of the Ordinary Council Meeting to be held on Thursday 19 March 2026
at Longreach Council Chambers, 96 Eagle Street, Longreach, Qld 4730



Delivering excellent service



**Longreach
Regional Council**
Ilfracombe Isisford Longreach Yaraka

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Dear Councillors

Re: Meeting Notice for Council Meeting to be held on Thursday 19 March 2026

Notice is hereby given that the Council Meeting of the Longreach Regional Council will be held in the Longreach Council Chambers, 96 Eagle Street, Longreach, Qld 4730 on Thursday 19 March 2026 commencing at 9:00am.

Your attendance at this meeting is requested.

Yours faithfully



Brett Walsh
Chief Executive Officer
Enc

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

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1 Opening of Meeting and Acknowledgment of Country

2 Prayer

3 Condolences

4 Leave of Absence

5 Declaration of any Prescribed / Declarable Conflicts of Interest by Councillors

6 Confirmation of Minutes

6.1 Confirmation of Minutes

Recommendation

That Council confirms the Minutes dated 19 February 2026 as a true and accurate record of the meeting.

Appendices

1. Ordinary Council Meeting Minutes - 19 February 2026 FINAL [**6.1.1** - 15 pages]



Connecting Council
and Community

Longreach Regional Council **MINUTES**

of the Ordinary Council Meeting held on Thursday 19 February 2026
at 1 Devon Street, Ilfracombe, Qld 4727



Delivering
excellent service



**Longreach
Regional Council**
Ilfracombe Isisford Longreach Yarraka

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

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LONGREACH REGIONAL COUNCIL
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LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

1 Opening of Meeting and Acknowledgment of Country

The Mayor declared the meeting open at **9:00 am**.

"We acknowledge the Traditional Custodians of the land on which we meet today, and we pay our respects to their elders past and present."

Present

Councillors

Mayor	Cr AC Rayner
Deputy Mayor	Cr LJ Nunn
	Cr DJ Bignell
	Cr AJ Emslie
	Cr NA Gay
	Cr TM Hatch
	Cr AR Watts

Officers

Chief Executive Officer	Brett Walsh
Chief Financial Officer	David Wilson
Director of Communities	Tanya Johnson
Director of Organisational Services	Grace Cronin-Jones
Manager of Economics, Planning, and Legal	Simon Kuttner
Executive Officer of Governance	Sharon Calligaro

Apologies

Director of Works	André Pretorius
-------------------	-----------------

2 Prayer

Pastor Steve Ballin, Baptist Church, opened the meeting with a prayer.

3 Condolences

Nil

4 Leave of Absence

Nil

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

5 Declaration of any Prescribed / Declarable Conflicts of Interest by Councillors

Cr Rayner declared a declarable conflict of interest in Item 12.6 Siting Variation at 137 Kingfisher St, Longreach. The nature of the conflict is that Cr Rayner is related to the applicant. Cr Rayner will leave the meeting for the discussion and subsequent vote on the item.

Cr Watts declared a declarable conflict of interest in Item 12.6 Siting Variation at 137 Kingfisher St, Longreach. The nature of the conflict is that Cr Watts has an association with the applicant. Cr Watts sought the guidance of Councillors on whether to remain in the meeting for the discussion and subsequent vote on the item.

Res-2026-02-51

Moved: Cr Tracy Hatch | Seconded: Cr Nikki Gay

That Councillor Watts may participate in the debate and subsequent voting on Item 12.6 Siting Variation at 137 Kingfisher St, Longreach.

CARRIED 5 / 0

Pursuant to Section 150FA of the *Local Government Act 2009* Councillors voted as follows:

Voting For

Cr Nunn, Cr Bignell, Cr Emslie, Cr Gay, Cr Hatch

Voting Against

Nil

(Cr Rayner did not vote due to his declared conflict in the same matter)

6 Confirmation of Minutes

6.1 Confirmation of Minutes

Res-2026-02-22

Moved: Cr Dale Bignell | Seconded: Cr Tony Emslie

That Council confirms the Minutes dated 22 January 2026 and the Minutes from the Special Council Meeting dated 06 February 2026 as true and accurate records of the meetings.

CARRIED 7 / 0

7 Mayoral Report

7.1 Mayoral Report

Res-2026-02-23

Moved: Cr Nikki Gay | Seconded: Cr Andrew Watts

That Council receives the Mayoral Report, as presented.

CARRIED 7 / 0

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

8 Notices of Motion

Nil

9 Petitions

Nil

10 Deputations

Nil

11 Chief Executive Officer's Report

11.1 Councillor Information Correspondence

From the Chief Executive Officer, tabling a list of significant and relevant correspondence for Councillors and public information.

Res-2026-02-24

Moved: Cr Tracy Hatch | Seconded: Cr Dale Bignell

That Council receives the Councillor Information Correspondence Report, as presented.

CARRIED 7 / 0

11.2 Chief Executive Officer's Council Report

This report provides an update on the activities that have occurred over the previous month for the Chief Executive Officer.

Res-2026-02-25

Moved: Cr Nikki Gay | Seconded: Cr Leonie Nunn

That Council receives the Chief Executive Officer's Council report, as presented.

CARRIED 7 / 0

11.3 Annual Operational Plan 2025-26 - Q2 Review for Period Ending 31 December 2025

Consideration of the 2025-26 Annual Operational Plan review for the period ending 31 December 2025.

Res-2026-02-26

Moved: Cr Nikki Gay | Seconded: Cr Tony Emslie

That Council, pursuant to section 174(3) of the Local Government Regulation 2012, receives the Chief Executive Officer's evaluation of the implementation of the 2025-26 Annual Operational Plan for the period ended 31 December 2025.

CARRIED 7 / 0

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL ORDINARY MEETING MINUTES

The meeting adjourned for morning tea at **10:36 am** and resumed at **11:00am** with all those present prior to the adjournment in attendance.

Cr Nunn requested that it be minuted that Councillors sincerely appreciate the fresh flowers laid out at Morning Tea by Ilfracombe resident Suzanne Stanton.

11.4 Longreach Regional Council Corporate Plan 2024-2028 - Amendment

Consideration of a proposed amendment to the Longreach Regional Council Corporate Plan 2024-2028.

Res-2026-02-27

Moved: Cr Andrew Watts | Seconded: Cr Nikki Gay

That Council adopts the amended Longreach Regional Council Corporate Plan 2024-2028, as presented.

CARRIED 7 / 0

11.5 Attendance at upcoming conferences

Consideration of attendance at upcoming conferences for 2026.

Res-2026-02-28

Moved: Cr Tracy Hatch | Seconded: Cr Tony Emslie

That Council authorises;

- 1. The Mayor, Councillors Nunn and Bignell, and Chief Executive Officer to attend the Civic Leaders Summit in Brisbane on 25-26 March 2026*
- 2. The Mayor, Councillors Nunn, Watts, Gay and Hatch, and Chief Executive Officer to attend the National General Assembly in Canberra on 23-25 June 2026; and*
- 3. The Mayor, Councillors Nunn, Emslie, Gay, Bignell, and Watts, and the Chief Executive Officer to attend the Local Government Association of Queensland 130th Annual Conference in Cairns on 19-21 October 2026.*

CARRIED 7 / 0

12 Organisational Services Report

12.1 Director of Organisational Services Report

This report provides an update on the activities that have occurred over the previous month for the Director of Organisational Services.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

Res-2026-02-29

Moved: Cr Nikki Gay | Seconded: Cr Andrew Watts

That Council receives the Director of Organisational Services Council report, as presented.

CARRIED 7 / 0

12.2 Monthly Workplace Health and Safety Report

The Workplace Health and Safety report is presented to the Council for consideration. Details include performance commentary, risk management activities, health and safety initiatives, training, injuries and Workers Compensation claims information, as of 9 January 2026.

Res-2026-02-30

Moved: Cr Tracy Hatch | Seconded: Cr Dale Bignell

That Council notes the monthly Workplace Health and Safety report for February 2026, as presented.

CARRIED 7 / 0

12.3 Information Report - Organisational Services

This report provides an update on a range of activities that have occurred over the previous month for the Organisational Services Directorate.

Res-2026-02-31

Moved: Cr Andrew Watts | Seconded: Cr Dale Bignell

That Council receives the Organisational Services Information Report, as presented.

CARRIED 7 / 0

The meeting adjourned for lunch at **12:35pm** and resumed at **1:23 pm** with all those present prior to the adjournment in attendance.

12.4 Information Report - Planning and Development Report

This report provides an update on Development Services that has occurred during the month of January.

Res-2026-02-32

Moved: Cr Tony Emslie | Seconded: Cr Leonie Nunn

That Council receives the Planning and Development information report, as presented.

CARRIED 7 / 0

12.5 DA2526-010 - Siting Variation at 133 Emu St Longreach

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

Consideration of a Referral Agency Assessment Application for an alternative siting assessment lodged with Council for the proposed residential use at 131-133 Emu Street, Longreach described as Lot 807 on L3573.

Res-2026-02-33

Moved: Cr Andrew Watts | Seconded: Cr Tony Emslie

That Council approves the Referral Agency Assessment Application DA2526-010, as presented.

CARRIED 7 / 0

12.6 DA2526-041 - Siting Variation at 137 Kingfisher St Longreach

Consideration of a Referral Agency Assessment Application for an alternative siting assessment lodged with Council for the proposed residential use at 137 Kingfisher Street, Longreach described as Lot 29 on L3579.

Attendance

Cr Tony Rayner left the meeting, and Cr Leonie Nunn assumed the chair, at 1:39 pm.

Res-2026-02-34

Moved: Cr Tony Emslie | Seconded: Cr Nikki Gay

That Council approves the Referral Agency Assessment Application DA2526-041, as presented.

CARRIED 6 / 0

Attendance

Cr Tony Rayner returned to the meeting and resumed the chair at 1:47 pm.

12.7 Consideration of Longreach Regional Council Local Resilience Action Plan

Consideration of Longreach Regional Council Local Resilience Action Plan, reviewed January 2026.

Procedural Motion

Res-2026-02-52

Moved: Cr Andrew Watts

That the item lie on the table.

CARRIED 7 / 0

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

12.8 Consideration of Longreach Regional Council Employee Code of Conduct Policy

Consideration of the Employee Code of Conduct Policy No. 04-05.

Res-2026-02-35

Moved: Cr Dale Bignell | Seconded: Cr Leonie Nunn

That Council, in accordance with section 17 of the Public Sector Ethics Act 1994, approves the Employee Code of Conduct, as presented.

CARRIED 7 / 0

13 Finance Report

13.1 Chief Financial Officer's Report

Consideration of the financial statements for the period ending 31 January 2026:

Res-2026-02-36

Moved: Cr Andrew Watts | Seconded: Cr Nikki Gay

That Council receives the Chief Financial Officer's Report for the period ending 31 January 2026, as presented.

CARRIED 7 / 0

13.2 Information Report - Finance

This report provides an update on a range of activities that occurred during the month for the Financial Services Directorate.

Res-2026-02-37

Moved: Cr Andrew Watts | Seconded: Cr Leonie Nunn

That Council receives the Finance Information Report, as presented.

CARRIED 7 / 0

13.3 Audit and Risk Committee Meeting - 9 December 2025

Consideration of the report on matters reviewed at the Audit and Risk Committee meeting held on 9 December 2025.

Res-2026-02-38

Moved: Cr Nikki Gay | Seconded: Cr Tracy Hatch

That Council notes the report of the Audit and Risk Committee meeting held on 9 December 2025.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

CARRIED 7 / 0

14 Communities Report

14.1 Housing Policy - Review

Consideration of Council Housing Policy No. 11.5 which has undergone a review due to the addition of affordable housing.

Res-2026-02-39

Moved: Cr Leonie Nunn | Seconded: Cr Tracy Hatch

That Council adopts the Council Housing Policy No 11.5, as presented.

CARRIED 7 / 0

14.2 External Communications and Social Media Policy - Review

Consideration of 2.20 External Communications and Social Media Policy, which has undergone a review.

Procedural Motion

Res-2026-02-40

Moved: Cr Andrew Watts

That the item lie on the table.

CARRIED 7 / 0

14.3 Sponsorship - GroWQ Assoc. Inc

Consideration of sponsorship applications received in January in accordance with the Council's Sponsorship Policy No. 11.07.

Res-2026-02-41

Moved: Cr Tracy Hatch | Seconded: Cr Andrew Watts

That Council approves the allocation of funds from the 2025/2026 Sponsorship budget, as contained in the following table, in accordance with the Sponsorship Policy No 11.07:

Organisation / Name	Event / Activity	Event Date	Grant Approved
GroWQ Association Inc.	GroWQ Ag Innovation Expo	29 - 30 July 2026	Financial \$8,448.00 In-Kind \$1,552.00
			TOTAL \$10,000.00

CARRIED 7 / 0

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

14.4 Sponsorship - Queensland Music Trails

Consideration of sponsorship applications received in January in accordance with the Council's Sponsorship Policy No. 11.07.

<i>Res-2026-02-42</i> <i>Moved: Cr Andrew Watts Seconded: Cr Tracy Hatch</i> <i>That Council approves the allocation of funds from the 2025/2026 Sponsorship budget, as contained in the following table, in accordance with the Sponsorship Policy No 11.07:</i>			
Organisation / Name	Event / Activity	Event Date	Grant Approved
QLD Music Trails	QLD Music Trails - Outback Concert Longreach	29 th April 2026	Financial \$9,000.00 In-Kind \$0.00
			TOTAL \$9,000.00 CARRIED 7 / 0

14.5 Sponsorship - Longreach Junior Rugby League

Consideration of sponsorship applications received in January in accordance with the Council's Sponsorship Policy No. 11.07.

<i>Res-2026-02-43</i> <i>Moved: Cr Nikki Gay Seconded: Cr Leonie Nunn</i> <i>That Council approves the allocation of funds from the 2025/2026 Sponsorship budget, as contained in the following table, in accordance with the Sponsorship Policy No 11.07:</i>			
Organisation / Name	Event / Activity	Event Date	Grant Approved
Longreach Junior Rugby League	Matt Scott Outback Shield U13's Carnival	11 th & 12 th April 2026	Financial \$5,900.60 In-Kind \$2,504.00
			TOTAL \$8,404.60 CARRIED 7 / 0

14.6 Project Management Update

Receive the project management update for the month of January 2026.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

Res-2026-02-44

Moved: Cr Andrew Watts | Seconded: Cr Dale Bignell

That Council receives the Project Management Update Report, as presented.

CARRIED 7 / 0

14.7 Information Report - Communities

This report provides an update on the range of activities that have occurred during the month for the Community Services Directorate.

Res-2026-02-45

Moved: Cr Leonie Nunn | Seconded: Cr Tony Emslie

That Council receives the Communities Information Report, as presented.

CARRIED 7 / 0

14.8 Director of Communities Report

This report provides an update on the activities that have occurred over the previous month for the Director of Communities.

Res-2026-02-46

Moved: Cr Nikki Gay | Seconded: Cr Tony Emslie

That Council receives the Director of Communities Report, as presented.

CARRIED 7 / 0

The meeting adjourned for a short recess at 3:25pm and resumed at 3:31pm with all those present prior to the adjournment in attendance.

15 Works Report

15.1 Longreach Landfill End-of-Life Tyre Removal

Consideration of options and costs provided for the shredding and/or removal of excess end-of-life (waste) tyres from Longreach Landfill.

Res-2026-02-47

Moved: Cr Tracy Hatch | Seconded: Cr Dale Bignell

That Council approves a 2026/27 budget item for the sum of \$102,000 ex GST to be allocated for collection and removal of the stockpiled tyres as per option 4.

CARRIED 7 / 0

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

15.2 Information Report - Works

This report provides an update on the range of activities that have occurred during the month of January 2026 for the Works Directorate.

Res-2026-02-48

Moved: Cr Tony Emslie | Seconded: Cr Leonie Nunn

That Council receives the Works Information Report, as presented.

CARRIED 7 / 0

15.3 Director of Works Report

This report provides an update on the activities that have occurred over the previous month for the Director of Works.

Res-2026-02-49

Moved: Cr Nikki Gay | Seconded: Cr Tracy Hatch

That Council receives the Director of Works Report, as presented.

CARRIED 7 / 0

16 Late Items

16.1 Grazing Homestead Perpetual Lease - Survey Costs

Consideration of a request from a landholder for Council to contribute to the surveying cost of the Yaraka Bimerah Road within their private application for conversion of GHPL 3/6089.

Res-2026-02-50

Moved: Cr Andrew Watts | Seconded: Cr Dale Bignell

That Council denies the request to contribute to surveying costs in the application to convert GHPL 3/6089.

CARRIED 7 / 0

17 Closed Matters

Nil

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING MINUTES

18 Closure of Meeting

There being no further business, the meeting was closed at **3:56 pm.**

Minutes Certificate

These minutes are unconfirmed

Cr AC Rayner
Mayor

Brett Walsh
Chief Executive Officer

7 Mayoral Report

7.1 Mayoral Report

The Mayor attended meetings and engagements in the time since the last Council meeting, including but not limited to:

- Mayor chaired LDMG meetings as part of the flood response
- Attended CUC Board meeting
- Attend and chair RAPAD meetings
- Attend Red Ridge AGM & Board meeting
- Meeting with Jade Lawson (NIAA)
- Travelled to Canberra with CEO to present paper to the Lake Eyre Basin Community Advisory Committee and the Lake Eyre Basin Scientific Advisory Panel
- Held discussions with Senator Chisholm, Hon David Littleproud MP and Toby Walker (Senior Advisor for Minister Watts) while in Canberra
- Dinner meeting with Treasurer David Janetzki, Minister for Energy and Minister for Home Ownership, Jordan Engel (Advisor to the Treasurer), Minister Ann Leahy, other Shire Mayors and LGAQ representatives
- Meeting with local residents
- Meeting with LGAQ Bush Councils Convention organisers
- Attended the Community Engagement Street Stall

Recommendation:

That Council receives the Mayoral Report, as presented.

8 Notices of Motion

None received at time of agenda preparation.

9 Petitions

None received at time of agenda preparation.

10 Deputations

None received at time of agenda preparation.

11 Chief Executive Officer's Report

11.1 Councillor Information Correspondence

From the Chief Executive Officer, tabling a list of significant and relevant correspondence for Councillors and public information.

The following correspondence has been received up to 11 March 2026.

1. 02228-26 Games On- Grassroots Program [**11.1.1** - 1 page]
2. Last call to register Games On [**11.1.2** - 1 page]
3. LET Minister to Councillors Advising of Bill Redacted [**11.1.3** - 2 pages]
4. Empowering Councils Key Reforms [**11.1.4** - 1 page]
5. DG Letter - Depreciation Taskforce [**11.1.5** - 2 pages]
6. Battery Recycling - Mandatory battery stewardship [**11.1.6** - 1 page]
7. QPS SES letter [**11.1.7** - 1 page]
8. LEB thank you [**11.1.8** - 1 page]
9. Thank You Mitchell Grass Retreat [**11.1.9** - 1 page]

Recommendation:

That Council receives the Councillor Information Correspondence Report, as presented.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

DELIVERING
FOR QUEENSLAND



Please quote: CTS 02228/26

13 February 2026

Department of
Sport, Racing and Olympic
and Paralympic Games

Mr Brett Walsh
Chief Executive Officer
Longreach Regional Council
[REDACTED]

Dear Mr Walsh

The Queensland Government has recently opened applications for \$30 million in funding through the Games On! Grassroots Infrastructure Program, aimed at assisting local sporting organisations and clubs to upgrade or build new infrastructure for our communities.

It is important to note that all registrations of interest (ROIs) must be submitted by 18 March 2026. Please note that it's a simple two-stage process, and only limited information and documentation (like confirmed land tenure) is required for the ROI stage.

I am writing to seek your consideration and support when sporting clubs and organisations approach Council in its capacity as landowner, to progress infrastructure projects that may require approvals within a short amount of time.

I know this may be a challenge for all parties, but it is important that projects funded under the Games On! program are delivered efficiently, and that communities can benefit from improved facilities as soon as possible. In many cases, the success of these projects may depend on the ability of Queensland's councils to move quickly with assessments and approvals.

Our local governments play a critical role in the delivery of sporting infrastructure across the state. As landowners and community leaders, councils form a vital partnership with the Queensland Government in supporting participation, accessibility, and building places where people can connect and be active. This partnership is particularly important as we work together to meet growing demand for quality community sport and recreation facilities in the lead up to the 2032 Olympic and Paralympic Games.

I acknowledge the pressures councils face in managing governance responsibilities and community expectations, particularly when resources are stretched. I ask that, where possible, councils give consideration to appeals from sporting organisations for expedited assessment.

Ultimately, projects funded under the Games On! program are designed to benefit the community's health and wellbeing, and improve participation, community connection and inclusion.

The Queensland Government greatly values the strong, collaborative and productive relationship we share with Council. Together, we can continue to ensure that investment in sporting infrastructure delivers maximum benefit to our local communities.

Yours sincerely

A handwritten signature in black ink, appearing to read "Andrew Hopper".

Andrew Hopper
Director-General

1 William Street, Brisbane
PO Box 15478
CITY EAST QLD 4002

Telephone +61 7 3333 [REDACTED]
Website www.sport.qld.gov.au
ABN 49 536 543 548

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

From: Sport and Racing

Sent: Thursday, 26 February 2026 2:07 PM

Subject: Last call to register interest in Games On! Grassroots Infrastructure Program

CAUTION: This email originated from outside of Longreach Regional Council - Only open links & attachments you're expecting.

The deadline is fast approaching! Eligible organisations must register their interest in the \$30 million [Games On! Grassroots Infrastructure Program](#) by **18 March 2026** to be considered for funding.

Games On! is helping clubs and organisations across Queensland upgrade facilities, improve access, and boost participation as we prepare for the 2032 Olympic and Paralympic Games.

Help us spread the word

We're asking for your support to help spread the word and ensure all eligible organisations register in time. To make it easy, we've created a promotional toolkit with ready-to-use resources:

[Games On! Promotional Kit](#)

Shortlisted organisations will then be invited to submit a full application. To help strengthen applications, organisations can also explore the [Places and Spaces infrastructure resources](#) on [Sport HQ](#).

Visit our website for eligibility details and more information: www.qld.gov.au/gameson

Thank you

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The Games On! Team

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

Minister for Local Government
and Water and Minister for Fire,
Disaster Recovery and Volunteers

DELIVERING
FOR QUEENSLAND



Our ref: CTS 04162/26

1 William Street Brisbane
GPO Box 2247 Brisbane
Queensland 4001 Australia
Telephone +61 7 3719 7420
Email lgwv@ministerial.qld.gov.au
Website www.qld.gov.au

Councillor Anthony Rayner
Mayor
Longreach Regional Council

Email: [REDACTED]

Dear Councillor Rayner

I am pleased to advise you that the Local Government (Empowering Councils) and Other Legislation Amendment Bill 2026 (the Bill) was passed through Parliament on 5 March 2026 and is now awaiting Royal Assent.

This reform represents another important step in strengthening our partnership with local government.

The Bill delivers on the Queensland Government's commitment to empower councils, cut unnecessary red tape, and ensure local governments have the authority and clarity needed to serve their communities effectively.

The Bill includes key amendments to the *Local Government Act 2009*, *City of Brisbane Act 2010*, the *Local Government Electoral Act 2011*, the *Right to Information Act 2009* and associated regulations. These changes are designed to:

- empower mayors to be the official spokesperson of their councils
- streamline council operations by removing unnecessary red tape and regulations
- improve transparency through simplified councillor conflicts of interest and register of interests framework
- refocus the councillor conduct framework to better address serious misconduct and remove the process for councillors sitting in judgement of their peers
- provide certainty by clarifying remuneration, leaves of absence, and vacancies of office and eligibility for elected members
- protect the privacy and safety of election participants by removing the requirement to publicly disclose residential addresses.

Further information about the provisions in the Bill is available in the enclosed factsheet.

It should be noted that most of the Bill's provisions commence on Assent, however, amendments to the following provisions will commence at a later date by proclamation:

- conflicts of interest
- register of interests
- removal of conduct breaches from the councillor conduct framework.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

Technical amendments to superannuation arrangements for local government employees will commence on 1 July 2026, aligning the local government legislation with Australian Government changes effective from that date.

We recognise that implementing legislative reform requires planning and support. We are committed to working with you and your council to ensure a smooth and practical transition.

The Department of Local Government, Water and Volunteers (the department) will be hosting a series of webinars to assist with building your understanding of the reforms. The first of these will be tailored to elected officials.

Empowering Councils Bill (Mayors and Councillors)

Date: Monday 16 March 2026

Time: 4:00 – 4.45PM

A Teams invitation will be issued from the department shortly.

A range of training and guidance materials are available, including face-to-face workshops and online resources tailored to support you and council officers.

Officers from the department have commenced contacting council Chief Executive Officers (CEO) to discuss arranging a session to provide detailed information about the amendments. The department's online training platform, LG Central, has been updated with resources including factsheets, policies, and model procedures to reflect these changes.

The mandatory online training will be available when relevant provisions come into effect. More information will be supplied when this occurs.

The department's Local Government Division is available to help you navigate the changes and what they mean for you. If you have any questions, please reach out to the Southern Regional Director Cassie White at [REDACTED].

Thank you for your ongoing commitment to partnering with the Queensland Government. Together we will ensure these reforms are implemented in a way that strengthens councils and delivers for our communities.

If you have any questions, please contact my Chief of Staff, Mr Angus McCaffrey, on [REDACTED] or email [REDACTED].

Yours sincerely



ANN LEAHY MP
Minister for Local Government and Water
Minister for Fire, Disaster Recovery and Volunteers

Enc.

Local Government (Empowering Councils) and Other Legislation Amendment Bill 2026 – key reforms

Empowering Councils

- › Re-empower councillors to appoint senior executive employees (via appointment panels) and Brisbane City Council councillors to appoint senior contract employees.
- › Clarify rating powers for Indigenous local governments, including providing a framework to enable them to rate in the future.
- › Amendments to section 143 of the *Local Government Act 2009* to facilitate local government access to essential State-owned quarry material.

Empowering Mayors

- › Reinforcement of the mayor as the official spokesperson of the local government.
- › Clarification that the mayor is the default chairperson of ordinary and special meetings of the local government.

Improve conflicts of interest and register of interests framework

- › Replace the existing conflicts of interest framework with a material personal interest and conflict of interest framework.

Reduce red tape

- › General approval for major policy decisions about Disaster Recovery Funding Arrangements assistance to be made during local government caretaker periods.
- › Remove conduct breaches from the councillor conduct framework.
- › Remove duplication in reporting requirements in the annual report.
- › Change mandatory training requirements for candidates and councillors.
- › Remove regulation-making power in relation to functions/responsibilities of councillor advisors.
- › Streamline the postal ballot application process.
- › Electoral Commission of Queensland to initiate a review process and amend deadline of review of wards/divisions and councillors before a quadrennial election.
- › Remove the requirement to provide the Minister with a public benefit assessment report.

dlgww.qld.gov.au

Provide certainty about councillor remuneration, leaves of absence, vacancies and eligibility

- › Clarify councillors are entitled to remuneration from the date their term starts or date appointed, until the date their term ends.
- › Clarify that a councillor absent from council (with or without leave of absence) is entitled to remuneration.
- › Clarify that a leave of absence does not stop a councillor participating in meetings, nor limit that councillor undertaking other responsibilities.
- › Clarify that a councillor's office becomes vacant if they are elected or appointed to fill a vacancy in the office of Mayor.
- › Provide for the automatic removal from office of a councillor who nominates as a candidate in a state election.

Promote good governance and decision-making

- › Enabling sound and robust decision-making by Brisbane City Council's Establishment and Coordination Committee ('Civic Cabinet') and amending the information disclosure provisions.
- › Implement the recommendation of a Parliamentary Ethics Committee report by providing that the power for councillors to request information from the CEO does not apply to a Parliamentary proceeding (e.g. a submission to a committee, tabled paper).

Enhance safeguards for election candidates and participants

- › Remove the requirement for an election candidate/participant to include a physical address in election material.
- › Instead, a candidate or participant would be given the option of including a PO Box address or other form of address prescribed by regulation.

Minor, administrative and technical amendments

- › Allow Brisbane City Council to adopt its budget before 1 August to align with other councils.
- › Ensure the name of a councillor who engages in unsuitable meeting conduct is included in the conduct register.
- › Clarify that the obligation of trustee councils applies to all trustee councils.
- › Update references in legislation.
- › Allow councils to use existing complaints processes for competitive neutrality complaints.
- › Allow a person to act as Independent Assessor for more than six months in a 12-month period.
- › Align the superannuation arrangements for permanent local government employees in the *Local Government Act 2009* with upcoming changes to Commonwealth superannuation legislation.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

**DELIVERING
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**Queensland
Government**

Department of
**Local Government,
Water and Volunteers**

Our ref: CTS 01879/26

3 March 2026

Mr Brett Walsh
Chief Executive Officer
Longreach Regional Council

Email: [REDACTED]

Dear Mr Walsh

I am pleased to inform you that Mr Neil Castles, Lead of the Depreciation Taskforce (the Taskforce), has submitted the Taskforce's final report to the Honourable Ann Leahy MP, Minister for Local Government and Water and Minister for Fire, Disaster Recovery and Volunteers.

The Taskforce has successfully completed its ambitious program of work, engaging comprehensively with all 77 Queensland councils and key local government stakeholders within a challenging timeframe.

The findings of the Taskforce highlight that the impacts of depreciation on councils' financial sustainability vary significantly across Queensland councils. The Taskforce was able to capture and carefully consider a diverse range of council experiences and perspectives.

The submission of the Taskforce's final report reinforces the Queensland Government's commitment to collaborating with councils to support long-term financial sustainability and deliver positive outcomes for Queensland communities.

As part of this commitment, the Taskforce's final report includes recommendations to further strengthen both the Sustainability Framework (the Framework) and the Financial Management (Sustainability) Guideline (the Guideline). Accordingly, the Department of Local Government, Water and Volunteers will delay the commencement of the triennial review of the Framework and the Guideline until the Queensland Government has finalised its position.

I would like to extend my sincere gratitude to you and your council for your valuable contribution to the Taskforce, as well as for the time and expertise you generously shared throughout this process.

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LONGREACH REGIONAL COUNCIL
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The Queensland Government will now review the Taskforce's final report and recommendations, and I look forward to providing you with further updates in the near future.

Yours sincerely



Bronwyn Blagoev
Director-General

cc Mr David Wilson
Chief Finance Officer
[REDACTED]

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Battery Stewardship Council



A | Level 27, 101 Collins Street
Melbourne VIC 3000
E | contact@bsc.org.au
T | 1300 853 820
W | bcycle.com.au

Mayor
Longreach Regional Council
c/- assist@longreach.qld.gov.au

Dear Mayor,

Queensland legislation for mandatory battery stewardship - council support requested

The Battery Stewardship Council (BSC) is Australia's national body overseeing safe, responsible collection and recycling of batteries through the national **B-cycle** scheme. B-cycle coordinates accredited drop-off points, logistics networks and technical safety standards to recover millions of batteries each year; keeping 11,458 tonnes of batteries out of landfill and reducing risk to workers and communities since our inception. This includes 92 million¹⁰ lithium batteries which would otherwise have presented a fire risk to waste and recycling systems.

I am writing in response to the Queensland Government's **Local Government Battery Collection Program**, which is a welcome step and recognises what councils already know: batteries are one of the fastest-growing safety and cost pressures in the waste stream. However, short-term grants cannot resolve the **structural gaps in how battery collection and recovery is funded**. Once grant funding is spent, councils face an operational "funding cliff", while battery volumes and risks continue to rise.

Battery fires: a direct, escalating cost and safety liability for councils

In the past year, the Queensland Fire and Rescue responded to **over 200 battery-related fires**, including incidents in **council waste collection trucks and waste facilities**. This is not an abstract risk. Battery fires are now a recurring operational hazard across kerbside and transfer/processing infrastructure, with immediate consequences for **worker safety, asset damage, service disruption and ratepayer costs**. **The need for government action to address these risks is clear** (refer to "[The urgent need for Government Action to support battery stewardship Information Sheet](#)" for details).

Evidence provided to Queensland Parliament noted that **Cairns Council had a key waste facility extensively damaged due to a battery fire, with the replacement cost estimated at -\$30 million**. As you well know, a major facility loss at this scale can create multi-year disruption and significant additional costs for councils to secure alternative processing arrangements, alongside insurance impacts and the challenge of meeting unplanned capital expenditure. The risk to council workers and contractors is unacceptable.

NSW is squaring the bill with mandatory battery stewardship commencing 1 October 2026: Last month, the NSW Government made the [Product Lifecycle Responsibility Regulation 2026](#) for batteries, commencing on 1 October 2026. This means that producers/ brands that supply regulated batteries into NSW will be required to participate in an approved stewardship arrangement **and contribute funding for collection and recycling**. In simple terms, the cost and responsibility shift from councils and ratepayers to the companies' putting batteries on the market. It sets a clear benchmark for other states and Queensland is well positioned to move quickly so that councils are not left carrying all the risks, disruptions and costs.

A call to action

BSC has written to [LGAQ and the Queensland Government](#), and we encourage local government leaders to advocate for mandatory battery stewardship legislation being firmly on the agenda. We seek your support and hope that you might consider:

1. **Writing to LGAQ and the Queensland Government** supporting legislation aligned with the NSW model to enable national harmonisation and secure stable, long-term funding and remove unfair cost burdens from councils and ratepayers ([template letter provided](#)).
2. **Supporting a council or ROC resolution** calling for legislated, mandatory battery stewardship and a producer-funded model that reduces fire risk and protects local government assets and workers.
3. **Engaging with us** - we deeply understand that councils are on the front line of this issue. We welcome councils to meet with BSC to discuss how B-cycle can complement existing programs and support safer, more financially sustainable battery recovery in your region.

Yours sincerely,

Libby Chaplin
Chief Executive Officer
BATTERY STEWARDSHIP COUNCIL

¹⁰ Based on an equevalant battery unit of 24 grams

REF: 10.3.1 | BSC Local Gov Letter 20260306



LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA



QUEENSLAND POLICE SERVICE



DEPUTY COMMISSIONER
DISASTER AND EMERGENCY MANAGEMENT
200 ROMA STREET BRISBANE QLD 4000 AUSTRALIA
GPO BOX 1440 BRISBANE QLD 4001 AUSTRALIA

OFFICIAL

Our Ref.:

Your Ref.:

4 March 2026

Mr Brett Walsh
Chief Executive Officer, Longreach Regional Council
Email: council@longreach.qld.gov.au

Dear Mr Walsh

I am writing to provide you with an update on the progress of the development and implementation of agreements between the Queensland Police Service (QPS) and local councils for the support and management of the State Emergency Service (SES).

We are currently in the process of drafting new instruments to support these arrangements and provide greater clarity around the roles and responsibilities associated with the operation of the SES.

We anticipate that the draft instruments will be finalised in mid 2026. Following this, we will commence negotiations with councils to enter into these agreements in a staged approach. Given the number of councils across the State, we estimate this process will continue through to 2027.

The QPS greatly values its strong partnerships with councils, recognising their importance in providing a strong foundation for effective, locally-led disaster management. We remain committed to working with you collaboratively to build safer, more resilient Queensland communities.

Should you require any further assistance, please contact the Director, Strategy and Planning, SES, Mrs Evonne Harding, by email at [REDACTED].

Yours sincerely

A handwritten signature in black ink, appearing to be 'C Stream'.

C STREAM
DEPUTY COMMISSIONER
DISASTER AND EMERGENCY MANAGEMENT

QUEENSLAND POLICE SERVICE
OFFICIAL

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

OFFICIAL

Hi Sharon,

May you please pass on my thanks to Tony and Brett for their time and effort put towards the presentation to the LEB groups this week.

I thought it ran very smoothly, they were both really articulate, gave great perspective to the project, and I appreciated their clarity around a few of the points regarding the purpose and use of the water.

I asked for feedback from a few panel members during the break and they all agreed it was a very worthwhile presentation.

I appreciate your assistance throughout the process too.

Have a lovely evening,

Kate

Kate Burndred

Senior Policy Officer (Lake Eyre Basin)

Water Monitoring, Science and Compliance | North Region

Department of Local Government, Water and Volunteers

E:

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W: www.dlgwv.qld.gov.au



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LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

From: Tanya Neal
Sent: Wednesday, 4 March 2026 1:30 PM
To: Brett Walsh
Subject: Thank you

CAUTION: This email originated from outside of Longreach Regional Council - Only open links & attachments you're expecting.

Hi Brett,

I am writing to sincerely thank you for providing a letter of support for our recent grant application.

I'm delighted to share that Mitchell Grass Retreat has been successful in securing funding for our **Luxury Eco-Glamping Expansion Project**, which will see the addition of four new luxury tents at the retreat.

Your support played an important role in demonstrating the value of this project for Longreach and the wider region. We truly appreciate the Longreach Regional Council's ongoing support for tourism development and local businesses.

This project has been made possible with the support of the Queensland Government as part of its commitment to strengthening tourism through **Destination 2045 and Queensland Tourism initiatives**.

Thank you again for taking the time to support our application. We look forward to continuing to contribute to the growth of tourism in Longreach and the Outback Queensland region.

Kind regards

Tanya

11.2 Chief Executive Officer's Council Report

This report provides an update on the activities that have occurred over the previous month for the Chief Executive Officer.

Officer Report

Responsible Officer:

Brett Walsh (Chief Executive Officer)

Following is a summary of activities undertaken for the period to 12 March 2026.

Strategic Leadership

- LDMG moved to STAND UP
- Present to the Lake Eyre Basin Advisory Committees in Canberra re weirs project
- Attend LDMG meeting
- Attend Red Ridge AGM as an observer
- Attend RAPAD Board meeting via Teams

Operational Management

- Monitor rainfall and flood data for community impacts
- Authorise the purchase of a new stabilizer in accordance with the budget
- Attend Budget Workshop with ELT
- Meet with LGAQ representatives re Bush Councils convention
- Meet with Isisford staff in Isisford re Council strategic direction
- Meet with landholders re freeholding applications
- Attend Internal Plant Working Group meetings

Stakeholder Engagement

- Meet with local business owner re parking in Eagle Street
- Attend community engagement street stall in Longreach
- Meet with David Littleproud MP, Senator Murray Watt, and Senator Anthony Chisolm in Canberra re Council projects
- Meet with new Director of RDA Fitzroy and CW Stephen Smith re Council priorities
- Meet with local residents re stormwater drainage issues
- Attend Honky Tonk Queens – RADF performance
- Meet with resident re dog complaints

Appendices

Nil

Recommendation:

That Council receives the Chief Executive Officer's Council report, as presented.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

11.3 Amendments to the 2025-26 Annual Operational Plan

Consideration of minor amendments to the Longreach Regional Council 2025-26 Annual Operational Plan, which are presented for adoption.

Council Action

Authorise

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Relevant Excerpts from Legislation

Section 174 (4) of the *Local Government Regulation 2012* allows for a local government to amend its annual operational plan at any time before the end of the financial year.

174 Preparation and adoption of annual operational plan

- 1) A local government must prepare and adopt an annual operational plan for each financial year.
- 2) The local government may, but need not, adopt the annual operational plan for a financial year at the same time the local government adopts its budget for the financial year.
- 3) The chief executive officer must present a written assessment of the local government’s progress towards implementing the annual operational plan at meetings of the local government held at regular intervals of not more than 3 months.
- 4) A local government may, by resolution, amend its annual operational plan at any time before the end of the financial year.
- 5) A local government must discharge its responsibilities in a way that is consistent with its annual operational plan.

Policy Considerations

Nil

Corporate Plan Alignment

Strategy

OUR COMMUNITY

1.1.5 Support early learning and child development by promoting sustainable delivery of childcare and kindergarten services

OUR LEADERSHIP

5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

Consultation:

Internal	External
CEO ELT	-

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Previous Council Resolutions related to this Matter

Res-2025-06-136

Moved: Cr Tracy Hatch | Seconded: Cr Andrew Watts

That Council, pursuant to section 174(1) of the Local Government Regulation 2012, adopts the Longreach Regional Council 2025-26 Annual Operational Plan, as presented and amended.

CARRIED 7 / 0

Res-2026-02-27

Moved: Cr Andrew Watts | Seconded: Cr Nikki Gay

That Council adopts the amended Longreach Regional Council Corporate Plan 2024-2028, as presented.

CARRIED 7 / 0

Officer Report

Responsible Officer:

Tanya Johnson (Director of Communities),

Simon Kuttner (Manager of Economics, Planning, and Legal)

Purpose:

The *Local Government Regulation 2012* requires local governments in Queensland to prepare and adopt an annual operational plan (AOP) for each financial year. The Annual Operational Plan translates Council's five-year Corporate Plan into a detailed set of actions and initiatives to be delivered during the financial year. It also provides the basis for quarterly reporting and performance monitoring. Council may amend the AOP at any time during the financial year.



Revisions to the Longreach Regional Council Corporate Plan 2024-2028 adopted at last month's meeting present the opportunity to add initiatives to the AOP in alignment with the revisions. The AOP has been reviewed in this context and proposed additions are presented for adoption.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Discussion:

Councillors requested that an amendment be made to the Longreach Regional Council Corporate Plan 2024–2028 to reflect the importance of childcare and early childhood services under Section 1: Our Community. A minor amendment to the plan was adopted in February 2026, adding outcome 1.1.5 as follows:

1.1.5 Support early learning and child development by promoting sustainable delivery of childcare and kindergarten services

The AOP has been reviewed to add the following three operational plan initiatives against this new Corporate Plan outcome as follows:

Finalise and implement an early childhood teacher recruitment pathway

Expand school-based training participation for childcare related VET competencies

Deliver parent and community engagement improvements

The new AOP initiatives are consistent with work that is already underway in the communities directorate. The amendments do not introduce new projects or commitments beyond those already considered through the budget and planning process. The intent, outcomes, and performance framework of the Annual Operational Plan remain otherwise unchanged.

Adopting the amended document will ensure Council’s operational planning framework remains accurate and fit for purpose for the remainder of the 2025–2026 financial year.

Implications

Budget

		Comments:
Revenue:	nil	
Expenditure:	nil	
Net Result:	nil	

Strategic Risk

This matter has been assessed against Council’s Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	N/A	Comments:
Likelihood:	N/A	The proposed amendments do not introduce new or increased risks. Ensuring the Annual Operational Plan is accurate and
Consequence:	N/A	
Rating:	Nil	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

		up to date supports effective risk management and performance reporting.
--	--	--

Environmental

The strategies and initiatives that address environmental management factors, in line with the Longreach Regional Council Corporate Plan 2024-2028, are unchanged in this amended AOP.

Asset Management

The strategies and initiatives that relate to asset management, in line with the Longreach Regional Council Corporate Plan 2024-2028, are unchanged in this amended AOP.

Other Implications

Nil

Human Rights

Right:	Comments:
Protection of families and children	The plan is consistent with the provisions of the <i>Human Rights Act 2019</i> . The amendments are consistent with and uphold the right to the protection of families and children as defined in the act.

Appendices

1. Longreach Regional Council Annual Operational Plan 2025-2026 - Amendments March 2026 [**11.3.1** - 20 pages]

Recommendation:

That Council, pursuant to section 174(4) of the Local Government Regulation 2012, adopts the proposed amendments to the Longreach Regional Council 2025-26 Annual Operational Plan, as presented.



Longreach Regional Council
ANNUAL OPERATIONAL PLAN
2025-26



LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

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About the Annual Operational Plan

The Longreach Regional Council Annual Operational Plan serves as a crucial roadmap for our targets and goals over a twelve-month period. It's not just a document; it's a powerful tool that guides our staff in determining their performance milestones, budgetary needs, and it forms part of the basis for their monthly reports to Council.

The strategies outlined in the Annual Operational Plan are rooted in the Longreach Regional Council Corporate Plan 2024-2028. This comprehensive plan was developed in consultation with Council's leadership, and it sets the long-term targets and goals that shape our future direction and our relationship with the community we serve.

Every year, during the adoption of our Annual Budget, the strategies from the Corporate Plan are carefully considered for the upcoming twelve months. They are evaluated alongside our commitments from previous decisions and resolutions, and compliance with legislative requirements. The selected initiatives for the next financial year are incorporated into our Annual Operational Plan. During the budgeting process, adequate funds and resources are allocated to

ensure the successful delivery of these initiatives throughout the year.

Section 104(5) of the *Local Government Act 2009* and Section 175 of the *Local Government Regulation 2012* outline the requirements and components of an operational plan. According to the regulation, the operational plan must align with the annual budget and clearly specify how Council will advance its five-year corporate plan and address operational risks. Our Annual Operational Plan is prepared in strict accordance with these guidelines.

Once adopted, the Annual Operational Plan undergoes quarterly reviews, which are conducted alongside the quarterly budget review. These reviews assess our progress towards achieving the outlined strategies while minimising any potential risks that could hinder service completion. The detailed information provided in the plan helps the Chief Executive Officer prepare quarterly reports to Council, highlighting progress made against performance measures.

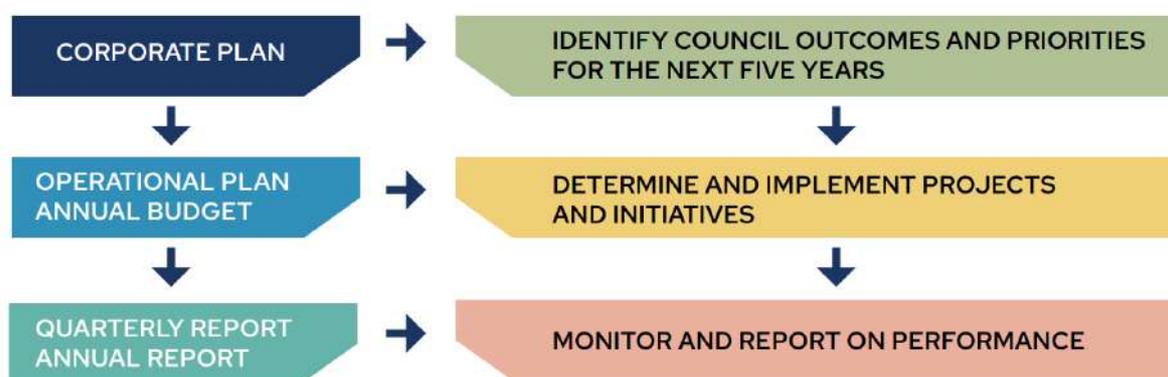
The financial allocations required to execute the plan are included in the 2025/2026 Budget, which should be referenced alongside this plan.



Strategic Framework

Council uses different ways to share information and make plans to decide what is most important given its available resources. These approaches help us effectively address the needs of the community in the short term, medium term, and long term.

Each strategy and plan includes a list of important things to focus on, key ideas to put into action, and specific steps to achieve desired results. They are considered when deciding on new ideas and how money should be spent, making sure our efforts match our long-term goals. We regularly check on the progress of these actions to see if they are being carried out as planned. This ongoing process allows for changes and updates as needed, making sure we stay on track in reaching our objectives.



Reporting

In adherence with the statutory reporting requirements of the *Local Government Act 2009* and our commitment to strategic foresight, we conduct annual reviews of the Corporate Plan. These reviews not only track our progress but also contribute to the development of our operational plan and budget for the following year.

Every three months, the Chief Executive Officer compiles a diligent review of the Annual Operational Plan to be presented to Council. This review serves to outline how well we have fared in relation to the goals outlined in our Corporate Plan, and the progress made in executing the activities detailed in our Annual Operational Plan.

Once the financial year draws to a close, Council undertakes the task of creating an Annual Report. This report serves as a comprehensive review of our achievements throughout the reporting year. It offers the community valuable insights into our performance, providing both operational and

financial information regarding how well we have fulfilled our obligations and service delivery commitments as specified in our Corporate and Operational Plans.

Risk Management

Council has a Risk Management Framework, guided by policy, which promotes a consistent and organised approach to risk management across the organisation. This framework follows the guidelines set by AS/NZ ISO 31000:2018.

The Audit and Risk Committee plays a supervisory role in managing strategic risks. They review the Strategic Risk Register on a quarterly basis, along with the Executive Leadership Team. At the operational level, risk management is carried out by individual departments, supported by our Workplace Health and Safety team.



Organisational Structure

Within our organisational structure, the community is given highest importance, with the Mayor and Councillors responsible for representing them and addressing their needs. The Chief Executive Officer oversees all operations and ensures effective governance practices.

Further down the structure, we find four specialised directorates. The Works directorate manages and maintains infrastructure and civil works including roads, waste management, water and sewerage. The Communities directorate engages with the community, and manages community facilities like libraries, showgrounds, town halls, pools, parks and gardens. The Finance directorate handles financial resources, including budgeting, fiscal planning, plus business systems including payroll, information technology, and procurement. Lastly, the Organisational Services directorate oversees several important strategic functions such as people and culture, safety, economic development, legal, commercial and leasing, planning and development, disaster management, and regulatory services.



Reporting lines and accountability flows through the organisation up to the Directors that make up the Executive Leadership Team, through the Chief Executive Officer, up to the Mayor and Councillors then on to the community at large. Council is also guided by various committees including advisory committees, working groups, and the Audit & Risk Committee. State and federal governments provide further authority and guidance through legislation, service delivery, and funding.

This structure, and the distribution of functions within it, has been carefully designed to ensure that transparency and accountability is embedded in our culture, fostering a strong connection between Council and the community it serves.



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



Annual Planning Overview

In order to prioritise and determine the initiatives and services we fund and provide to our community each year, a comprehensive process is undertaken. This process ensures that all proposed items are in harmony with our long-term strategic goals and the sustainability of our core services. It includes the identification and proficient management of operational risks, which greatly influences the decision-making process.

Annual Operational Plan

The Annual Operational Plan outlines important operational initiatives that match the focus areas and strategic goals of the five-year Corporate Plan. It also encompasses the services provided to our community. Each of our strategic themes – Community, Economy, Services, Finances, and Leadership – has its own specific strategies and performance milestones that provide guidance on how we aim to achieve our vision.

Project Decision Framework

In allocating limited resources across a wide range of competing priorities, Councillors play a central role in ensuring that projects align with community needs and deliver the best possible value. While Council relies on a disciplined approach to decision-making – considering project need, benefits, complexity, cost, and risk – it is ultimately through the judgment and leadership of elected Councillors that project priorities are confirmed.

To support this process, a Project Decision Group comprising executive leadership and senior staff meets regularly to assess and recommend the progression, timing, and planning needs of proposed projects. These recommendations are submitted to Councillors, who have the final say on which projects proceed.

To ensure transparency and consistency in how projects are evaluated, Council has developed a set of ten assessment criteria. Each project is rated against these criteria, with scores weighted to reflect their importance. This produces a ranked list of proposed projects, helping to guide discussions about funding priorities.

Importantly, Councillors are directly involved in refining and reviewing this list. During the annual budget process, the Project Decision Group undertakes an initial technical assessment. Councillors then participate in a series of budget workshops, where they provide considered input on individual project ratings – particularly in exceptional or contested cases – and confirm the overall priority of projects for inclusion in the budget. This approach ensures that while technical rigour is applied in assessing projects, the final decisions remain grounded in community values and local knowledge – through the leadership of the Councillors elected to represent them.

Annual Budget

Our Annual Budget serves as the financial framework that enables us to make a positive impact in our community. It is designed in accordance with the *Local Government Act 2009* and *Local Government Regulation 2012*, ensuring that funding parameters are established for significant initiatives and projects outlined in the Annual Operational Plan, as well as the essential core services we provide.

The budget ensures that every activity we undertake receives the necessary funding and is carefully planned. Additionally, the Annual Budget plays a crucial role in helping us achieve our long-term financial goals. By aligning our budgetary decisions with these goals, we work towards creating a financially sustainable future for the organisation and the community we serve. We're committed to transparency and accountability in our financial practices, and the Annual Budget serves as a key instrument in achieving these aims.



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Key Projects 2025-26

In each Annual Budget, a number of key projects (operational and capital) are supported, beyond the day-to-day delivery of services. These projects are identified by Councillors, Council staff, community members, community groups, or through Council's Asset Management Plans. They are then prioritised and matched to external or internal funding in line with Council's Project Decision Framework.

Key Projects funded in the 2025-26 Budget are detailed in the table below. These projects are subject to review throughout the year:

Project	Location	Funding
Complete road betterment projects	All areas	Queensland Reconstruction Authority
Replace priority grids on rural roads	All areas	Roads 2 Recovery
Reseal of town streets and rural roads	All areas	Roads 2 Recovery
Construct concrete floodways on rural roads	All areas	Roads 2 Recovery
Upgrade to computer and business systems	All areas	Council
Replace elevated water reservoir	Ilfracombe	Council
Upgrade to water treatment plant	Ilfracombe	Council
Replace racecourse water pipeline	Ilfracombe	Council
Replace electrical switchboards at Murray McMillan Dam	Ilfracombe	Council
Refurbish Ilfracombe sewer pump station	Ilfracombe	Council
Upgrade to Wellshot Centre museum	Ilfracombe	Council
Develop residential land for sale for housing	Ilfracombe	Council
Upgrade to water treatment plant: Valve Automation	Ilfracombe	Council
Pave and seal access to fuel depot	Isisford	Roads 2 Recovery
Improve drainage at town hall	Isisford	Council
New SES training room	Isisford	SES Support
Replace shade structures at swimming pool	Isisford	Council
Refurbish sewer pump station	Isisford	Council
Upgrade to works depot	Isisford	Council
Complete design for works depot	Isisford	Council
Remove vegetation from water storage	Isisford	Council
Complete Teal Street housing project	Longreach	Queensland Government



**LONGREACH REGIONAL COUNCIL
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Project	Location	Funding
Replace water mains in Gull St, Heron St, Rosella St, Tern St	Longreach	Local Government Grants and Subsidies Program
Construct a new animal management facility	Longreach	State Government
Land development projects	Longreach	Council
Thomson River weir raising	Longreach	WISER
Install smart water meters	Longreach	WISER
Develop a Water Servicing Strategy	Longreach	WISER
Replace airconditioners at the works depot	Longreach	Council
Upgrade stormwater drainage in Pelican St (Cassowary St – Falcon St)	Longreach	Roads 2 Recovery
Upgrades to Longreach Childcare Centre	Longreach	Community Childcare Fund
Purchase new trench shoring equipment	Longreach	Council
Improve centre medium strips	Longreach	Council
Replace and repair cemetery plinths	Longreach	Council
Replace water pumps on Thomson River	Longreach	Council
Upgrade to showground dressing rooms	Longreach	Brisbane 32
New pontoon on Thomson River	Longreach	Brisbane 32
Expand activities at community skatepark	Longreach	Growing Regions Fund
Replace interactive table at library	Longreach	Council
New gurney for hearse	Longreach	Council
Complete design for works depot	Longreach	Council
Renovate botanical walkway plants and watering	Longreach	Council
Reseal 8km of Emmet Yaraka Road	Yaraka	Transport Infrastructure Development Scheme
Install new electric barbeque in park	Yaraka	Council
Replace the swimming pool fence	Yaraka	Council
Assess stormwater drainage at airstrip	Yaraka	Council
Complete tree planting project	Yaraka	Council

Note: projects with funding attached are dependent on funding sources



Strategies and Initiatives by theme

<h3>1. Our Community</h3> <p><i>We focus on making our region a great place to live.</i></p> <p>Outcome Statement: Council will be responsive to community needs and create a better quality of life for its residents.</p>			
Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
<p><i>1.1 The region's infrastructure & services promote liveability and community amenity</i></p>	<p>1.1.1 Maintain and enhance public open spaces, parks, gardens, and pathways for community enjoyment, to create a cooling environment, and to improve accessibility</p>	Implement tree planting projects across the region	Communities
		Implement water saving irrigation measures	Communities
	1.1.2 Maintain and enhance community facilities and services to meet the needs and interests of residents	Complete Phase 1 of Skate Park Development	Communities
	<p>1.1.3 Develop and implement a housing strategy to meet employee and community needs</p>	Complete construction of six new affordable homes for Council staff in Longreach	Communities
		Develop and implement a Council housing strategy for Isisford	Communities
	<p>1.1.4 Enhance the health, safety, and wellbeing of our communities</p>	Continue patrols to reduce the overall percentage of wandering dogs in towns, in an effort to reduce dog attacks	Organisational Services
		Issue timely overgrown allotment compliance notices to ensure safety and aesthetics of town is maintained	Organisational Services
		Promote the Regulatory Services motto of Awareness-Education-Compliance-Enforcement	Organisational Services
		Undertake a review of Council Environmental Health Service requirements, with recommendations provided to Council,	Organisational Services



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		including resourcing requirements	
	1.1.5 Support early learning and child development by promoting sustainable delivery of childcare and kindergarten services	Finalise and implement an early childhood teacher recruitment pathway	Communities
		Expand school-based training participation for childcare related VET competencies	Communities
		Deliver parent and community engagement improvements	Communities
1.2 Council recognises the region's culture, heritage and diversity	1.2.1 Actively engage with the community to foster inclusiveness, identity, heritage, and participation	Develop community plans for each community in collaboration with Stakeholders	Communities
	1.2.2 Support the delivery of arts and cultural activities, civic functions, and community events to celebrate identity, and to create a vibrant community	Focus resources on events that are of community and cultural significance	Communities
1.3 The region's natural environment is managed, maintained, and protected	1.3.1 Effectively manage stock routes and reserves for public use while improving natural environmental health	Commence initial phases of implementation for Council's Biosecurity Management Plan 2025-2030	Organisational Services
		Continuation of Council's coordinated baiting program with landholder for pest animals	Organisational Services
	1.3.2 Maintain and improve the health of the Thomson and Barcoo River waterways and catchments	Compliant effluent discharges	Works
		Monitor and manage aquatic weeds in regional waterways	Organisational Services



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<h2 style="text-align: center;">2. Our Economy</h2> <p style="text-align: center;"><i>We make it easy for people to invest and do business in the region.</i></p> <p style="text-align: center;">Outcome Statement: Council will contribute to the economic growth of the region.</p>			
Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
2.1 Collaborative engagement with stakeholders to maximise economic opportunities	2.1.1 Advocate to and partner with regional organisations, industry stakeholders, and governments to support emerging economic development opportunities	In line with the Economic Development Charter, promote the Local Government Area's unique economic priorities, ensuring they are adequately reflected in regional coordination	Organisational Services
	2.1.2 Grow the region's importance as a service hub to communities beyond our local government area	Advocate for public and private investment in key service sectors	Organisational Services
2.2 Council infrastructure and services support local industries and growth	2.2.1 Facilitate growth through effective and sustainable land use planning and development	Identify and resolve land tenure issues throughout the region	Organisational Services
		Ensure an adequate supply of serviceable land for future community requirements and sustainable development within the region	Organisational Services
		Commence a Major Amendment to the Longreach Regional Council Planning Scheme	Organisational Services
	2.2.2 Provide tourism development services to promote the region and grow the visitor economy	Collaborate with Outback Queensland Tourism Association and local operators on product development within the region	Communities
		Establish a working committee to market drive routes through the region	Communities
		Continue to promote the Longreach Region through development of Longreach Region Guide and other marketing opportunities	Communities
	Develop and implement a program to promote the	Communities	



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		region to the Meetings, Incentives, Conferences, and Exhibitions (MICE) market	
	2.2.3 Create a business-friendly environment within Council	Actively participate in the Small Business Friendly Program, and support the delivery of Economic Development Charter outcomes	Organisational Services
	2.2.4 Provide logistical support services to the agricultural economy	Negotiate with RAPAD for financial support toward Council's Regulatory Services support on crucial pest management projects that benefit the agricultural economy	Organisational Services
	2.2.5 Provide comprehensive childcare services that meet the needs of families and to support working parents	Review the Childcare Centre operations to improve service provision	Communities



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3. Our Services			
<i>We strive to deliver our core services to a consistently high standard.</i>			
Outcome Statement: Council will have high quality infrastructure supported by robust management plans.			
Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
<i>3.1 A secure water supply that is resilient to climate factors</i>	3.1.1 Upgrade and maintain storage, treatment, and reticulation infrastructure to provide each community with a reliable, quality water supply	Commence construction of five new weirs on the Thomson River to increase water storage	Works
		Install 50% of the planned water mains replacement project in Longreach	Works
		Complete water infrastructure upgrades in Ilfracombe as per the Key Projects Schedule	Works
	3.1.2 Partner with government agencies to increase water licence allocations to meet future demand	Increase the Longreach Town water allocation by 500ML per annum	Works Organisational Services
	3.1.3 Implement innovative water management practices to preserve the water supply	Revise the Drought Management Plan to meet the requirements of new water infrastructure	Works
	<i>3.2 Sustainable waste infrastructure and services that represent value for money, are environmentally responsible, and are responsive to community needs</i>	3.2.1 Efficiently manage waste and wastewater facilities and services balancing customer needs and environmental protection	Operate, maintain and monitor landfill and waste water treatment facilities to comply with license conditions, regulations and industry standard
3.2.2 Develop innovative solutions for future waste management		Develop Local Waste Management Strategy considering trends in recycling, and regulatory changes	Works
<i>3.3 Construct high quality transport infrastructure in partnership with external agencies</i>	3.3.1 Maintain a safe and reliable road and airport network through the efficient and effective use of resources	Deliver the Road Maintenance Performance Contract within budget	Works
		Develop a new 10 year Transport Plan	Works
	3.3.2 Develop an active transport network	Continue advocating for additional funds and projects	Works



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		with Department of Transport and Main Roads	
	3.3.3 Maintain an efficient fleet network to support Council operations	Continue with the development and implementation of a "fit for purpose" Plant Replacement Program	Works



4. Our Finances

We will strategically manage our finances to improve our resilience, to overcome adversity and realise opportunities.

Outcome Statement: Council will maintain a sound financial position with the capacity to invest for the future.

Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
<i>4.1 Improved financial performance and strategic financial management</i>	4.1.1 Achieve efficiency and reduce risks through contemporary technology, and innovative work processes	Complete planning and tendering for replacement Enterprise Resource Planning (ERP) software	Finance
		Implement solar energy solutions to reduce long term electricity costs	Finance
	4.1.2 Mature asset management systems and agreed service levels are used to achieve sustainable outcomes	Strategic Asset Management Plan is reviewed and updated.	Finance
	4.1.3 External funding opportunities are maximised to diversify Council's revenue base and to reduce reliance on own source funding	Service levels and infrastructure maintained using between 25-35% own-sourced funding	Finance
	4.1.4 Robust budget processes deliver a financially sustainable Council into the future	Council achieves a net result and closing cash balance within 10% of budget	Finance



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5. Our Leadership

We will work together as a team for the benefit of our community and our council.

Outcome Statement: Council will be a high performing team, delivering excellent service.

Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
5.1 Council has a values driven culture	5.1.1 Prioritise the safety, wellbeing, and inclusiveness of employees across all operations	Progress the Peer Support Pilot Program with Council	Organisational Services
		Commence the first-year actions of the WHS Safety Strategy as per the adopt annual action plan	Organisational Services
	5.1.2 Foster a high-performance team culture through holistic workforce development initiatives	Design and adopt Employee Value Proposition for Council	Organisational Services
		Develop leaders on the floor discussions program to create improved connections between leaders and teams	Organisational Services
		Re-establish leading change in action working groups to support change management and problem solving within council	Organisational Services
		Review and implement a holistic performance management framework	Organisational Services
5.2 Evidence based decision making based on effective governance practices	5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices	Establish policy and procedure communication and approval framework for Council	Office of the CEO Organisational Services
		Conduct a holistic review of Council to CEO and CEO to Staff delegations with the Local Laws and Planning Amendments reviews	Office of the CEO Organisational Services



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5. Our Leadership

We will work together as a team for the benefit of our community and our council.

Outcome Statement: Council will be a high performing team, delivering excellent service.

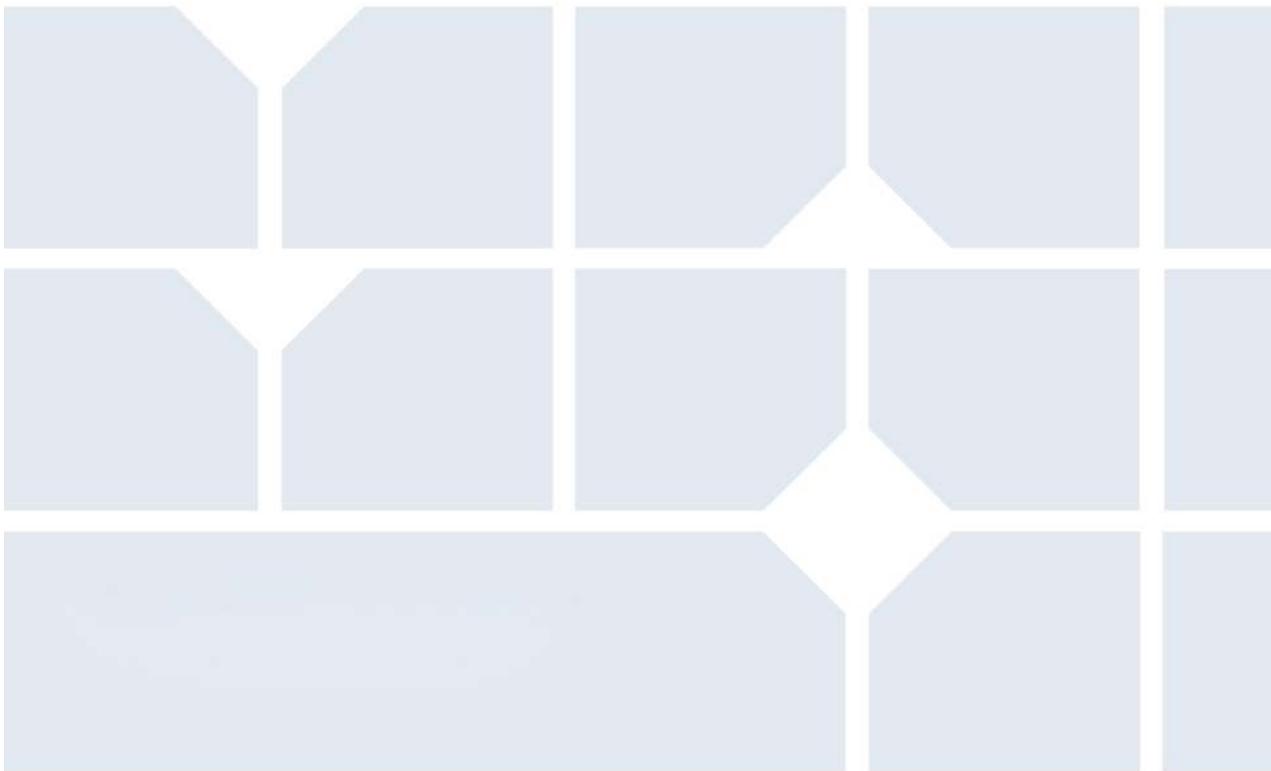
Corporate Plan Outcomes	Corporate Plan Strategies	Operational Plan Initiatives	Responsible Directorate
		Adopt a Delegations and Authorisations Policy to support effective decision making	Organisational Services
	5.2.2 Increase opportunities for meaningful community engagement to improve transparency and to strengthen community trust	Facilitate open and transparent means for community to engage directly with Council both online and in-person	Communities
5.3 Council delivers a positive customer experience in all service areas	5.3.1 Deliver quality, timely, and efficient service to prioritise customer needs and outcomes	Review customer service processes to improve customer experience	Finance
		Adoption of updated Customer Service Charter	Finance
5.4 Council is resilient to climate factors	5.4.1 Enhance the region's disaster resilience through robust disaster management and recovery initiatives	Review Council's disaster management plans and processes with learnings from the 2025 flood event	Organisational Services
		Identify climate change hazards and risks with potential to impact on Council business and operations	Organisational Services Finance
		Complete the Longreach Flood Study	Works



LONGREACH REGIONAL COUNCIL
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Contacts

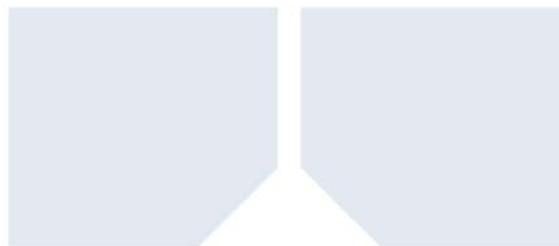
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Postal Address PO Box 472, Longreach, QLD 4730

CUSTOMER SERVICE CENTRES

Ilfracombe - 1 Devon Street, Ilfracombe QLD 4727

Isisford - 20 St Mary Street, Isisford QLD 4731

Longreach - 96 Eagle Street, Longreach QLD 4730



**Longreach
Regional Council**
Ilfracombe Isisford Longreach Yaraka

12 Organisational Services Report

12.1 Director of Organisational Services Report

This report provides an operational activity update. A separate Directorate Dashboard provides Council with an overview of performance, risk and emerging trends.

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Directorate: Organisational Services

Reporting Period: Previous Month (Since last Council Meeting)

1. Directorate Health Snapshot

Function	Status	Commentary
People, Safety & Wellbeing	●	Lag in recruiting additional Safety Business Partners to support operational delivery.
Governance & Delegations	●	CEO delegations review completed; employee/contractor delegations review underway
Local/Subordinate Local Law Reviews	●	Capacity to progress will be delayed due to commencing review and development of subordinate local law.
Planning & Strategic Framework	●	Housing needs analysis study complete, will be used to inform amendments for MA3
Disaster Readiness	●	LDMP administrative review continuing, hindered by resourcing pressures.
Regulatory Services	●	Higher number of animal management complaints than previous period last year.
Economic Development	●	Small Business friendly initiatives continue to hold positive results.
Strategic Land/Tenure	●	Complexity of tenure matters continues to delay land matters.
Residential Activation Fund	●	RAF tender awarded; inceptions meeting held, design phase one commenced.
Project Delivery (AMF)	●	AMF tender awarded, design phase commenced; construction scheduled to commence in 2026.
Overall Assessment: Directorate performance steady, with key dependencies on external approvals (DRNMMRRD) and capacity to progress statutory/strategic reviews; with other pressure points in Regulatory Services and Safety with workloads.		

2. Activities Impacting Performance This Month

- Consultation with AMF with contractor shows there is an initial delay in designs by approximately a month, resulting in a delay for the construction commencement.
- LDMP administrative review has slowed due to resource constraints, awaiting external approval for the funding of the shared RAPAD position. The director continues to work on the review.

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- Capacity to progress the core Local Laws review due to the requirement to investigate and generate a subordinate local law for off-leash area.

3. Top Risks & Pressures

Risk/Pressure	Why it Matters	Current Mitigation
Regulatory Services workload growth	Service level expectations	Review of team pain points, under what is generating the increase in workload.
External approval delays (DRNMMRRD land applications)	Impacts timeframes for strategic land outcomes and readiness	Active monitoring and sequencing of next steps, constant follow-up of contact within department.
Land & Facility Construction Project Complexity	Delays in projects outcomes	Strengthen cross-directorate coordination and project team formation
Capacity to progress LDMP review	Disaster readiness relies on timely completion	Meeting with QRA has occurred, they have flagged the funding application for priority review

**4. Directors Commentary
Stakeholder Engagement**

During the month, engagement focused on partnership development, service coordination, and funding alignment:

- Met with QRA to talk about Disaster Funding and current weather events impacting various parts of Queensland.
- Held inception with PSA Consultants who will be working on the Planning and Design for Kestrel Street (Lot 201)
- Met with Bio-security Queensland with Mayor and Manager of Regulatory Services, discussed their management teams' visit later in the year and weeds.

Operational Management

Operational management activities supporting delivery and organisational assurance included:

- Participation in weekly ELT meetings to manage priorities and progress.
- Facilitated Regulatory Services Team Meeting to understand key challenges and opportunities.
- Conducted Industrial Relations meetings to address workplace matters
- Met with Finance to review Organisational Services capital projects and budget progress.

Appendices

Nil

Recommendation:

That Council receives the Director of Organisational Services report, as presented.

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12.2 Governance Framework

Consideration of developed Governance Framework for Longreach Regional Council.

Council Action

Authorise

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Policy Considerations

Nil

Corporate Plan Alignment

Strategy
OUR LEADERSHIP 5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

Consultation:

Internal	External
ELT Councillors	LGAQ Governance Services LG Central Resources

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Purpose:

The report is presented to elected members to seek formal adoption of the documented governance framework. This ensures Council maintains a robust strategic and policy structure that complies with statutory obligations, mitigates organisational risks, and promotes effective governance practices. Adoption by Council provides clear direction and accountability, aligning with the corporate plan and supporting sound decision-making across all operations.

Discussion:

The primary matter for consideration is the adoption of a documented governance framework for Council. Adoption is recommended as it strengthens compliance with statutory requirements, supports risk mitigation, and enhances transparency and accountability within Council. In the context of local government, this provides a clear foundation for effective governance, ensuring elected members have the tools and guidance necessary for sound and

**LONGREACH REGIONAL COUNCIL
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lawful decision-making. The recommended approach aligns with the corporate plan, delivers tangible organisational benefits, and sets a robust standard for future Council operations.

Implications

Budget

		Comments:
Revenue:		
Expenditure:		
Net Result:		

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Governance, compliance, reputation, and legal	Comments:
Likelihood:	Rare	
Consequence:	Minor	
Rating:	Low	

Environmental

N/A

Asset Management

N/A

Other Implications

Communication of the governance framework will be incorporated into the Council's re-induction programme alongside the employee code of conduct. Additionally, the framework will be made publicly available on the Council's website to ensure transparency and accessibility for all stakeholders.

Human Rights

Right:	Comments:
Nil	

Appendices

1. DRAFT Governance Framework Feb 2026 [**12.2.1** - 20 pages]

Recommendation:

That Council adopts the Governance Framework, as presented.



**Longreach
Regional
Council**
Iliraanube Iiribeed Longreach Yarrak

Governance Framework

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Purpose

The Framework is not a policy or statement of intent, but rather a documented framework which outlines Longreach Regional Council's governance structure, policies and practices. It provides an overview of the governance model that has been implemented to assist elected members, management and employees in meeting their governance responsibilities and accountabilities.

Council is committed to the good governance of local government, high standards of accountability, open, transparent and ethical processes, and seeks continuous improvement across all operations.

What is Governance

Governance is an important concept and impacts on all sectors of the community. Governance encompasses the systems by which the Council is controlled and operates, and the mechanisms by which it, and its people, are held to account. Good governance supports Council to make fair decisions and to act in the best interests of the community. Furthermore, the practice and promotion of good governance is critical for ensuring that Council:

- has a legal and ethical basis to function,
- makes decisions in the interest of its stakeholders and community and,
- behaves as a good corporate citizen.

Essential Local Government Principles

There are legislative principles that Council is required to comply with and that guide this Framework to ensure that Council is accountable, effective, efficient and sustainable. The Queensland Local Government Act 2009 (Section 4) requires anyone performing a responsibility under the Act to do so in accordance with the following five core principles:

- Principle 1 -** Transparent and effective processes, and decision-making in the public interest, and
- Principle 2 -** Sustainable development and management of assets and infrastructure, and delivery of effective services, and
- Principle 3 -** Democratic representation, social inclusion and meaningful community engagement, and
- Principle 4 -** Good governance of, and by, local government, and
- Principle 5 -** Ethical and legal behaviour of councillors, and local government employees.

Status and Power

The Local Government Act provides that Council is a body corporate, which may sue and be sued, and is responsible for the good rule and local government of its area. The Local Government Act (Section 9) provides for how these powers can be exercised, namely:

- a) a local government has the power to do anything that is necessary or convenient for the good rule and local government of its local government area
- b) a local government can only do something that the State can validly do
- c) a local government may take account of Aboriginal tradition and Island custom
- d) a local government may exercise its powers:
 - i. inside the local government area; or
 - ii. outside the local government area:
 - A. with the written approval of the Minister; or
 - B. in accordance with its powers to conduct joint government activities.

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Longreach Regional Council provides services and infrastructure to the community across the following core functions:

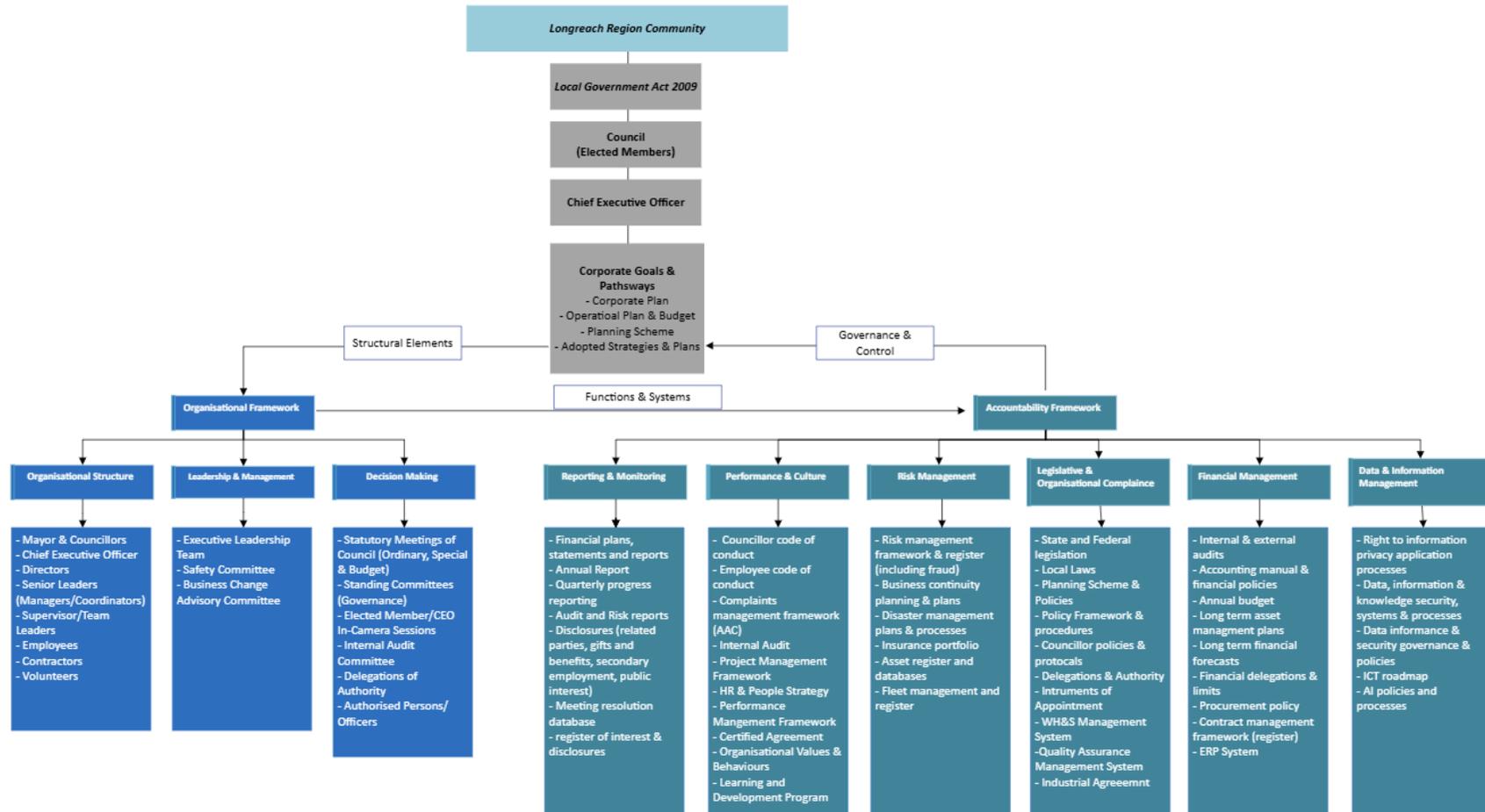
- transport infrastructure such as roads (sealed and unsealed), pathways and aircraft landing areas
- water and wastewater
- stormwater
- public buildings
- community recreation
- environmental health
- waste management
- libraries
- childcare services
- tourism

Council is also responsible for a range of regulatory functions including:

- planning and land use
- building and development approvals
- animal management
- rural lands and stock route management
- biosecurity
- environmental protection and management including vegetation management
- pest animal and weed management
- licensing, advertising signs, footpath dining
- prescribed activities
- food safety
- trade waste

The nature of these functions is such that Council plays an important role in community governance, and its decisions, actions and services impact directly on residents, customers and visitors in its area.

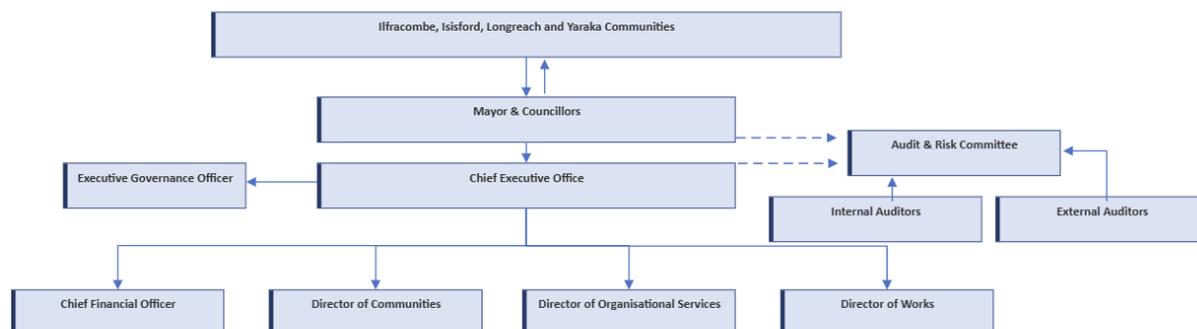
LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

1. Principle One – Transparent and effective processes, and decision-making in the public interest.

1.1. Organisational Structure



1.2. Decision Making

Council may exercise its powers by:

- Making a resolution at an Ordinary Meeting of Council, or
- Making a resolution at a Special Meeting of Council, or
- Making a resolution at a Governance Committee meeting of Council, or
- The Chief Executive Officer or other officer under a formal delegation, (*Refer to clause 5.6*), or
- The Mayor or other councillor under a formal delegation.

Council has adopted the following process for decision making:

- Council officers prepare a report on a matter for consideration by Council at an Ordinary or Special or Governance Meeting. Council will then decide on the matter by resolution at the relevant Meeting, having regard to the recommendation.
- Council officers may prepare a report on a matter for consideration by an advisory committee. The committee will consider the matter and make recommendations for Council to consider at an Ordinary Meeting of Council and decide on by resolution.

Councillors play a key role in the decision-making process for Council and are required to make decisions on matters in accordance with the local government principles, and in accordance with their responsibilities as representatives for the community.

Decision-making for Councillors will generally fall within the three categories:

Strategic Decisions: broad policy, commercial contractual and political decisions that have general application made within and outside of legislative frameworks. Examples may include:

- Strategic policies and programs
- Strategic plans
- Setting the risk appetite for Council
- Delivery the planning scheme and major amendments
- Setting annual budgets and rates
- Making or amending local laws

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Administrative Decisions: decisions that affects the rights and interests of people, persons, businesses within the Longreach Region, in an individual way, made within legislative frameworks. Examples include:

- Approval or refusal of a development permit
- Approval or refusal of a license or permit
- Approval or refusal of a grant for a non-profit organisation

Statutory Decisions: decisions that can only be made by the Council in accordance with the Local Government Act. Examples include:

- Appointment of a Chief Executive Officer
- Delegation of powers
- Adoption of specific policies

1.3. Ordinary Council Meeting

The Ordinary Council meeting is the formal decision-making authority for Council. All Councillors and the Executive Leadership Team members attend the meeting. Decisions are recorded in the minutes of the meeting. Meetings are open to the public unless the agenda item is resolved to be a closed matter. It is responsible for:

- a) receiving reports or recommendations from Council's officers
- b) considering the reports and recommendations of Council Committees
- c) formulation and adoption of Council resolutions; and
- d) reception of other matters as reported by the CEO or appropriately delegated officer.

1.4. Special Meeting

There may be occasions where the Mayor and/or Chief Executive Officer call for a Special Council Meeting to be held outside of the schedule of ordinary Council meetings. These meetings are formal decision-making meetings and operate under the same standing orders and meeting procedures as an ordinary meeting. These meetings may be called when there are time sensitive circumstances or urgent Council business to be heard and a decision made. Special meetings are open to the public unless the agenda item is resolved to be a closed matter.

1.5. Mayor and Councillor In-Camera Session

This is an informal gathering of the Mayor and all Councillors that is held ahead of the Governance Committee Meeting, generally commencing at 7.30am. The purpose of this session is for discussing and sharing views about:

- Strategic issues
- Councillors working relationship with each other
- Relationships with other stakeholders
- Relationships with the CEO and management team
- Challenging community/stakeholder situations faced by Councillors.

No agenda documentation is prepared, and minutes are not taken. The Mayor may refer relevant matters to the CEO in an in-camera session, or to the ELT during the Governance meeting.

1.6. Chief Executive Officer and Councillor In-Camera Session

This is an informal gathering of the Mayor, Councillors and CEO, held on the Governance Committee Meeting day. The purpose of this session is to:

- Raise awareness of challenging community/stakeholder situations faced by Councillors.
- Discuss sensitive issues with the CEO that cannot be discussed as part of the Governance or Council meeting.

The CEO will determine if any actions are required from this meeting.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

1.7. Governance Committee

Council has a formal Governance Committee which has been established as a standing committee under section 264 of the *Local Government Regulation 2012*. This committee meets monthly, on the day before the Ordinary Council Meeting.

The Governance Committees provide a forum:

- to enable complex or strategic issues to be discussed at length
- for external stakeholders to address and make submissions to Council
- for budget preparation discussions

1.8. Advisory Committee

Council has formed committees which are advisory in nature and have no decision-making power or incur expenditure and are limited to provide advice and recommendations to the Council. Council will consider recommendations from advisory committees at an Ordinary General Meeting. Advisory Committees have been appointed in accordance with s264 of the *Local Government Regulation 2012*.

Council has established the following advisory committees:

- Regional Arts and Development Fund (RADF) Advisory Committee
- Land and Pest Management Advisory Committee

Each advisory committee has an established Terms of Reference (TOR) and are exempt as per Council resolution 2022-12-308, under section 254G of the *Local Government Regulation 2012* from recording minutes. However, they are required to provide a written report to Council of the committee deliberations and its advice and recommendations.

1.9. Workshops

Council may conduct Councillor and ELT workshops to allow Councillors time to review policies in detail or to assist in the preparation of the annual budget.

1.10. Conflict of Interest

To ensure effective transparency, accountability and integrity is maintained in decision making, both Councillors and Council staff must declare conflicts of interest in decision making processes. For Councillors any declared conflicts of interest will be recorded in the minutes of the Ordinary Council Meeting or Standing Committee Meeting. The Council's Employee Code of Conduct and Conflict of Interest Policy require all employees to declare any potential, perceived or real conflicts of interests that may arise between their official duties and private interests. The Conflict-of-Interest Guidelines provide employees with process to manage their conflicts of interests.

1.11. Human Rights

Council has a statutory obligation to consider human rights in its decision making, in accordance with the Human Rights Policy and Procedure and the *Human Rights Act 2019*.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

1. Principle Two – Sustainable development and management of assets and infrastructure, and delivery of effective services.

1.1. Planning Scheme

Council adopted its planning scheme in 2015, with two major amendments occurring since this time with the last completed in 2024. The planning scheme seeks to advance Council intentions for future land use and development, and seeks to support local, state and regional developments strategies considering our local context, industries, and challenges. It supports council in managing population growth, planning for sustainable development and guide land use and development.

1.2. Annual Budget

Council's annual budget will clearly identify the initiatives funded for the coming year and is presented to Council at the annual budget meeting together with a report setting out the financial operations and financial position of Council for the previous financial year. The requirements for adopting the annual budget are set out in the *Local Government Regulations 2012*.

The annual budget will also support the delivery of initiatives within the Operational Plan which are consistent with the priorities identified from various key strategies and/or plans of council such as asset management plans, council's corporate plan, transport infrastructure plans etc.

1.3. Long Term Asset Management Plan

Section 104 of the *Local Government Act* requires Council to develop a long-term asset management plan, that be adopted by Council. Longreach Regional Council 's Strategic Assessment Management Framework and Asset Management Plans set out the context in which Council:

- manages its assets
- provides data and information on its assets
- monitors asset performance and expenditure
- addresses the challenges Council faces to achieve a sustainable future.

1.4. Long Term Financial Forecast

Section 171 of the *Local Government Act Regulation 2012* requires a long-term financial forecast that must cover a period of at least 10 years. Long-term financial planning is an essential governance tool which supports:

- Fiscal responsibility and financial sustainability
- Transparency and accountability to the local community
- Ability to report against financial targets and goals
- Capacity for directorates and work groups to effectively plan and deliver core service and programs
- The development and management of Council's annual budget.

Council has chosen to maintain cash reserves that cover at least a minimum of 6 months of cash expenses to manage liquidity risks.

1.5. Procurement

Council's procurement activities are critical to its ability to deliver services and infrastructure to the community. Procurement planning will be influenced by legislative requirements, operational demands, industry and economic circumstances, annual budgets, asset management plans and long-term financial plans. Council applies the sound contracting principles as mandated by the *Local Government Act 2009*, when entering into contracts for the supply of goods and services, these principles are:

- Value for money.
- Open and effective competition.
- The Development of competitive local business and industry.
- Environmental protection.
- Ethical behaviour and fair dealing.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

2. Principle Three - Democratic representation, social inclusion and meaningful community engagement.

2.1. Customer Service Charter and Customer Experience

Council's customer service charter and Customer Experience Strategy 2025-2028 outline key service standards and outline:

- Council's Customer Experience vision that 'We provide quality, consistent and timely services that result in a positive customer experience and make a real difference to our community.'
- Council's Customer Experience focus areas of:
 - Building a customer centric culture
 - Optimising process, communication and services
 - Listening to the voice of customers
 - Embracing new and emerging technologies.
- Service standards and timeframes to respond to customer enquiries.

2.2. Community Engagement

Council's Vision is 'Connecting Council and Community'

An important part of Council's work is ensuring that the voice of our community is heard, and Council does this by holding bi-annual community forums in each of our four communities of Ilfracombe, Lsisford, Longreach and Yaraka. Council may also call for special community forums when there are projects or matters of key significance to discuss with members of all communities or affecting individual townships.

There may also be occasions where Councillors and the Executive Leadership Team hold information community engagement while attending events or other social outreach activities.

2.3. Media Releases and Social Media

Council has established an External Communications and Social Media Policy that provides guidance to Councillors and employees on the use of social media and the process for making comment or releasing official communications on Council decisions and positions on matters.

The Mayor is the designated spokesperson for Longreach Regional Council. This role may be delegated from time to time to other Councillors or the CEO to speak on specific subject matters. The Chief Executive Officer is the spokesperson on all operational matters unless a delegated subject expert is appointed to speak on behalf of the CEO.

Council External Communications and Social Media Policy does not restrict Councillors from making individual statements or from responding to media enquiries in their capacity as a Councillor, about their personal opinion regarding a matter that has not been the subject of a Council decision.

Council will manage both proactive statements to inform the community of issues, events and activities occurring in the local government area. Reactive media statements will be prepared and issued in response to emerging community issues.

2.4. IILY - Council Newsletter

As a specific channel of external communication, the IILY Newsletter will be published throughout the Longreach Region in both physical and digital format, monthly. Newsletter creation will be in consultation with relevant internal and/or external parties. IILY must be approved by the CEO and published on Council's website, in addition to the distribution of physical copies.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

3. Principle Four - Good governance of, and by, local government

3.1. Planning

Planning connects the various components of Council's strategic planning processes and vision to illustrate how our teams and their people contribute to the success of delivering key services to our community and customers. Each year Council will focus on developing and adopting an Annual Operational Plan and Budget to ensure that:

- Key priorities from the Corporate Plan are identified and added to the annual budget process for deliberation.
- Resources are identified to bring key projects, initiatives and activities to fruition, and
- Performance measures are identified to monitor the effectiveness of the operational plan and budget.

To effectively prioritise various projects, initiatives and maintain service levels each year, Council undertake a robust process to ensure all of the proposed initiatives align with Council's long-term goals and strategies. The process involves identifying risks and opportunities of the specific initiatives leading to informed decision-making. A risk-based approach enables Council to appropriately allocate resources and budget across the organisation for sustainable outcomes.

3.1.1. Community Plan

A community plan is a broader strategic plan that connects what the communities of the Longreach Region want for the future of their communities. This helps Council achieve a balanced service delivery between community wants and operational needs. Community Plans are set for a period of 5 years and would normally sit above the Corporate Plan.

Council is developing a Community Plan for each community.

3.1.2. Corporate Plan

The corporate plan is Council's strategic document that sets out Council's Vision and Mission and direction for the future. The plan focuses on delivering improvements and initiatives that meet the needs and growth of the community, driving continuous improvement, innovation and financial sustainability.

The plan is based on community and industry feedback, economic data and Council asset and financial data and trends and the ever-changing legislative environment that Local Government is required to work within.

Ensuring that Council remains financially sustainable to provide services and assets that are safe, robust, efficient, and environmentally sustainable will continue to be at the heart of Council operations.

Council supports innovation that creates value for residents and provides real-time information and supports decision making.

3.1.3. Annual Operational Plan

The Annual Operational Plan is developed to link Council's strategic direction from the Corporate Plan to the projects, initiatives, and ongoing activities to be delivered for a particular financial year and funded through the annual budget. The plan will outline various deliverables which Council is committed to delivering over a financial year.

A report is tabled at the Ordinary Council Meeting quarterly to report on the progress of all operational deliverables. The Operational Plan and Budget set the direction for the financial year and identifies how we measure our performance.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

3.1.4. Directorate Plans

Directorate business plans are encouraged within Council as a best practice approach to business planning. A business plan defines the purpose of the Directorate or Business Unit and their role within the Corporate Plan context. It defines how the Directorate or Business Unit intends to address the service-related challenges it expects to face over the next three to five years and links the defined standards of services with projects and resources.

Business plans pull together details from various other planning resources and business management information such as risk, human resources, financial projections, asset management, capital work and future resource requirements. Most importantly, the business plan details the projects and activities that the Directorate or Business Unit will deliver for the next three to five years, bridging the gap between the five-year Corporate and one-year Operational Plan to achieve an integrated and streamlined planning process.



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

3.2. Data Information and Management

3.2.1. Councillors and Access to Information

Under section 13 of the *Local Government Act 2009*, a Councillor has the right to seek advice or information that will assist them in carrying out their official duties. Details of this process are outlined in the *Acceptable Requests Guidelines by Councillors Policy*.

A Councillor must not use information obtained through their role to gain a financial advantage for themselves, or someone else, or to cause detriment to the local government.

A Councillor must not release information that the Councillor knows, or should reasonably know, is information that is confidential to the Council.

3.2.2. Information Communication Technology (ICT) Governance

Council has established a Business Change Advisory Committee, which acts as a steering committee with the Executive Leadership Team meeting with project leads to review business cases and project performance. This committee helps in managing the significant organisational change outcomes by making recommendations, providing appropriate resources, assessing and reducing risks and increasing the likelihood of success for projects and initiatives.

3.2.3. Right to Information

Council has developed a Right to Information Policy and practices, that acknowledges any person has the right to seek access to documents held by government agencies. Council proactively releases and displays corporate documents and information on our website and dashboards. The *Right to Information Act 2009* outlines specific practices and procedure for the disclosure of public documents that Council must follow including the exemptions and contrary to public interest test that must be conducted.

Under administrative access, members of the public are able to access certain types of information, without the need for a formal application under the *Right to Information Act 2009* and *Information Privacy Act 2009*

3.2.4. Information Privacy

Council handles various types of information often of a sensitive or personal nature. Protecting personal information is important to Council and a core function that forms part of the governance framework. Personal information is any information or opinion, including information or an opinion forming part of a database, whether true or not, about an individual whose identity is apparent, or can be reasonably ascertained from the information or opinion.

3.2.5. Confidentiality

Council is required to meet its statutory obligations, including the *Local Government Act 2009*, the *Right to Information Act 2009* and the *Public Interest Disclosure Act 2010*, which identifies that certain information must be treated as confidential and may be exempt from public disclosure. Councillors and Council employees in receipt of confidential information have a responsibility to ensure that such information is treated confidentially, so as not to harm, prejudice or compromise the interests of Council or any individual or organisation or enable any individual or organisation to gain a personal or financial advantage.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

3.3. Risk Management

3.3.1. Enterprise Risk Management

Council's Risk Management Framework integrates risk management into everything Council does, from strategic planning and policy development through to its day-to-day operations. Council maintains a Framework that is customised to our circumstances and that follows the principles of ISO 31000:2018. It describes how risk management will be:

- integrated into Council's purpose, governance, leadership, strategy, objectives and operations
- designed to ensure that risk management is understood by everyone, relevant and structured for Council
- implemented so that risk management is a part of all activities and decision-making throughout Council
- evaluated periodically to measure its effectiveness against objectives, and
- continually improved and adapted to changing circumstances.

3.3.2. Fraud and Corruption

Council has implemented a Fraud and Corruption Control System that is utilised to reduce the potential for fraud and corruption and to build a culture of integrity, transparency and accountability within Council. The system has been structured to align with AS 8001:2021 *Fraud and corruption control*.

3.3.3. Disaster Management

Council's Mayor is the Chair of the Local Disaster Management Group, with the Chief Executive Officer serving as the Local Disaster Coordinator. Council's disaster management functions serve to increase the resilience and preparedness of the Longreach Region in the event of significant emergencies and natural disasters within the region.

Council has developed effective plans, procedures, and policies to implement in emergency situations and disasters, together with timely activation of the Local Disaster Coordination Centre and Local Disaster Management Group.

The primary objective of the Longreach Local Disaster Management Group is to ensure that the Longreach region can recover and return to normal operations and functions as quickly as possible following disaster or emergency events. This involves ensuring that critical infrastructure and essential services are restored as soon as possible, providing longer-term psycho-social support and welfare to those in need, minimising and redressing environmental impacts and facilitating recovery of the business and tourism sectors.

3.3.4. Business Continuity Plans

Council has established and regularly reviews its Business Continuity Plan (BCP) to ensure the continuation of Council core services during and following incidents that result in disruption to its normal operations capabilities. BCP will support the organisation in risk management planning and business impact analysis, to allow for better preparedness and resilience in the event of future incidents and disaster events that have the potential to disrupt normal operations and service delivery. BCP will provide high level incident response and recovery plans for Council for different risk scenarios.

3.3.5. Insurance

Council's insurance is managed through the financial services directorate. The directorate manages public liability claims, third party damage claims, motor vehicle and plant damage claims and Council property damage claims. Workers' compensation is managed by the Works Directorate.

3.4. Legislative Framework

Longreach Regional Council functions and operates under section 8 of the *Local Government Act 2009* which states that the local government is an elected body that is responsible for the good rule and local government of part of Queensland.

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Further Council is governed by significant legislative requirements, which is a change landscape with new and emerging legislation and amendments each year. While there are numerous acts, regulations, standards and policies that impact Council operations these areas require significant operational oversight and focus:

- *Animal Management Act (Cats & Dogs) 2008*
- *Biosecurity Act 2014*
- *Disaster Management Act 2003*
- *Environmental Protection Act 1993*
- *Human Rights Act 2009*
- *Industrial Relations Act 2016*
- *Information Privacy Act 2009*
- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Public Health Act 2005*
- Public Interest Disclosure Act 2010
- Planning Act 2016
- Plumbing & Drainage Act 2018
- Right to Information Privacy Act 2009
- Stock Route Management Act 2002
- Waste Reduction & Recycling Act 2011
- Water Act 2000
- Workers Compensation & Rehabilitation Act 2003
- Work Health and Safety Act 2011

3.4.1. Local Laws

Council has adopted various local laws, which are a statutory instrument to assist in the good rule and governance of the Council area. The local laws enable Council to regulate matters and provide services to customers within the region and maintain community safety and amenity. Most of the Council local laws closely align with the models recommended by the Queensland Government. Local laws can be accessed on Council's website.

3.4.2. Statutory Registers

Consistent with its obligations under the *Local Government Act*, Council maintains several registers available for inspection by the public, including:

- Registers of interest
- Local laws
- Policies
- Delegations
- Councillor conduct
- Environmental authorities register
- Family cemeteries register

3.5. Policy Framework

Policy making is an essential part of the governance framework. Policies provide the Council, workforce and wider community with the ability and direction to make decisions that are consistent and unbiased. Council has established a Policy Framework which provides clarity on the process for developing, approving, communicating, implementing and reviewing policies. Council policy framework outlines the key levels of policy documents within the organisation as follows:

3.5.1. Strategic Policies

Strategic policies are approved by Council resolution. They may be of a statutory nature, or address a community need or have a direct community impact or address an organisational issue that is of a strategic nature and/or addresses a community need or direct community impact.

3.5.2. Organisational Policies

Organisational policies are developed and approved by the Executive Leadership Team. However, from time to time, the ELT will seek advice from Councillors on the content of these policies. These policies address an organisation wide need and give effect to organisational practice in complying with Council or statutory requirements. These policies may also address community facing impacts in service delivery areas.

4. Principle Five – Ethical and legal behaviour of councillors, local government employees and councillor advisors.

4.1. Performance and Culture

Culture equals values plus behaviours, and the critical governance role for Council, the ELT and management is to set the right 'tone at the top' which reinforces Council's values, commitment to good governance and a focus on performance and accountability across the organisation. Within this context, Council's culture consists of the following key elements:

- **Customer Experience**

Council is committed to fostering a culture that places the customer experience at the forefront of its operations. This commitment is reflected in our ongoing efforts to understand and respond to the needs of our community, ensuring that services are accessible, responsive and delivered with professionalism and respect. By prioritising customer experience, Council aims to build trust and strengthen relationships with all stakeholders.

- **Frank, Honest and Curious Questioning**

Elected members will debate issues openly and honestly, asking curious questions to help them understand the matter at hand. Equally, employees are to provide frank and timely advice to the CEO and Senior Management, who in turn are to provide professional and frank advice to Councillors.

- **Communication and Engagement**

Council has established effective communication and engagement policies, practices and protocols, to ensure that stakeholders are engaged and involved in Council decision-making processes and importantly, are able to provide feedback to Council. This approach will enable Council to successfully and continually engage, educate, inform and communicate with the community and its customers.

- **Effective Management Structure**

Council has established a management structure that meets the needs of the organisation and allows it to achieve strategic objectives. The structure is characterised by effective use of human resources with clear accountability. Management practices reinforce accountability and outcomes and incorporate the development and capacity building of people to ensure they have the right capabilities to perform their roles.

- **Leadership Capability**

Council is dedicated to demonstrating strong leadership by actively fostering the development of internal capabilities within both its workforce and the wider community. Through ongoing investment in training, capacity building, and empowerment initiatives, Council ensures that staff are equipped with the skills and knowledge needed to excel in their roles. This commitment extends to supporting the community in building resilience and capability, enabling shared growth and sustainable success.

- **Innovation**

Council is committed to fostering a culture of innovation that delivers benefits to the organisation, its people, and customers. By embracing new ideas and technologies, Council seeks to enhance productivity, improve the customer experience, and add lasting value to its services and workplace. This proactive approach ensures that Council remains adaptable, efficient, and responsive to changing community needs while continuously striving for excellence in service delivery.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

4.2. Ethical Behaviour

4.2.1. Employee Code of Conduct

All employees must seek to achieve the highest standards of behaviour when interacting with customers and each other and must encourage and demonstrate a workplace culture where ethical conduct is recognised, valued and followed at all levels. Council's code of conduct is guided by the Principles of the *Public Sector Ethics Act 1994*.

Inductions are given to all employees at the beginning of their employment, supported by regular refreshers.

4.2.2. Councillor Code of Conduct

Council has adopted the Code of Conduct for Councillors, and a Councillor Investigation Policy as required by section 150AE of the *Local Government Act 2009*, setting out how complaints regarding inappropriate conduct of Councillors will be dealt with.

4.3. Complaints Management

Council has established policies and procedures for addressing complaints in an effective and transparent manner with regard to concerns raised about Council services, administrative actions, employee or councillor conduct or performance and competitive neutrality. These systems are regularly reviewed for continuous improvement and employees, and councillors are provided with regular training opportunities.

If the Council, a councillor or the CEO receives a complaint about the conduct of a councillor, they must refer the complaint to the Office of Independent Assessor.

If a Council officer becomes aware of information indicating a councillor may have engaged in conduct that would be a breach or misconduct, the officer must report the conduct to the Office of Independent Assessor.

If a public official reasonably suspects that a complaint, or information or matter involves, or may involve, corrupt conduct, the official must notify the Crime and Corruption Commission.

4.4. Public Interest Disclosure

Council is committed to transparency and accountability, and acknowledges the importance of the role councillors, employees and members of public can play in the identification of misconduct, misuse of public resources, contraventions that give rise to dangers of public health and safety and cases of maladministration.

Therefore, Council has established a Public Interest Disclosure Policy and Procedure which outlines its commitment to investigate all disclosures in a confidential and timely manner. Disclosure of wrongdoing is encouraged and supported, and Council is committed to taking appropriate action to investigate each disclosure.

Any person including a public sector employee can make a public interest disclosure about:

- Danger to the health or safety of a person with a disability
- Danger to the environment cause but the commission of an offence
- Reprisal after making a public interest disclosure
- The public sector officer can also disclose public interest information including:
 - corrupt conduct
 - maladministration that adversely affects someone's interest in a substantial and specific way.
 - negligent or improper management of public resources.
 - an act which endangers public health or safety; or
 - an act which endangers the environment.

The disclosure may concern the conduct of a councillor, workers or anyone contracting to supply goods or services to Council and can be made anonymously.

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4.5. Roles and Responsibilities

4.5.1. Councillors

Under Section 12 of the *Local Government Act 2009*, Councillors must represent the current and future interests of the residents of the Council area.

In accordance with the Act, all Councillors are responsible for:

- ensuring that Council:
 - discharges its responsibilities under the *Local Government Act 2009*.
 - achieves its Corporate Plan.
 - complies with all laws that apply to local governments.
- provides high quality leadership to the Council and community
- participating in Council meetings, policy development and decision making for the benefit of the Council area
- being accountable to the community for Council's performance.

Upon being elected, Councillors attend a Council induction, which provides them with the information and resources needed to effectively discharge their responsibilities. Councillors also participate in ongoing professional development programs and activities.

When performing a responsibility, a Councillor must serve the overall public interest of the whole Council area.

4.5.2. Mayor

In addition to the responsibilities of all Councillors, the Mayor is also responsible for:

- leading and managing meetings of Council at which the Mayor is the chairperson, including managing the conduct of the participants at the meetings.
- leading, managing, and providing strategic direction to the Chief Executive Officer in order to achieve the high quality administration of Council.
- directing the Chief Executive Officer in accordance with the Act
- conducting a performance appraisal of the Chief Executive Officer, at least annually, in a way that is decided by Council
- ensuring that Council promptly provides the Minister for Local Government with the information about Council that is requested by the Minister
- being a member of each standing committee of Council
- representing Council at ceremonial or civic functions.

A Councillor who is not the Mayor, may perform the Mayor's extra responsibilities only if the Mayor delegates the responsibility to the Councillor.

4.5.3. Chief Executive Officer and Employees

Under Section 13 of the *Local Government Act 2009*, Council's Chief Executive Officer has the following responsibilities:

- managing Council in a way that promotes
 - the effective, efficient, and economical management of public resources
 - excellence in service delivery
 - continual improvement
- managing Council employees through management practices that
 - promote equal employment opportunities
 - are responsive to the local government's policies and priorities
- establishing and implementing goals and practices in accordance with the policies and priorities of Council
- establishing and implementing practices about access and equity to ensure that members of the community have access to:

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- Council programs
- appropriate avenues for reviewing Council decisions.
- The safe custody of:
 - All records about the proceedings, accounts or transactions of the Council
 - All documents owned or held by Council
- complying with reasonable requests from Councillors:
 - for advice to assist the Councillor carry out their role as a Councillor
 - for information, that Council has access to, relating to Council.

Under Section 13 of the *Local Government Act*, all Council employees are responsible for:

- implementing the policies and priorities of Council in a way that promotes:
 - the effective, efficient, and economical management of public resources
 - excellence in service delivery
 - continual improvement
- carrying out their duties in a way that ensures Council:
 - discharges its responsibilities under the Act
 - complies with all laws that apply to Council
 - achieves its corporate plan
- providing sound and impartial advice to Council
- carrying out their duties impartially and with integrity
- ensuring the employee's personal conduct does not reflect adversely on the reputation of Council
- improving all aspects of the employee's work performance
- observing all laws relating to their employment
- observing the ethics principles under the *Public Sector Ethics Act 1994*, Section 4
- complying with a code of conduct under the *Public Sector Ethics Act 1994*

4.6. Delegations

Section 257-260 of the *Local Government Act 2009* provides authority for the delegation of powers to the Mayor, Chief Executive Officer, Standing Committee, a Committee Chair, another Local Government or local government employee or contractor.

Council must not delegate a power that an Act states must be exercised by resolution.

Where the Mayor has delegated authority, they can in turn delegate authority to another Councillor. However, the Mayor must not delegate the power to give a direction to the Chief Executive Officer.

In the same way the CEO, can delegate authority to an appropriately qualified staff member or contractor. However, the CEO must not delegate a power delegated by Council, if directed not to further delegate the power or as defined by the Act.

The CEO maintains a delegations register, as required by the Act, which records the delegations from Council to CEO, CEO to employees and contractors. Delegations have been assigned at position level and remain in place unless delegations are amended through the annual review process.

4.7. Authorised Person

Section 202 of the *Local Government Act 2009* delegates the power to the Chief Executive Officer to appoint a qualified person to be an 'authorised person'. The appointment of an authorised person will be accompanied by a letter outlining the conditions the appointment is subject to and the provisions of the Act which the authorised person is appointed to manage.

A person stops being an authorised person at the end of the appointment term, if they provide a signed notice of resignation or if they are unable to meet the conditions of their appointment.

LONGREACH REGIONAL COUNCIL
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POLICY INFORMATION

TITLE	Governance Framework
DOCUMENT NUMBER	
TYPE	Policy
CATEGORY	Strategic
SUB-CATEGORY	Statutory
APPROVED	Council
RESOLUTION	
APPROVAL DATE	
EFFECTIVE DATE	
REVIEW SCHEDULE	
NEXT REVIEW	
POLICY HOLDER	Direction of Organisational Services

RELATED DOCUMENTS

LEGISLATION	<i>Animal Management Act (Cats & Dogs) 2008</i>
	<i>Bio Security Act 2014</i>
	<i>Crime and Corruption Act 2001</i>
	<i>Disability Services Act 2006</i>
	<i>Disaster Management Act 2003</i>
	<i>Environmental Protection Act 1993</i>
	<i>Human Rights Act 2019</i>
	<i>Industrial Relations Act 2016</i>
	<i>Information Privacy Act 2009</i>
	<i>Integrity Act 2009</i>
	<i>Local Government Act 2009</i>
	<i>Local Government Regulation 2012</i>
	<i>Ombudsman Act 2001</i>
	<i>Planning Act 2016</i>
	<i>Plumbing & Drainage Act 2018</i>
	<i>Public Health Act 2005</i>
	<i>Public Interest Disclosure Act 2010</i>
	<i>Public Records Act 2002</i>
	<i>Public Sector Ethics Act 1994</i>
	<i>Right to Information Privacy Act 2009</i>
	<i>Stock Route Management Act 2002</i>
	<i>Waste Reduction & Recycling Act 2011</i>
	<i>Water Act 2000</i>
	<i>Workers Compensation & Rehabilitation Act 2003</i>
	<i>Work Health and Safety Act 2011</i>
POLICY DOCUMENTS	Policy Framework
	Delegations Register – Council to CEO
	Delegations Register – CEO to Employees and Contractors

FORMS

12.3 Policy Framework

Consideration of Policy Framework.

Council Action

Decide

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Policy Considerations

Nil

Corporate Plan Alignment

Strategy
OUR LEADERSHIP 5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

Consultation:

Internal	External
ELT Councillors	LG Central Resources

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Purpose

The purpose of this report is to present a comprehensive policy framework for consideration and adoption by the elected members. This framework aims to ensure a consistent, transparent, and systematic approach to the creation, review, and approval of the Council's policies, procedures, and guidance documents. Adoption of the framework strengthens governance and supports best practice across Council operations.

The Policy Framework draws a very clear line between:

- Council's role: setting strategic and statutory policy
- Management's role: implementing that policy through procedures and operational decisions

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This framework does three practical things:

1. It clearly categories policies—providing clarity on which ones require Council approval and which do not.
2. It sets out a disciplined process for developing, consulting, approving, and reviewing policies—so policies aren't written in reaction to one complaint or one incident.
3. It ensures policies stay current, consistent, and aligned with legislation and Council's strategic direction.

Importantly, this framework does not reduce Council's authority. It strengthens it. Council is still *setting direction and standards*.

Implications

Budget

		Comments:
Revenue:		
Expenditure:		
Net Result:		

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Governance, compliance, reputation, and legal	Comments:
Likelihood:	Rare	
Consequence:	Minor	
Rating:	Low	

Environmental

N/A

Asset Management

N/A

Other Implications

The policy framework will be communicated by its inclusion in the Employee Code of Conduct, with staff re-inducted to ensure clear understanding of the framework. In addition, the framework will be made publicly accessible via the Council's website.

Human Rights

Right:	Comments:
Nil	

Appendices

1. DRAFT Policy Framework Feb 2026 [**12.3.1** - 10 pages]

**LONGREACH REGIONAL COUNCIL
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Recommendation:

That Council adopts the Policy Framework as presented.



**Longreach
Regional
Council**

Illecumbi Isisford Longreach Yazala

Policy Framework

PURPOSE

The purpose of this framework is to establish processes to enable Longreach Regional Council to exercise its legislative and administrative powers, meet its responsibilities under the *Local Government Act 2009*, and implement sound corporate governance.

SCOPE

This framework applies to the elected councillors and council employees developing, drafting and setting policy for Council.

DEFINITIONS

ELT	Executive Leadership Team (as defined by the organisation structure)
Employee	Includes all employees of Council regardless of employment status i.e. contract staff, casuals, fulltime, part-time, contractors and volunteers.
Guideline	A guiding document with content of an operational nature
Minor Non-Material Change	Purely administrative updates, such as title updates due to an approved restructure, or minor amendments to reflect legislative updates which do not impact the intent or application of policy
Material Change	An amendment of a substantive nature that will impact the intent and application of the policy.
Policy	Policies are formal statements of intent that mandate principles or standards that apply to council governance, operations or to the practice and conduct of its elected members and employees/contractors. In short it provides members of Council with direction on the approved way of operation in relation to a particular matter.
Policy Holder	Is the position that is responsible for the management and resourcing in relation to the development, implementation and review of the policy. Usually, a manager level position within the organisation structure, able to advise the policy sponsor.
Policy Sponsor	The advocate for the policy's development, implementation and review. Usually, an ELT member able to introduce discussion of the policy as required at ELT and Council.
Policy Framework	Provides the structure of relevant policy positions, and any supporting guideline and procedure documents, on any one topic.

**LONGREACH REGIONAL COUNCIL
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Procedure	A document which breaks down the steps of an operational process in more detail than a guideline.
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ROLES AND RESPONSIBILITIES

Role	Responsibility
Council	Endorsement authority for setting the Policy Framework (this policy) and material policy changes to this policy. Able to endorse non-material changes.
Chief Executive Officer (CEO)	Approval authority for a non-material changes to this policy.
Executive Leadership Team (ELT)	Provides advice to the CEO and/or council on setting this policy and any proposed material changes.
Director of Organisational Services	Policy Sponsor and Holder Provides advice to the Policy Sponsor on this policy. Supports this policy development, including communication, implementation, review and reporting.
All Employees	Are responsible for ensuring policy development, drafting and setting is compliant with this Policy Framework, and associated guidelines and procedures.

POLICY STATEMENT

Longreach Regional Council is committed to setting and maintaining policies that uphold the highest standards of good governance in local government. Through this Policy Framework, we foster transparent, effective, and efficient decision-making processes that reflect our values of accountability and integrity.

Our framework establishes clear commitment, roles, responsibilities, and protocols to guide the development, drafting, communication, training, implementation, and review of policies throughout the organisation. By ensuring that every stage of the policy lifecycle is thoughtfully managed, we strengthen confidence in our systems, support consistent and compliant practice, and empower our workforce to deliver outcomes that serve our community's best interests.

POLICY DEVELOPMENT PRINCIPLES

Longreach Regional Council policy development processes:

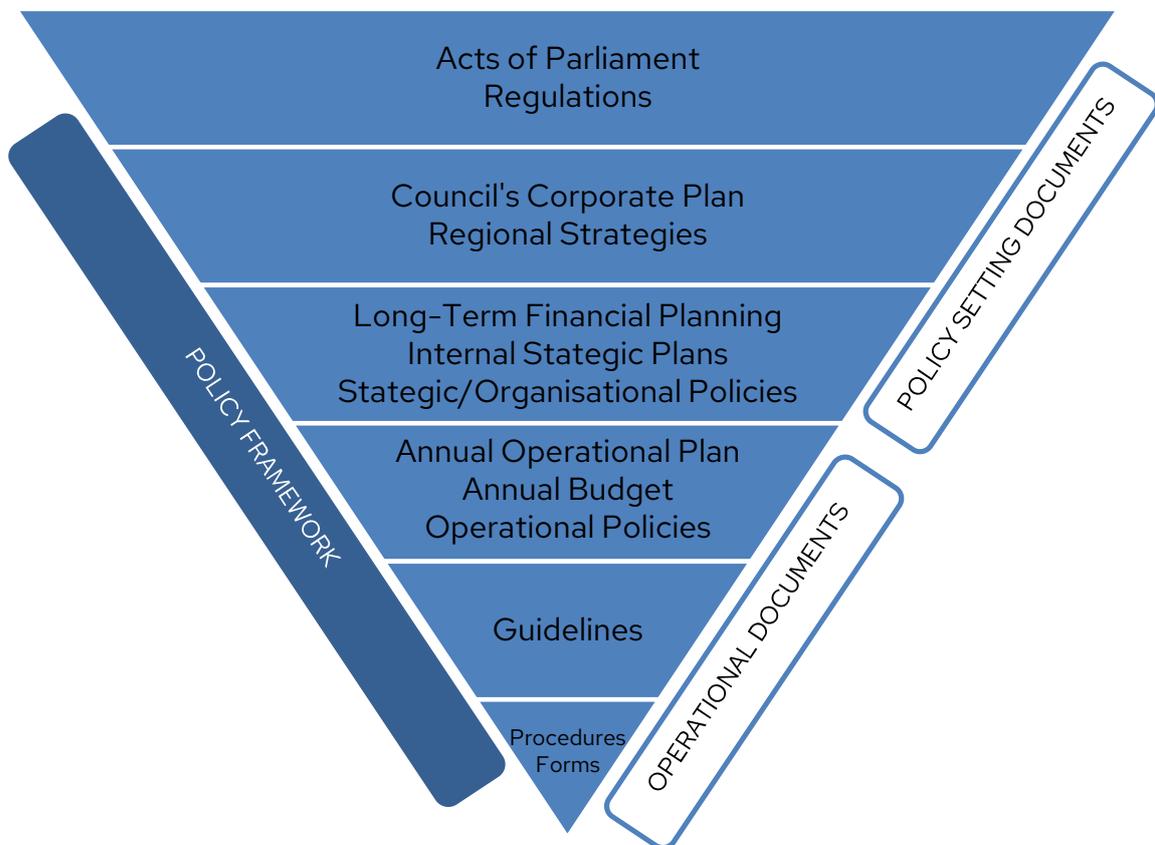
- Are initiated to address an identified need and support transparency, commitment, accountability, risk management, legislative and legal completeness, and good governance.
- Are people-centred, with consultation and training forming a core part of the development process ensuring that customers, community and employees are heard and represented in policy setting.
- Are clear, consistent and communicated, provide clarity of our intention, and integrate with our broader strategic framework and operations.

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- Are informed by sound, full and frank advice, and are decided by Council in a transparent and accountable manner.
- Are monitored for effectiveness and efficiency of implementation.
- Are reviewed and evaluated on how the policy performed, if it is still meeting a need, fit for purpose, and compliant.

POLICY FRAMEWORK

Conflicts between documents within the policy framework should be avoided. Where there is a conflict between legislation or subordinate legislation and policy, the legislation and subordinate legislation will prevail. Any other identified conflicts or inconsistencies will trigger a review and amendment process.



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POLICY CATEGORIES AND APPROVAL AUTHORITIES

Policy Type	Category	Description	Approval Authority	Consult	Publish
Strategic	Statutory	Policies that are required to meet a statutory requirement.	Council	ELT/Councillors	Public
	Community	Policy that addresses a community need or direct community impact.			
	Administrative	Policy addressing organisational issues that is of a strategic nature.			
Organisational Policy	<ul style="list-style-type: none"> • Statutory • Community • Administrative <p>Sub Categories:</p> <ul style="list-style-type: none"> • Childcare • Financial • Governance • Information Services (IT) • People & Safety • Regulatory Services • Service Excellence • Administrative • Asset management 	<p>Policy which addresses an organisation wide need.</p> <p>The policy will give effect to organisational practices in complying with statutory requirements.</p> <p>May address community facing impacts in service areas.</p>	CEO	Impacted groups, including managers, Councillors or community where appropriate	Internal (Public where required and appropriate)
Operational Policy	<ul style="list-style-type: none"> • By Function/Group 	Addresses a need at a function/group level and documents practices and expectations to guide day-to-day operations	Director	Impacted Groups as appropriate	Internal
Guidelines		For content of an operational	Director	Impacted groups,	Internal

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		nature. Will generally support the implementation of policies.		including Councillors or community where appropriate	
Procedures		Provides the in-depth operational processes. Generally, underpins policies.	Manager	Impacted groups	Internal

POLICY DEVELOPMENT GUIDELINES

While the Executive Officer of Governance is available to provide advice on policy development, it is acknowledged that the owner/responsible department is the content and knowledge expert. The owner/responsible department is responsible for developing, consulting and requesting approval for all required policies.

All new policies and major or substantial amendments to existing policies require approval to proceed from the relevant department Director, or if applicable the CEO prior to drafting/re-drafting. Consideration must be given to the following when drafting new policy or amending current:

- Is there a need for the new policy, and can it be consolidated with an existing policy
- Are there any conflicts with existing policy
- Will the policy or amendments have an impact on operations or existing policy and procedures
- Any policy that has workplace or employee relations matters must be referred to the People and Safety Team for consultation, as appropriate.

Policy Consultation

Where a policy has an impact on more than one functional area, it is appropriate to ensure widespread consultation has been undertaken and all stakeholders have been provided with an opportunity to provide input and feedback on the development of the drafted policy.

At minimum Managers and the Executive Leadership Team should be consulted with on policy developments and where appropriate in line with the policy approver table, Councillors will from time to time be consulted and presented with Organisational Policy information for noting.

Policy Naming

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Policy naming must be concise and plainly state the relevant policy topic. The first word of the policy should be the most commonly searched term related to the policy topic. Council Policy Index has pre-existed and established numbering conventions which will be continued.

Policy Triggers

Policy creation or reviews must not be triggered by ad-hoc reactions to isolated incidents, complaints or issues. New policy or policy amendments may be triggered by:

- legislative change
- Council's strategic or operational objectives changing
- Changing or emerging community needs or expectations
- Patterns of need identified from incidents, complaints or issues arising
- Governance review or audit recommendations
- Identification of policy gaps and associated risk
- Development of best practice
- identification of conflicts or inconsistencies with other documentation
- formalisation of common practice, to increase transparency, consistency and accountability
- making a policy setting more inclusive and accessible

Policy Review Frequency and Process

Policies must be reviewed on a regular basis. Comprehensive reviews must be scheduled to occur at least every 4 years. A review may be triggered ahead of schedule based on a risk assessment of the following factors:

- risk to compliance or statutory requirements
- risk to finance
- risk to health and safety and environment
- Risks to fraud and corruption
- risk to Council employees
- risk to operational effectiveness and efficiency
- risk to achieving strategic objectives
- risk to reputation
- risk to another identified strategic risk

At initiation of a comprehensive policy review, the policy holder must advise the ELT of the proposed review. Following a comprehensive review, the policy holder must update or confirm the currency of the policy and bring it to the approving authority for consideration and re-endorsement or approval.

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Policy Document Approval

Approval for policy document from the relevant approval authority must be documented, A covering report and final approved version of the policy document must be submitted to either the formal Council or Executive Leadership Meeting agenda when seeking approval.

When submitting a policy for approval, the author must always ensure that appropriate recommendation wording is utilised, in particular if a policy is replacing another policy and/or repealing a policy. *Each policy should be submitted under an individual report and not grouped, thereby having an individual resolution.*

The below recommendations may be used as a reference:

Approval Authority	Amended Policy	New Policy
Standing Committee	<p><i>That the [insert name of committee] recommends that Council:</i></p> <ol style="list-style-type: none"> <i>1. Repeal the existing [insert name of policy] [insert policy number];</i> <i>2. Adopt the updated [insert policy name] [insert policy number], as presented.</i> 	<p><i>That the [insert name of committee] recommends that Council adopt the updated [insert name of policy] [insert policy number], as presented.</i></p>
Council	<p><i>That Council:</i></p> <ol style="list-style-type: none"> <i>1. Repeal the existing [insert name of policy] [insert policy number];</i> <i>2. Adopt the updated [insert policy name] [insert policy number], as presented.</i> 	<p><i>That Council</i></p> <ol style="list-style-type: none"> <i>1. Adopt the updated [insert name of policy] [insert policy number], as presented.</i>
Executive Leadership Team	<p><i>That the Executive Leadership Team:</i></p> <ol style="list-style-type: none"> <i>1. Repeal the existing [insert name of policy] [insert policy number];</i> <i>2. Adopt the updated [insert policy name] [insert policy number], as presented.</i> 	<p><i>That the Executive Leadership Team adopts the updated [insert name of policy] [insert policy number], as presented.</i></p>

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Policy Administration

The Policy Register and reviews will be administered by the Executive Officer of Governance in the Office of the Chief Executive Officer. Once a policy has been adopted by the relevant approval authority, and the Executive Officer has been advised and evidence of approval provided, the final version will be prepared for publication, which will include, but not be limited to:

- inclusion of policy number and other relevant information updated on the policy
- policy register updated with policy number and title
- published within relevant policy folder on the home page on MagiQ
- where relevant update policy published on Council's website
- removal of any draft watermarks or references.

Any education or training required on the policy is the responsibility of the custodian (owner) department and must be considered when developing and submitting the policy for approval, including any cost implications.

The Office of the Chief Executive Officer will facilitate version control on all adopted policies and ensure a record is made if amended, replaced and repealed policies in the appropriate register.

Maintenance and Reporting

All policies will remain in force unless:

- formally repealed by the relevant approval authority (i.e. no longer required), or
- superseded by an updated version of the Policy:
 - this also could include where a policy has been consolidated or renamed – which would require the previously named document/version to be repealed.

Details of repealed or superseded versions will be maintained by the Officer of the Chief Executive Officer on an appropriate register. The Executive Officer of Governance will provide a periodic report on the status of Council's Strategic and Management policies, including upcoming scheduled reviews.

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Measure of Success

Measure	Outcome Sought
All policies and policy decision-making are compliant with this framework within 4 years of endorsement of the Policy Framework	Policy consistency
All strategic and management policies are current or have an approved review schedule within 4 years of endorsement of this Policy Framework	Policy currency
All strategic and management policies are on the appropriate policy register once approved or endorsed within a reasonable timeframe, and posted to MagiQ and/or website if required	Policy functionality

Xxxxxxxxxxxxxxxxxx General Council Meeting held on xxxxx:

Brett Walsh
Chief Executive Officer

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Appendix 1

	POLICY INFORMATION
TITLE	Policy Framework
DOCUMENT NUMBER	
TYPE	Strategic Policy
CATEGORY	Statutory
SUB-CATEGORY	Governance
APPROVED	Council
RESOLUTION	
APPROVAL DATE	
EFFECTIVE DATE	
REVIEW SCHEDULE	
NEXT REVIEW	
POLICY HOLDER	Director of Organisational Services

	RELATED DOCUMENTS
LEGISLATION	<i>Local Government Act 2009</i> <i>Local Government Regulation 2012</i>
POLICY DOCUMENTS	Governance Framework
FORMS	

12.4 Delegations and Authorisations Policy

Consideration of a new Delegations and Authorisations Policy.

Council Action

Decide

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Relevant Excerpts from Legislation

Local Government Act 2009

Chapter 7 Other Provisions

Section 260 Local Government Delegations Register

260 (1) The chief executive officer must establish a register of delegations that contains the particulars prescribed under a regulation.

(2) The chief executive officer must record all delegations by the local government, mayor or the chief executive officer in the register of delegations.

(3) The public may inspect the register of delegations.

Policy Considerations

Nil

Corporate Plan Alignment

Strategy

OUR LEADERSHIP

5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

Consultation:

Internal	External
ELT Councillors	LGAQ Congruent LG Central

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Purpose:

This report is being presented to clarify the strategic intent and statutory basis of the policy, which functions both as a statutory and administrative policy within the Council's broader delegation's framework as established under the *Local Government Act 2009*. The policy sets out the conditions and requirements applicable to all delegates within Council who have been

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granted delegated powers as part of their roles at Longreach Regional Council. This ensures clear governance, accountability, and consistency in the exercise of delegated authority, supporting effective management and compliance across Council operations.

Discussion:

Including clear requirements for delegates to exercise their delegated powers in accordance with all relevant local laws, legislation, standards, and administrative policies offers significant benefits. By embedding these expectations into the policy, it enables delegates to act within a transparent and accountable framework, minimising the risk of non-compliance or inconsistent decision-making. This structured approach also ensures that decisions align with Council’s broader objectives and legal obligations, reducing reputational risk and supporting sound governance.

Implications

Budget

		Comments:
Revenue:	nil	
Expenditure:	nil	
Net Result:	nil	

Strategic Risk

This matter has been assessed against Council’s Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Governance, compliance, reputation, and legal	Comments:
Likelihood:	Possible	
Consequence:	Minor	
Rating:	Low	

Environmental

N/A

Asset Management

N/A

Other Implications

Training will be delivered by the People and Culture team, with the Learning and Development Business Partner creating a concise, bite-sized module to guide staff through the policy. This approach will ensure all employees understand their obligations efficiently and effectively.

Human Rights

Right:	Comments:
Nil	

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Appendices

1. DRAFT Delegations and Authorisations Policy Feb 2026 [**12.4.1** - 3 pages]

Recommendation:

That Council adopts the Delegations and Authorisations Policy, as presented.

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Delegations and Authorisations Policy



PURPOSE

The purpose of this policy is to provide the mechanism to enable Longreach Regional Council to efficiently enact its legislative and administrative powers to meet its responsibilities under the *Local Government Act 2009* and provide sound corporate governance.

SCOPE

This policy applies to all delegates when exercising delegations and authorisation of Longreach Regional Council's legislative and administrative powers.

DEFINITIONS

Act	<i>Local Government Act 2009</i>
Administrative Powers	Powers not required under legislation, includes powers which form part of Council's compliance to its legislative obligations. For example, financial and classification levels and signing of correspondence delegation
CEO	Chief Executive Officer, a person who holds an appointment under section 194 of the Act. This includes a person acting in the position.
Council	Longreach Regional Council
Councillor	Elected Member of Longreach Regional Council
Delegate	A delegate is a person who is authorised to exercise a power or function delegated by the Council, the Mayor, the Chief Executive Officer.
ELT	Executive Leadership Team

POLICY STATEMENT

Delegations are a key element of decision making to ensure the effective governance and efficient management of Council. The following conditions apply to all delegates when exercising a power or function delegated by the Council, the Mayor or the Chief Executive Officer.

- Delegates must exercise their delegations in a manner that is consistent with:
 - Applicable local laws, legislation, standards,
 - Administrative delegations such as Council policy and procedures.

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- Financial delegation and budgetary limits.
- Delegates are only to exercise powers and functions as is necessary to discharge their roles and responsibilities.
- A delegate is *not obligated* to exercise a delegation and may at any time refer the decision to a higher-level position for a decision.
- Delegates must consider the impact of a decision on the local government area, and if necessary, consult with the ELT and/or Councillors.
- Delegates must bring to the attention of with their director (ELT), any matters that are likely to result in significant public interest, reputation risk or major policy implications for Council.
 - The Director member may bring the matter to the attention of the ELT, or
 - The Chief Executive Officer may bring the matter to the attention of the Mayor or refer the matter to Council.
 - The Mayor may, at any time, request that the matter be referred to Council.
- Delegation registers will be reviewed as necessary and will be updated when legislative changes are affected and on at least an annual basis.

Brett Walsh
Chief Executive Officer

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	POLICY INFORMATION
TITLE	Delegations and Authorisation Policy
DOCUMENT NUMBER	
TYPE	Strategic
CATEGORY	Statutory
SUB-CATEGORY	Governance
APPROVED BY	Council
RESOLUTION	
APPROVAL DATE	
EFFECTIVE DATE	
REVIEW SCHEDULE	
NEXT REVIEW	
POLICY HOLDER	Director of Organisational Services

	RELATED DOCUMENTS
LEGISLATION	<i>Acts Interpretation Act 1954</i> <i>Local Government Act 2009</i> <i>Local Government Regulations 2012</i>
POLICY DOCUMENTS	Governance Framework Policy Framework
FORMS/REGISTERS	Delegations Corporate Register Financial Delegation Register Internal Authorisation Register

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12.5 Conflict of Interest Policy and Management Plan

Consideration of new Conflict of Interest Policy and Management Plan.

Council Action

Decide

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Public Sector Ethics Act 1994

Relevant Excerpts from Legislation

Public Sector Ethics Act 1994

Part 3

Division 2 The Ethics Values

6 Integrity and Impartiality

6(d) acknowledge the primacy of the public interest and undertake that any conflict-of-interest issue will be resolved or appropriately managed in favour of the public interest

Policy Considerations

Nil

Corporate Plan Alignment

Strategy

OUR LEADERSHIP

5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

Consultation:

Internal	External
ELT Councillor	LG Central Other Local Governments

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Purpose:

As per Council's policy framework, the Conflict-of-Interest Policy is a Strategic Statutory Policy essential for meeting statutory requirements. In addition to this, it addresses organisational conflicts of interest by establishing a robust framework that identifies and

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

manages such conflicts, thereby supporting ethical decision making throughout Council operations.

Discussion:

In considering the matter, it has become evident that the organisation's current practices for managing conflicts of interest are fragmented across various business processes, including human resources, procurement, and other operational areas. This lack of cohesion has led to inconsistencies in how conflicts of interest are identified, recorded, and managed, potentially exposing the Council to reputational and compliance risks.

Several options were evaluated to address these shortcomings. One approach was to continue with the existing decentralised practices, allowing each department to manage conflicts of interest according to their own procedures. However, this option does not resolve the inconsistencies or adequately mitigate the risks associated with fragmented management. Another option considered was to provide additional training to staff within current frameworks, but this was deemed insufficient as it would not address the underlying lack of a unified policy structure.

The recommended course of action is to establish a comprehensive Conflict-of-Interest Policy, supported by an associated management plan. This policy will create a consistent and transparent approach for identifying and managing all conflicts of interest, specifically those arising between an employee's private interests and their public duties as a public official. By implementing a standardised framework, the Council will ensure that all staff are aware of their obligations and that conflicts are dealt with openly and effectively, thereby upholding ethical decision-making and strengthening organisational governance.

Implications

Budget

		Comments:
Revenue:	nil	
Expenditure:	nil	
Net Result:	nil	

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Governance, compliance, reputation, and legal	Comments:
Likelihood:	Possible	
Consequence:	Minor	
Rating:	Low	

Environmental

N/A

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Asset Management

N/A

Other Implications

Training will be delivered by the People and Culture team, with the Learning and Development Business Partner creating a concise, bite-sized module to guide staff through the policy and management processes. This approach will ensure all employees understand their obligations efficiently and effectively.

Human Rights

Right:	Comments:
Nil	

Appendices

1. DRAFT LRC Conflict-of- Interest- Management- Plan v 1.0 Feb 2026 [**12.5.1** - 3 pages]
2. DRAFT Conflict of Interest Policy [**12.5.2** - 5 pages]

Recommendation:

That Council:

1. *Adopts the new Conflict of Interest Policy, as presented, and*
2. *Adopts the new Conflict of Interest Management Plan, as presented.*

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Employee Declaration of Conflict of Interest and Management Plan Form

SECTION A – Employee, Manager and Activity Details			
Employee Details			
Name		Position	
Manager Details			
Name		Position	
Project/Activity Details			
<p>This declaration is made in relation to the following project/activity:</p> <p>(e.g. recruitment for Customer Service Role)</p>			
SECTION B – Identification of a Conflict of Interest			
<p>I have made the following assessment: <i>(tick applicable box)</i></p>	<p><u>No risk of conflict of interest identified</u></p> <p><input type="checkbox"/> I have considered the nature of the project/activity, considered my official and professional duties and personal interests and declare that to the best of my knowledge no actual, potential or perceived conflict of risk exists. [Go to section D]</p> <p><u>Risk of conflict of interest identified</u></p> <p><input type="checkbox"/> I have considered the nature of the project/task, considered my official and professional duties and personal interests and considered that an actual, potential or perceived conflict of interest risk exists. [Go to section C]</p>		
SECTION C – Conflict of Interest Management Plan			
Type of Conflict of Interest Identified			
<p><i>State the specific personal interest identified (e.g. relationship with employee/friend/family; financial interest; conflict of duty etc.) and detail how this raises an actual potential or perceived conflict of interest with the employee's public duties</i></p>			

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Management Plan for Employees Conflict of Interest	
<i>Refer to the Conflict-of-Interest guidelines for management strategies (e.g. Restrict, Recruit, Remove, Relinquish or Resign)</i>	
The employee and manager will ensure this plan is reviewed:	<input type="checkbox"/> Within 1 month <input type="checkbox"/> Within 3 months <input type="checkbox"/> Within 6 months <input type="checkbox"/> Within 12 months <input type="checkbox"/> N/A as the conflict is a one-off of short duration <input type="checkbox"/> Other (specify):
SECTION D – Declarations	
Employee Declaration	
I declare that to best of my knowledge, the information on this form is true and correct. Any actions described in Section C of the form have been put in place to effectively manage any actual, perceived or potential conflict of interest. I undertake to adhere to any conflict-of-interest risk management plan set out in Section C to ensure that the Council’s reputation and the public interest is adequately protected. I undertake to make further declaration should a change in my circumstances give rise to an expectation of a conflict of interest.	
Signature of Employee:	
Name (Please Print)	
Date:	
Manager Declaration	
I undertake to adhere to any conflict-of-interest risk management plan set out in Section C, and to monitor my employee’s adherence to the management plan, which is in place to ensure that the Council’s reputation and the public interest is adequately protected.	
Signature of Employee:	
Name (Please Print)	
Date:	
Director Declaration	
I undertake to adhere to any conflict-of-interest risk management plan set out in Section C, and to monitor my employee’s adherence to the management plan, which is in place to ensure that the Council’s reputation and the public interest is adequately protected.	
Signature of Employee:	
Name (Please Print)	
Date:	

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

IMPORTANT INFORMATION

1. Who must complete this form

- a. Any employee who has identified a conflict between their private interests and public duties.
- b. All employees involved in a project (e.g. procurement and tendering etc.) considered to be high risk (e.g. based on the nature or value of the project)
- c. All employees on a recruitment panel.
- d. Any workplace participant (e.g. employees/contractors/consultants) assessed by Council as warranting a declaration on the basis of potential, perceived or actual conflict of interest risk.

2. How often must this form be completed

- a. This form must be completed:
 - At the time a conflict of interest is identified.
 - Prior to commencement of the project or recruitment process.
 - At any time instructed by the employee's manager.

3. What to do with the completed form

- a. The following steps must be taken to complete the declaration process:
 - Employee to complete **Sections A and B** of the form and provide the form to their manager.
 - Manager and employee to complete risk management plan at **Section C** (where relevant) and sign declaration at **Section D**.
 - Forward all sections of completed form to the Executive Officer of Governance.

4. Filling in this form

- a. Complete the form as accurately and comprehensively as possible.
- b. Type or write your answers legibly.
- c. Provide an answer to each question. Do not leave any questions unanswered.

See the Employee Conflict of Interest policy and guidelines for further information.

Conflict of Interest Policy



PURPOSE

The purpose of this policy is to establish the framework for identifying and managing conflicts of interest, to support ethical decision-making, in line with the principles under the *Local Government Act 2009* and *Public Sector Ethics Act 1994*.

SCOPE

This policy applies to all employees of Council to manage instances where their private or personal interest may be contrary to those of the organisation or have the capacity to conflict with the employee's duty to act in the public interest.

DEFINITIONS

Actual Conflict	Involves a direct conflict between a person/employees current duties and responsibilities and their existing private interests
Council	Longreach Regional Council
Conflict of Interest	Involves a conflict between the public duty and private interests of a public official, in which the public official has private interests which could improperly influence the performance of their official duties and responsibilities. A conflict may exist where a decision can influence the outcome that may benefit or adversely affect an individual due to personal interests.
Employee/s	Refers to all full time, part time, casual, and contract employees of Council and includes volunteers.
Perceived Conflict	Where it could be perceived, or appears, that a person/employee's private interest could improperly influence the performance of their public duties – whether or not this is in fact the case.
Potential Conflict	Arises where a person/employee has private interests that could interfere with their official duties in the future.

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ROLES AND RESPONSIBILITIES

Role	Responsibility
Director of Organisation Services	<ul style="list-style-type: none"> • Ensure that the policy is maintained, reviewed and evaluated for effectiveness. • Ensure the training and awareness for Employees on Conflict of Interests is provided. • Arrange where required investigations of possible Conflicts of Interests.
Executive Officer of Governance	<ul style="list-style-type: none"> • Maintain a register of disclosed conflicts for Employees.
Directors, Managers, and Supervisors	<ul style="list-style-type: none"> • Responsible for implementing this policy and setting an example in their area of responsibility, creating awareness of how Conflicts of Interest are reported and managed. • Encourage a culture of disclosure within Council • Regularly remind Employees to resolve and manage Conflicts of Interests. • Actively liaise with Employees to resolve and manage Conflicts of Interests. • Monitor their Employees' work development management to minimise conflicts. • Maintain confidentiality with regards to Conflict of Interest declarations.
Employees	<ul style="list-style-type: none"> • Carry out all official duties in accordance with Council and legislative ethical principles as documented in Council's Employee Code of Conduct. • Assess their own private and personal interest to identify any action, potential or perceived Conflicts of Interest. • Identify and declare all Conflicts of Interest. • Avoid all situations which may give rise to Conflicts of Interest.

POLICY STATEMENT

Council is committed to the good governance of local government and conducting business and delivering services in a fair, transparent, ethical and impartial manner. All Employees must consider the public interest when carrying out their official duties and place this above their own private interests.

Personal interests may be pecuniary or non-pecuniary:

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- A **pecuniary interest** refers to an actual or potential financial gain or loss for the person, their family, friends, or close associates.
- A **non-pecuniary interest** refers to an interest that is not financial or monetary but arises from such things as personal relationships, beliefs, or involvement in social, cultural, religious, or sporting activities.

A Conflict of Interest exists where a reasonable and informed person would perceive that an employee could be influenced by a private interest when carry out their public duties. There are three types of Conflicts that can arise:

- Actual
- Perceived
- Potential

Conflicts of Interest may also occur when an employee's interest in a particular subject may lead to actions, activities or relationships which undermine or place Council at a disadvantage. A Conflict of Interest may affect a person's judgement as to what is in the public interest or may lead to a bias in their decision making. It is not always possible to avoid a Conflict of Interest, and a Conflict of Interest is not necessarily unethical or wrong. However, it is important that any actual, perceived, or potential Conflict of Interest is identified, disclosed, and effectively managed (including avoided if possible). Management of Conflicts of Interest must be fair, transparent, accountable and free from bias.

A Conflict of Interest may arise as a result of an employee's involvement in any of the following matters (*this is not an exhaustive list*):

- Recruitment Processes (Appointing Staff)
- Managing Employees
- Providing Sponsorship and/or Community Grants
- Procurement of good and services
- Entering into contracts for goods or services
- Executing contracts for goods or services
- Collecting, retaining, accessing or using confidential information
- Providing financial assistance and concessions
- Performing regulatory roles
- Involvement in Disciplinary Action
- Providing Advice and Recommendations
- Secondary Employment
- Use of resources or assets that could be used for private gain

Further Guidance

Council's Conflict of Interest Guideline sets out the steps and processes that may be used to avoid or manage a Conflict of Interest, how a Conflict of Interest is to be recorded and reported, specifies how and to whom disclosures or reports must be made, and the roles and responsibilities of various employees. Specific guidance is also provided for roles or areas where there is a high risk of a Conflict of Interest arising.

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Brett Walsh
Chief Executive Officer

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POLICY INFORMATION

TITLE	Conflict of Interest Policy
DOCUMENT NUMBER	
TYPE	Strategic
CATEGORY	Statutory
SUB-CATEGORY	Governance
APPROVED	
RESOLUTION	
APPROVAL DATE	
EFFECTIVE DATE	
REVIEW SCHEDULE	
NEXT REVIEW	
POLICY HOLDER	Director of Organisational Services

RELATED DOCUMENTS

LEGISLATION	<i>Crime and Corruption Act 2001</i> <i>Information Privacy Act 2009</i> <i>Integrity Act 2009</i> <i>Local Government Act 2009</i> <i>Local Government Regulation 2012</i> <i>Public Records Act 2002</i> <i>Public Service Act 2008</i> <i>Public Sector Ethics Act 1994</i> <i>Right to Information Act 2009</i>
POLICY DOCUMENTS	Delegations and Authorisations Policy Governance Framework Policy Framework
CHECKLISTS/FORMS/REGISTERS	Conflict of Interest Form Conflict of Interest Checklist Conflict of Interest Register

12.6 Consideration of Longreach Regional Council Local Resilience Action Plan

Consideration of Longreach Regional Council Local Resilience Action Plan, reviewed January 2026.

Council Action

Authorise

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Policy Considerations

Nil

Corporate Plan Alignment

Strategy
OUR COMMUNITY 1.1.4 Enhance the health, safety, and wellbeing of our communities
OUR LEADERSHIP 5.4.1 Enhance the region's disaster resilience through robust disaster management and recovery initiatives

Consultation:

Internal	External
ELT	Queensland Reconstruction Authority George Bourne Associates

Previous Council Resolutions related to this Matter

(Res-2024-09-231)

Moved Cr Nunn seconded Cr Bignell

That Council receives the Longreach Regional Council Local Resilience Action Plan.

CARRIED 6/0

Officer Report

Responsible Officer:

Grace Cronin-Jones (Director of Organisational Services)

Purpose:

This report is submitted to Council to present the updated Local Resilience Action Plan (LRAP), which now includes a suite of priority projects—such as road improvement works, disaster preparedness, and community resilience initiatives—identified following further consultation with various teams and the Queensland Reconstruction Authority (QRA).

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The LRAP template has been comprehensively reviewed by QRA to ensure the plan remains current and responsive to regional needs. It is important that LRC adopt the LRAP with clear project priorities, as the QRA actively reviews all 77 council LRAPs during the Queensland Resilience and Risk Reduction Program (QRRRP) funding rounds each financial year, selecting projects that align with funding guidelines.

Moreover, the LRAP serves as a dynamic tool, with potential use in securing other funding streams as they arise. When new projects are identified, they should be incorporated, prioritised, and formally endorsed within the LRAP to maximise eligibility and readiness for future funding opportunities.

Discussion:

The resilience projects outlined in the LRAP are structured according to the five lines of disaster management, detailing scope and intended outcomes for each category. The current priorities span the following areas:

- Economic
- Environmental
- Human and Social
- Built
- Road and Transport

Adoption and ongoing review of the LRAP will ensure Council is well-positioned to respond to both current and future funding opportunities, and to address the evolving needs of the region.

Implications

Budget

		Comments:
Revenue:		Budget allocation by Council may be required if co-funding was to be required for any project identified in the LRAP.
Expenditure:		
Net Result:		

Strategic Risk

This matter has been assessed against Council’s Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Financial Service Delivery Assets and infrastructure Environmental (external influences)	Comments:
Likelihood:	Likely	Without implementation of resilience strategies, the risk level will remain high.
Consequence:	Moderate	
Rating:	High	

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Environmental

The LRAP considers Environmental resilience projects for disaster preparedness.

Asset Management

The LRAP provides project proposal for betterment project of various Council transport networks and building infrastructure that would make the region more resilient and prepared for disasters and emergencies.

Other Implications

Human Rights

Right:	Comments:
Nil	

Appendices

1. LRAP - projects and scope - Feb 2026 [**12.6.1** - 60 pages]

Recommendation:

That Council adopts the Longreach Regional Council Local Resilience Action Plan, as presented.

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Resilience Project Title	Resilience Project Description/Scope	Resilience Project Outcomes
Title of project	High level description and outline of the proposed project and scope (1-2 paragraphs for each project)	List potential resilience outcomes and benefits if the project was supported

Flood warning network maintenance program

Project Scope:

This project aims to establish and implement an annual maintenance and inspection program for all flood gauges and cameras located across the Local Government Area (LGA). These assets, owned by various entities including the Council, Department of Natural Resources (DNR), and Bureau of Meteorology (BoM), are critical for monitoring river heights and providing accurate and timely flood warnings. The program will ensure that all flood gauges are operational, properly calibrated, and capable of detecting rises in river heights, enabling the Local Disaster Management Group (LDMG) to make informed decisions and improve community safety during flood events.

Project Description:

The "Flood Warning Network Maintenance Program" is designed to ensure the reliability and functionality of flood gauges and cameras across the LGA. These devices are essential for monitoring river levels and providing real-time data to the LDMG, enabling effective flood response and disaster management. Currently, some flood gauges are not fully operational or fail to detect rises in river heights, which poses a significant risk to the LDMG's ability to provide timely and accurate flood warnings.

The project will involve:

1. Annual Maintenance and Inspection Program:

- * Conduct regular inspections and maintenance of all flood gauges and cameras to ensure they are operational and accurately calibrated.
- * Establish a schedule for routine maintenance and testing to prevent equipment failures, especially during critical flood events.

2. Stakeholder Coordination:

- * Collaborate with asset owners, including Council, DNR, and BoM, to ensure a coordinated approach to flood gauge maintenance and data sharing.
- * Develop clear roles and responsibilities for all stakeholders to streamline maintenance and operational processes.

3. Data Accuracy and Availability:

- * Ensure all flood gauges provide real-time and accurate data on river height changes to support flood monitoring and decision-making.

Project Outcomes:

1. Operational and Calibrated Flood Gauges:

- * All flood gauges and cameras across the LGA will be operational, accurately calibrated, and capable of detecting rises in river heights.

- * Reliable monitoring infrastructure will support ongoing flood risk assessment and disaster planning.

2. Strengthened LDMG Coordination and Decision-Making:

- * Improved coordination between the LDMG, Council, DNR, and BoM to ensure seamless data sharing and effective disaster management.

- 3. Enhanced decision-making capabilities for the LDMG, enabling timely and informed responses to flood events.

- * Proactive Flood Response and Planning:

- * Access to accurate and real-time flood data will enable the LDMG to anticipate and respond proactively to rising river levels.

- * Improved flood preparedness and response measures to minimise the impact of flooding on communities and infrastructure.

4. Increased Community Safety and Awareness:

- * Timely and accurate flood warnings will provide residents and visitors with advanced notifications, reducing risks to human safety.

- * Enhanced public confidence in the LDMG's ability to manage flood events effectively and protect the community.

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Rural Address Signage Replacement Project – Enhancing
Emergency Response and Property Identification

Project Scope:

The Rural Address Signage Replacement Project aims to replace all faded and outdated rural address signs across the Longreach Local Government Area (LGA), including the townships of Ilfracombe and Longreach. The project will ensure all rural properties have clear, consistent, and durable signage that includes the rural postal address, improving property identification and supporting emergency services in locating properties quickly and accurately.

Key activities include:

1. Conduct an audit of existing rural address signs to identify those requiring replacement.
2. Design and produce new rural address signs with a uniform and consistent format (e.g., white letters on blue blades).
3. Replace all outdated and faded rural address signs throughout the Ilfracombe and Longreach areas.
4. Ensure all new signage includes the rural postal address to assist emergency services and other essential services.

Project Description:

The Rural Address Signage Replacement Project is a critical initiative to improve property identification and enhance emergency response capabilities across the Longreach LGA. Many rural address signs in the region have deteriorated due to prolonged exposure to weather conditions, making it difficult for emergency services to locate properties in a timely manner. This can lead to delays in emergency response, potentially putting lives and property at risk. This project will replace all rural address signs with new, durable signage that features a uniform design and includes the rural postal address. The updated signage will ensure properties are easily identifiable, reducing the risk of emergency services being delayed due to incorrect or unclear location information. By improving property identification, the project will enhance community safety, support emergency response efforts, and provide a consistent and professional appearance for rural address signage across the region.

Project Outcomes:

1. Improved Emergency Response and Community Safety:

- * Clear and consistent rural address signage will enable emergency services to locate properties quickly and accurately, reducing response times during emergencies.
- * Enhanced property identification will improve safety for residents in rural areas by minimising delays in critical situations.

2. Reduced Incidences of Location Errors:

- * Updated signage with accurate rural postal addresses will decrease the likelihood of emergency services being delayed due to incorrect location information or difficulty locating properties.

- * Improved address visibility will also benefit other essential services, such as postal deliveries and utility providers.

3. Uniform and Durable Signage Across the LGA:

- * The project will deliver a consistent and professional appearance for rural address signs, using a standardised design (e.g., white letters on blue blades) for easy recognition.

- * Durable materials will ensure the signage withstands harsh weather conditions, reducing the need for frequent replacements.

4. Enhanced Regional Resilience:

- * Improved rural address identification will support disaster response and recovery efforts, ensuring resources can be

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Longreach Disaster Coordination Centre

Project Scope:

This project involves relocating and fitting out the Longreach Local Disaster Coordination Centre (LDCC) to a purpose-built facility at the rear of the Longreach Library. The new LDCC will address current limitations, including inadequate security, lack of disability access, and insufficient functionality. The upgraded facility will be designed to meet the operational needs of disaster management staff and provide a secure, accessible, and fit-for-purpose space. Additionally, the project will ensure the Civic Centre is designated and prepared as a place of refuge for the community during disaster events.

Project Description:

The "Longreach Local Disaster Coordination Centre Relocation and Fit-Out Project" aims to enhance the disaster management capabilities of the Longreach Local Disaster Management Group (LDMG) by relocating the LDCC to a more suitable location. The current LDCC, located in the Fairmount West Room, is not fit for purpose due to security challenges, lack of disability access, and inadequate facilities to support disaster coordination activities.

The project will focus on:

1. Relocation and Fit-Out:

- * Relocate the LDCC to a designated room at the rear of the Longreach Library.
- * Fit out the new space with appropriate infrastructure, equipment, and resources to support disaster coordination operations.

2. Accessibility and Security Enhancements:

- * Ensure the new LDCC is fully accessible for individuals with disabilities, meeting all relevant standards and requirements.
- * Incorporate security measures to safeguard staff, resources, and operations during disaster events.

3. Civic Centre Preparedness:

- * Designate the Civic Centre as a place of refuge for the community during disaster events.
- * Ensure the Civic Centre is equipped and prepared to accommodate residents in need of shelter and support.

By addressing the current limitations of the LDCC and enhancing the Civic Centre's functionality as a place of refuge, this project will improve the region's disaster preparedness, response, and recovery capabilities.

Project Outcomes:

1. Purpose-Built Local Disaster Coordination Centre:

- * Establishment of a fit-for-purpose LDCC at the rear of the Longreach Library, designed to meet the operational needs of disaster management staff and enhance coordination capabilities.
- * Improved functionality and efficiency of disaster response operations through a dedicated and well-equipped facility.

2. Enhanced Accessibility:

- * Provision of full disability access to the new LDCC, ensuring inclusivity and compliance with accessibility standards.
- * Improved access for all staff, volunteers, and community members involved in disaster management activities.

3. Improved Security and Safety:

- * Implementation of robust security measures to protect the LDCC, its personnel, and resources during disaster events.
- * Enhanced safety for staff and community members utilising the facility.

4. Civic Centre as a Place of Refuge:

- * Designation and preparation of the Civic Centre as a safe and functional place of refuge for the community during emergencies.
- * Increased community confidence in the availability of secure and accessible shelter during disaster events.

5. Strengthened Disaster Preparedness and Response:

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Regional Disaster Response Asset Management Project

Project Scope:

The Regional Disaster Response Asset Management Project aims to enhance disaster preparedness, response, and recovery within the Local Government Area (LGA) and the RAPAD region by creating a comprehensive register of available machinery, equipment, and operators. This project will focus on identifying and documenting regional assets, establishing clear engagement procedures, and ensuring safe and efficient use of resources during disaster events. By fostering collaboration with asset owners and operators, the project will improve disaster management capabilities and ensure a coordinated response.

Key activities include:

1. Develop a detailed register of available assets, including machinery, equipment, and key contact information for asset owners and operators.
2. Identify operators and plant owners willing to assist during disaster events and document their availability.
3. Create risk management plans and engagement procedures for the safe and efficient hire and use of assets during disaster events.
4. Conduct pre-emptive discussions with asset owners and operators to establish expectations around safe operation, record-keeping, and service requirements for plant and fleet.

Project Description:

The Regional Disaster Response Asset Management Project is a proactive initiative to strengthen disaster management capabilities across the LGA and the RAPAD region. The region has access to a wide range of machinery and equipment that can play a critical role in mitigating disaster risks, responding to emergencies, and supporting recovery efforts. However, the lack of a centralised register and formalised procedures can lead to inefficiencies and delays during disaster events. This project will create a comprehensive register of available assets and operators, ensuring that resources can be quickly mobilised when needed. Risk management plans and engagement procedures will be developed to guide the safe and effective use of these assets, while pre-event discussions with asset owners and operators will establish clear expectations around safety, record-keeping, and service requirements. By improving oversight and planning, the project will enhance the region's ability to respond to and recover from disasters, ensuring the safety and wellbeing of communities.

Project Outcomes:

1. Enhanced Oversight of Regional Assets:

- * A centralised register of machinery, equipment, and operators will provide a clear understanding of available resources that can be mobilised to mitigate disaster risks, such as bushfires and flooding.
 - * Improved visibility of regional assets will enable faster and more efficient disaster response and recovery efforts.
- 2. Proactive Disaster Planning and Risk Management:**
- * Pre-event planning and risk analysis will ensure the availability of assets and operators, reducing response times during disaster events.
 - * Risk management plans will identify potential challenges and establish mitigation strategies to ensure smooth operations.

3. Improved Safety for Operators and Communities:

- * Engaging with operators to discuss safe operation practices, record-keeping, and service requirements will reduce risks during disaster events.
- * Enhanced safety protocols will protect both operators and the community during high-pressure disaster response scenarios.

4. Clear Engagement and Accountability:

- * Establishing clear procedures for asset hire and use will set expectations for all parties, ensuring transparency and accountability.
- * Improved record-keeping and engagement processes will reduce the risk of ad-hoc claims or unrecorded works.

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Community Flood Education and Awareness Program

Project Scope:

The Community Flood Education and Awareness Program aims to improve community understanding of flood-related terminology and its practical implications, ensuring consistent and clear communication during flood events. The program will address discrepancies in flood language interpretation across different community groups, reducing confusion and enhancing preparedness and response during flooding events. The project will involve collaboration with the Bureau of Meteorology (BoM) and the Queensland Reconstruction Authority (QRA) to develop educational materials, engage with community groups, and deliver workshops to promote consistent flood messaging and risk awareness.

Key activities include:

1. Develop a suite of educational and engagement materials in consultation with BoM and QRA to standardise flood language, interpretation, and information.
2. Conduct targeted engagement with key community groups to educate and discuss flood risks, terminology, and the practical application of flood-related information.
3. Organise and deliver community workshops in townships, in partnership with BoM and QRA, to facilitate open discussions about flood risks and preparedness.
4. Review and consolidate all disaster-related information to ensure consistency in flood language and messaging across all communication platforms.

Project Description:

The Community Flood Education and Awareness Program is a proactive initiative designed to address the challenges posed by inconsistent flood terminology and its interpretation within the Longreach region. Clear and consistent communication during flood events is critical to ensuring community safety and effective disaster response. However, differences in how flood language is understood by various community groups can lead to confusion, panic, and challenges in planning and responding to flood events. This program will develop and deliver educational materials and workshops in collaboration with BoM and QRA to align flood-related language and improve community understanding of flood risks. By engaging directly with residents and community groups, the program will foster a shared understanding of flood terminology and its practical application to the region. The program will also consolidate disaster-related information to ensure continuity of messaging across all platforms,

Project Outcomes:

1. Improved Community Safety and Preparedness:

- * Increased understanding of flood terminology and its practical application will enable residents and community groups to better prepare for and respond to flood events.
- * Clear and consistent messaging will reduce confusion and panic, improving safety during emergencies.

2. Enhanced Collaboration with Government Agencies:

- * Strengthened relationships with the Bureau of Meteorology (BoM) and Queensland Reconstruction Authority (QRA) through collaborative development of educational materials and workshops.
- * Improved coordination with government agencies in pre-event planning and disaster response.

3. Consistent and Clear Flood Messaging:

- * Consolidation and alignment of disaster-related information will ensure continuity of flood language across all communication platforms.
- * Consistent messaging will empower residents to make informed decisions regarding economic, environmental, and personal safety impacts during flood events.

4. Increased Community Engagement and Awareness:

- * Interactive workshops and open forum discussions will provide residents with opportunities to engage directly with experts and gain a deeper understanding of flood risks and preparedness.
- * Community groups will feel more informed and confident

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Flood Plain Risk Management and Mitigation Plan

Project Scope:

The Flood Plain Risk Management and Mitigation Plan aims to develop a comprehensive strategy for identifying, assessing, and mitigating flood risks across the flood-prone areas surrounding the townships of Longreach, Isisford, Ilfracombe, and Yaraka. The project will deliver detailed GIS mapping, risk assessments, stakeholder engagement, and actionable mitigation strategies to support the Longreach Regional Council and Local Disaster Management Group (LDMG) in making informed decisions to enhance disaster resilience and community safety.

Key activities include:

1. Conduct GIS mapping of flood plains and inundation-prone areas across the Local Government Area (LGA).
2. Perform risk assessments using topography, contour analysis, vegetation data, and flood modelling.
3. Engage with stakeholders, including the LDMG, local communities, landholders, and emergency services, to gather insights and build collaboration.
4. Investigate and analyse mitigation strategies, including options for future project development.
5. Develop an implementation plan with actionable and measurable items to manage flood plain risks effectively.

Project Description:

The Flood Plain Risk Management and Mitigation Plan is a strategic initiative to address flood risks within the Longreach Regional Council area. Flooding poses significant threats to life, property, and infrastructure, particularly in areas surrounding Longreach, Isisford, Ilfracombe, and Yaraka. This project will deliver a detailed flood plain management plan, supported by GIS mapping, risk assessments, and stakeholder engagement, to identify high-risk areas and develop strategies to mitigate flood impacts. The plan will utilise advanced technologies such as LiDAR and bathymetry to provide accurate datasets for flood modelling and decision-making. Historical data on peak flow, flooding extent, and weather patterns will be reviewed to understand trends and vulnerabilities. Stakeholder engagement will ensure the plan reflects local needs and priorities, while the implementation plan will provide clear, actionable steps to manage flood risks effectively. The project will also strengthen coordination within the LDMG and enhance opportunities for securing funding through evidence-based planning.

Project Outcomes:

1. Comprehensive Flood Plain Management Plan:

* Delivery of a detailed flood plain management plan for the surrounds of Longreach, Isisford, Ilfracombe, and Yaraka, providing a clear framework for flood risk mitigation.

*** Flood Risk Analysis and Hazard Identification:**

* Identification of priority areas for hazard reduction and planning based on risk assessments and flood modelling data.

* Improved understanding of flood risks to life, property, and infrastructure.

2. GIS-Based Decision Support Tool:

* Development of a GIS-based tool for ongoing monitoring, planning, and decision-making related to flood risks.

* Enhanced ability to visualise flood-prone areas and prioritise mitigation actions.

3. Strengthened Coordination for the LDMG:

* Improved collaboration and coordination within the Local Disaster Management Group (LDMG) to support disaster preparedness, response, and recovery.

* Clear processes for resource prioritisation and decision-making during flood events.

4. Evidence-Based Funding Opportunities:

* Enhanced information and datasets to support funding applications for disaster resilience projects.

* Increased ability to secure resources for flood mitigation and infrastructure improvements.

5. Improved Community Safety and Resilience:

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Longreach Depot Works Office Emergency Power Supply
Project

Project Scope:

This project involves the design, procurement, and installation of an emergency back-up power system for the Longreach Depot Works Office, which has been designated as the secondary Local Disaster Coordination Centre (LDCC). The implementation of a reliable back-up power supply will ensure the secondary LDCC can operate effectively during disaster events or power outages, supporting both disaster response and business-as-usual (BAU) operations.

Project Description:

The "Longreach Depot Works Office Emergency Power Supply Project" is designed to enhance the resilience and functionality of the secondary LDCC located at the Works Depot Office. Currently, the facility lacks a back-up power system, which limits its ability to serve as a viable alternative coordination centre if the primary LDCC is impacted during a disaster event.

Key activities include:

1. Electrical Design and Engineering:

- * Develop a detailed electrical design and engineering plan for the installation of emergency back-up power supplies.
- * Identify power requirements for LDCC operations and BAU functions to ensure the generator is appropriately sized and capable of meeting operational needs.

2. Generator Procurement:

- * Purchase a reliable and appropriately sized generator to provide back-up power for the secondary LDCC.
- * Ensure the generator meets industry standards and is suitable for disaster management operations.

3. Generator Installation and Placement:

- * Install and securely place the generator at the Works Depot Office in accordance with the engineered design.
- * Ensure the generator is positioned to optimise functionality and accessibility during disaster events.

4. Electrical Installation:

- * Complete electrical installation as per the engineered design, ensuring seamless integration with existing infrastructure.
- * Conduct testing and commissioning to verify the reliability and performance of the back-up power system.

Project Outcomes:

1. Enhanced Resilience of LDCC Operations:

- * Establishment of a fully operational secondary LDCC at the Longreach Depot Works Office, capable of functioning effectively during power outages or when the primary LDCC is impacted.
- * Increased disaster preparedness and response capacity, ensuring continuity of critical coordination activities during emergencies.

2. Improved Council Effectiveness During Disasters:

- * Strengthened ability for Council to deliver both BAU and extraordinary works during power outages or disaster events.
- * Ensured operational continuity to support community needs and minimise disruptions during emergencies.

3. Adequate Resourcing for Essential Staff:

- * Provision of reliable back-up power to ensure essential staff are adequately resourced to respond to calls for assistance during storm or disaster damage.
- * Enhanced ability to coordinate and deploy resources effectively to protect the community and infrastructure.

4. Minimised Service Disruptions:

- * Reduced risk of service interruptions during power outages, ensuring the secondary LDCC remains functional and accessible.
- * Improved reliability of disaster response operations, enabling timely and effective interventions.

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Longreach Communication Redundancy and Disaster Resilience Project

Project Scope:

This project aims to enhance communication capabilities and redundancy across Longreach to ensure reliable and continuous communication during disaster events and conventional telecommunication outages. The initiative will focus on investigating, procuring, and implementing alternative communication systems, such as UHF/VHF networks and deployable satellite systems, to mitigate risks associated with telecommunication black spots. Additionally, the project will explore the application of these systems during Council's business-as-usual (BAU) activities to maximise their utility and value-for-money.

Project Description:

The "Longreach Communication Redundancy and Disaster Resilience Project" is designed to address critical gaps in communication infrastructure that impact disaster response and operational safety. Effective communication is essential during disaster events to ensure timely responses to calls for assistance, monitor crew locations and safety, and coordinate the delivery of supplies to impacted residents. However, limited redundancy in the telecommunication network and the presence of black spots across Longreach pose significant risks to disaster management and Council operations.

Key activities include:

1. Investigation of Communication Redundancy Options:

- * Explore alternative communication systems, such as UHF/VHF networks and deployable satellite systems, to provide reliable communication during telecommunication outages.
- * Assess the suitability, coverage, and cost-effectiveness of each option to determine the best solution for Longreach.

2. Business Case Development:

- * Prepare a comprehensive business case to support funding applications for the purchase, installation, and commissioning of communication redundancy systems.
- * Include cost-benefit analysis, risk mitigation strategies, and alignment with Council's disaster management and operational goals.

3. Application in BAU Activities:

- * Investigate the integration of redundancy systems into Council's BAU operations to ensure adequate knowledge,

Project Outcomes:

1. Enhanced Human Safety During Disaster Events:

- * Reliable communication options will ensure constant connectivity during disaster events, reducing risks to crew members operating in telecommunication black spots.
- * Improved ability to monitor crew locations and safety, enabling timely interventions and support.

2. Improved Economic Resilience for Council:

- * Integration of redundancy systems into BAU operations will ensure they are utilised effectively during non-disaster periods, maximising their value and cost-efficiency.
- * Strengthened operational resilience by reducing reliance on conventional telecommunication networks.

3. Improved LDCC Operability and Disaster Response:

- * Enhanced communication capabilities will improve the Local Disaster Coordination Centre's (LDCC) ability to respond to calls for assistance and coordinate disaster management efforts.
- * Reliable communication with operational crews will enable more effective deployment of resources and faster response times.

4. Strengthened Disaster Preparedness and Resilience:

- * Implementation of communication redundancy systems will ensure Longreach is better prepared to manage telecommunication outages during disaster events.
- * Increased community confidence in Council's ability to safeguard residents and respond effectively to emergencies.

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Regional renewable energy implementation project

Project Scope:

This project aims to reduce energy costs and enhance the sustainability of Council operations by installing solar power systems at facilities with high energy consumption. The initiative will involve investigating suitable solar array types, sizes, and installation sites, followed by the procurement, installation, and commissioning of solar systems. Ongoing maintenance and performance monitoring will ensure optimal functionality and inform future solar energy investments across the region. The project will also assess the feasibility of integrating solar power into Council's business-as-usual (BAU) operations to maximise economic and environmental benefits.

Project Description:

The "Regional Renewable Energy Implementation Project" is designed to transition Council's high-energy consumption facilities to renewable energy sources, reducing reliance on the power grid and lowering operational costs. By adopting solar power, Council will demonstrate its commitment to sustainability and renewable energy while improving its economic resilience and operational capacity during both normal operations and disaster events.

Key activities include:

1. Investigation and Feasibility Study:

- * Conduct a detailed assessment of solar array types, sizes, and potential installation sites to identify the most suitable options for Council facilities with high energy consumption.
- * Evaluate the feasibility of integrating solar power into Council's BAU operations, including cost-benefit analysis and return on investment (ROI) forecasting.

2. Procurement, Installation, and Commissioning:

- * Purchase and install solar array systems at selected Council facilities, ensuring compliance with industry standards and best practices.
- * Commission the systems to ensure they are fully operational and capable of meeting energy demands.

3. Maintenance and Performance Monitoring:

- * Establish a maintenance program to ensure the long-term reliability and efficiency of the solar systems.
- * Monitor performance data and ROI to assess the effectiveness of the systems and inform future solar energy rollouts across the region.

Project Outcomes:

1. Increased Economic Resilience:

- * Reduced electricity costs for Council facilities, improving financial sustainability and freeing up resources for other community initiatives.

- * Enhanced ROI through the use of renewable energy, contributing to long-term economic resilience.

2. Reduced Reliance on the Power Grid:

- * Decreased demand on the built power infrastructure (i.e., the grid) during BAU operations and disaster events, supporting energy stability in the region.

- * Improved energy independence for Council facilities, reducing vulnerability to grid outages or disruptions.

3. Enhanced Operational Capacity During Emergencies:

- * Increased ability for Council to operate critical infrastructure, such as water and sewerage systems, during power outages or grid failures.

- * Improved disaster resilience by ensuring essential services remain operational in times of crisis.

4. Reduced Environmental and Public Health Risks:

- * Minimise the risk of environmental and biological contamination by ensuring sewerage infrastructure remains operational during power outages.

- * Support Council's sustainability goals by reducing greenhouse gas emissions and promoting the use of renewable energy.

5. Demonstrated Leadership in Sustainability:

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Longreach Vegetation Management and Fire Risk Mitigation Plan

Project Scope:

The Vegetation Management and Fire Risk Mitigation Plan aims to assess and mitigate vegetation and fire risks in the areas surrounding Longreach, Isisford, Ilfracombe, and Yarka. The project will deliver a detailed vegetation management plan and fire risk assessment to support the Longreach Regional Council and the Local Disaster Management Group (LDMG) in making informed decisions to reduce fire hazards, prioritise resources, and enhance disaster resilience.

Key activities include:

1. Develop GIS mapping of vegetation types, fuel loads, and fire-prone areas across the Local Government Area (LGA).
2. Conduct risk assessments based on topography, vegetation density, and storm data, with a focus on areas vulnerable to dry lightning strikes.
3. Engage with stakeholders, including the LDMG, local communities, landholders, and emergency services, to gather insights and foster collaboration.
4. Investigate and implement mitigation strategies, such as controlled burning, mechanical clearing, and community education.
5. Develop a prioritised and actionable vegetation management plan to guide hazard reduction and disaster resilience efforts.

Project Description:

The Comprehensive Vegetation Management and Fire Risk Mitigation Plan is a strategic initiative to address vegetation and fire risks within the Longreach Regional Council area. The region is prone to bushfires, particularly during storm seasons when dry lightning strikes can ignite fires in areas with high fuel loads. This project will deliver a detailed vegetation management plan, supported by GIS mapping, risk assessments, and stakeholder engagement, to identify high-risk zones and develop effective mitigation strategies. The plan will utilise advanced technologies to map vegetation and fuel loads, providing accurate datasets for fire risk modelling and decision-making. Historical fire and weather data will be reviewed to understand trends and vulnerabilities. Stakeholder engagement will ensure the plan reflects local needs and priorities, while the implementation plan will provide clear, actionable steps for hazard reduction and fire risk management. The project will also strengthen coordination within the LDMG and enhance opportunities for securing funding through evidence-based planning

Project Outcomes:

1. Comprehensive Vegetation Management Plan:

* Delivery of a detailed vegetation management plan for the surrounds of Longreach, Isisford, Ilfracombe, and Yarka, providing a clear framework for hazard reduction and fire risk mitigation.

2. Fire Risk Assessment and Hazard Identification:

* Development of a fire risk assessment report identifying priority areas for hazard reduction, particularly those vulnerable to dry lightning strikes during storm seasons.
* Improved understanding of fire risks to life, property, and infrastructure.

3. GIS-Based Decision Support Tool:

* Creation of a GIS-based tool for ongoing monitoring, planning, and decision-making related to vegetation and fire risks.
* Enhanced ability to visualise high-risk areas and prioritise mitigation actions effectively.

4. Strengthened Coordination for the LDMG:

* Improved collaboration and coordination within the Local Disaster Management Group (LDMG) to support disaster preparedness, response, and recovery.
* Clear processes for resource prioritisation and decision-making during fire events.

5. Evidence-Based Funding Opportunities:

* Enhanced information and datasets to support funding applications for disaster resilience and fire mitigation projects

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Telecommunication Advocacy and Resilience Project

Project Scope:

This project focuses on advocating for improved and consistent telecommunication networks, capabilities, and technologies across the Local Government Area (LGA). Reliable telecommunication is critical for supporting daily activities, fostering social connectedness, and enabling effective emergency and disaster response. The initiative aims to strengthen regional stability and resilience by ensuring access to modern telecommunication infrastructure that meets the needs of residents, businesses, and visitors.

Project Description:

The "Telecommunication Advocacy and Resilience Project" is designed to address telecommunication challenges across the LGA and promote the implementation of reliable and advanced networks. Telecommunication is a vital component of modern life, supporting essential services such as health, education, commerce, community building, and disaster management. However, inconsistent connectivity and network shortages in the region hinder access to these services and compromise safety during emergencies.

Key activities include:

1. Advocacy for Improved Telecommunications:

- * Engage with telecommunications providers, government agencies, and regional stakeholders to advocate for increased investment in telecommunication infrastructure across the LGA.
- * Promote the implementation of new networks, capabilities, and technologies to ensure consistent and reliable connectivity.

2. Support for Emergency and Disaster Response:

- * Highlight the importance of telecommunication in enabling residents to call for and receive emergency assistance during disaster events.
- * Advocate for telecommunication solutions that enhance disaster management capabilities and community resilience.

3. Enhancing Accessibility and Social Connectedness:

- * Ensure telecommunication infrastructure supports access to essential services such as health, education, and social interaction.
- * Promote connectivity solutions that improve social connectedness and reduce isolation for residents in remote

Project Outcomes:

1. Improved Community Connectedness and Resilience:

- * Strengthened social connectedness across the LGA, fostering community cohesion and individual resilience.
- * Reduced isolation for residents in remote areas through reliable access to telecommunication networks.

2. Enhanced Emergency and Disaster Response:

- * Improved ability for residents to call for and receive emergency or disaster assistance during critical situations.
- * Strengthened disaster management capabilities through reliable communication infrastructure, enabling timely and effective responses.

3. Increased Traveller Safety:

- * Enhanced safety for travellers visiting the region by providing consistent telecommunication coverage, reducing risks associated with connectivity shortages.
- * Improved visitor experience and confidence in the region's infrastructure.

4. Expanded Access to Essential Services:

- * Improved access to health, education, and social services across the LGA, supporting community wellbeing and development.
- * Enhanced opportunities for residents to engage in commerce, education, and social interaction through reliable connectivity.

5. Strengthened Regional Resilience and Growth:

- * Promotion of a stable and resilient region through

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New Resident Welcome Pack Program – Supporting
Community Integration and Resilience

Project Scope:

The New Resident Welcome Pack Program aims to create and distribute comprehensive welcome packs for new residents in the Longreach Regional Council area. These packs will provide essential information to help newcomers adapt to their new environment, understand the local culture and values, and connect with community groups and support networks. The project will also include annual updates to ensure the information remains relevant and useful.

Key activities include:

1. Design, purchase, and prepare welcome packs containing information about the region, local services, and community resources.
2. Collaborate with the Longreach Baptist Church to distribute the welcome packs to new residents.
3. Conduct an annual review and update of the welcome pack contents to ensure they include contemporary and accurate information.
4. Incorporate information on disaster preparedness, emergency contacts, and local support networks to enhance community safety and resilience.

Project Description:

The New Resident Welcome Pack Program is a strategic initiative to support the attraction and retention of residents in western Queensland, addressing a key challenge for local and state governments as well as private employers. By providing new residents with tailored welcome packs, the program aims to help them better understand the unique characteristics of the Longreach region, including its landscape, culture, values, and opportunities for recreation and community engagement. The welcome packs will include information on local attractions, sporting and cultural opportunities, community groups, and essential services. They will also provide guidance on disaster preparedness and emergency resources to ensure new residents are equipped to handle the challenges of living in a remote area. The Longreach Regional Council will continue its partnership with the Longreach Baptist Church to deliver the welcome packs and will review and update the contents annually to maintain relevance and accuracy. This initiative will foster a sense of belonging, build individual resilience, and encourage active participation in the community.

Project Outcomes:

1. Enhanced Community Integration and Resilience:

* New residents will receive contemporary and relevant information to help them adapt to their new environment and build personal resilience.

* The welcome packs will provide practical guidance on living in western Queensland, including information on local culture, values, and lifestyle.

2. Increased Community Engagement:

* The program will encourage new residents to connect with local community groups, sporting organisations, and support networks, fostering a sense of belonging and social inclusion.

* Strengthened relationships between new residents and existing community members will contribute to a more cohesive and supportive community.

3. Improved Disaster Preparedness:

* The inclusion of information on disaster preparedness, emergency contacts, and local disaster management resources will help new residents understand how to respond to emergencies.

* Increased awareness of local risks and resources will enhance community safety and resilience.

4. Support for Regional Growth and Retention:

* The program will support the attraction and retention of residents in western Queensland by providing a welcoming and supportive environment for newcomers.

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Resident SMS Alert System – Enhancing Communication and
Emergency Preparedness

Project Scope:

The Resident SMS Alert System Project aims to implement a rapid and effective communication solution to notify residents in the Longreach Local Government Area (LGA) of critical updates, including Council operations, boiled water alerts, and disaster notifications. The project will investigate communication options, develop a business case for funding, and implement a messaging solution that can be used for both emergency alerts and Council business-as-usual (BAU) activities. Residents will have the flexibility to opt in or out of the system at any time.

Key activities include:

1. Research and evaluate communication options, such as emergency broadcast systems, SMS mailing lists, and mobile applications with push notifications.
2. Develop a business case to secure funding for the purchase, installation, and commissioning of the chosen messaging solution.
3. Assess the potential for integrating the system into Council's BAU activities to maximise value-for-money, such as sending rates notices or registration reminders.
4. Procure, install, and commission the messaging solution for use in both emergency situations and routine Council operations.

Project Description:

The Resident SMS Alert System Project is a strategic initiative to improve communication between the Longreach Regional Council and residents across the four townships of the LGA. Current communication methods, such as letter drops, social media posts, radio announcements, and newspaper advertisements, are effective but lack immediacy and broad reach. This project seeks to address these limitations by implementing an SMS alert system that delivers timely and targeted notifications directly to residents' mobile phones. The system will allow residents to opt in and out, ensuring flexibility and privacy. In addition to emergency alerts, the system will be used for Council's BAU activities, such as sharing updates on planned works, rates notices, and other operational matters. By providing a more immediate and accessible communication channel, the project will enhance human safety, improve disaster preparedness, and increase the efficiency of Council operations.

Project Outcomes:

1. Enhanced Emergency Communication and Community Safety:

* The SMS alert system will enable rapid engagement with large groups of residents, ensuring critical emergency messages (e.g., boiled water alerts or disaster notifications) are delivered promptly.

* Improved communication will allow residents to respond appropriately and in a timely manner, reducing risks to human safety during emergencies.

2. Improved Value-for-Money for Council Operations:

* Integrating the messaging solution into Council's BAU activities, such as rates notices and operational updates, will maximise the system's utility and cost-effectiveness.

* The dual-purpose use of the system will demonstrate financial responsibility and enhance the efficiency of Council communications.

3. Increased Access to Disaster Information:

* The system will provide residents with direct access to critical disaster information, helping them to prepare for and respond to emergencies effectively.

* Consistent and reliable messaging will improve community resilience and disaster preparedness.

4. Streamlined Communication Across the LGA:

* The SMS alert system will provide a uniform and centralised communication platform for all four townships in the Longreach LGA.

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Road Construction Water Security and Bore Installation
Project

Project Scope:

The Road Construction Water Security and Bore Installation Project aims to address the challenges of water scarcity for road construction within the Local Government Area (LGA). By drilling and installing new bores to access water from the Great Artesian Basin, the project seeks to reduce the costs associated with transporting water over long distances, improve road construction quality, and extend the lifespan of road assets. The project will also include the construction of ancillary infrastructure to ensure the bores are operational and sustainable.

Key activities include:

1. Engage qualified consultants to identify suitable locations for bore drilling based on hydrological and geological assessments.
2. Collaborate with relevant state departments to secure necessary licences and approvals for bore drilling and water extraction.
3. Engage experienced bore drilling contractors to establish new bores at identified locations.

Construct ancillary infrastructure, such as boreheads, flow meters, and fencing, to ensure the functionality and security of the bores.

Project Description:

The Road Construction Water Security and Bore Installation Project addresses the significant challenges posed by the lack of readily available water for road construction within the LGA. The current reliance on trucking water over long distances results in substantial cost overruns and increased wear and tear on existing road infrastructure. Furthermore, the inability to access sufficient water for compaction during road construction compromises the quality and longevity of newly constructed roads, leading to premature cracking, erosion, and higher maintenance costs. This project proposes the drilling and installation of new bores to access water from the Great Artesian Basin at strategic locations throughout the LGA. By providing a reliable and localised water source, the project will reduce transportation costs, improve road construction standards, and preserve the integrity of existing road infrastructure. Additionally, the use of bore water will reduce the demand on overland flow and dam water, ensuring these resources remain available for agricultural and environmental needs.

Project Outcomes:

1. Extended Road Asset Lifespan:

- * Access to bore water will enable proper road construction and compaction practices, resulting in roads that meet their design life expectations.
- * Improved road durability will reduce the frequency and cost of maintenance and repairs, providing long-term savings for Council.

2. Reduced Demand on Surface Water Resources:

- * Utilising bore water will alleviate pressure on overland flow and dam water, preserving these resources for agricultural use and environmental sustainability.
- * Improved water resource management will benefit local ecosystems and livestock.

3. Enhanced Road User Safety:

- * Prolonging the lifespan of roads and minimising failures, such as cracking and erosion, will improve safety for all road users.
- * Reduced risk of accidents caused by deteriorating road conditions.

4. Cost Savings and Operational Efficiency:

- * Localised bore water access will significantly reduce the costs associated with trucking water over long distances for road construction.
- * Reduced wear and tear on existing roads caused by heavy water tankers, preserving the condition of these assets.
- * Improved efficiency in road construction projects,

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Ilfracombe All-Weather Airstrip Maintenance and Upgrade Project

Project Scope:

The All-Weather Airstrip Maintenance and Upgrade Project focuses on ensuring that key airstrips and airports within the region are maintained to Civil Aviation Safety Authority (CASA) standards and are operational in all weather conditions. These airstrips play a critical role in supporting disaster response, medical evacuations, and the resupply of essential goods to townships and surrounding properties during major disaster events. The project will involve assessing current airstrip conditions, implementing necessary upgrades, and establishing a sustainable maintenance program to ensure ongoing compliance and functionality.

Key activities include:

1. Conduct a comprehensive assessment of existing airstrips and airports to identify maintenance and upgrade requirements to meet CASA standards.
2. Implement upgrades to ensure airstrips are operational in all weather conditions, including surface improvements, drainage enhancements, and lighting installations.
3. Develop and implement a regular maintenance program to sustain airstrip functionality and compliance with CASA standards.
4. Engage with relevant stakeholders, including aviation authorities, emergency services, and local communities, to ensure the airstrips meet operational needs during disaster events.

Project Description:

The All-Weather Airstrip Maintenance and Upgrade Project is a critical initiative to ensure the region's airstrips and airports remain operational and compliant with CASA standards, particularly during major disaster events. These airstrips are vital for the delivery of essential goods, medical supplies, and emergency services to isolated townships and surrounding properties. They also serve as critical lifelines for medical evacuations and disaster response operations. The project will address existing gaps in infrastructure and maintenance, ensuring the airstrips are safe, reliable, and capable of supporting aircraft operations in all weather conditions. This includes upgrading surfaces, improving drainage systems, and installing necessary lighting to facilitate 24/7 operations. By maintaining these airstrips to the highest standards, the project will enhance the region's disaster resilience and ensure the safety and wellbeing of its communities.

Project Outcomes:

1. Improved Disaster Response and Resupply

Capabilities:

- * Ensures airstrips are operational during major disaster events, enabling the timely delivery of essential goods, medical supplies, and emergency personnel to affected areas.
- * Provides a reliable logistical hub for disaster response and recovery operations.
- * Enhanced Medical Emergency and Evacuation Support:
- * Maintains airstrip functionality in all weather conditions to facilitate medical evacuations and emergency responses.
- * Ensures the community has access to critical healthcare services during emergencies, regardless of weather conditions.

2. Compliance with CASA Standards:

- * Upgrades and maintenance will ensure airstrips meet CASA safety and operational standards, reducing risks associated with aircraft operations.
- * Compliance with regulatory requirements will support the long-term viability of the airstrips as critical infrastructure.

3. Increased Community Resilience:

- * Reliable airstrips will strengthen the region's ability to respond to and recover from disaster events, ensuring the safety and wellbeing of residents and businesses.
- * Improved access to essential services and supplies will enhance the quality of life for residents in remote and rural

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Isisford Airstrip Upgrade and Flood Resilience Project

Project Scope:

The Isisford Upgrade and Flood Resilience Project aims to upgrade critical infrastructure at the Isisford and Yaraka airstrips to ensure compliance with Civil Aviation Safety Authority (CASA) and Royal Flying Doctor Service (RFDS) standards. The project will focus on improving stormwater systems, fencing, aprons, and installing new lighting to enhance flood immunity and ensure the airstrips remain operational in all weather conditions. These upgrades will support disaster response, medical evacuations, and the resupply of essential goods to townships and surrounding properties during major disaster events.

Key activities include:

1. Upgrading stormwater drainage systems to improve flood immunity and ensure airstrip usability during adverse weather conditions.
2. Installing new fencing to enhance safety and security at both airstrips.
3. Upgrading aprons to improve aircraft manoeuvrability and operational efficiency.
4. Installing new lighting systems to enable safe 24/7 operations, including night-time and low-visibility conditions.
5. Ensuring all upgrades meet CASA and RFDS standards for airstrip operations.

Project Description:

The Isisford Airstrip Upgrade and Flood Resilience Project is a vital initiative to ensure the continued functionality and safety of the airstrip in Isisford. This airstrip is critical infrastructure for the region, providing essential services such as medical evacuations, disaster response, and the resupply of goods to remote communities. During major disaster events, these airstrips serve as lifelines for the delivery of emergency supplies and medical aid to isolated areas. Currently, the airstrips face challenges such as inadequate stormwater drainage, insufficient lighting, and ageing infrastructure, which limit their usability during adverse weather conditions. This project will address these issues by upgrading stormwater systems, fencing, aprons, and lighting to ensure the airstrips meet CASA and RFDS standards. The upgrades will enhance the airstrips' operational capacity, improve safety, and provide all-weather access, ensuring they remain reliable assets for the community and emergency services.

Project Outcomes:

1. Compliance with CASA and RFDS Standards:

* Upgraded airstrips will meet all CASA and RFDS requirements, ensuring safe and reliable operations for emergency services and other aircraft.

* Compliance with regulatory standards will support the long-term viability of the airstrips as critical infrastructure.

2. Enhanced Flood Resilience:

* Improved stormwater drainage systems will provide additional flood immunity, ensuring the airstrips remain operational during and after heavy rainfall or flooding events.

* Reduced risk of damage to airstrip infrastructure caused by water pooling or erosion.

3. All-Weather Accessibility:

* Installation of new lighting systems will enable safe operations during night-time and low-visibility conditions, ensuring 24/7 accessibility.

* Enhanced infrastructure will allow the airstrips to function reliably in all weather conditions, supporting emergency and resupply operations.

4. Improved Disaster Response and Resupply Capabilities:

* Reliable airstrips will enable the timely delivery of essential goods, medical supplies, and emergency personnel to affected areas during disaster events.

* Strengthened capacity for medical evacuations and

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Yaraka Airstrip Upgrade and Flood Resilience Project

Project Scope:

The Yaraka Upgrade and Flood Resilience Project aims to upgrade critical infrastructure at the Isisford and Yaraka airstrips to ensure compliance with Civil Aviation Safety Authority (CASA) and Royal Flying Doctor Service (RFDS) standards. The project will focus on improving stormwater systems, fencing, aprons, and installing new lighting to enhance flood immunity and ensure the airstrips remain operational in all weather conditions. These upgrades will support disaster response, medical evacuations, and the resupply of essential goods to townships and surrounding properties during major disaster events.

Key activities include:

1. Upgrading stormwater drainage systems to improve flood immunity and ensure airstrip usability during adverse weather conditions.
2. Installing new fencing to enhance safety and security at both airstrips.
3. Upgrading aprons to improve aircraft manoeuvrability and operational efficiency.
4. Installing new lighting systems to enable safe 24/7 operations, including night-time and low-visibility conditions.
5. Ensuring all upgrades meet CASA and RFDS standards for airstrip operations.

Project Description:

The Yaraka Airstrip Upgrade and Flood Resilience Project is a vital initiative to ensure the continued functionality and safety of the airstrip in Isisford. This airstrip is critical infrastructure for the region, providing essential services such as medical evacuations, disaster response, and the resupply of goods to remote communities. During major disaster events, these airstrips serve as lifelines for the delivery of emergency supplies and medical aid to isolated areas. Currently, the airstrips face challenges such as inadequate stormwater drainage, insufficient lighting, and ageing infrastructure, which limit their usability during adverse weather conditions. This project will address these issues by upgrading stormwater systems, fencing, aprons, and lighting to ensure the airstrips meet CASA and RFDS standards. The upgrades will enhance the airstrips' operational capacity, improve safety, and provide all-weather access, ensuring they remain reliable assets for the community and emergency services.

Project Outcomes:

1. Compliance with CASA and RFDS Standards:

- * Upgraded airstrips will meet all CASA and RFDS requirements, ensuring safe and reliable operations for emergency services and other aircraft.
- * Compliance with regulatory standards will support the long-term viability of the airstrips as critical infrastructure.

2. Enhanced Flood Resilience:

- * Improved stormwater drainage systems will provide additional flood immunity, ensuring the airstrips remain operational during and after heavy rainfall or flooding events.
- * Reduced risk of damage to airstrip infrastructure caused by water pooling or erosion.

3. All-Weather Accessibility:

- * Installation of new lighting systems will enable safe operations during night-time and low-visibility conditions, ensuring 24/7 accessibility.
- * Enhanced infrastructure will allow the airstrips to function reliably in all weather conditions, supporting emergency and resupply operations.

4. Improved Disaster Response and Resupply

Capabilities:

- * Reliable airstrips will enable the timely delivery of essential goods, medical supplies, and emergency personnel to affected areas during disaster events.
- * Strengthened capacity for medical evacuations and

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Floodway Resilience Upgrade Project – Straight Road
(Chainage 15.750)

Project Scope:

The Floodway Resilience Upgrade Project focuses on upgrading a critical floodway at Straight Road (Ch 15.75) from gravel to concrete. These upgrades aim to improve the resilience of the local floodway network, ensuring safer and more reliable access during flood events. The project will also utilise Council's existing flood impact reporting to develop a prioritised list of future drainage upgrades, ensuring efficient allocation of resources and long-term flood mitigation.

Key activities include:

1. Review and analyse Council's existing flood impact reports to identify and prioritise floodway upgrades based on frequency of flooding, community impact, and maintenance costs.
2. Design and construct a concrete floodway at Straight Road to replace existing gravel structures.
3. Implement measures to improve drainage and reduce localised flooding at the identified floodways.
4. Monitor and evaluate the performance of upgraded floodway during future weather events to inform ongoing floodway network improvements.

Project Description:

The Floodway Resilience Upgrade Project - Straight Road (Ch 15.750) addresses the critical need to improve the functionality and resilience of local government floodway networks, which are essential for maintaining community connectivity and safety. Floodways are prone to interruptions during even minor weather events, often resulting in significant impacts such as isolating residents from schools, workplaces, and essential services. Severe localised flooding can also damage public infrastructure, private property, and expose individuals to risks when crossing flooded roads. This project will upgrade a high-priority floodway on Straight Road, replacing existing gravel surfaces with durable concrete structures. These upgrades will improve access during flood events, reduce maintenance costs, and enhance the safety and resilience of the local floodway network. Additionally, the project will leverage Council's existing flood impact reporting to develop a prioritised list of future drainage upgrades, ensuring resources are allocated efficiently to address the most critical needs.

Project Outcomes:

1. Improved Understanding of Flood Impacts:

- * Utilisation of Council's existing flood impact reporting will provide a clearer understanding of flood-prone areas and their effects on the community.
- * Data-driven prioritisation of future drainage upgrades will ensure resources are allocated to areas with the greatest need.

2. Enhanced Floodway Network Resilience:

- * Upgrading the Straight Road floodway to concrete will improve its durability and functionality, reducing interruptions caused by flooding.
- * Improved infrastructure will withstand severe weather events, minimising the need for frequent repairs and maintenance.

3. Reduced Community Isolation and Recovery Times:

- * Reliable floodways will ensure continued access to schools, workplaces, and essential services during and after flood events, reducing community isolation.
- * Faster recovery times for affected areas, minimising disruptions to daily life and economic activities.

4. Decreased Localised Flooding and Property Damage:

- * Enhanced drainage and floodway upgrades will reduce localised flooding, protecting public assets and private properties from water damage.
- * Mitigation of flood risks will improve safety for road users and reduce the likelihood of accidents caused by flooded

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Floodway Resilience Upgrade Project – Campsie Road
(Chainage 21.230)

Project Scope:

The Floodway Resilience Upgrade Project focuses on upgrading a critical floodway at Campsie Road (Ch 21.230) from gravel to concrete. These upgrades aim to improve the resilience of the local floodway network, ensuring safer and more reliable access during flood events. The project will also utilise Council's existing flood impact reporting to develop a prioritised list of future drainage upgrades, ensuring efficient allocation of resources and long-term flood mitigation.

Key activities include:

1. Review and analyse Council's existing flood impact reports to identify and prioritise floodway upgrades based on frequency of flooding, community impact, and maintenance costs.
2. Design and construct a concrete floodway at Campsie Road to replace existing gravel structures.
3. Implement measures to improve drainage and reduce localised flooding at the identified floodways.
4. Monitor and evaluate the performance of upgraded floodway during future weather events to inform ongoing floodway network improvements.

Project Description:

The Floodway Resilience Upgrade Project - Campsie Road (Ch 21.230) addresses the critical need to improve the functionality and resilience of local government floodway networks, which are essential for maintaining community connectivity and safety. Floodways are prone to interruptions during even minor weather events, often resulting in significant impacts such as isolating residents from schools, workplaces, and essential services. Severe localised flooding can also damage public infrastructure, private property, and expose individuals to risks when crossing flooded roads. This project will upgrade a high-priority floodway on Campsie Road, replacing existing gravel surfaces with durable concrete structures. These upgrades will improve access during flood events, reduce maintenance costs, and enhance the safety and resilience of the local floodway network. Additionally, the project will leverage Council's existing flood impact reporting to develop a prioritised list of future drainage upgrades, ensuring resources are allocated efficiently to address the most critical needs.

Project Outcomes:

1. Improved Understanding of Flood Impacts:

- * Utilisation of Council's existing flood impact reporting will provide a clearer understanding of flood-prone areas and their effects on the community.
- * Data-driven prioritisation of future drainage upgrades will ensure resources are allocated to areas with the greatest need.

2. Enhanced Floodway Network Resilience:

- * Upgrading the Campsie Road floodway to concrete will improve its durability and functionality, reducing interruptions caused by flooding.
- * Improved infrastructure will withstand severe weather events, minimising the need for frequent repairs and maintenance.

3. Reduced Community Isolation and Recovery Times:

- * Reliable floodways will ensure continued access to schools, workplaces, and essential services during and after flood events, reducing community isolation.
- * Faster recovery times for affected areas, minimising disruptions to daily life and economic activities.

4. Decreased Localised Flooding and Property Damage:

- * Enhanced drainage and floodway upgrades will reduce localised flooding, protecting public assets and private properties from water damage.
- * Mitigation of flood risks will improve safety for road users and reduce the likelihood of accidents caused by flooded

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State-Controlled Road Network Advocacy and Improvement Project

Project Scope:

The State-Controlled Road Network Advocacy and Improvement Project focuses on advocating for the renewal and upgrade of key state-controlled roads within the region, including the Ilfracombe-Aramac Road and Jundah Road (Thomson Development Road). These roads are critical for local communities, tourism, and freight transport but currently feature sections that are unsealed, narrow, and in need of renewal. The project aims to collaborate with regional road forums and state authorities to prioritise and secure funding for road upgrades, ensuring improved safety and accessibility for all road users.

Key activities include:

1. Engage with regional road forums and state government stakeholders to highlight the safety, economic, and tourism needs of the region.
2. Advocate for the prioritisation of upgrades to the Ilfracombe-Aramac Road and Jundah Road (Thomson Development Road) to address unsealed and narrow sections.
3. Develop evidence-based submissions and proposals to support funding applications for road upgrades.
4. Collaborate with stakeholders to align road improvement plans with local, regional, and state priorities.

Project Description:

The State-Controlled Road Network Advocacy and Improvement Project is a strategic initiative to address safety and accessibility concerns on key state-controlled roads within the region. Roads such as the Ilfracombe-Aramac Road and Jundah Road (Thomson Development Road) are vital for connecting local communities, supporting tourism, and facilitating freight transport. However, sections of these roads remain unsealed and narrow, posing safety risks to road users, particularly in remote areas. This project will focus on advocating for the renewal and upgrade of these critical routes through active participation in regional road forums and direct engagement with state government stakeholders. By raising awareness of the local, economic, and tourism dependencies on these roads, the project aims to secure funding and prioritisation for necessary improvements. The ultimate goal is to ensure the state-controlled road network is safe, reliable, and capable of supporting the region's growth and development.

Project Outcomes:

1. Improved Safety on Remote Roads:

* Upgraded roads will enhance safety for all users, including locals, tourists, and freight operators, by reducing risks associated with unsealed and narrow road sections.

* Safer road conditions will minimise accidents and improve the overall driving experience.

2. Enhanced Regional Connectivity:

* Improved road infrastructure will strengthen connections between local communities, supporting access to essential services, schools, and employment opportunities.

* Reliable road networks will facilitate the efficient movement of goods and services, benefiting local businesses and industries.

3. Boosted Tourism and Economic Growth:

* Upgraded roads will improve access to key tourism destinations, encouraging more visitors to explore the region and supporting the local tourism economy.

* Enhanced road conditions will attract investment and promote economic development in the region.

4. Increased Advocacy and Stakeholder Engagement:

* Active participation in regional road forums and direct engagement with state authorities will raise the profile of the region's road infrastructure needs.

* Evidence-based advocacy will strengthen the case for prioritising funding and resources for state-controlled road upgrades.

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Isisford-Emmett Road Flood Resilience and Sealing Project
(Chainage 13.660 to 17.000)

Project Scope:

The Isisford-Emmett Road Flood Resilience and Sealing Project focuses on upgrading and sealing the last remaining unsealed section of the Isisford-Emmett Road between Chainage 13.660 and 17.000. This section represents a critical gap in the road network connecting Yaraka and Longreach, which becomes impassable during wet weather. The project will involve road sealing, floodway upgrades, culvert installations, and safety improvements to enhance flood resilience, improve transport connectivity, and provide reliable access for residents, freight, and emergency services.

Key activities include:

1. Road Sealing Works:

- * Treat the existing gravel base to meet sub-grade requirements.
- * Import and lay base material, followed by trimming and compacting.
- * Apply a 14mm and 10mm prime seal to create a durable, sealed road surface.

2. Floodway and Culvert Upgrades:

- * Upgrade 3 floodways to improve resilience and ensure functionality during flood events.
- * Install 6 culverts to Main Roads specifications, including:
 - 1200x450 RCBC
 - 350 RCP
 - 1200x350 RCBC
 - 350 RCP
 - 3/600 CSP
 - 2/600 CSP

3. Infrastructure Rectification Works:

- * Replace 1 grid with a wider structure to improve road safety and accommodate larger vehicles.
- * Perform minor upgrades to 1 intersection to ensure seamless integration with the paved and sealed road.

Project Description:

The Isisford-Emmett Road Flood Resilience and Sealing Project is a critical infrastructure initiative aimed at improving flood resilience and completing the sealing of the road between Yaraka and Longreach. This project will

Project Outcomes:

1. Improved Community Connectivity and Resilience:

- * Sealing the road will ensure year-round access for residents, reducing isolation during wet weather events.
- * Enhanced connectivity will improve access to schools, workplaces, and essential services, strengthening community resilience.

2. Strengthened Transport and Freight Networks:

- * Reliable road infrastructure will ensure minor weather events no longer disrupt the movement of goods, supplies, and exports, supporting local businesses and industries.
- * Improved road conditions will reduce vehicle wear and tear, lowering transport costs for freight operators.

3. Enhanced Flood Resilience:

- * Upgraded floodways and culverts will improve the road's ability to withstand flooding, reducing disruptions and damage during heavy rainfall.
- * Improved drainage will minimise water pooling and erosion, ensuring the road remains operational during adverse weather conditions.

4. Safer and More Reliable Evacuation Routes:

- * The sealed road will provide a dependable evacuation route from remote townships to larger towns like Longreach, which are better equipped to handle evacuations and disaster response.
- * Improved safety features, such as a wider grid and upgraded intersection, will reduce risks for road users

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Isisford-Emmett Road Flood Resilience and Sealing Project
(Chainage 31.220 to 35.500)

Project Scope:

The Isisford-Emmett Road Flood Resilience and Sealing Project focuses on upgrading and sealing a critical 4.28-kilometre section of the Isisford-Emmett Road between Chainage 31.220 and 35.500. This section represents one of the last remaining unsealed portions of the route connecting Yaraka and Longreach, which becomes impassable during wet weather. The project will involve road sealing, floodway installations, culvert replacement, and rectification works to improve flood resilience, enhance transport connectivity, and provide reliable access for residents, freight, and emergency services.

Key activities include:

1. Road Sealing Works:

- * Treat the existing gravel base to meet sub-grade requirements.
- * Import and lay base material, followed by trimming and compacting.
- * Apply a 14mm and 10mm prime seal to create a durable, sealed road surface.

2. Floodway and Culvert Upgrades:

- * Install two floodways to Main Roads specifications and standards to improve resilience and drainage.
- * Replace one single-cell culvert (450 RCP) to Main Roads specifications to enhance water flow and prevent flooding.

3. Rectification Works:

- * Conduct in situ replacement and rectification works as required to ensure the road meets safety and operational standards.

Project Description:

The Isisford-Emmett Road Flood Resilience and Sealing Project is a critical infrastructure initiative aimed at improving flood resilience and completing the sealing of the road between Yaraka and Longreach. This section of the Isisford-Emmett Road is currently unsealed and becomes impassable during wet weather, causing significant disruptions to community connectivity, freight transport, and emergency response. The project will deliver a sealed and flood-resilient road section, ensuring reliable access for residents, freight operators, and emergency services. Floodway installations and culvert replacement will enhance the road's ability to withstand flooding, while rectification works will ensure the infrastructure meets Main Roads standards. By completing this stage, the project

Project Outcomes:

1. Improved Community Connectivity and Resilience:

- * Sealing the road will ensure year-round access for residents, reducing isolation during wet weather events.
- * Enhanced connectivity will improve access to schools, workplaces, and essential services, strengthening community resilience.

2. Strengthened Transport and Freight Networks:

- * Reliable road infrastructure will ensure minor weather events no longer disrupt the movement of goods, supplies, and exports, supporting local businesses and industries.
- * Improved road conditions will reduce vehicle wear and tear, lowering transport costs for freight operators.

3. Enhanced Flood Resilience:

- * Installation of floodways and replacement of the culvert will improve the road's ability to manage water flow and withstand flooding, reducing disruptions and damage during heavy rainfall.
- * Improved drainage will minimise water pooling and erosion, ensuring the road remains operational during adverse weather conditions.

4. Safer and More Reliable Evacuation Routes:

- * The sealed road will provide a dependable evacuation route from remote townships to larger towns like Longreach, which are better equipped to handle evacuations and disaster response.
- * Improved safety features, such as floodway upgrades and

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Silsoe Road Pave and Seal Project – Enhancing Supply Chain
Connectivity and Road Safety

Project Scope:

The Silsoe Road Pave and Seal Project focuses on stabilising and sealing the Longreach-Silsoe Road to improve supply chain routes, enhance physical connectivity, and increase road safety in remote areas. This project will address the vulnerabilities of unsealed roads, which are more susceptible to flooding and intense rainfall, by delivering a durable bitumen-sealed surface that reduces maintenance needs and ensures reliable access for residents, freight operators, and emergency services.

Key activities include:

1. Stabilisation of the existing road base to ensure durability and resilience against adverse weather conditions.
2. Application of bitumen seal to create a safe and reliable road surface.
3. Implementation of drainage improvements to mitigate the effects of flooding and intense rainfall.
3. Strategic prioritisation of works to align with regional supply chain and connectivity goals.

Project Description:

The Silsoe Road Pave and Seal Project is a strategic initiative to improve the Longreach-Silsoe Road, which serves as a critical supply chain route and connector for the region. Unsealed roads are highly vulnerable to flooding and intense rainfall, often requiring extensive repairs and prolonged closures following weather events. This project proposes stabilising the road base and applying a bitumen seal to enhance its resilience, reduce maintenance costs, and ensure year-round accessibility. By sealing the Longreach-Silsoe Road, the project will improve safety for road users, including residents, freight operators, and emergency responders. The upgrades will also strengthen the region's transport network, ensuring reliable connectivity for local communities and businesses. This initiative aligns with regional priorities for infrastructure development and disaster resilience, supporting long-term economic growth and community wellbeing.

Project Outcomes:

1. Improved Safety on Remote Roads:

* Sealed road surfaces will reduce risks associated with loose gravel, potholes, and erosion, improving safety for all road users.

* Enhanced road conditions will minimise accidents and improve the overall driving experience, particularly in remote areas.

2. Increased Resilience to Flooding and Intense Rainfall:

* Stabilisation and sealing will reduce the road's vulnerability to flooding and heavy rainfall, ensuring it remains operational during adverse weather conditions.

* Improved drainage systems will mitigate water pooling and erosion, reducing the need for frequent repairs.

3. Strengthened Supply Chain Connectivity:

* Reliable road infrastructure will support the efficient movement of goods and services, benefiting local businesses and industries.

* Reduced disruptions to supply chain routes will enhance economic resilience and growth in the region.

4. Reduced Maintenance Costs:

* Sealed roads will require less frequent repairs compared to unsealed roads, resulting in long-term cost savings for Council.

* Improved road resilience will minimise damage caused by heavy vehicle use and adverse weather conditions.

5. Enhanced Community Connectivity:

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Longreach-Tocal Road Pave and Seal Project – Strengthening
Supply Chain and Connectivity

Project Scope:
The Longreach-Tocal Road Pave and Seal Project focuses on stabilising and sealing the Longreach-Tocal Road to improve supply chain efficiency, enhance physical connectivity, and increase road safety in remote areas. This project addresses the challenges posed by unsealed roads, which are highly susceptible to flooding and intense rainfall, by delivering a durable bitumen-sealed surface. The upgrades will ensure reliable access for residents, freight operators, and emergency services while reducing maintenance costs and improving resilience to adverse weather conditions.

Key activities include:

1. Stabilisation of the existing road base to meet durability and resilience standards.
2. Application of a bitumen seal to create a safe and reliable road surface.
3. Implementation of drainage improvements to mitigate the effects of flooding and heavy rainfall.
4. Strategic prioritisation of works to align with regional supply chain and connectivity goals.

Project Description:

The Longreach-Tocal Road Pave and Seal Project is a strategic infrastructure initiative aimed at upgrading the Longreach-Tocal Road, a critical supply chain route and connector for the region. Unsealed roads are more vulnerable to the impacts of flooding and intense rainfall, often resulting in significant disruptions, costly repairs, and prolonged closures. This project proposes stabilising the road base and applying a bitumen seal to improve its resilience, reduce maintenance needs, and ensure year-round accessibility. By sealing the Longreach-Tocal Road, the project will enhance safety for road users, including residents, freight operators, and emergency responders. The upgrades will also strengthen the region's transport network, ensuring reliable connectivity for local communities and businesses. This initiative aligns with regional priorities for infrastructure development, disaster resilience, and economic growth, supporting long-term community wellbeing.

Project Outcomes:

1. Improved Safety on Remote Roads:

- * Sealed road surfaces will reduce risks associated with loose gravel, potholes, and erosion, improving safety for all road users.
- * Enhanced road conditions will minimise accidents and improve the overall driving experience, particularly in remote areas.

2. Increased Resilience to Flooding and Intense Rainfall:

- * Stabilisation and sealing will reduce the road's vulnerability to flooding and heavy rainfall, ensuring it remains operational during adverse weather conditions.
- * Improved drainage systems will mitigate water pooling and erosion, reducing the need for frequent repairs.

3. Strengthened Supply Chain Connectivity:

- * Reliable road infrastructure will support the efficient movement of goods and services, benefiting local businesses and industries.
- * Reduced disruptions to supply chain routes will enhance economic resilience and growth in the region.

4. Reduced Maintenance Costs:

- * Sealed roads will require less frequent repairs compared to unsealed roads, resulting in long-term cost savings for Council.
- * Improved road resilience will minimise damage caused by heavy vehicle use and adverse weather conditions.

5. Enhanced Community Connectivity:

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Regional Water Security Enhancement Project

Project Scope:

This project aims to enhance water security for the townships of Ilfracombe, Isisford, Longreach, and Yaraka by implementing critical infrastructure upgrades and innovative solutions. The initiative includes three key components: the Longreach Water Mains Replacement Program, the Longreach Weir Raising, and the Longreach Smart Meter Installation. These measures will ensure a continuous and reliable water supply to support community needs, improve resource management, and drive economic development across the region.

Project Description:

The "Regional Water Security Enhancement Project" is designed to address the critical need for reliable water supply in the townships of Ilfracombe, Isisford, Longreach, and Yaraka. Water security is essential for sustaining community wellbeing, supporting local businesses, and fostering economic growth in the region.

This project includes:

1. Longreach Water Mains Replacement Program:

- * Replace ageing water mains infrastructure in Longreach to improve reliability, reduce maintenance costs, and minimise water loss.
- * Ensure the long-term sustainability of the town's water distribution network.

2. Longreach Weir Raising:

- * Raise the Longreach Weir to increase water storage capacity and improve supply reliability during periods of low rainfall.
- * Enhance the region's ability to manage water resources effectively and meet future demand.

3. Longreach Smart Meter Installation:

- * Install smart water meters across Longreach to enable real-time monitoring of water usage and improve resource management.
- * Empower residents and businesses to optimise water consumption and reduce wastage.

By implementing these initiatives, the project will strengthen water security, support economic development, and improve the resilience of the region's water infrastructure.

Project Outcomes:

1. Improved Water Security and Reliability:

- * Ensure continuous and reliable water supply for the townships of Ilfracombe, Isisford, Longreach, and Yaraka, supporting community needs and economic activities.
- * Increase resilience to drought and other water-related challenges through enhanced infrastructure and resource management.

2. Upgraded Water Infrastructure:

- * Replacement of ageing water mains in Longreach will reduce water loss, improve efficiency, and minimise maintenance costs.
- * Enhanced water distribution networks will ensure long-term sustainability and reliability.

3. Increased Water Storage Capacity:

- * Raising the Longreach Weir will provide additional water storage, ensuring adequate supply during dry periods and supporting future population growth.
- * Improved ability to manage water resources effectively, reducing the risk of shortages.

4. Optimised Water Usage Through Smart Technology:

- * Installation of smart water meters will enable real-time monitoring of water consumption, empowering residents and businesses to reduce wastage and optimise usage.
- * Improved data collection will support Council's ability to plan and manage water resources more effectively.

5. Economic Development and Regional Growth:

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Longreach Water Mains Replacement Program

Project Scope:

The Longreach Water Mains Replacement Program focuses on the replacement and renewal of ageing water infrastructure throughout the Longreach township. This project aims to ensure a secure and reliable water supply, improve operational efficiency, enhance water quality, and reduce the frequency of water main breaks. By upgrading critical infrastructure, the program will strengthen the township's water distribution network and support sustainable water management.

Project Description:

The Longreach Water Mains Replacement Program is designed to address the challenges posed by ageing water infrastructure in Longreach. The current network is prone to frequent water main breaks, resulting in service disruptions, increased maintenance costs, and potential impacts on water quality. This project will replace and renew outdated water mains to improve the reliability and efficiency of the water supply system.

Key activities include:

1. Infrastructure Assessment and Planning:

- * Conduct a detailed assessment of the existing water mains to identify priority areas for replacement and renewal.
- * Develop a strategic plan to guide the replacement process, ensuring minimal disruption to residents and businesses.

2. Replacement and Renewal Works:

- * Replace ageing water mains with modern, durable infrastructure to improve system reliability and reduce maintenance requirements.
- * Ensure compliance with industry standards and best practices for water infrastructure upgrades.

3. Testing and Commissioning:

- * Conduct thorough testing and commissioning of the upgraded water mains to ensure optimal performance and water quality.
- * Monitor the network post-installation to identify and address any issues promptly.

Project Outcomes:

1. Secure and Reliable Water Supply:

- * Strengthened water distribution network to ensure a continuous and reliable supply of water to residents and businesses in Longreach.
- * Reduced risk of service disruptions caused by water main failures.

2. Improved Operational Efficiency:

- * Lower operational costs through reduced maintenance and emergency repair requirements.
- * Enhanced efficiency in water distribution, resulting in long-term cost savings for Council.

3. Enhanced Water Quality:

- * Replacement of ageing infrastructure will minimise contamination risks, ensuring improved water quality for the community.
- * Consistent delivery of clean and safe water to residents and businesses.

4. Reduction in Water Main Breaks:

- * Significant decrease in the frequency of water main breaks, reducing disruptions and associated repair costs.
- * Improved reliability and resilience of the water supply system.

5. Long-Term Infrastructure Sustainability:

- * Modernised water mains will provide a durable and sustainable solution, supporting the township's future growth and development.

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Longreach Weir Raising Project

Project Scope:

The Longreach Weir Raising Project involves raising the five 'town weirs' along the Thomson River in Longreach to enhance water storage capacity and improve water security for the community. This initiative aims to ensure a reliable water supply, reduce the need for water restrictions, and support the growth and liveability of the region. By increasing the capacity of the weirs, the project will provide long-term benefits for residents, businesses, and the environment.

Project Description:

The Longreach Weir Raising Project is a strategic initiative designed to address water security challenges in Longreach by increasing the capacity of the five 'town weirs' along the Thomson River. These weirs play a critical role in supplying water to the township and surrounding areas, supporting residential, agricultural, and commercial needs. However, the current capacity of the weirs limits the region's ability to manage water demand during periods of low rainfall.

Key activities include:

1. Engineering and Design:

- * Develop detailed engineering designs for raising the five weirs, ensuring compliance with environmental and regulatory standards.
- * Conduct hydrological assessments to determine the optimal height increase for each weir.

2. Construction and Implementation:

- * Execute construction works to raise the weirs, increasing their water storage capacity.
- * **Minimise disruptions to the community and environment during the construction phase.**

3. Monitoring and Maintenance:

- * Implement a monitoring program to assess the performance of the raised weirs and ensure they meet water security objectives.
- * Establish a maintenance plan to ensure the long-term functionality and sustainability of the infrastructure.

Project Outcomes:

1. Secured Water Supply:

- * Increased water storage capacity will ensure a more reliable and secure water supply for the Longreach community, even during periods of drought or low rainfall.
- * Enhanced resilience of the region's water infrastructure to meet current and future demands.

2. Reduced Water Restrictions:

- * Greater water availability will reduce the frequency and severity of water restrictions, improving the quality of life for residents and businesses.
- * Improved water management will support agricultural and commercial activities, fostering economic stability.

3. Improved Liveability:

- * A secure and reliable water supply will enhance the liveability of Longreach by supporting essential services, recreational activities, and green spaces.
- * Increased community confidence in the region's ability to manage water resources effectively.

4. Community Growth and Development:

- * Reliable water infrastructure will support population growth and attract new residents, businesses, and investment to the region.
- * Strengthened capacity to support future development and economic opportunities, contributing to the long-term sustainability of Longreach.

5. Environmental and Regional Benefits:

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Longreach Smart Meter Installation Project

Project Scope:

The Longreach Smart Water Meter Installation Project involves the rollout and installation of smart water meters across the Longreach township. This initiative aims to enhance water security by improving the measurement and monitoring of water usage, enabling quicker detection of leaks, and promoting efficient water management. The project will support sustainable water use and ensure the long-term reliability of the town's water supply.

Project Description:

The Longreach Smart Water Meter Installation Project is a forward-thinking initiative designed to modernise water management in Longreach by replacing traditional water meters with smart technology. Smart water meters provide real-time data on water usage, enabling residents, businesses, and Council to monitor consumption patterns, identify inefficiencies, and address water leaks promptly. This project will play a key role in securing the town's water supply and reducing water wastage, while also empowering the community to make informed decisions about their water use.

Key activities include:

1. Planning and Procurement:

* Identify properties and facilities for smart water meter installation.

* **Procure reliable and cost-effective smart water meter systems that meet industry standards.**

2. Installation and Integration:

* Install smart water meters across the Longreach township, ensuring minimal disruption to residents and businesses.

* Integrate the meters with Council's water management systems to enable real-time monitoring and data collection.

3. Community Engagement and Education:

* Inform residents and businesses about the benefits of smart water meters and provide guidance on how to use the data to manage water consumption effectively.

* Promote community awareness of water conservation and the importance of sustainable water use.

4. Monitoring and Maintenance:

* Establish a system for ongoing monitoring and maintenance of the smart water meters to ensure optimal

Project Outcomes:

1. Secured Water Supply:

* Enhanced water security through improved monitoring and management of water usage, ensuring a reliable supply for the Longreach community.

* Reduced water wastage, contributing to the sustainability of the town's water resources.

2. Improved Measurement and Transparency:

* Accurate and real-time measurement of water usage will empower residents and businesses to monitor consumption and make informed decisions about water use.

* Enhanced transparency in water billing, ensuring fairness and accuracy for all users.

3. Quicker Detection of Water Leaks:

* Real-time data from smart water meters will enable the rapid identification and repair of leaks, minimising water loss and reducing costs for both Council and residents.

* Improved response times to water infrastructure issues, reducing the risk of damage and service disruptions.

4. Cost Savings and Operational Efficiency:

* Reduced operational costs for Council through early detection of leaks and improved water management.

* Long-term cost savings for residents and businesses through more efficient water use and reduced wastage.

5. Increased Community Engagement in Water Conservation:

* Improved community awareness and participation in

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SCADA and Telemetry System Upgrade Project

Project Scope:

The SCADA and Telemetry System Upgrade Project aims to enhance the reliability, redundancy, and functionality of the Supervisory Control and Data Acquisition (SCADA) and telemetry systems for water supply and sewage treatment processes across the Local Government Area (LGA), including Ilfracombe, Isisford, Longreach, and Yaraka. This initiative involves upgrading and renewing hardware and software to improve system access, visibility, and operational efficiency, ensuring robust monitoring and control capabilities for critical infrastructure.

Project Description:

The SCADA and Telemetry System Upgrade Project addresses the lack of redundancy in the current water supply and sewage treatment systems across the LGA. SCADA and telemetry systems are essential for monitoring, controlling, and managing water and sewage infrastructure, ensuring safe and efficient operations. The absence of redundancy poses risks to system reliability and operational continuity, particularly during emergencies or equipment failures.

This project will focus on:

1. System Assessment and Planning:

- * Conduct a comprehensive assessment of existing SCADA and telemetry systems to identify gaps, inefficiencies, and areas requiring upgrades.
- * Develop a strategic plan for hardware and software renewal, ensuring compatibility and scalability across the LGA.

2. Hardware and Software Upgrades:

- * Upgrade and renew SCADA and telemetry hardware to improve system reliability and redundancy.
- * Implement advanced software solutions to enhance data collection, processing, and visualisation capabilities.

3. Integration and Testing:

- * Integrate upgraded systems with existing infrastructure to ensure seamless operation and compatibility.
- * Conduct rigorous testing and commissioning to validate system performance and reliability.

4. Training and Support:

- * Provide training for Council staff to ensure effective use and management of the upgraded SCADA and telemetry systems.

Project Outcomes:

1. Improved System Reliability and Redundancy:

- * Enhanced redundancy in SCADA and telemetry systems will ensure continuous monitoring and control of water supply and sewage treatment processes, even during equipment failures or emergencies.
- * Reduced risk of service disruptions and improved operational resilience across the LGA.

2. Enhanced Access and Visibility:

- * Upgraded systems will provide real-time access and visibility into water and sewage treatment processes, enabling proactive management and faster issue resolution.
- * Improved data accuracy and availability will support informed decision-making and efficient resource allocation.

3. Optimised Operational Efficiency:

- * Advanced hardware and software solutions will streamline monitoring and control processes, reducing manual intervention and operational costs.
- * Improved system performance will enhance the efficiency and reliability of water and sewage infrastructure.

4. Strengthened Community Confidence:

- * Demonstration of Council's commitment to maintaining and improving critical infrastructure will increase public trust and confidence.
- * Reliable water and sewage systems will support community wellbeing and economic growth across the region.

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Isisford Administration Building Generator Connection
Project

Project Scope:

This project aims to enhance business continuity and disaster management capabilities by connecting the existing generator at the Isisford Hall to the Isisford Administration Building. The initiative will ensure the building has access to a reliable back-up power supply during power outages or disaster events. This upgrade will enable Council staff at the Isisford office to effectively support the Longreach Local Disaster Management Group (LDMG) by providing critical disaster information and maintaining essential operations.

Key activities include:

1. Engage an electrician or electrical engineer to design the connection of the existing generator to the Isisford Administration Building.
2. Install all required changeover switches and additional circuits to enable full generator functionality for the building.
3. Test and commission the generator connection to ensure reliable and seamless operation during power outages.

Project Description:

The Isisford Administration Building Generator Connection Project addresses the current limitations of the existing generator at the Isisford Hall, which only provides partial power to the Isisford Council office. During disaster events in the Isisford area, Council staff at the Isisford office play a critical role in providing real-time and predictive disaster information to the Longreach LDMG. However, the lack of a reliable and comprehensive back-up power supply limits their ability to perform these essential functions during power outages. This project will involve designing, installing, and commissioning the necessary electrical infrastructure to connect the existing generator to the Isisford Administration Building. By ensuring a consistent and reliable power supply, the project will enhance the resilience of disaster management operations and support Council's ability to deliver both business-as-usual (BAU) and emergency services during critical events.

Project Outcomes:

1. Enhanced Resilience of LDCC Operations:

* Establish a viable alternative site for Local Disaster Coordination Centre (LDCC) operations if the main LDCC is impacted.

* Ensure uninterrupted power supply to the Isisford Administration Building, enabling continuous support for disaster management activities.

2. Improved Business Continuity:

* Strengthen Council's ability to deliver BAU and extraordinary works during power outages or disaster events.

* Minimise disruptions to essential services and operations, ensuring the community continues to receive critical support.

3. Improved Disaster Response Capabilities:

* Ensure essential staff at the Isisford Administration Building are adequately resourced to respond to calls for assistance during storms or disaster events.

* Enhance the ability of Council staff to provide timely and accurate disaster information to the Longreach LDMG, improving regional disaster response and coordination.

4. Reliable and Tested Power Supply:

* Installation of changeover switches and additional circuits will enable seamless connection of the generator to the Isisford Administration Building.

* Testing and commissioning will ensure the system

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Longreach Flood Levee Feasibility and Planning Project

Project Scope:

This project focuses on investigating the feasibility, necessity, and potential delivery options for a levee bank to mitigate the risk of flooding and inundation in the Longreach township. The scope of the project will be defined following the completion of the Flood Plain Management Plan, which will provide critical insights into flood risks, levee requirements, and potential design considerations. The project aims to enhance flood resilience, protect critical infrastructure, and safeguard the community and local economy from the impacts of flooding.

Project Description:

The Longreach Flood Levee Feasibility and Planning Project is a proactive initiative to explore the potential benefits of constructing a levee bank to protect the Longreach township from flood inundation. Current data indicates that a levee could significantly reduce the risk of flooding, enhance community safety, and protect critical infrastructure. However, the necessity, design, and implementation options for such a structure will be determined through a comprehensive Flood Plain Management Plan. The project will:

1. Flood Plain Management Plan Development:

- * Conduct a detailed analysis of the Longreach floodplain to assess flood risks and identify areas most vulnerable to inundation.
- * Evaluate the necessity of a levee bank and explore potential design and delivery options.

2. Stakeholder Engagement:

- * Collaborate with community members, local businesses, and relevant stakeholders to gather input and ensure alignment with community needs and priorities.
- * Engage with experts and regulatory bodies to ensure compliance with environmental and planning standards.

3. Feasibility Study and Recommendations:

- * Develop a feasibility study based on the findings of the Flood Plain Management Plan, including cost-benefit analysis and potential funding opportunities.
- * Provide recommendations for the design, location, and implementation of a levee bank, if deemed necessary.

Project Outcomes:

1. Improved Flood Resilience:

- * Enhanced ability of the Longreach township to withstand and recover from flooding events, reducing the frequency and severity of impacts.
- * Strengthened disaster preparedness and mitigation measures for the community.

2. Increased Human Safety:

- * Reduced risk to residents by minimising the impact of inundation events on homes and public spaces.
- * Improved safety and wellbeing for the community during flood events.

3. Protection of Critical Infrastructure:

- * Decreased risk of damage to essential infrastructure, such as roads, utilities, and public facilities, located within the potential levee area.
- * Ensured continuity of critical services during and after flooding events.

4. Enhanced Economic Resilience:

- * Protection of local businesses and residential properties from flood damage, reducing economic losses and recovery costs.
- * Increased confidence in Longreach as a safe and resilient location for investment and development.

5. Informed Decision-Making:

- * Comprehensive data and analysis from the Flood Plain Management Plan will provide a clear understanding of

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Flood Camera Installation Project – Enhancing Flood
Warning Infrastructure Across the Longreach LGA

Project Scope:

The Flood Camera Installation Project aims to strengthen flood warning infrastructure across the Local Government Area (LGA) by installing flood cameras at critical river and creek crossings. This initiative supports the Queensland Strategic Flood Warning Infrastructure Plan by providing real-time information to improve disaster preparedness, response, and community resilience. The project includes the purchase, installation, testing, and commissioning of flood cameras, as well as publishing live camera feeds to the Disaster Dashboard for public access.

Key activities include:

1. Procurement of flood cameras for installation at strategic river and creek crossings throughout the LGA.
2. Installation of flood cameras with ancillary components, such as 4G connectivity and solar power systems, to ensure functionality and reliability.
3. Testing and commissioning of the flood cameras to validate performance and effectiveness.
4. Integration of camera feeds into the Disaster Dashboard to provide real-time flood information to community members and visitors.

Project Description:

The Flood Camera Installation Project is designed to enhance flood warning capabilities across the LGA by leveraging modern technology to provide real-time data on flood levels at critical locations. The Queensland Strategic Flood Warning Infrastructure Plan highlights the importance of access to accurate and timely information for disaster management and community resilience. By installing flood cameras at key river and creek crossings, this project will improve understanding of current flood events, increase warning times, and provide actionable information to residents, visitors, and disaster management teams.

Flood cameras will be equipped with 4G connectivity and solar power systems to ensure continuous operation, even during adverse weather conditions. The live camera feeds will be published on the Disaster Dashboard, enabling community members to monitor flood levels along evacuation routes and make informed decisions during flood events. This initiative will also reduce risks to operational crews by eliminating the need for manual checks of flood levels in hazardous conditions.

Project Outcomes:

1. Improved Community Resilience:

* Real-time flood information will empower residents and visitors to monitor flood levels along evacuation routes, improving individual resilience and safety during flood events.

* Increased community confidence in disaster preparedness and response capabilities.

2. Enhanced Disaster Management Coordination:

* The Local Disaster Coordination Centre (LDCC) will have access to accurate and timely flood data, enabling better coordination of responding crews and improved communication with residents.

* Faster and more informed decision-making during flood events, reducing the impact on affected communities.

3. Reduced Risk to Operational Crews:

* Flood cameras will eliminate the need for operational crews to manually check creek and river levels in inclement conditions, reducing exposure to hazards and improving crew safety.

* Improved efficiency in disaster response operations by providing remote access to flood data.

4. Increased Warning Times and Information Accuracy:

* Enhanced flood warning infrastructure will improve understanding of current flood events and provide earlier warnings of imminent flooding.

* Accurate and actionable information will support

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Longreach Showgrounds Evacuation Centre Upgrade Project **Project Scope:**

The Longreach Showgrounds Evacuation Centre Upgrade Project focuses on enhancing the functionality and resilience of the Longreach Showgrounds as a designated evacuation centre. The project will involve upgrading critical facilities, including toilets, showers, kitchen amenities, and accommodation options for animals, to ensure the centre is fit-for-purpose and capable of supporting the community before, during, and after disaster events. The initiative will also provide Council and the Local Disaster Management Group (LDMG) with a comprehensive understanding of the centre's strengths and areas for improvement, enabling prioritisation of future upgrades to enhance disaster resilience.

Key activities include:

1. Assessment of the current evacuation centre facilities to identify gaps and areas requiring upgrades.
2. Upgrading and modernising toilets, showers, and kitchen facilities to meet the needs of evacuees.
3. Incorporating accommodation options for animals to ensure a holistic approach to evacuation support.
4. Developing a plan for future works and upgrades to further improve the centre's disaster resilience.

Project Description:

The Longreach Showgrounds Evacuation Centre Upgrade Project is a proactive initiative to ensure the Longreach Showgrounds can serve as a fully functional and fit-for-purpose evacuation centre during disaster events. Communities respond to hazards in different ways, and the need for an evacuation centre may arise at any stage of a disaster—before, during, or after the event. It is critical for authorities to have a designated, well-equipped location where community members can seek refuge and support. This project will upgrade key facilities at the Longreach Showgrounds, including toilets, showers, and kitchen amenities, to improve the centre's capacity to accommodate evacuees. Additionally, the project will include provisions for animal accommodation, recognising the importance of supporting residents with pets or livestock during evacuation scenarios. By enhancing the centre's infrastructure, the project will strengthen Council's ability to provide for the community's needs during emergencies and expedite the recovery process.

Project Outcomes:

1. Improved Understanding of Community Needs:

* Provide Council and the LDMG with a clear understanding of the strengths and weaknesses of the evacuation centre and its ability to cater to community members during disaster events.

* Identify specific areas for future improvements to enhance the centre's functionality and resilience.

2. Prioritisation of Future Works:

* Develop a prioritised plan for future building upgrades to improve the disaster resilience of the evacuation centre.

* Ensure Council assets are continuously enhanced to meet evolving community needs and disaster risks.

3. Increased Risk Awareness:

* Raise awareness of disaster risks and the importance of preparedness within the community.

* Strengthen community confidence in the availability and readiness of evacuation facilities.

4. Enhanced Capacity of Council Assets:

* Improve the ability of the Longreach Showgrounds to function effectively during and after disaster events, providing a safe and reliable refuge for evacuees.

* Ensure the centre is equipped to support both people and animals, addressing a critical aspect of evacuation planning.

5. Reduced Need for Post-Event Interventions:

* Minimise the need for reactive measures following disaster events by ensuring the evacuation centre is well-

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Landsborough Highway 13E Floodway Resilience
Improvement Project

Project Scope:

The Landsborough Highway 13E Floodway Resilience Improvement Project focuses on upgrading all floodways along the Landsborough Highway 13E to reduce the frequency and duration of road closures caused by flooding and rain events. This project aims to enhance the highway's resilience to adverse weather conditions, ensuring reliable access for communities, freight operators, and emergency services. The upgrades will improve connectivity, support economic activity, and provide safer and more dependable evacuation routes for remote townships.

Key activities include:

1. Assessment of existing floodways along the Landsborough Highway 13E to identify priority areas for improvement.
2. Design and construction of upgraded floodways to improve water flow and reduce road closures during rain and flood events.
3. Implementation of drainage improvements to enhance floodwater management and minimise road damage.
4. Collaboration with key stakeholders, including state authorities and local communities, to ensure alignment with regional transport and disaster resilience goals.

Project Description:

The Landsborough Highway 13E Floodway Resilience Improvement Project is a critical infrastructure initiative aimed at reducing the frequency and impact of road closures caused by flooding and rain events along the Landsborough Highway 13E. As a vital transport and freight corridor, the highway plays a key role in connecting remote communities, supporting economic activity, and providing evacuation routes during emergencies. However, frequent closures due to flooding disrupt access to essential services, impede the movement of goods, and increase risks for road users. This project will upgrade all floodways along the highway to improve their resilience to adverse weather conditions. By enhancing water flow and drainage, the project will ensure the highway remains operational during minor weather events, reducing disruptions to transport and freight networks. The upgrades will also provide safer and more reliable evacuation routes for remote communities, supporting disaster response and recovery efforts.

Project Outcomes:

1. Improved Community Resilience and Connectivity:

* Enhanced floodway infrastructure will ensure year-round access for residents, reducing isolation during rain and flood events.

* Reliable road access will strengthen community connections and support access to essential services, schools, and workplaces.

2. Strengthened Transport and Freight Networks:

* Upgraded floodways will minimise disruptions to freight and transport networks, ensuring the efficient movement of goods and supplies.

* Improved road conditions will reduce delays and costs for freight operators, supporting regional economic growth.

3. Enhanced Evacuation Routes:

* The upgraded highway will provide safer and more reliable evacuation routes from remote townships to larger towns with better capacity to manage evacuations and disaster response.

* Improved floodway resilience will ensure the highway remains operational during emergencies, supporting timely evacuations and disaster management.

4. Increased Road Safety:

* Improved floodways and drainage will reduce hazards caused by water pooling, erosion, and road damage during adverse weather conditions.

* Safer road conditions will minimise risks for road users,

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Landsborough Highway 13F Flood Resilience Improvement Project

Project Scope:

The Landsborough Highway 13F Flood Resilience Improvement Project aims to address frequent closures of the highway at Dingo Creek and Darr River within the Longreach Region during flood events. These closures disrupt critical transport and freight networks, place additional strain on resources in Longreach, and delay the resupply of remote townships west of Longreach. The project will focus on investigating and implementing suitable treatment solutions to improve the flood resilience of these key highway crossings.

Key activities include:

- * Conduct a detailed investigation to identify and evaluate treatment options for the Dingo Creek and Darr River crossings.
- * Design and implement suitable flood resilience solutions to minimise road closures during flood events.
- * Collaborate with relevant stakeholders, including state authorities, freight operators, and local communities, to ensure alignment with regional transport and disaster management priorities.

Project Description:

The Landsborough Highway 13F Flood Resilience Improvement Project is a vital initiative to enhance the reliability and functionality of the highway at critical crossings in the Longreach Region. During flood events, the highway is frequently closed at Dingo Creek and Darr River, forcing heavy vehicles to halt in Longreach. This not only disrupts the supply chain and delays the delivery of essential goods to western townships but also places additional pressure on the already stretched resources in Longreach. This project will investigate and implement appropriate treatment solutions for the Dingo Creek and Darr River crossings to reduce the frequency of closures caused by flooding. By improving the flood resilience of these sections of the highway, the project will ensure uninterrupted transport and freight operations, enhance community connectivity, and provide reliable evacuation routes during emergencies.

Project Outcomes:

1. Improved Community Resilience and Connectivity:

- * Enhanced flood resilience of the highway will ensure year-round access for residents, reducing isolation during flood events.

- * Reliable road access will strengthen community connections and support access to essential services, schools, and workplaces.

2. Strengthened Transport and Freight Networks:

- * Upgraded crossings will minimise disruptions to freight and transport networks, ensuring the efficient movement of goods and supplies to townships west of Longreach.

- * Reduced delays will support economic activity and ensure timely resupply of essential goods during adverse weather conditions.

3. Enhanced Evacuation Routes:

- * Improved crossings will provide safer and more reliable evacuation routes from remote townships to larger towns like Longreach, which have greater capacity to manage evacuations and disaster response.

- * Reduced road closures will support timely evacuations and disaster management efforts during emergencies.

4. Reduced Pressure on Longreach Resources:

- * Ensuring the highway remains open during flood events will reduce the strain on Longreach's resources caused by stranded heavy vehicles and delayed freight operations.

- * Improved traffic flow will minimise congestion and

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Sandy Creek Floodway Upgrade Project – Muttaborra-Cramsie Road

Project Scope:

The Sandy Creek Floodway Upgrade Project focuses on upgrading the floodway at Sandy Creek on the Muttaborra-Cramsie Road to improve its resilience to flooding and ensure year-round accessibility. The project aims to address the challenges posed by frequent flooding, which disrupts connectivity and impacts the safety of road users. The upgrade will involve the design and construction of a durable and flood-resilient floodway that meets modern engineering and safety standards.

Key activities include:

1. Conduct a detailed assessment of the existing Sandy Creek floodway to identify deficiencies and determine upgrade requirements.
2. Design a flood-resilient floodway that meets current engineering and safety standards.
3. Construct the upgraded floodway, including improvements to drainage and water flow management.
4. Ensure compliance with relevant regulations and standards for floodway construction and road safety.

Project Description:

The Sandy Creek Floodway Upgrade Project is a critical infrastructure initiative to improve the flood resilience and functionality of the Muttaborra-Cramsie Road. The Sandy Creek floodway is a vital crossing for local residents, freight operators, and emergency services, but it is frequently impacted by flooding, leading to road closures and disruptions. These closures isolate communities, delay the movement of goods, and pose safety risks to road users. This project will upgrade the Sandy Creek floodway to ensure it can withstand flooding and provide reliable access during adverse weather conditions. The new floodway will incorporate modern engineering solutions to improve water flow, reduce road damage, and enhance safety for all users. By addressing this critical infrastructure need, the project will strengthen community connectivity, support economic activity, and improve disaster resilience in the region.

Project Outcomes:

1. Improved Flood Resilience:

- * The upgraded floodway will be designed to withstand flooding, ensuring the Muttaborra-Cramsie Road remains operational during and after heavy rainfall.
- * Enhanced water flow management will reduce the risk of road damage and minimise disruptions caused by flooding.

2. Enhanced Community Connectivity:

- * Reliable access across Sandy Creek will reduce isolation for residents and improve access to essential services, schools, and workplaces.
- * Strengthened connectivity will support the social and economic wellbeing of local communities.

3. Increased Road Safety:

- * The upgraded floodway will minimise hazards caused by water pooling, erosion, and structural instability, ensuring safer conditions for road users.
- * Improved safety will reduce risks for residents, freight operators, and emergency responders during adverse weather conditions.

4. Strengthened Transport and Freight Networks:

- * A resilient floodway will ensure uninterrupted transport and freight operations, supporting the efficient movement of goods and supplies.
- * Reduced road closures will minimise delays and costs for freight operators, benefiting local businesses and industries.

5. Reduced Maintenance and Repair Costs:

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Longreach Regional Climate Change Risk Assessment and
Management Strategy

Project Scope:

The Longreach Regional Climate Change Risk Assessment and Management Strategy aims to deliver a comprehensive framework for identifying, assessing, and managing climate change risks across the Longreach Local Government Area (LGA), including the townships of Longreach, Isisford, Ilfracombe, and Yaraka. The project will provide a detailed risk analysis, stakeholder engagement, and actionable strategies to support the Longreach Regional Council and the Local Disaster Management Group (LDMG) in preparing for and mitigating the impacts of climate change.

Key activities include:

1. Conduct a risk analysis of climate change factors and their potential effects on the Longreach region.
2. Develop a strategy for Council to prepare for and respond to individual climate risk factors.
3. Engage with stakeholders, including the LDMG, local communities, and emergency services, to gather insights and foster collaboration.
4. Create a mitigation, action, and preparation plan to address identified climate change risks.
5. Provide recommendations for resource prioritisation and funding applications to support disaster resilience initiatives.

Project Description:

The Longreach Regional Climate Change Risk Assessment and Management Strategy is a proactive initiative to address the growing challenges posed by climate change in the Longreach LGA. Climate change introduces a range of risks, including extreme weather events, prolonged droughts, increased flooding, and impacts on local ecosystems and infrastructure. This project will deliver a comprehensive strategy to help the Longreach Regional Council and LDMG understand and respond to these risks effectively.

The project will assess how climate change factors apply to the region and its individual townships, identifying priority areas for hazard reduction and mitigation. Through stakeholder engagement, the project will ensure the strategy reflects local needs and priorities. The resulting plan will include actionable and measurable steps to reduce the impacts of climate change, enhance community resilience, and support evidence-based funding applications for disaster resilience projects.

Project Outcomes:

1. Comprehensive Climate Change Strategy:

* Delivery of a detailed climate change strategy tailored to the Longreach LGA, providing a clear framework for managing climate risks.

2. Climate Change Risk Assessment:

* Identification of priority areas for hazard reduction based on a thorough risk assessment of climate change factors affecting the region.

* Improved understanding of the risk profile for each township and surrounding rural properties.

3. Strengthened Coordination for the LDMG:

* Enhanced collaboration and coordination within the Local Disaster Management Group (LDMG) to support climate change preparedness and response.

* Clear processes for resource prioritisation and decision-making during climate-related events.

4. Evidence-Based Funding Opportunities:

* Enhanced information and datasets to support funding applications for disaster resilience and climate adaptation projects.

* Increased ability to secure resources for climate change mitigation and adaptation initiatives.

5. Proactive Risk Mitigation and Community Resilience:

* Development of actionable preparation, mitigation, and adaptation strategies to reduce the impacts of climate change on communities.

* Early identification of risk factors and proactive responses

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Longreach Boat Ramp Upgrade Project

Project Scope:

The Longreach Boat Ramp Upgrade Project involves the removal and replacement of the existing aged and unsafe boat ramp infrastructure on the Thomson River. The project will deliver a new, fit-for-purpose boat ramp with safety features and an all-weather access road to ensure safe and reliable use by the community and emergency services. The initiative aims to improve operational capacity, enhance safety for users, and reduce ongoing maintenance costs for Council.

Key activities include:

1. Removal of the existing boat ramp structure, including disposal of materials.
2. Design, fabrication, and installation of a new boat ramp with safety rails and a sufficient surface to ensure safe vessel launching and retrieval.
3. Construction of an all-weather access road from the existing sealed road to the boat ramp, including turning space to facilitate safe reversing and vessel retrieval.

Project Description:

The Longreach Boat Ramp Upgrade Project addresses critical safety and accessibility issues associated with the current boat ramp on the Thomson River. The existing ramp is narrow, aged, and features sharp edges and significant drop-offs, making it challenging and hazardous for users to launch and retrieve vessels. Additionally, the unsealed dirt access road becomes inaccessible during rain or flooding, further limiting the ramp's usability. This site is a key operational asset for emergency services, including the SES Flood Boat and QFD Swift Water Rescue craft, which rely on the ramp for training and emergency response activities. The current infrastructure poses significant health and safety risks to operators, particularly during adverse weather conditions when the ramp is most needed. The project will replace the existing ramp with a modern, fit-for-purpose structure equipped with safety rails and a durable surface. An all-weather access road will also be constructed to ensure reliable access to the ramp under all conditions. These upgrades will enhance safety, operational capacity, and usability for both the community and emergency services.

Project Outcomes:

1. Enhanced Safety for Emergency Services Operations:

- * Improved safety for SES and QFD personnel when launching and retrieving vessels during training and operational activities, particularly in challenging conditions such as flooding or rain.

- * Reduced risk of injury or accidents for emergency responders, enabling more effective disaster response.

2. Improved Community Safety:

- * Safer infrastructure for community members using the boat ramp, reducing risks such as slips, trips, or falls, particularly for children and inexperienced users.

- * Increased confidence in the safety and usability of the facility for recreational and emergency purposes.

3. Increased Accessibility and Usability:

- * Construction of an all-weather access road will ensure the boat ramp remains accessible during and after rain events, improving reliability for both community and emergency use.

- * Turning space will facilitate safer and more efficient reversing and vessel retrieval operations.

4. Reduced Maintenance Costs:

- * Durable and modern infrastructure will minimise the need for frequent repairs and maintenance, reducing costs for Council.

- * All-weather access road will prevent damage caused by vehicles using the unsealed dirt road during wet conditions.

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Isisford SES Training Facility Fit-Out and Accessibility Upgrade Project

Project Scope:

The Isisford SES Training Facility Fit-Out and Accessibility Upgrade Project aims to enhance the functionality, inclusivity, and operational readiness of the newly established State Emergency Service (SES) training facility in Isisford, Queensland. The project will involve the installation of essential infrastructure and amenities to support emergency response training, operations, and accommodation for SES personnel, including those with accessibility needs.

Key activities include:

1. Installation of a fully compliant People with Disability (PWD) toilet and shower to ensure accessibility for all SES personnel.
2. Installation of shelving and storage solutions in the storeroom to optimise space and improve equipment organisation.
3. Installation of a kitchenette to support training and operational needs.
4. Construction of a second exit door with stairs to enhance safety and meet building compliance requirements.

Project Description:

The Isisford SES Training Facility Fit-Out and Accessibility Upgrade Project is a critical initiative to ensure the newly established SES training facility in Isisford is fully equipped to support the needs of the local SES team. The facility plays a vital role in providing a dedicated space for emergency response training, operational coordination, and resource staging during disaster events. The project will focus on fitting out the facility with essential amenities, including a People with Disability (PWD) toilet and shower, to ensure accessibility for all SES personnel and community members. Additional upgrades, such as the installation of shelving, a kitchenette, and a second exit door with stairs, will enhance the functionality, safety, and operational capacity of the facility. These improvements will enable the Isisford SES team to conduct training, coordinate disaster response, and accommodate personnel effectively, contributing to the overall resilience of the region.

Project Outcomes:

1. Enhanced Operational Capacity and Safety:

- * The upgraded facility will provide a safer and more functional environment for SES personnel to conduct emergency response operations and training.
- * The addition of a second exit door with stairs will improve safety and ensure compliance with building standards.

2. Improved Training Capabilities:

- * The fit-out will support the Isisford SES group in conducting effective training sessions, enhancing the skills and preparedness of local emergency responders.
- * Increased training capacity will strengthen the region's overall disaster response capabilities.

3. Inclusive and Accessible Facilities:

- * The installation of a PWD toilet and shower will ensure the facility is accessible to all SES personnel and community members, promoting inclusivity and compliance with accessibility standards.
- * Improved amenities will support the comfort and wellbeing of all users, including those with disabilities.

4. Improved Resource Staging and Coordination:

- * The facility will serve as a central location for the staging and coordination of SES resources during disaster events, improving response times and operational efficiency.
- * Enhanced storage solutions will ensure equipment is organised and readily available for use in emergencies.

5. Increased Regional Disaster Resilience:

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Longreach Heavy Vehicle Bypass Project – Enhancing Freight Efficiency and Community Safety

Project Scope:

The Longreach Heavy Vehicle Bypass Project aims to design and construct a dedicated heavy vehicle bypass around Longreach to improve freight efficiency, reduce traffic congestion, and enhance safety for local residents and road users. The project will focus on identifying the optimal route for the bypass, minimising disruption to the community, and ensuring the bypass meets the needs of heavy vehicle operators while supporting regional economic growth.

Key activities include:

1. Conduct feasibility studies and route assessments to determine the most effective and sustainable alignment for the bypass.
2. Engage with stakeholders, including local businesses, residents, and freight operators, to ensure the bypass meets community and industry needs.
3. Design and construct a heavy vehicle bypass that meets safety and engineering standards, including appropriate signage, intersections, and access points.
4. Implement measures to mitigate environmental impacts and ensure compliance with relevant regulations.

Project Description:

The Longreach Heavy Vehicle Bypass Project is a strategic infrastructure initiative to address the challenges posed by heavy vehicle traffic passing through the Longreach township. The current route creates congestion, increases wear and tear on local roads, and poses safety risks for residents and other road users. Additionally, the presence of heavy vehicles in the town centre impacts the liveability of the area and disrupts local businesses. This project proposes the development of a dedicated heavy vehicle bypass to redirect freight traffic away from the town centre. The bypass will be designed to accommodate the needs of heavy vehicle operators, ensuring efficient transport of goods while reducing the impact on local roads and improving safety for the community. By enhancing freight efficiency and reducing congestion, the project will support economic growth and improve the quality of life for Longreach residents.

Project Outcomes:

1. Improved Freight Efficiency:

* The bypass will provide a direct and efficient route for heavy vehicles, reducing travel times and operational costs for freight operators.

* Enhanced freight movement will support regional industries and improve the supply chain network.

2. Reduced Traffic Congestion:

* Redirecting heavy vehicles away from the town centre will alleviate congestion, improving traffic flow for local residents and visitors.

* Reduced traffic volumes in the town centre will create a safer and more pleasant environment for pedestrians and other road users.

3. Enhanced Community Safety:

* The bypass will minimise the interaction between heavy vehicles and local traffic, reducing the risk of accidents and improving road safety.

* Safer roads will benefit residents, tourists, and businesses in Longreach.

4. Preservation of Local Roads:

* Diverting heavy vehicles will reduce wear and tear on local roads, extending their lifespan and reducing maintenance costs for Council.

* Improved road conditions will enhance the overall driving experience for local road users.

5. Support for Economic Growth:

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Comprehensive Stormwater Management Improvement
Program

Project Scope:

The Comprehensive Stormwater Management Improvement Program aims to address stormwater management challenges across the region by implementing targeted projects to improve drainage infrastructure, mitigate flooding risks, and enhance water quality. The program will focus on upgrading existing stormwater systems, constructing new infrastructure where required, and implementing sustainable solutions to manage stormwater effectively. These projects will enhance community safety, protect public and private assets, and contribute to environmental sustainability.

Key activities include:

1. Assessment of existing stormwater infrastructure to identify areas of concern, including capacity constraints, flooding hotspots, and maintenance needs.
2. Design and construction of new stormwater drainage systems in identified high-risk areas.
3. Upgrades and rehabilitation of ageing or underperforming stormwater infrastructure to improve capacity and efficiency.
4. Implementation of sustainable stormwater management solutions, such as water-sensitive urban design (WSUD) features, to improve water quality and reduce environmental impacts.
5. Community engagement and education initiatives to raise awareness about stormwater management and encourage sustainable practices.

Project Description:

The Comprehensive Stormwater Management Improvement Program is a strategic initiative to address stormwater challenges across the region. Effective stormwater management is critical to mitigating flooding risks, protecting infrastructure, and maintaining environmental health. Many areas within the region face challenges such as inadequate drainage capacity, ageing infrastructure, and water quality issues caused by stormwater runoff. This program will involve a series of targeted projects to upgrade and expand stormwater infrastructure, ensuring it meets current and future needs. The program will also incorporate sustainable stormwater management practices, such as water-sensitive urban design, to improve water quality and reduce the environmental impact of stormwater runoff. By addressing these challenges, the program will enhance the safety, resilience, and liveability of the region.

Project Outcomes:

1. Reduced Flooding Risks:

- * Improved stormwater drainage infrastructure will mitigate flooding risks in high-priority areas, protecting properties, roads, and public spaces from water damage.
- * Enhanced capacity to manage stormwater during heavy rainfall events, reducing the impact on the community.

2. Improved Infrastructure Resilience:

- * Upgraded and rehabilitated stormwater systems will ensure long-term functionality and reliability, reducing the risk of infrastructure failure during extreme weather events.
- * Modernised drainage systems will support the region's growth and development by meeting increased demand.

3. Enhanced Water Quality and Environmental Sustainability:

- * Implementation of sustainable stormwater management practices, such as bio-retention basins and sediment traps, will improve the quality of water entering local waterways.
- * Reduced environmental impacts of stormwater runoff, supporting the health of local ecosystems and biodiversity.

4. Increased Community Safety and Liveability:

- * Mitigation of flooding risks will enhance community safety and reduce disruptions caused by stormwater-related issues.
- * Improved drainage and reduced water pooling will enhance the liveability of urban and rural areas.

5. Cost Savings Through Proactive Management:

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Regional Recovery and Resilience Coordinator

Project Scope

This project aims to advocate for the establishment of a Regional Recovery and Resilience Coordinator position to lead and drive recovery and resilience initiatives across the region. The Coordinator will act as a central point of coordination, ensuring alignment of local and regional recovery efforts, advancing resilience planning, and fostering community awareness and engagement. The project seeks to strengthen the region's capacity to prepare for, respond to, and recover from disasters and other challenges, while promoting long-term sustainability and resilience.

Project Description

The project focuses on advocating for the creation of a dedicated Regional Recovery and Resilience Coordinator role to enhance the region's ability to manage recovery efforts and build resilience. This role will provide leadership, coordination, and strategic oversight to ensure recovery and resilience actions are effectively implemented and aligned with regional priorities. Key activities include:

1. Advocacy and Stakeholder Engagement

- * Engage with local, state, and federal government agencies, as well as community organisations and industry stakeholders, to build support for the establishment of the Coordinator position.
- * Highlight the benefits of a dedicated role in driving recovery and resilience efforts, including improved coordination, strategic planning, and community outcomes.

2. Development of a Business Case

- * Prepare a detailed business case outlining the need for the Coordinator position, its scope of responsibilities, and the anticipated benefits for the region.
- * Include evidence-based analysis of recovery and resilience challenges and opportunities, as well as alignment with regional and state priorities.

3. Promotion of Recovery and Resilience Agendas

- * Advocate for the integration of recovery and resilience actions into regional planning frameworks and strategies.
- * Ensure the Coordinator role is positioned to advance key recovery and resilience agendas, including disaster preparedness, economic recovery, and community wellbeing.

4. Identification of Recovery and Resilience Actions

Project Outcomes

1. Improved Community Awareness and Engagement:

- * Increased understanding among community members of recovery and resilience initiatives and their role in supporting these efforts
- * Greater community participation in recovery and resilience activities, fostering a sense of ownership and collaboration.

2. Advancement of Recovery and Resilience Agendas:

- * Stronger advocacy and implementation of recovery and resilience plans at both local and regional levels
- * Enhanced alignment of recovery and resilience actions with regional priorities and state frameworks, ensuring coordinated and effective outcomes.

3. Identification and Implementation of Recovery and Resilience Actions:

- * Comprehensive identification of local and regional recovery and resilience needs, leading to the development of targeted and actionable strategies
- * Improved capacity to deliver recovery and resilience initiatives through the leadership and coordination provided by the appointed Coordinator.

4. Enhanced Regional Coordination and Leadership:

- * Establishment of a centralised role to oversee and drive recovery and resilience efforts, ensuring consistency and efficiency across the region
- * Strengthened partnerships between government,

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Additional Area Road – Gravel Pavement Upgrade (150mm)

Project Scope:

The Additional Area Road Gravel Pavement Upgrade Project aims to improve the resilience and serviceability of Additional Area Road through a 150mm gravel pavement upgrade. The project will focus on improving road condition, reducing defects caused by wet weather, and ensuring more reliable access for residents, industry users, and Council operations.

Key activities include:

1. Confirm the extent and priority sections of Additional Area Road requiring gravel upgrade, including site inspection and condition assessment.
2. Source suitable gravel material and confirm supply volumes to achieve a 150mm pavement upgrade thickness.
3. Undertake pavement preparation works, including shaping and compacting subgrade, removal of unsuitable material as required.
4. Place, spread, and compact imported gravel to achieve a consistent 150mm upgrade layer.
5. Final trimming, drainage works, and reinstatement of road furniture to support improved road performance during rainfall events.

Project Description:

Additional Area Road is subject to deterioration and reduced trafficability, particularly following rainfall events. These conditions reduce the reliability of access and increase maintenance demand over time. This project proposes a gravel upgrade using imported material to improve the pavement structure, strengthen the road surface, and improve its performance under heavy use and wet weather conditions. The project will contribute to improved road resilience and support safer travel and improved access outcomes for the local community and road users.

Project Outcomes:

1. Improved road reliability and access:

- Improved trafficability and reduced risk of road closure or poor conditions during and after rainfall events.
- Increased reliability for residents, freight operators, and Council vehicles.

2. Reduced maintenance and lifecycle costs:

- Improved pavement condition will reduce the frequency of heavy maintenance interventions.
- More stable road conditions will support longer-term asset performance.

3. Improved safety for road users:

- Reduced defects such as rutting, potholing, and surface loss improves driving safety and comfort.
- Improved road condition supports safer access for all road users during variable conditions.

4. Increased resilience during wet weather events:

- Strengthened pavement improves the road's ability to withstand rainfall events and ongoing use.
- Supports continuity of travel and access for essential services where required.

Additional Area Road – Floodway Apron Construction

Project Scope:

The Additional Area Road Floodway Apron Construction Project aims to improve the resilience and long-term performance of existing floodways along Additional Area Road through the construction of protective aprons to reduce scour and undermining during overtopping events. The project will focus on protecting floodway structures, reducing repeat flood damage, and improving the reliability of access during and after rainfall events.

Key activities include:

1. Confirm floodway locations and the extent of scour and undermining issues through site inspection and condition assessment.
2. Finalise apron design requirements, including length, thickness, and tie-ins to existing floodway structures and downstream channels.
3. Construct protective aprons, including upstream and/or downstream aprons as required based on site conditions.
4. Install erosion and scour protection measures where required, including rock protection, edge protection, and reinstatement of disturbed areas.
5. Final trimming, clean-up, and reinstatement of approaches and drainage to support safe and reliable ongoing access.

Project Description:

Floodways on unsealed and rural roads are susceptible to erosion and undermining during overtopping and high-flow events. Where suitable scour protection is not provided, floodway structures can become progressively undermined, leading to reduced serviceability, safety risks, and increased maintenance demand. This project proposes the construction of protective aprons at identified floodway locations along Additional Area Road to stabilise these crossings and improve their performance during flood events. The works will reduce the likelihood of repeat damage, extend asset life, and support safer and more reliable access along the road.

Project Outcomes:

1. Reduced floodway damage and improved structural resilience:

- Protective aprons reduce scour and undermining during overtopping events.
- Improved durability of floodway crossings and reduced likelihood of structural failure.

2. Reduced maintenance and improved lifecycle performance:

- Reduced repeat damage lowers ongoing maintenance requirements and reactive repair works.
- Improved asset longevity and more predictable performance during wet seasons.

3. Improved safety and reliability for road users:

- Stabilised floodway crossings provide safer and more reliable access during and after rainfall events.
- Reduced risk of sudden damage or unsafe surface conditions at floodway locations.

4. Improved resilience of the road network:

- Strengthens the reliability of Additional Area Road as part of the local transport network.
- Supports continuity of access for residents, Council operations, and service delivery during flood and severe weather events.

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Back Creek Road – Gravel Pavement Upgrade

Project Scope:

The Back Creek Road Gravel Pavement Upgrade Project aims to improve the resilience and serviceability of Back Creek Road through targeted gravel pavement upgrades at identified sections. The project will focus on improving road condition, reducing defects caused by wet weather, and ensuring more reliable access for residents, primary producers, and Council operations.

Key activities include:

1. Confirm the extent and priority sections of Back Creek Road requiring gravel pavement upgrade through site inspection and condition assessment.
2. Source suitable gravel material and confirm supply volumes required to improve pavement condition and performance.
3. Undertake pavement preparation works, including shaping and removal of unsuitable material where required.
4. Place, spread, and compact imported gravel to improve pavement strength, surface condition, and trafficability.
5. Final trimming, drainage works, and reinstatement of road furniture to support improved road performance during rainfall events.

Project Description:

Back Creek Road experiences deterioration and reduced trafficability during and following rainfall events, resulting in defects such as rutting, surface loss, and soft pavement conditions. These issues reduce access reliability and increase ongoing maintenance demand. This project proposes gravel pavement upgrades at identified locations along Back Creek Road to strengthen the pavement structure, improve surface condition, and enhance performance during wet weather and ongoing use. The works will support improved resilience of the road and safer access for road users.

Project Outcomes:

1. Improved road reliability and access:

- Improved trafficability and reduced likelihood of poor road conditions or access restrictions during and after rainfall events.

- Increased reliability for residents, primary producers, freight movements, and Council vehicles.

2. Reduced maintenance and lifecycle costs:

- Improved pavement condition reduces the frequency of heavy maintenance and reactive repair works.

- More stable road conditions support improved long-term asset performance.

3. Improved safety for road users:

- Reduction in defects such as rutting, potholing, and surface loss improves driving safety and comfort.

- Improved pavement condition supports safer travel during variable weather conditions.

4. Increased resilience during wet weather events:

- Strengthened gravel pavement improves the road's ability to withstand rainfall events and ongoing use.

- Supports continuity of access for essential services and local road users during wet seasons.

Bogewong Road – Gravel Pavement Upgrade

Project Scope:

Bogewong Road experiences deterioration and reduced serviceability, particularly during and following rainfall events, resulting in defects such as rutting, surface loss, and soft pavement conditions. These issues affect access reliability for local traffic, primary producers, and Council operations and increase ongoing maintenance demand.

Key activities include:

1. Confirm the extent and priority sections of Bogewong Road requiring gravel pavement upgrade through site inspection and condition assessment.
2. Source suitable gravel material and confirm supply volumes required to improve pavement condition and performance.
3. Undertake pavement preparation works, including shaping and removal of unsuitable material where required.
4. Place, spread, and compact imported gravel to improve pavement strength, surface condition, and trafficability.
5. Final trimming, drainage works, and reinstatement of road furniture to support improved road performance during rainfall events.

Project Description:

This project proposes gravel pavement upgrades at identified locations along Bogewong Road to strengthen the pavement structure, improve surface condition, and enhance performance under wet weather and traffic loading. The proposed works will reduce the likelihood of repeat damage, improve trafficability during wet conditions, and support more reliable and safer access along the road. The project contributes to improved road resilience and more sustainable long-term asset performance.

Project Outcomes:

1. Improved road reliability and access:

- Improved trafficability and reduced likelihood of poor road conditions or access restrictions during and after rainfall events.

- Increased reliability for residents, primary producers, freight movements, and Council vehicles.

2. Reduced maintenance and lifecycle costs:

- Improved pavement condition reduces the frequency of heavy maintenance and reactive repair works.

- More stable road conditions support improved long-term asset performance.

3. Improved safety for road users:

- Reduction in defects such as rutting, potholing, and surface loss improves driving safety and comfort.

- Improved pavement condition supports safer travel during variable weather conditions.

4. Increased resilience during wet weather events:

- Strengthened gravel pavement improves the road's ability to withstand rainfall events and ongoing use.

- Supports continuity of access for essential services and local road users during wet seasons.

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Campsie Road – Install Concrete Floodways

Project Scope:

The Campsie Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across flood-prone sections of Campsie Road through the construction of concrete floodways. The project will focus on improving wet weather access, reducing flood-related damage, and providing safer and more reliable crossing points during rainfall and overtopping events.

Key activities include:

1. Confirm floodway locations on Campsie Road through site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct concrete floodways including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Campsie Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions interrupt access, create safety risks for road users, and increase maintenance demand due to repeated damage and scouring. This project proposes the installation of concrete floodways at identified locations along Campsie Road to provide stable and resilient crossing points that perform more reliably during wet conditions. The works will reduce the likelihood of repeat damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Campsie Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Campsie Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Crossmoor Road – Gravel Upgrade 150mm

Project Scope:

The Crossmoor Road Gravel Upgrade Project aims to improve the resilience and serviceability of Crossmoor Road through a 150mm gravel pavement upgrade at identified locations. The project will focus on improving road condition, reducing defects caused by wet weather, and ensuring more reliable access for residents, primary producers, and Council operations.

Key activities include:

1. Confirm the extent and priority sections of Crossmoor Road requiring gravel upgrade through site inspection and condition assessment.
2. Source suitable gravel material and confirm supply volumes to achieve a 150mm pavement upgrade thickness.
3. Undertake pavement preparation works, including shaping and compacting subgrade, removal of unsuitable material as required.
4. Place, spread, and compact imported gravel to achieve a consistent 150mm upgrade layer.
5. Final trimming, drainage works, and reinstatement of road furniture to support improved road performance during rainfall events.

Project Description:

Crossmoor Road experiences deterioration and reduced trafficability, particularly during and following rainfall events, resulting in defects such as rutting, surface loss, and soft pavement conditions. These issues reduce access reliability and increase ongoing maintenance demand. This project proposes a 150mm gravel pavement upgrade at multiple identified locations along Crossmoor Road to strengthen the pavement structure, improve surface condition, and enhance performance under wet weather and traffic loading. The proposed works will reduce the likelihood of repeat damage, improve trafficability during wet conditions, and support safer and more reliable access along the road.

Project Outcomes:

1. Improved road reliability and access:

- Improved trafficability and reduced likelihood of poor road conditions or access restrictions during and after rainfall events.

- Increased reliability for residents, primary producers, freight movements, and Council vehicles.

2. Reduced maintenance and lifecycle costs:

- Improved pavement condition reduces the frequency of heavy maintenance and reactive repair works.

- More stable road conditions support improved long-term asset performance.

3. Improved safety for road users:

- Reduction in defects such as rutting, potholing, and surface loss improves driving safety and comfort.

- Improved pavement condition supports safer travel during variable weather conditions.

4. Increased resilience during wet weather events:

- Strengthened gravel pavement improves the road's ability to withstand rainfall events and ongoing use.

- Supports continuity of access for essential services and local road users during wet seasons.

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Crossmoor Road – Floodway Apron Construction (Upstream and/or Downstream)

Project Scope:

The Crossmoor Road Floodway Apron Construction Project aims to improve the resilience and long-term performance of an existing floodway on Crossmoor Road by constructing protective aprons to prevent undermining and scour. The project will focus on protecting the floodway structure during overtopping events and reducing recurring damage caused by high flow velocities and erosion.

Key activities include:

1. Confirm the floodway location and extent of scour and undermining issues through site inspection and condition assessment.
2. Finalise apron design requirements including length, thickness, and tie-ins to the existing floodway structure and upstream/downstream channel.
3. Widen the floodway by approximately 2m either side (as required) to improve flow capacity and reduce concentrated velocities.
4. Construct protective aprons (upstream and/or downstream as required) including suitable foundation preparation and edge tie-ins.
5. Install erosion and scour protection measures as required, including rock protection, edge protection, and reinstatement of disturbed areas.
6. Final trimming, clean-up, and reinstatement of approaches and drainage to support safe and reliable ongoing access.

Project Description:

Floodways on rural roads are susceptible to erosion and undermining during overtopping and high-flow events. Where scour occurs, the floodway structure can become undermined, leading to progressive damage, reduced serviceability, and increased maintenance demand. This project proposes construction of protective apron works at the floodway on Crossmoor Road, supported by widening of the floodway by approximately 2m either side where required, to reduce concentrated velocities and protect the crossing. The proposed works will stabilise the structure, reduce the likelihood of washouts and repeat damage, and provide a more durable crossing solution that supports safe and reliable access.

Project Outcomes

1. Reduced floodway damage and improved structural resilience:

- Protective apron works reduce scour and undermining during overtopping events.
- Improved durability of the floodway crossing and reduced likelihood of failure.

2. Reduced maintenance and improved lifecycle performance:

- Less repeat damage reduces ongoing maintenance requirements and reactive repair works.
- Improved asset longevity and more predictable performance during wet seasons.

3. Improved safety and reliability for road users:

- A protected floodway crossing provides safer and more stable access during and after rainfall events.
- Reduced risk of sudden damage or unsafe surface conditions at the crossing.

4. Improved resilience of the road network:

- Strengthens the reliability of Crossmoor Road as part of the local transport network.
- Supports continuity of access for residents, Council operations, and service delivery.

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Darr River Rd – Floodway Upgrades (Widening, Aprons and Scour Protection)

Project Scope:

The Darr River Rd Floodway Upgrade Project aims to improve the resilience and performance of existing floodways on Darr River Rd by widening floodways where required and installing scour protection measures to reduce undermining and erosion during overtopping events. The project will focus on improving the structural stability of crossings, reducing repeat flood damage, and supporting safer and more reliable wet weather access.

Key activities include:

1. Confirm floodway locations and existing condition through site inspection and assessment at the identified chainages.
2. Confirm widening requirements to improve flow capacity and reduce concentrated flow velocities at crossings. Widen the floodway by up to 2m either side where required.
3. Finalise apron requirements (upstream and/or downstream as required) including length, thickness, and tie-ins to existing structures and the road formation.
4. Construct protective measures to prevent undermining, which may include aprons, rock mattress works, and rock protection as required based on site conditions.
5. Review any previous works in the area (including whether rock mattresses were constructed under LRC.0029) and confirm whether additional scope is required.
6. Where site conditions warrant, confirm whether a small culvert provides a better outcome than apron and rock protection alone (noting the road floods broadly and culvert suitability will be assessed during concept development).
7. Final trimming, clean-up, and reinstatement of approaches and drainage to support safe road performance in wet weather.

Project Description:

Floodways on rural roads are subject to overtopping and high-flow conditions during rainfall events. Where floodways are narrow or lack suitable scour protection, concentrated flows can cause erosion and undermining, leading to progressive damage, reduced serviceability, and increased maintenance demand. This project proposes a package of floodway upgrades along Darr River Rd including widening where required, installation of upstream and/or downstream aprons, and rock protection measures such as rock mattresses at locations known for

Project Outcomes:

1. Improved floodway performance and crossing resilience:

- Widening improves flow capacity and reduces concentrated velocities across crossings.
- Aprons and rock protection reduce scour and undermining during overtopping events.

2. Reduced repeat damage and maintenance requirements:

- Reduced erosion damage lowers ongoing maintenance demand and reactive repairs.
- Improved asset performance supports longer-term lifecycle efficiency.

3. Improved safety and access reliability:

- More resilient crossings support safer travel during and following rainfall events.
- Reduced risk of sudden edge failure, scouring, or unsafe surface conditions at crossings.

4. Improved resilience of the local road network:

- Strengthens Darr River Rd reliability for residents, Council operations, and service access.
- Supports continuity of travel during flood and severe weather impacts.

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Darr River Rd – Install Concrete Floodway

Project Scope:

The Darr River Rd Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Darr River Rd through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall and overtopping events. Chainage details for this site will require confirmation and updating during concept development.

Key activities include:

1. Confirm the preferred floodway location through site inspection and review of drainage and flood behaviour (currently referenced around Ch37.162, noting chainage requires verification/update).
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Darr River Rd experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeat damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Darr River Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Darr River Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Hazelwood Whisky Road – Install Concrete Floodway

Project Scope:

The Hazelwood Whisky Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Hazelwood Whisky Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Hazelwood Whisky Road, including site inspection and review of existing drainage and flood behaviour (approximately Chainage 21.914).
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstatement and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Hazelwood Whisky Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Hazelwood Whisky Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Hazelwood Whisky Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Honan Downs Road – Install Concrete Floodway

Project Scope:

The Honan Downs Road Concrete Floodway installation Project aims to improve road resilience and maintain reliable access across a flood-prone section of Honan Downs Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more durable crossing point during rainfall and overtopping events.

Key activities include:

1. Confirm the preferred floodway location on Honan Downs Road through site inspection and review of existing drainage and flood behaviour (approximately Chainage 15.560).
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Honan Downs Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeat damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Honan Downs Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Honan Downs Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

Isisford Yaraka River Road – Gravel Upgrade 150mm

Project Scope:

The Isisford Yaraka River Road Gravel Upgrade Project aims to improve the condition and resilience of Isisford Yaraka River Road through placement of a 150mm gravel pavement upgrade. The project will focus on improving trafficability, reducing road deterioration, and improving access outcomes during and following rainfall events, particularly for sections of the road that experience reduced serviceability in wet weather.

Key activities include:

1. Confirm the priority section of Isisford Yaraka River Road requiring gravel upgrade, including site inspection and pavement condition assessment (chainage reference to be confirmed and updated as required).
2. Confirm the extent of works and quantities required to achieve a 150mm gravel pavement upgrade thickness.
3. Source suitable gravel material and arrange transport to site.
4. Undertake pavement preparation works including trimming, shaping, and removal of unsuitable material where required.
5. Place, spread, and compact imported gravel to achieve a consistent upgraded pavement layer.
6. Final trimming and drainage shaping to improve surface performance and reduce water impacts on the road.

Project Description:

Isisford Yaraka River Road experiences pavement deterioration and reduced serviceability, particularly during wet weather conditions. These issues can lead to reduced trafficability, increased maintenance demand, and less reliable access for road users. This project proposes a targeted 150mm gravel upgrade using imported material to strengthen the road surface and improve performance during rainfall events.

The proposed works will contribute to improved road resilience and support a more reliable local transport network. Chainage details for this project will require confirmation and updating during concept development.

Project Outcomes:

1. Improved road reliability and wet weather access:

- * Improved trafficability during and after rainfall events.
- * Reduced likelihood of access disruptions due to surface condition.

2. Reduced pavement defects and maintenance requirements:

- * Strengthened gravel pavement reduces surface loss, potholing, and rutting.
- * More stable road conditions reduce ongoing maintenance demand.

3. Improved safety for road users:

- * Improved surface condition reduces hazards and improves driving conditions.
- * Supports safer access for residents, Council operations, and road users.

4. Increased resilience of the local road network:

- * Improved pavement performance supports transport continuity during wet weather impacts.
- * Supports community connectivity and access for service delivery where required.

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Old Winton Road – Gravel Upgrade 150mm

Project Scope:

The Old Winton Road Gravel Upgrade Project aims to improve the condition and resilience of Old Winton Road through placement of a 150mm gravel pavement upgrade. The project will focus on improving trafficability, reducing road deterioration, and improving access outcomes during and following rainfall events, particularly for sections of the road that experience reduced serviceability in wet weather.

Key activities include:

1. Confirm the priority section of Old Winton Road requiring gravel upgrade, including site inspection and pavement condition assessment (chainage reference to be confirmed and updated as required).
2. Confirm the extent of works and quantities required to achieve a 150mm gravel pavement upgrade thickness.
3. Source suitable gravel material and arrange transport to site.
4. Undertake pavement preparation works including trimming, shaping, and removal of unsuitable material where required.
5. Place, spread, and compact imported gravel to achieve a consistent upgraded pavement layer.
6. Final trimming and drainage shaping to improve surface performance and reduce water impacts on the road.

Project Description:

Old Winton Road experiences pavement deterioration and reduced serviceability, particularly during wet weather conditions. These issues can lead to reduced trafficability, increased maintenance demand, and less reliable access for road users. This project proposes a targeted 150mm gravel upgrade using imported material to strengthen the road surface and improve performance during rainfall events.

The proposed works will contribute to improved road resilience and support a more reliable local transport network. Chainage details for this project will require confirmation and updating during concept development.

Project Outcomes:

1. Improved road reliability and wet weather access:

- * Improved trafficability during and after rainfall events.
- * Reduced likelihood of access disruptions due to surface condition.

2. Reduced pavement defects and maintenance requirements:

- * Strengthened gravel pavement reduces surface loss, potholing, and rutting.
- * More stable road conditions reduce ongoing maintenance demand.

3. Improved safety for road users:

- * Improved surface condition reduces hazards and improves driving conditions.
- * Supports safer access for residents, Council operations, and road users.

4. Increased resilience of the local road network:

- * Improved pavement performance supports transport continuity during wet weather impacts.
- * Supports community connectivity and access for service delivery where required.

Old Winton Road – Install Concrete Floodways

Project Scope:

The Old Winton Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Old Winton Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Old Winton Road, including site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Old Winton Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Old Winton Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Old Winton Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Ruthven Road – Install Concrete Floodway

Project Scope:

The Ruthven Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Ruthven Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Ruthven Road, including site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinstate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Ruthven Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Ruthven Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Ruthven Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Silsoe Road – Widen Floodway and Install Aprons

Project Scope:

The Silsoe Road Floodway Upgrade Project aims to improve the resilience and performance of an existing floodway on Silsoe Road by widening the floodway and installing protective apron works to reduce undermining and erosion during overtopping events. The project will focus on improving the structural stability of the crossing, reducing repeat flood damage, and supporting safer and more reliable access during wet weather conditions.

Key activities include:

1. Confirm the floodway location and existing condition through site inspection and assessment.
2. Confirm widening requirements to improve flow capacity and reduce concentrated flow velocities across the crossing.
3. Finalise apron requirements (upstream and/or downstream as required) including length, thickness, and tie-ins to the existing floodway structure and road formation.
4. Undertake construction works to widen the floodway and install protective apron works to prevent undermining.
5. Install erosion and scour protection measures as required, including reinstatement of disturbed areas.
6. Final trimming, clean-up, and reinstatement of approaches and drainage to support safe and reliable ongoing access.

Project Description:

Floodways on rural roads are subject to overtopping and high-flow conditions during rainfall events. Where floodways are narrow or lack suitable scour protection, concentrated flows can cause erosion and undermining, leading to progressive damage, reduced serviceability, and increased maintenance demand. This project proposes widening the existing floodway on Silsoe Road and installing apron works to stabilise the crossing and improve its performance during flood events. The works will reduce the likelihood of repeat damage, improve safety for road users, and support more reliable access along the road.

Project Outcomes

1. Improved floodway performance and structural resilience:

- Widened floodway improves flow capacity and reduces concentrated velocities.
- Apron works reduce scour and undermining during overtopping events.

2. Reduced repeat damage and maintenance requirements:

- Reduced erosion damage lowers ongoing maintenance demand and reactive repair works.
- Improved asset longevity and more predictable performance during wet seasons.

3. Improved safety and access reliability:

- A more resilient crossing supports safer travel during and after rainfall events.
- Reduced risk of sudden damage or unsafe surface conditions at the crossing.

4. Improved resilience of the local road network:

- Strengthens Silsoe Road as a reliable access route for residents and Council operations.
- Supports continuity of travel during flood and severe weather impacts.

Silsoe Road – Stabilisation and Seal

Project Scope:

The Silsoe Road Stabilisation and Seal Project aims to improve the resilience and serviceability of Silsoe Road by stabilising the existing pavement and applying a bitumen seal. The project will focus on improving pavement strength, reducing moisture-related damage, and providing a more durable and reliable sealed road surface.

Key activities include:

1. Confirm the extent and condition of the existing pavement requiring stabilisation through site inspection and assessment.
2. Undertake pavement stabilisation works to improve structural capacity and moisture resistance.
3. Apply a bitumen seal over a nominal 6.0 m width to provide a durable sealed running surface.
4. Tie the new seal into the existing sealed network and grid transition as required.
5. Reinststate shoulders, drainage, and road furniture to support safe and reliable operation.

Project Description:

Silsoe Road experiences pavement deterioration and reduced performance due to moisture ingress, traffic loading, and exposure to wet weather conditions. These issues reduce access reliability and increase maintenance demand over time. This project proposes stabilisation of the existing pavement and application of a bitumen seal to strengthen the road structure, improve surface condition, and provide a more resilient sealed road. The works will improve safety, reduce ongoing maintenance requirements, and support more reliable access for road users and Council operations.

Project Outcomes

1. Improved road reliability and access:

- Sealed pavement improves access reliability during and after rainfall events.
- Reduced susceptibility to moisture-related failures and soft pavement conditions.

2. Reduced maintenance and lifecycle costs:

- Stabilisation and sealing reduce the frequency of heavy maintenance and reactive repairs.
- Improved pavement performance supports longer-term asset efficiency.

3. Improved safety for road users:

- Sealed surface improves skid resistance and driving comfort.
- Reduced risk of defects such as potholing and surface deformation.

4. Increased resilience of the road network:

- Strengthens Silsoe Road as a reliable link within the local road network.
- Supports continuity of travel during wet weather and severe weather events.

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Starlights Lookout Road – Gravel Upgrade 150mm

Project Scope:

The Starlights Lookout Road Gravel Upgrade Project aims to improve the condition and resilience of Starlights Lookout Road through placement of a 150mm gravel pavement upgrade. The project will focus on improving trafficability, reducing road deterioration, and improving access outcomes during and following rainfall events, particularly for sections of the road that experience reduced serviceability in wet weather.

Key activities include:

1. Confirm the priority section of Starlights Lookout Road requiring gravel upgrade, including site inspection and pavement condition assessment (chainage reference to be confirmed and updated as required).
2. Confirm the extent of works and quantities required to achieve a 150mm gravel pavement upgrade thickness.
3. Source suitable gravel material and arrange transport to site.
4. Undertake pavement preparation works including trimming, shaping, and removal of unsuitable material where required.
5. Place, spread, and compact imported gravel to achieve a consistent upgraded pavement layer.
6. Final trimming and drainage shaping to improve surface performance and reduce water impacts on the road.

Project Description:

Starlights Lookout Road experiences pavement deterioration and reduced serviceability, particularly during wet weather conditions. These issues can lead to reduced trafficability, increased maintenance demand, and less reliable access for road users. This project proposes a targeted 150mm gravel upgrade using imported material to strengthen the road surface and improve performance during rainfall events.

The proposed works will contribute to improved road resilience and support a more reliable local transport network. Chainage details for this project will require confirmation and updating during concept development.

Project Scope:

The Stonehenge River Road Gravel Upgrade Project aims to improve the condition and resilience of Stonehenge River Road through placement of a 150mm gravel pavement upgrade. The project will focus on improving trafficability, reducing road deterioration, and improving access outcomes during and following rainfall events, particularly for sections of the road that experience reduced serviceability in wet weather.

Key activities include:

1. Confirm the priority section of Stonehenge River Road requiring gravel upgrade, including site inspection and pavement condition assessment (chainage reference to be confirmed and updated as required).
2. Confirm the extent of works and quantities required to achieve a 150mm gravel pavement upgrade thickness.
3. Source suitable gravel material and arrange transport to site.
4. Undertake pavement preparation works including trimming, shaping, and removal of unsuitable material where required.
5. Place, spread, and compact imported gravel to achieve a consistent upgraded pavement layer.
6. Final trimming and drainage shaping to improve surface performance and reduce water impacts on the road.

Project Description:

Stonehenge River Road experiences pavement deterioration and reduced serviceability, particularly during wet weather conditions. These issues can lead to reduced trafficability, increased maintenance demand, and less reliable access for road users. This project proposes a targeted 150mm gravel upgrade using imported material to strengthen the road surface and improve performance during rainfall events.

The proposed works will contribute to improved road resilience and support a more reliable local transport network. Chainage details for this project will require confirmation and updating during concept development.

Project Outcomes:

1. Improved road reliability and wet weather access:

- * Improved trafficability during and after rainfall events.
- * Reduced likelihood of access disruptions due to surface condition.

2. Reduced pavement defects and maintenance requirements:

- * Strengthened gravel pavement reduces surface loss, potholing, and rutting.
- * More stable road conditions reduce ongoing maintenance demand.

3. Improved safety for road users:

- * Improved surface condition reduces hazards and improves driving conditions.
- * Supports safer access for residents, Council operations, and road users.

4. Increased resilience of the local road network:

- * Improved pavement performance supports transport continuity during wet weather impacts.
- * Supports community connectivity and access for service delivery where required.

Project Outcomes:

1. Improved road reliability and wet weather access:

- * Improved trafficability during and after rainfall events.
- * Reduced likelihood of access disruptions due to surface condition.

2. Reduced pavement defects and maintenance requirements:

- * Strengthened gravel pavement reduces surface loss, potholing, and rutting.
- * More stable road conditions reduce ongoing maintenance demand.

3. Improved safety for road users:

- * Improved surface condition reduces hazards and improves driving conditions.
- * Supports safer access for residents, Council operations, and road users.

4. Increased resilience of the local road network:

- * Improved pavement performance supports transport continuity during wet weather impacts.
- * Supports community connectivity and access for service delivery where required.

Stonehenge River Road – Gravel Upgrade 150mm

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Straight Road - Install Concrete Floodways

Project Scope:

The Straight Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Straight Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Straight Road, including site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinststate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Straight Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Straight Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Straight Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

Tocal Road – Install Concrete Floodways

Project Scope:

The Tocal Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Tocal Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Tocal Road, including site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinststate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Tocal Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Tocal Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Tocal Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

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Vergemont Road – Install Concrete Floodways

Project Scope:

The Vergemont Road Concrete Floodway Installation Project aims to improve road resilience and maintain access across a flood-prone section of Vergemont Road through the construction of a concrete floodway. The project will focus on improving wet weather access, reducing flood-related damage, and providing a safer and more reliable crossing point during rainfall events.

Key activities include:

1. Confirm the preferred floodway location on Vergemont Road, including site inspection and review of existing drainage and flood behaviour.
2. Undertake concept design to confirm floodway type, dimensions, levels, and tie-ins to the existing road formation.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct a concrete floodway including pavement tie-ins, erosion protection, and drainage improvements as required.
5. Reinststate and tidy the surrounding road formation, including approaches, shoulders, and any required signage or safety treatments.

Project Description:

Vergemont Road experiences access and serviceability issues during and following rainfall events due to localised flooding and overtopping at drainage crossings. These conditions can interrupt access, create safety risks for road users, and increase maintenance requirements due to repeated damage and scouring. This project proposes the installation of a concrete floodway to provide a stable and resilient crossing point that performs more reliably during wet conditions. The floodway will reduce the likelihood of repeated damage, improve road usability, and support safer access for residents, Council operations, and road users.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across flood-prone sections of Vergemont Road during and after rainfall events.
- Reduced frequency and duration of access interruptions.

2. Reduced flood damage and maintenance requirements:

- Concrete floodways provide durable crossing solutions that reduce repeat flood-related damage.
- Reduced maintenance demand and improved long-term crossing performance.

3. Improved road user safety:

- Stable crossings improve safety during variable weather conditions compared to informal or deteriorated crossings.
- Reduced risk of vehicle damage and unsafe driving conditions at floodway locations.

4. Increased resilience of the local road network:

- Strengthens Vergemont Road as a reliable access route for residents, Council operations, and service delivery.
- Supports continuity of travel during severe weather and flood impacts.

Yanburra Road – Gravel Upgrade 150mm

Project Scope:

The Yanburra Road Gravel Upgrade Project aims to improve the condition and resilience of Yanburra Road through placement of a 150mm gravel pavement upgrade. The project will focus on improving trafficability, reducing road deterioration, and improving access outcomes during and following rainfall events, particularly for sections of the road that experience reduced serviceability in wet weather.

Key activities include:

1. Confirm the priority section of Yanburra Road requiring gravel upgrade, including site inspection and pavement condition assessment (chainage reference to be confirmed and updated as required).
2. Confirm the extent of works and quantities required to achieve a 150mm gravel pavement upgrade thickness.
3. Source suitable gravel material and arrange transport to site.
4. Undertake pavement preparation works including trimming, shaping, and removal of unsuitable material where required.
5. Place, spread, and compact imported gravel to achieve a consistent upgraded pavement layer.
6. Final trimming and drainage shaping to improve surface performance and reduce water impacts on the road.

Project Description:

Yanburra Road experiences pavement deterioration and reduced serviceability, particularly during wet weather conditions. These issues can lead to reduced trafficability, increased maintenance demand, and less reliable access for road users. This project proposes a targeted 150mm gravel upgrade using imported material to strengthen the road surface and improve performance during rainfall events.

The proposed works will contribute to improved road resilience and support a more reliable local transport network. Chainage details for this project will require confirmation and updating during concept development.

Project Outcomes:

1. Improved road reliability and wet weather access:

- * Improved trafficability during and after rainfall events.
- * Reduced likelihood of access disruptions due to surface condition.

2. Reduced pavement defects and maintenance requirements:

- * Strengthened gravel pavement reduces surface loss, potholing, and rutting.
- * More stable road conditions reduce ongoing maintenance demand.

3. Improved safety for road users:

- * Improved surface condition reduces hazards and improves driving conditions.
- * Supports safer access for residents, Council operations, and road users.

4. Increased resilience of the local road network:

- * Improved pavement performance supports transport continuity during wet weather impacts.
- * Supports community connectivity and access for service delivery where required.

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Vacy Access - Install Culvert

Project Scope:

The Vacy Access Culvert Installation Project aims to improve the resilience and functionality of the road drainage network through the installation of a culvert at a flood-prone or poorly draining location. The project will focus on improving drainage capacity, reducing sediment build-up and ponding, and improving the reliability of road access during and after rainfall events.

Key activities include:

1. Confirm the culvert location and drainage issues through site inspection and condition assessment.
2. Undertake concept design to confirm culvert type, size, alignment, and inlet and outlet treatments based on site conditions.
3. Complete required investigations and approvals, including environmental and cultural heritage considerations where applicable.
4. Construct the culvert, including excavation, bedding, pipe or box installation, and inlet and outlet protection works.
5. Reinststate the road formation, shoulders, and drainage approaches, including erosion protection and any required road furniture.

Project Description:

Poor drainage and sediment build-up at localised low points and drainage lines can lead to water ponding, reduced road serviceability, and increased maintenance requirements. In some locations, the absence of an effective culvert or the failure of existing drainage infrastructure results in ongoing issues that affect access reliability and road performance during rainfall events. This project proposes the installation of a culvert at the identified location on Vacy Access to improve drainage performance and reduce the impacts of flooding, sediment accumulation, and moisture-related pavement damage. The culvert will provide a controlled drainage path, reduce the likelihood of water backing up on the road surface, and improve the resilience of the road during wet weather conditions.

Project Outcomes:

1. Improved drainage performance and reduced water ponding:

- Installation of a culvert provides effective drainage through the road formation.
- Reduced water ponding and sediment build-up at the site during rainfall events.

2. Improved road reliability and access:

- Improved drainage supports more reliable access during and after rainfall events.
- Reduced likelihood of road closures or access restrictions due to localised flooding.

3. Reduced maintenance and lifecycle costs:

- Improved drainage reduces ongoing reactive maintenance associated with sediment removal and pavement repairs.
- More durable drainage infrastructure supports longer-term asset performance.

4. Improved safety for road users:

- Reduced water ponding and erosion lowers the risk of unsafe driving conditions.
- Improved road condition supports safer travel during wet weather.

Yaraka Aerodrome – Flood Behaviour and Hydrology Assessment

Project Scope:

The Yaraka Aerodrome Flood Behaviour and Hydrology Assessment aims to improve Council's understanding of flooding impacts on Yaraka Aerodrome. The action will focus on identifying flood behaviour affecting the aerodrome, including overland flow paths, ponding, inundation depth, frequency, and duration, to support informed planning and future resilience works.

Key activities include:

1. Review existing data, mapping, and historical information relating to flooding at and around Yaraka Aerodrome.
2. Undertake a hydrology and flood behaviour assessment to understand rainfall response, runoff pathways, and flood extents affecting the aerodrome.
3. Identify low points, drainage constraints, and areas vulnerable to inundation or prolonged wet conditions.
4. Assess impacts of flooding on aerodrome operations, safety, and access.
5. Develop recommendations to inform future resilience, mitigation, or upgrade projects as separate LRAP actions.

Project Description:

Yaraka Aerodrome is a critical transport asset that supports emergency response, community access, and regional connectivity. Flooding and prolonged wet conditions can reduce aerodrome usability, disrupt operations, and limit access during and after rainfall events. Currently, there is limited quantified information regarding how floodwaters interact with the aerodrome, including the extent and duration of inundation. This project proposes a targeted flood behaviour and hydrology assessment to establish baseline information on flood impacts affecting Yaraka Aerodrome. The assessment will support evidence-based decision-making and enable Council to identify, prioritise, and scope future works to improve aerodrome resilience and operational reliability.

Project Outcomes

1. Improved understanding of flood risk

- Clear identification of flood behaviour, inundation pathways, and vulnerable areas at the aerodrome.
- Improved understanding of flood frequency, depth, and duration impacting operations.

2. Improved planning and investment decisions

- Baseline data to support future resilience and upgrade projects.
- Reduced uncertainty when prioritising aerodrome risk mitigation works.

3. Improved resilience of the transport network

- Supports continuity of aerodrome operations during flood and severe weather events.
- Improves preparedness for emergency access and service delivery.

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Camoola Crossing Road Floodway Replacement

Project Scope:

The Camoola Crossing Floodway Replacement Project aims to improve the resilience and reliability of a critical road crossing over the Thompson River through the complete replacement of an existing deteriorated reinforced concrete floodway. The project will focus on restoring structural integrity, improving flood performance, and reducing the frequency and duration of road closures during flood events.

Key activities include:

1. Confirm the condition and performance issues of the existing floodway through site inspection and assessment.
2. Undertake detailed design of a replacement reinforced concrete floodway, including hydraulic and hydrological assessment.
3. Complete required investigations and approvals, including environmental, cultural heritage, and fish passage requirements for a purple waterway.
4. Demolish and remove the existing floodway structure.
5. Construct the new floodway, including foundations, reinforced concrete structure, inlet and outlet treatments, and erosion protection works.
6. Reinstate road approaches, drainage, and disturbed areas to restore safe and reliable access.

Project Description:

Camoola Crossing is a key access point across the Thompson River that is frequently impacted by flooding, resulting in road closures and reduced access for residents, emergency services, and agricultural operations. The existing reinforced concrete floodway is ageing and deteriorated, with observed structural movement under heavy vehicles and machinery, increasing the risk of failure during high flow events. Flooding and overtopping of the crossing lead to extended closures, reduced network reliability, and increased maintenance demands. This project proposes the complete replacement of the existing floodway with a new reinforced concrete structure designed to withstand flood conditions, improve water conveyance, and comply with current environmental and fish passage requirements. The project will reduce road closure days, improve safety and reliability, and strengthen the resilience of a critical transport link during and after flood events.

Project Outcomes

1. Improved wet weather access and network reliability:

- Increased reliability of access across Camoola Crossing during and after rainfall and flood events.
- Reduced frequency and duration of access interruptions caused by overtopping and structural deterioration.

2. Reduced flood damage and maintenance requirements:

- Replacement floodway provides a durable reinforced concrete crossing that reduces repeat flood-related damage.
- Reduced maintenance demand and improved long-term performance of the crossing structure.

3. Improved road user safety:

- A stable floodway improves safety during variable weather conditions compared to the existing deteriorated structure.
- Reduced risk of vehicle damage and unsafe driving conditions during flood events.

4. Increased resilience of the local road network:

- Strengthens Camoola Crossing as a reliable access route for residents, Council operations, emergency services, and agricultural traffic.
- Supports continuity of travel during severe weather and flood impacts.

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12.7 Monthly Workplace Health and Safety Report

The Workplace Health and Safety report is presented to the Council for consideration. Details include performance commentary, risk management activities, health and safety initiatives, training, injuries and Workers Compensation claims information, as of 9 January 2026.

Officer Report

Responsible Officer:

Rebecca Fleming (Senior Safety Business Partner)

Positive Indicators

Positive Indicators				
	Hazard/Near Miss Reported	SMS Actions	WHS Initiatives	Inspection compliance for Month
Month Total	5	4	2	100%

Safety and Wellbeing Initiatives:

- An appointment was made for the Senior Safety Business Partner position, with SBH Consultancy coming on board to assist Council for an initial 3 months while recruitment takes place for 2 vacant positions.
- Employees have been offered the opportunity to attend Alcohol and Other Drug First Aid Training and/or Suicide Prevention Training sessions this month. Mental Health First Aid will also be available later in year for those looking to renew or do it for the first time. These courses are also available to the community for free.
- Sharps collections containers have been installed in public restrooms in Longreach to provide a safe disposal site.

Injury and Workers Compensation Summary.

There were no new workers compensation claims submitted in February 2026.

Compensation Summary 2025-2026 FYTD								
	New Claims this FY	Claims denied	Claims from Prev Yr	Claims closed this FY	Open Claims	Open Claims duties status		
						Unfit for work	Suitable Duties	Return to Full Duties
Employees	1	0	5	0	0	0	0	1

Targets and Objectives

Positive (Lead) Performance Indicators				
KPI	Target	YTD	Current	Comments
Number of Toolbox Talks Held per Annum (Increased by >6)	>6	0	0	Moved to the next FY.

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ELT Safety Walk Attendance	6	0	0	Moved to the next FY.
Staff Training Percentage	90%	94.83%	100%	All new starters have completed a WHS induction prior to commencement.
Audit findings and activities. Audits conducted and actions identified/completed	Audit 2	Actions 70	Comp 61	Audit actions have been established, and team to commence working through rectifications.
Overdue incident reporting	<15%	10%	10%	
Average time to complete incident investigations	<15 days	2	2	9 incidents reported for the reporting period.
KPI	Target	12mth	Current	Comments
WHS Committee Meeting	4	4	0	All scheduled meetings were held at YTD. No meetings for January/February 2026
HSR Attendance at Committee Meetings	8	10	0	Average of 10 HSR's in attendance at committee meetings YTD.
Management Attendance at Committee Meetings	4	3	0	Average of 3 out of 5 Management Representative in attendance at committee meeting YTD

Incident Data

- Three injury reports were recorded during the period; all required first aid treatment.
 - A member of the public sustained a foot injury tripping on a section of an uneven footpath in the main street.
 - A worker had a slip and fall incident at work sustaining a sprained ankle.
 - A worker sustained a superficial burn. After skin contacted a hot surface. Hazard reduction methods have been implemented.
- A fourth Injury report was recorded but was a 'report' only as it was to do with a known medical condition.
- Three community hazards were reported. These all-involved sharps being left in public places and not disposed of correctly. Corrective actions have been implemented.

Safety Management System Action Plan (SMS)

KPI	Target	YTD	Current	Comments
Safety Management System Plan Actions.	16	5	5	Five (5) actions have been completed.
Top risks identified and assessed	20	80	80	Corporate WHS Risk Register (39 risks) Plant and Equipment Risk Register (21 items of plant assessed with a total of 51 individual risks identified).
Risk register reviews	2	2	3	Continual review of Strategic Risk register on a quarterly basis, with commenced renewal of operational risk registers.

Outcome (Lag) indicators				
KPI		12 mth	Current	Comments
Direct Labour	Lost Time Injury Frequency Rate	9.85	0.00	Unable to access data for this month's report.

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	(LTIFR) (12-month Rolling)			
	Duration Rate (DR) (12-month Rolling)	9.21	0.00	

Notifiable Incident Outcomes			
KPI	YTD	Month	Comments
Notifiable Incidents	2	0	Previous notifiable incident has been closed.
Notices issued. (Improvement, Prohibition and Provisional)	0	0	Nil

Appendices

1. Skytrust February 2026 Injury Incident Ratio [**12.7.1** - 1 page]
2. Skytrust February 2026 Incident Root Cause [**12.7.2** - 1 page]
3. Skytrust February 2026 Group Cause Analysis [**12.7.3** - 1 page]
4. Skytrust February 2026 Injuries by Body Location [**12.7.4** - 1 page]

Recommendation:

That Council notes the monthly Workplace Health and Safety report for February 2026, as presented.

Incident to Injury Ratio

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Thursday 19 March 2026 9 Incidents With Injury 179

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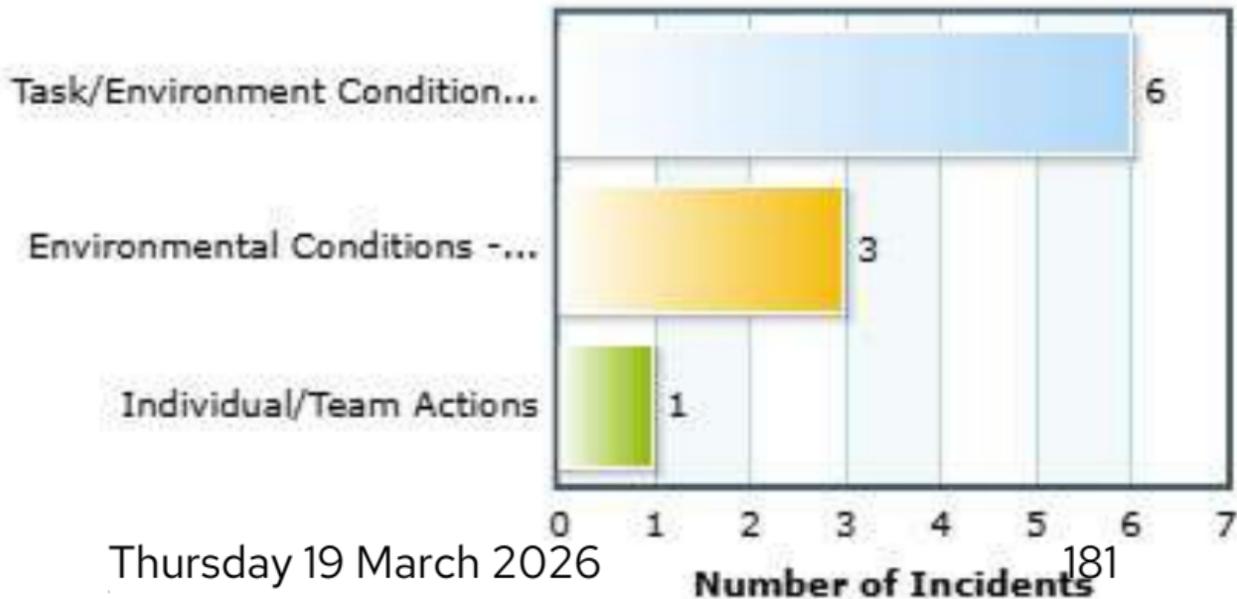


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180

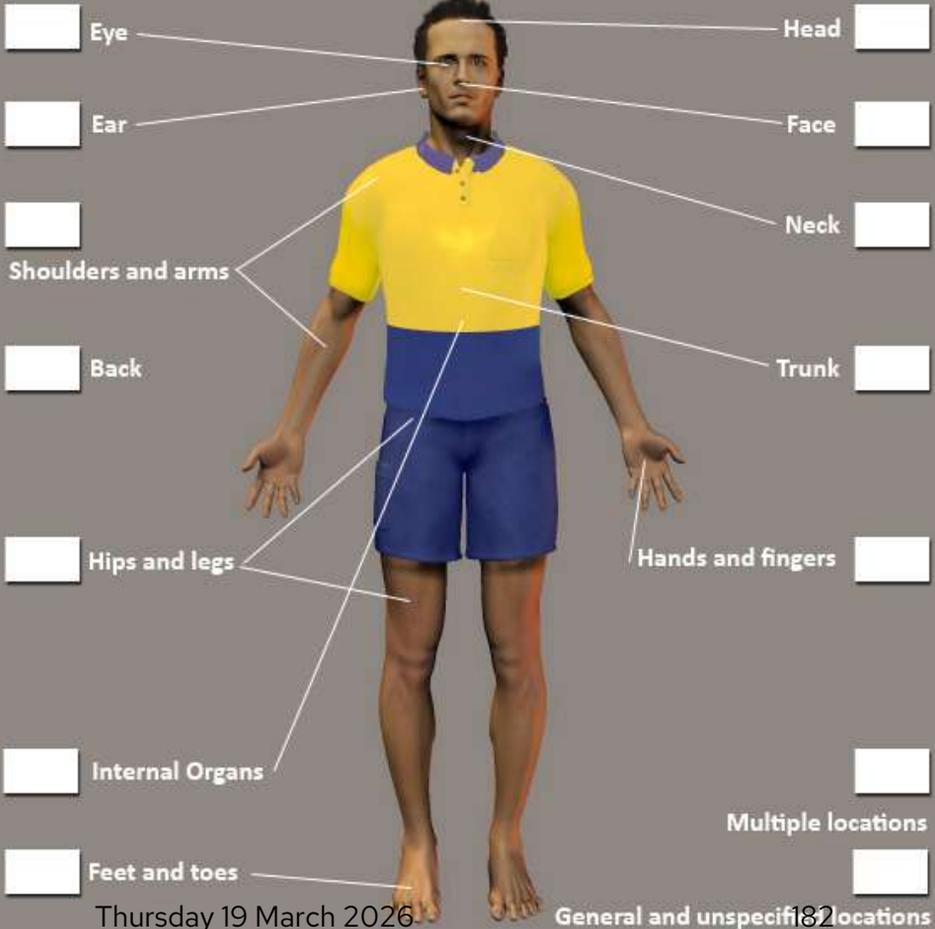
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Incidents by Cause Group



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General and unspecified locations

12.8 Information Report - Organisational Services

This report provides an update on a range of activities that have occurred over the previous month for the Organisational Services Directorate.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Corporate Plan Alignment

Strategy

OUR COMMUNITY

1.1.4 Enhance the health, safety, and wellbeing of our communities

1.3.1 Effectively manage stock routes and reserves for public use while improving natural environmental health

1.3.2 Maintain and improve the health of the Thomson and Barcoo River waterways and catchments

OUR ECONOMY

2.1.1 Advocate to and partner with regional organisations, industry stakeholders, and governments to support emerging economic development opportunities

2.1.2 Grow the region's importance as service hub to communities beyond our local government area

2.2.3 Create a business-friendly environment within Council

2.2.4 Provide logistical support services to the agricultural economy

OUR LEADERSHIP

5.1.2 Foster a high-performance team culture through holistic workforce development initiatives

5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

5.3.1 Deliver quality, timely, and efficient service to prioritise customer needs and outcomes

5.4.1 Enhance the region's disaster resilience through robust disaster management and recovery initiatives

Officer Report

Responsible Officer:

Officers in the Organisational Services Directorate

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Purpose:

Officers provide an information update to Council monthly to outline achievements, challenges and statistical information for the various functional areas of Council.

Economic/Consumer Spending Data (Spendmapp)

Presented here is data for January 2026:

Total Local Spend was \$11.4M. This is a 7.03% increase from the same time last year.
Resident Local Spend was \$8.4M. This is a 10.77% increase from the same time last year.
Visitor Local Spend was \$3.0M. This is a -2.27% decrease from the same time last year.

Top Spending Demographic
25-34 Males
\$1.29M
▲
Up \$38K (3.0%)
from Jan 2025

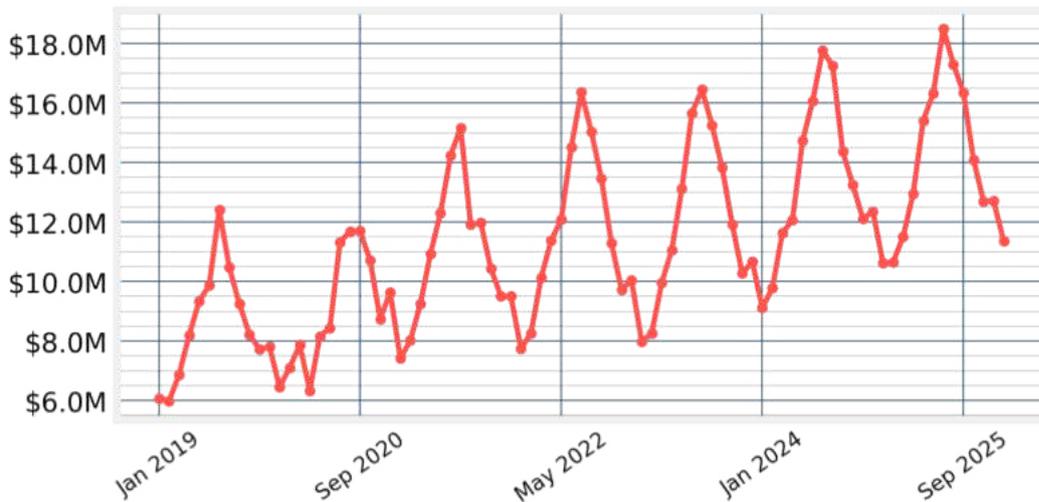
Fastest Growing Demographic
18-24 Males
59.8%
▲
Up \$306K (59.8%)
from Jan 2025

Total Male Spend
\$5.87M
▲
Up \$684K (13.2%)
from Jan 2025

Total Female Spend
\$5.49M
▲
Up \$108K (2.0%)
from Jan 2025

Total Local Spend

The total amount spent with merchants within the Longreach Regional Council LGA.



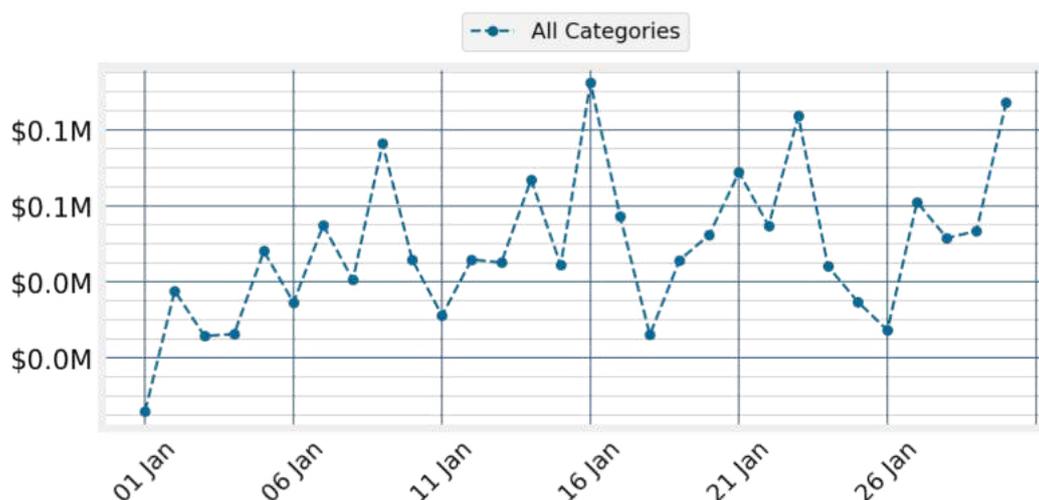
The Top 3 Suburbs by Resident Escape Spend for January 2026

Resident Escape Spend by destination Suburbs (i.e. where the spending goes to):
Emerald: \$430k; Roma: \$150k; Barcaldine: \$150k

Night Time Economy for January 2026

The biggest spending night of the month was Friday 16 January.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**



Staffing Levels as of 28 February 2026 – Excluding Vacancies						
	Operational	Admin/ Supervisor	Contract	Total	Last Month	30.6.25
Full Time	81.00	52.00	12.00	145.00	143.00	143.00
Permanent Part-Time	4.04	4.42	0.83	9.29	9.29	9.64
Contracted (External)	0.00	0.00	0.00	0.00	0.00	1.00
Total Permanent	85.04	56.42	12.83	154.29	152.29	153.64
Temporary Full-Time	3.00	3.00	0.00	6.00	4.00	7.00
Temporary Part-Time	0.00	0.00	0.00	0.00	0.55	1.22
Apprentice	1.00	0.00	0.00	1.00	1.00	2.00
Traineeships	0.00	0.00	0.00	0.00	1.00	1.00
Casuals	0.74	1.75	0.00	2.49	1.02	3.95
Total Temporary	4.74	4.75	0.00	9.49	7.57	15.17
Total FTE	89.78	61.17	12.83	163.78	159.86	168.81

List of Vacant Position by Directorate as of 06 March 2026

Office of the CEO

- Nil Vacancies

Finance Services

- Shared Services Manager- Interviewing
- Financial Controller (12-month Maternity Contract) – Advertising
- Finance Officer Isisford (Part Time) – To be advertised

Communities

- Tourism Officer – Not Yet Advertised
- Assistant Childcare Services Director – Not Yet Advertised
- Part-Time Assistant Educator – Advertised Externally
- Assistant Educator- Not Yet Advertised
- Casual Assistant Educators – Advertised Externally – No Closure Date (4 vacancies)

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

- Temporary Inclusion Support Educator (On Hold)
- Early Childhood Teacher (2nd Position) – Astute

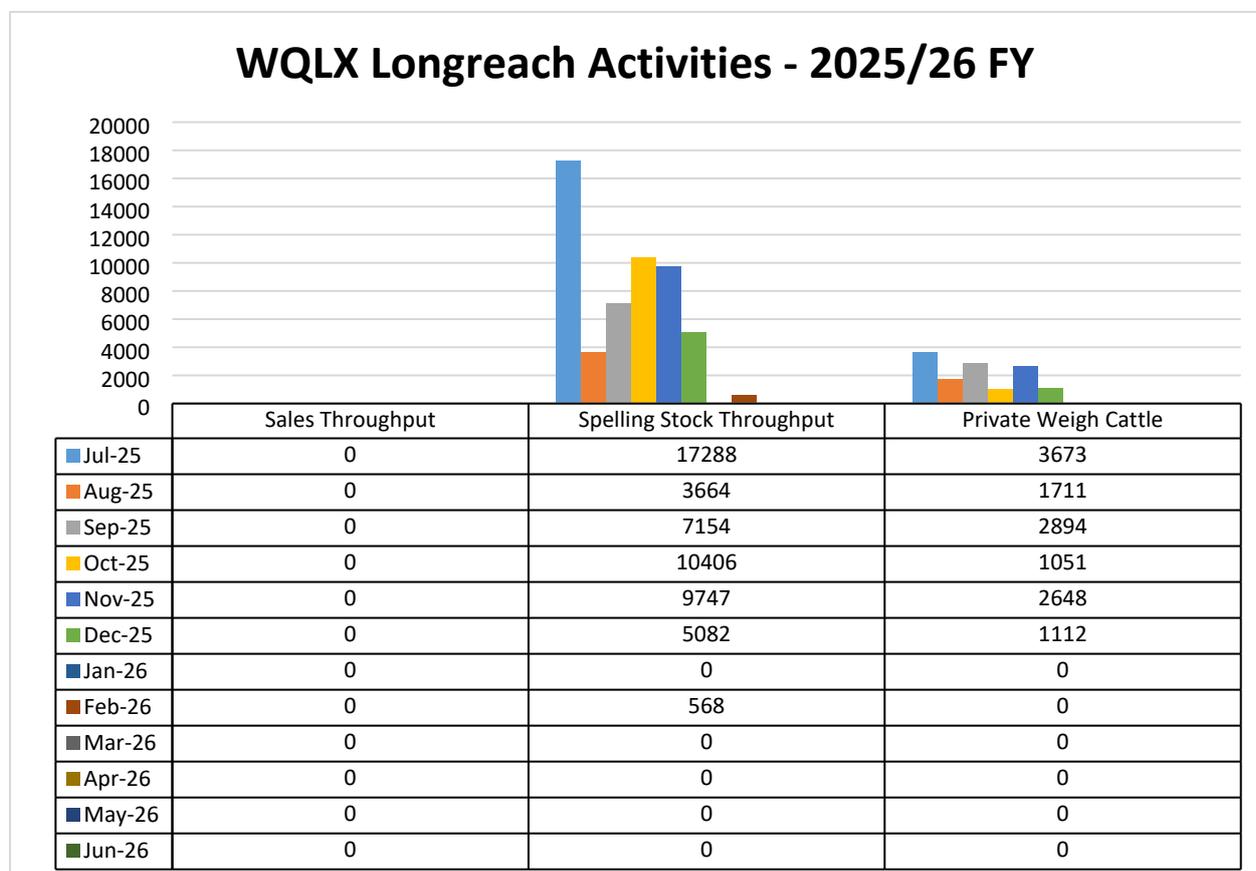
Works

- Cadet Engineer
- Leading Hand Mechanic – Advertising
- Mechanic - Advertised Externally -Advertising
- Apprentice Mechanic Isisford – (Fixed Term) (On Hold)
- Works Coordinator – Advertising
- Concrete Formsetter – Advertising
- Concrete Labourer/Plant Operator – Advertising
- Plant Operator – Truck - Interviewing
- Plant Operator- Water Truck If – Interviewing
- Construction Labourer Isisford – Interviewing
- Utilities Manager- Advertising
- Water and Sewerage Labourer – Advertising
- Water and Sewerage Operator – Interviewing

Organisational Services

- Safety Business Partner – To be advertised
- Safety Business Partner- To be Advertised (Funded)

Saleyards – Throughput Figures



**LONGREACH REGIONAL COUNCIL
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Regulatory Services – Compliance

February has seen an increase in workload and investigations for our Regulatory Services Compliance Team. Officers are frequently diverted to attend and investigate numerous dog attacks and other serious breaches of legislation, requiring extensive time and resource allocation per investigation. This then detracts from our regular patrolling of townships, feral cat trapping programs, and proactive efforts to maintain compliance throughout our communities.

Water restrictions for all towns are on Level 1, following the recent and ongoing rain events. The weather has also reduced the occurrence of illegal watering for the time being. However, with frequent rain also comes an increase in properties with overgrown vegetation. We will continue to monitor our region's amenity and act as required, whilst remaining aware of wet-weather delays and barriers for our residents.

Dog registrations are improving across our towns due to the ongoing efforts and community presence of our Compliance Officers. We have 760 dogs registered for the current year, up 3.8% from last month. There are 142 registrations expired and not yet renewed, down from 147 last month. Follow-up contact will persist for unrenewed registrations, and further compliance actions will be implemented as necessary. These actions include site visits and door-knocks to verify the presence of dogs at previously registered addresses, as well as direct communication with registered owners to determine the reasons for non-renewal. Owners will be reminded that annual registration is a requirement under state law. Where warranted, compliance and infringement notices will be issued to ensure adherence to these regulations. We are also within the pro-rata period for new registrations.

Our Pound facility has exceeded its capacity for majority of the month, requiring animal holding at alternate locations. We are actively working on partnership development with adoption agencies for animals requiring re-homing, however we encounter various barriers to move forward with regular re-homing. We are working hard to manage our impounded animals in accordance with animal welfare and officer safety requirements, whilst our Pound facility is sub-standard, and progress on the new Animal Management Facility remains slow. We have had 28 dogs impounded for either wandering at large, surrenders or dog attacks, most being long-term impounds. For cats, we had one cat from a residential trapping program, and five surrendered cats.

'Keep Our Town Neat and Tidy' Initiative 2026

We have noticed some improvements across our towns in relation to unsightly and overgrown yards, and the accumulation of goods. The continued rain has certainly made it understandably difficult to keep on top of vegetation management and yard clean-ups, as well as the refuse facilities at times being inaccessible. We acknowledge that there may be some delays in progress for some residents, whilst we remain focused on overall goal of the initiative – to minimise community safety hazards and improve our towns' amenity. Residents

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

with genuine concerns or requiring advice are encouraged to remain in contact with Compliance Officers.

Local Law Review Process

The Local Laws review continues into Phase 2 (Drafting), which will be the focal point for the Review until June 2026.

Environmental Health Officer Report: February 2026

Public Health and Hygiene Enquires			
Date Received	Customer	Details of Enquiry	Status
February 2026	Private Business Owner	Personal Appearance Services Application Submitted. Payment Contact made by Tec Officer.	Assessment Stage.
Food Business Licenses, Complaints and Inspections			
Date Received	Customer	Details of Enquiry	Status
February 2026	Food Business	New Food Business Inquiry. Foot Path Dining Application received.	Assessment stage
February 2026	Food Business	Inquiry Regarding Onsite Catering. Information Shared re- legislation.	Closed.
Environmental and Waste Management			
Date Received	Customer	Details of Enquiry	Status
February 2026	Commercial Operator	Carcass Pit operational compliance with EP Regulations.	On going
February 2026	Recreational Water testing	Researched Water testing lab. Found Lab in Brisbane capable of required tests. Shared with Technical Officer for required approvals.	On going
February 2026	Recreational Water testing Data & Catchment Weather Data Analysis	Qld Government Water Monitoring Information Portal. Thomson River, Longreach & Catchment Weather Data Analysis Table and graph report.	In Progress
February 2026	Environmental development Information request	Request for Development Approval (DA) of 37 Ilfracombe Rd Longreach sent to Business Support. DA received. Request for	Ongoing.

**LONGREACH REGIONAL COUNCIL
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		specific information relating to property sent to Business Support team.	
February 2026	Environmental Email Alerts	Inquiry received. Forwarded to Management.	Completed.
Local Laws or Other Related Matters			
Date Received	Customer	Details of Enquiry	Status
Nil			

Regulatory Services – Rural Lands

Bexley Project

Ongoing spraying of buffer zones and monitoring of cochineal progress. Further chemical trials are underway, will be sometime before results can be validated. Collaborating with DPI on an application for potential research funding – ongoing.

Stock Routes

Capital Works projects – we have submitted Capital Works EOs for 7 water facilities throughout our region – Evesham North, Evesham No.2, Alice, Beaconsfield, Daunton, Rodney and 9 Mile (Elmsdale). Most of these facilities require replacement of troughs in line with minimum standards, and also some tank repairs. We await approval and further information from the Department.

Stock Routes & Reserves

We continue to work with the Great Australian Charity Cattle Drive as required, scheduled to occur in May.

No permits were issued for traveling stock across Council’s Stock Route Network.

A review of all Stock Routes, Water Facilities and LRC controlled lands continues.

Permit to Occupy (PTOs)

Policy development is underway to determine Council's position on PTOs going forward.

Pest Weeds

We have received a final report from the collaborative funding with RAPAD and DPI regarding Sticky Florestina. Information from this report will be provided to relevant groups and parties as necessary in the near future, as we move forward with a cohesive and informed approach to combat this weed's presence in our area.

Rural Lands Officers have been busy managing pest weeds across our region, around rain, road closures and poor conditions. When conditions have been favourable, Officers have been putting out up to 2,000 litres per day on Sticky Florestina alone.

**LONGREACH REGIONAL COUNCIL
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Pest Animals

Wild dog and feral cat bounties remain consistent, demonstrating a healthy ecosystem and good conditions for pest animal activity. Further reports from properties indicate significant numbers of dogs across the region currently, prompting the continuation of the Wild Animal Control Program for flood impacted properties, along with Landholder concerns with the loss of fencing infrastructure in recent flooding events.

Division	Scalp Bounty - Dog 25/26 YTD	Contract Dog Trapper 25/26 YTD	Scalp Bounty - Cat 25/26 YTD
1	6	37	-
2	21	21	161
3	14	4	13
4	84	-	210
Total	125	62	384

*Adjustment made to scalp quantities following audit and to keep consistent with other reporting requirements.

Summary of main tasks / issues completed by Rural Lands department during the month:

- Pest weed spraying - RMPC mapping and reporting
- Preparation for next feral animal baiting program in April
- After-hours on-call roster, shared with Compliance Officers

Appendices

Nil

Recommendation:

That Council receives the Organisational Services Information Report, as presented.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

12.9 Information Report - Planning and Development Report

This report provides an update on Development Services that has occurred during the month of February.

Officer Report

Responsible Officer:

Alexandria Beatty (Business Support Officer – Organisational Services)
Simon Kuttner (Manager of Economics, Planning, and Legal)
Tim O’Leary (Principal Planner – Reel Planning)

1. DEVELOPMENT ASSESSMENT

One new application has been received by Council since the last monthly report. Two applications are under assessment.

1.1	Council reference:	DA25/26-047
	Application:	Development Permit for Operational Work for Earthworks
	Street address:	343 Old Winton Highway, Longreach
	Day application was made:	19 December 2025
	Category of assessment:	Code
	Public notification required:	No
	Applicant:	Muddy Duck Tourist Park
	Status:	Awaiting fee payment

An application has been made by Muddy Duck Tourist Park seeking a Development Permit for Operational Work for Earthworks on land adjacent to 343 Old Winton Highway, Longreach.

The proposal involves earthworks and terracing along the adjacent riverbank to stabilise the bank and to allow safe access to the Thompson River.

The subject site is in the Rural zone wherein the proposal is categorised as Assessable Development that is subject to Code Assessment. Council is awaiting fee payment before assessment can commence.

1.2	Council reference:	DA2526-058
	Application:	Development Permit for a Material change of use for a Shop (Extension)
	Street address:	18 Swan Street, Longreach

**LONGREACH REGIONAL COUNCIL
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Day application was made:	6 March 2026
Category of assessment:	Code
Public notification required:	No
Applicant:	Smith Brothers Investment Pty Ltd
Status:	Under assessment

An application has been made by Smith Brothers Investment Pty Ltd seeking a Development Permit for a Material change of use for a Shop (Extension) on land at 18 Swan Street, Longreach.

The proposal involves the addition of a 216m² shed that will be used in conjunction with the existing shop on the site. The shed will be used to store rural supplies that are currently exposed to weather. The shed will be located at the rear of the shop and will front Swan Street.

The subject site is in the Centre zone wherein the proposal is categorised as Assessable Development that is subject to Code Assessment. The application is in the early stages of assessment.

2. GENERAL PLANNING SERVICES, ENQUIRIES AND ADVICE

2.1 CUSTOMER REQUESTS

The following customer requests have been received over the past month:

PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
10/02/26	Landowner	<u>Request</u> <ul style="list-style-type: none"> Council received an enquiry about the addition of two dwellings and renting them out long term. <u>Advice</u> <ul style="list-style-type: none"> The site is in the Low density residential zone The site is subject to the Flood hazard (significant flood hazard) The site contains an existing dwelling house The addition of two dwellings would result in a Multiple dwelling (3 dwellings on one site) A Material change of use for a Multiple dwelling is subject to Impact assessment in the Low density residential zone Impact assessment is the highest level of assessment and requires public notification and is subject to third party appeal rights 	Closed

**LONGREACH REGIONAL COUNCIL
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PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
		<ul style="list-style-type: none"> A Multiple dwelling is generally not anticipated in the Low density residential zone. 	
12/02/26	Landowner	<p><u>Request</u></p> <ul style="list-style-type: none"> Council received an enquiry about rearranging boundaries. <p><u>Advice</u></p> <ul style="list-style-type: none"> The site is in the Centre zone The minimum lot size in the Centre zone is 600m² with a minimum frontage of 18m AO1.3 of the Reconfiguring a lot code includes the following provision: <ul style="list-style-type: none"> In the town of Longreach, no new lots are created which have only a single frontage to an unsealed road or laneway The site adjoins a road and a sealed laneway therefore complying with the above provision Reconfiguring a lot is subject to Code assessment in the Centre zone Code assessment requires the lodgement of development application to Council for assessment. 	Closed
25/02/26	Potential purchaser	<p><u>Request</u></p> <ul style="list-style-type: none"> Council received an enquiry about extending an existing service station onto adjoining land. <p><u>Advice</u></p> <ul style="list-style-type: none"> The site is in the Medium density residential zone The site contains an existing Service station The proposal results in a Material Change of Use for an extension to a Service station A Material Change of Use for a Service station in the Medium density residential zone is subject to Impact assessment Impact assessment is highest level of assessment and is subject to public notification and third party appeal rights 	Closed

**LONGREACH REGIONAL COUNCIL
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PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
		<ul style="list-style-type: none"> • The proposal will need to demonstrate that expanding onto residential land will not impact residential amenity (e.g. noise, odour, light etc.) • It is recommended that a town planner is engaged to assist with any application • The site is within 100m of an intersection with a State-controlled road and will require referral to the State Assessment and Referral Agency (SARA) • SARA has their own assessment criteria and fees. 	
26/02/26	Landowner	<p><u>Request</u></p> <ul style="list-style-type: none"> • Council received an enquiry about the addition of shed. <p><u>Advice</u></p> <ul style="list-style-type: none"> • The site is in the Recreation and open space zone • The site contains an existing use • The shed would be ancillary to the existing use of the land • The shed would be considered building work only • The building work is accepted development under the planning scheme • Accepted development means planning approval is not required • Building approval will still be required. 	Closed
27/02/26	Community club	<p><u>Request</u></p> <ul style="list-style-type: none"> • Council received an enquiry about the addition of a community building. <p><u>Advice</u></p> <ul style="list-style-type: none"> • The site is in the Community facilities zone • The site contains existing sporting facilities • The proposal will be either a Club or Community use • Both a Club and Community use are accepted development subject to requirements in the following codes: 	Closed

**LONGREACH REGIONAL COUNCIL
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PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
		<ul style="list-style-type: none"> ○ Community facilities code <ul style="list-style-type: none"> ▪ Building height does not exceed 2 storeys or 8.5m ▪ Buildings and structures are set back from any road frontage: <ul style="list-style-type: none"> (a) within 20% of the average front setback of adjoining buildings; or (b) where there are no adjoining buildings, 6m. ▪ Walls are stepped and recessed to not exceed a length of 15m without a change in plane of at least 0.75m in depth. ○ Works code <ul style="list-style-type: none"> ▪ Any access is provided in accordance with Council standards ▪ Development is connected to water, sewer, telecommunications and electricity. ● Where the above provisions are met a development application will not be required. 	
02/03/26	Landowner	<p><u>Request</u></p> <ul style="list-style-type: none"> ● Council received an enquiry about renovations to an existing building and operational works. <p><u>Advice</u></p> <ul style="list-style-type: none"> ● The site is in the Low density residential zone ● The site contains an existing commercial use ● If the renovations are limited to internal building work or minor extensions that do not increase the intensity of the use it will be building work only ● The building work will be accepted development ● Accepted development means a development application will not be required 	Closed

**LONGREACH REGIONAL COUNCIL
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PLANNING ENQUIRIES			
Date received	Customer Details	Details of Enquiry	Status
		<ul style="list-style-type: none"> • If the operational work was to involve the following, a Code assessable development application would be required: <ul style="list-style-type: none"> ○ Filling or excavation: <ul style="list-style-type: none"> ▪ within 1.5m of a lot boundary and exceeding a depth/height of 300mm; or ○ involving: <ul style="list-style-type: none"> ▪ (i) a depth/height exceeding 1m; or ▪ (ii) a volume of 50m³ or more • Code assessment requires the lodgement of a development application to Council. 	
PLANNING AND DEVELOPMENT CERTIFICATES			
26/02/26	Conveyancing company	Council received a Limited planning and development certificate for a parcel in the Rural zone.	Issued
Nil			
EXEMPTION CERTIFICATES			
Nil			
SURVEY PLAN ENDORSEMENT			
Nil			

Development Applications Received

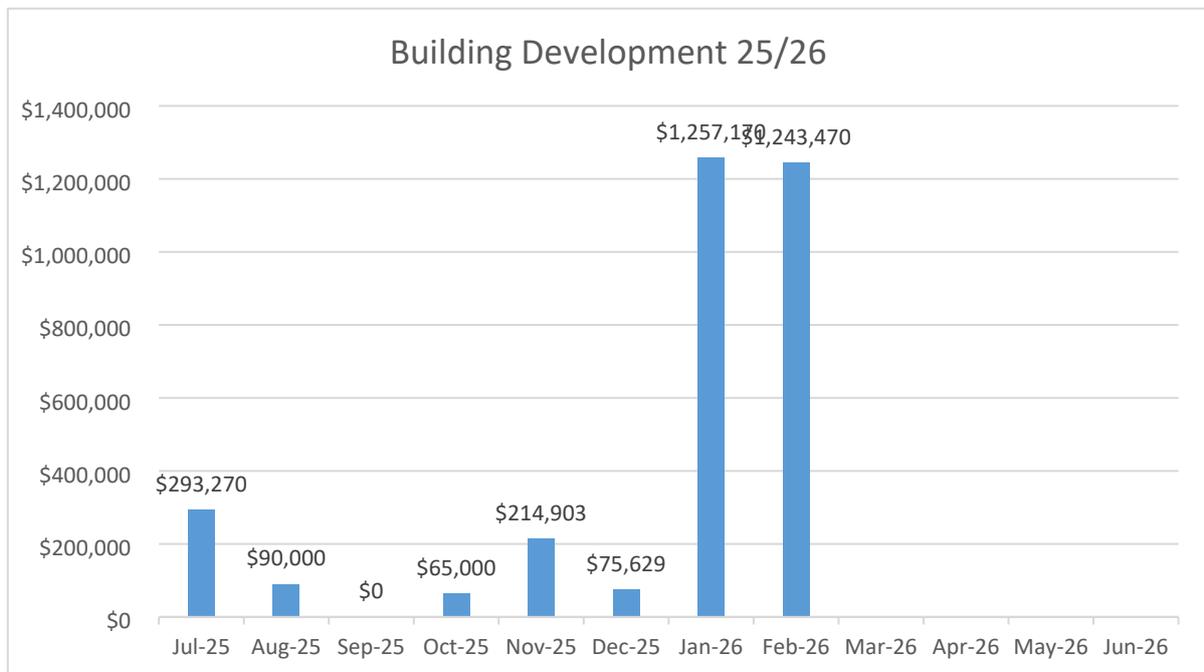
Application Type	Month	YTD
Building (Council Certifier)	6	18
Building (Private Certifier)	1	12
Certificate of Classification		0
Change of Classification		0
Endorsement of Survey Plan		0
Exemption Certificate		1
Material Change of Use (MCU)	1	7
Minor Change (MCU)		0
Minor Change (Op Works)		0
Building Work (Assessable)		2
Operational Works		1
Plumbing & Drainage	1	10
Reconfiguration of a Lot		1
Siting Variation		3
Building Record Searches/ Planning Certificates	4	12
Operational Works – Bore		0

**LONGREACH REGIONAL COUNCIL
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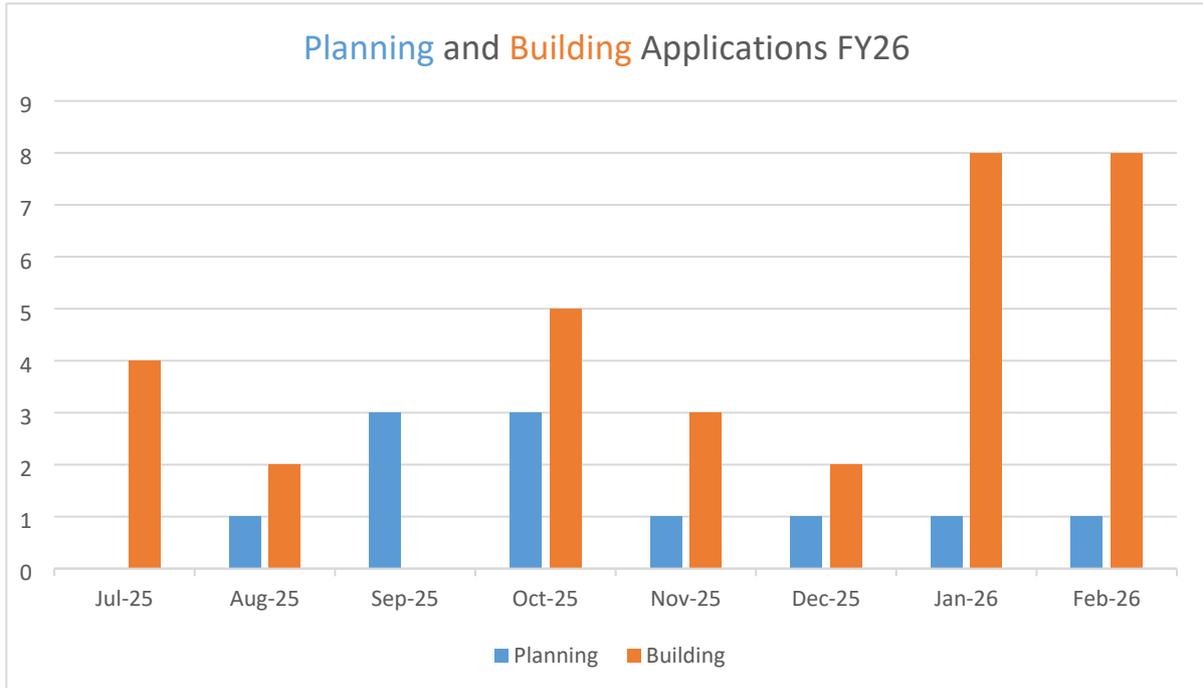
Total	13	67
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Project Value of Building Applications

Date	Development Type	Development Details	Value of Work	Location
Carried FWD			\$1,995,972	
04/02/2026	Building	Shade Structures	\$517,660	Longreach
17/02/2026	Building	Container Storage	\$2,500	Longreach
17/02/2026	Building	Pool	\$72,270	Longreach
17/02/2026	Building	Pool	\$72,270	Longreach
17/02/2026	Building	Pool	\$72,770	Longreach
17/02/2026	Building	Additional Motel Rooms	\$500,000	Longreach
24/02/2026	Building	Container Storage	\$6,000	Longreach
		Total for INSERT MONTH	\$1,243,470	
		Total for 25/26 Year	\$3,239,442	



**LONGREACH REGIONAL COUNCIL
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Appendices

Nil

Recommendation:

That Council receives the Planning and Development information report, as presented.

13 Finance Report

13.1 Chief Financial Officer's Report

Consideration of the financial statements for the period ending 28 February 2026:

Council Action

Receive

Officer Report

Responsible Officer:

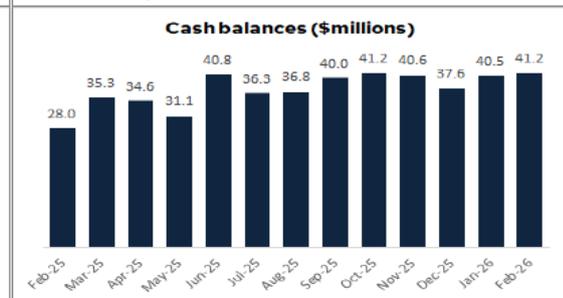
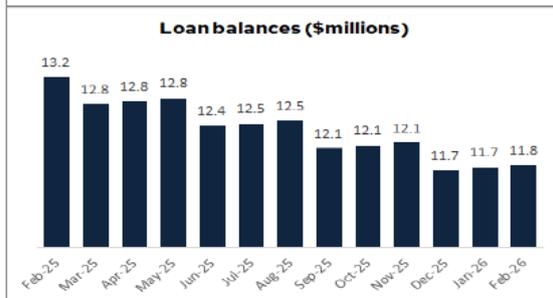
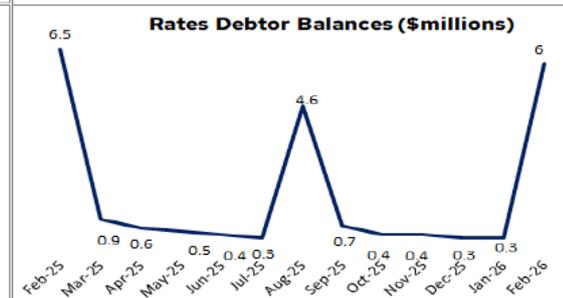
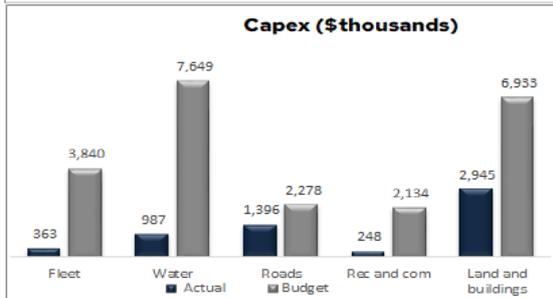
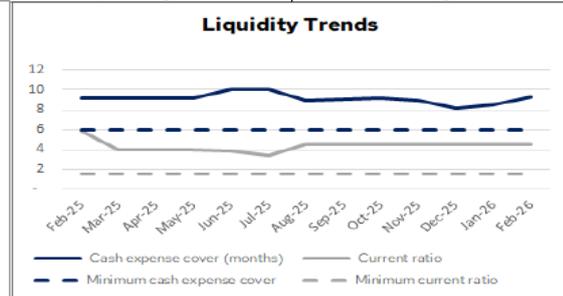
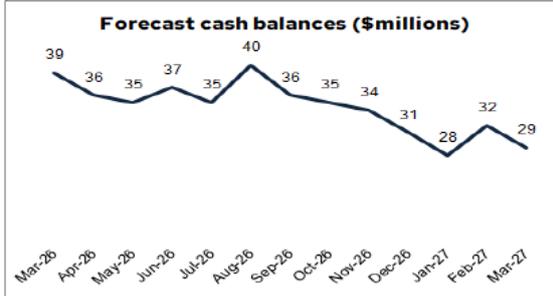
Nicole Moulds, Financial Controller

Summary

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Longreach Regional Council Financial Dashboard for the month ending Feb 2025 (all amounts in \$millions)

Income statement	YTD	Budget YTD	Variance	Last YTD	Variance
Revenue	\$43.6	\$43.0	\$0.6	\$40.0	\$3.6
Expenses	\$35.5	\$37.1	\$1.6	\$30.3	(\$5.2)
Net result	\$8.1	\$5.9	\$2.2	\$9.7	(\$1.6)
Balance sheet	Sept 2025	Jun 2025	Movement	Last YTD	Movement
Total assets	\$460.9	\$456.3	\$4.6	\$442.7	\$18.2
Total liabilities	\$26.1	\$29.5	\$3.5	\$20.9	(\$5.2)
Total equity	\$434.8	\$426.7	\$8.1	\$421.9	\$13.0
Cash flow	YTD	Last YTD	Movement	Cash expense cover	
Operating cash flow	\$0.4	\$9.5	(\$9.1)	9 months	
Capex	(\$6.1)	(\$1.7)	\$4.5	Current ratio	
Other investing cash flow	\$6.9	\$0.6	\$6.3	4:1	
Loan repayments	(\$0.7)	-	(\$0.7)	Unrestricted Cash Balance	\$33.6
Net cash flow	\$0.5	\$8.4	(\$7.9)		



Executive summary

Overall financial results are satisfactory. Most operating results are within budget, cash balances are high and forecasts indicate that the closing results for the year will be within or better than budget.

The delivery of capital projects will have the biggest impact on the closing results, especially the closing cash balances and the timing of capital grant income. While management is still confident in the delivery of most scheduled capital expenditure before 30 June, some projects may be carried over to the 2026/27 financial year if the flooding event becomes protracted.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Financial performance

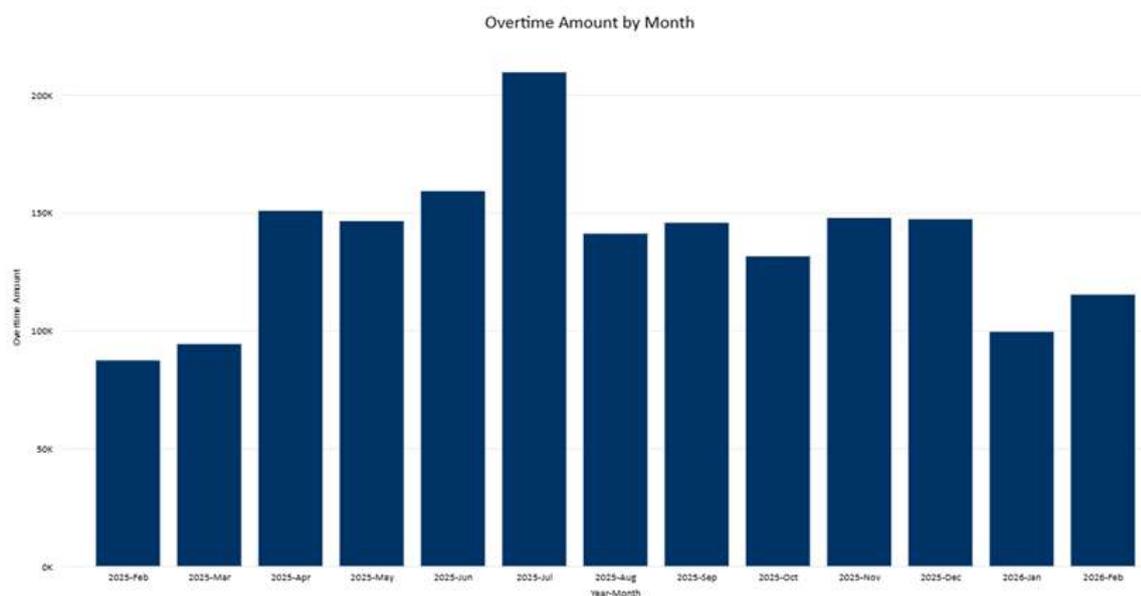
Council has recognised a net surplus of \$8.1 million, representing a favorable variance against the budgeted surplus of \$5.9 million.

Recoverable works income is higher than budget as the pace of completing contract works was faster than anticipated. This offsets a lower than budgeted capital income results as capital projects remain slower to deliver than budget.

Materials and services expenses are also under budget as most programs are performing within expectations.

Employee expenses remain 6% below budget due to vacancies. The graph below illustrates overtime paid each month over the previous 13 months. Year to date overtime totals around \$1m or 9% of total wages. The reasons for overtime payments include:

- Employees working additional hours to complete tasks due to staff vacancies.
- Employees travelling to work sites outside of normal hours to maximise time spent on machinery each day.
- Employees working additional hours when on-call to perform duties outside of normal working hours.



Overtime reports are monitored monthly by the ELT for appropriate levels across each program.

Childcare

The childcare financial results remain better than budget with a net loss YTD of \$177,000 to a budgeted net loss of \$488,000. The cause of the difference remains employee vacancies and the total budgeted net loss for the year is expected to be much lower than the budgeted \$710,000.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Financial position

Council's financial position remains sound at the end of February. Current liabilities remains high due to cash received as prepayments for capital works and flood damage repairs.

The total of contract liabilities (prepaid grants where council has an obligation to deliver a project) is \$7.7 million at the end of February. The prepaid grants received are for the flood damage, the animal management facility, the skatepark project and the residential activation fund projects.

The risk that these projects are not delivered by the required milestones is low, although any significant weather events will increase the risk. In many cases, extensions will be available and the risk is monitored monthly by management.

Cash flow

Council's closing cash balance was \$41.2 million (\$33.6 million unrestricted).

The high cash balance includes the \$7.7 million of prepaid grants mentioned previously. The unrestricted cash balance indicates the funds currently untied to specific projects.

Council has recognised a positive operating cash flow. The short-term cash flow forecast illustrates the expected reduction in cash towards the end of the financial year until the FA Grant is received in June. Much of the reduction in cash is due to the expected timing of capital project delivery. At the end of January \$5.9 million in capital expenditure was recorded against a full year budget of \$22.8 million.

Forecasts show adequate cash balances over the short and long term.

Liquidity

Council maintains 9 months of cash expense cover. This ratio is higher than the targeted 6 months due to the significant amount of prepaid grants received.

Current ratio is 4:1 (\$4 of current assets to every \$1 of current liabilities).

Debtors

Council issued rates in February and these are not due until 20th of March, the majority of the amounts shown as outstanding are made up of current balances that are not yet overdue.

	Current	1 years	2 years	3 years
Outstanding rates	\$5,881,484	64,220.62	25,121.70	46,698.36
Number of assessments		29	12	9

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Risks

Risk description	Controls	Rating
Capital projects are not completed according to the milestones attached to grant funding, causing the withdrawal of grant funding.	<ul style="list-style-type: none">• Project progress is monitored monthly by management to identify projects at risk.	Medium
Fraud, corruption, or cyber-attacks cause financial losses.	<ul style="list-style-type: none">• Internal controls are incorporated into business processes and systems configurations.• Staff trained in fraud prevention.• Sound procurement processes are in place.	Medium
There are insufficient funds to replace or upgrade key infrastructure.	<ul style="list-style-type: none">• Asset management plans are being continually updated to project likely replacements.• Some cash reserves are available for significant projects.	High

Appendices

1. Finance Report Feb 26 [**13.1.1** - 2 pages]
2. Directors Report Feb 26 [**13.1.2** - 2 pages]
3. Capital Report Feb 26 [**13.1.3** - 1 page]

Recommendation:

That Council receives the Chief Financial Officer's Report for the period ending 28 February 2026, as presented.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Statement of financial performance	YTD Actual	YTD Budget	Last YTD	Full year
	\$'000	\$'000	\$'000	budget
				\$'000
Revenue				
Rates, levies and charges	13,051	12,747	12,747	13,030
Fees and charges	1,693	1,679	1,417	2,514
Recoverable works income	6,781	4,573	2,516	6,875
Other revenue	1,400	739	1,208	1,109
Operating grants, subsidies and contributions	13,697	13,055	19,671	27,064
Capital grants, subsidies and income	6,857	9,888	2,293	14,481
Profit on sale of assets	93	301	161	1,258
Total revenue	43,571	42,982	40,011	66,331
Expenses				
Employee expenses	11,814	12,615	10,879	18,902
Materials and services	16,762	17,629	13,050	26,834
Finance expenses	454	355	463	568
Depreciation	6,440	6,501	5,922	8,725
Other expenses	-	-	-	-
Total expenses	35,469	37,100	30,314	55,028
Net surplus or (deficit)	8,102	5,882	9,698	11,303
Operating deficit	8,102	5,882	9,698	11,303
	(6,950)	(10,189)	(2,453)	(15,739)
Operating deficit	1,153	(4,307)	7,245	(4,436)

Statement of financial position	YTD Actual	Actual June	Full year
	\$'000	2025	budget
		\$'000	\$'000
Current assets			
Cash and cash equivalents	41,231	40,728	35,530
Current trade and other receivables	9,442	4,454	3,097
Inventories	1,036	907	1,211
Non-current assets			
Trade and other receivables	9,074	9,768	8,461
Property, plant and equipment	400,123	400,427	420,995
Other non-current assets	-	-	-
Total assets	460,906	456,283	469,294
Current liabilities			
Trade and other payables	8,095	10,927	2,959
Current borrowings	1,436	1,436	1,332
Current provisions	3,996	3,997	4,095
Non-current liabilities			
Borrowings	10,350	10,971	9,650
Provisions	2,186	2,212	2,294
Total liabilities	26,063	29,543	20,330
Net community assets	434,843	426,740	448,964
Community equity			
Asset revaluation reserve	208,175	208,175	217,001
Retained surplus	226,668	218,565	231,963
Total community equity	434,843	426,740	448,964

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

Statement of cash flows	YTD Actual	Full year budget
	\$'000	\$'000
Cash flows from operating activities		
Receipts from ratepayers and customers	18,630	25,044
Receipts from grants	13,697	22,015
Payments to employees	(11,814)	(18,902)
Payments to suppliers	(19,749)	(24,333)
Interest paid	(411)	(364)
Net cash inflow/(outflow) from operating activities	354	3,460
Cash flows from Investing activities		
Receipts from capital grants	6,857	5,161
Receipts from sale of assets	93	651
Payments for capital expenditure	(6,136)	(13,187)
Net cash inflow/(outflow) from investing activities	814	(7,375)
Cash flows from financing activities		
Loan repayments	(664)	(1,283)
Net cash outflows from financing activities	(664)	(1,283)
Net cash inflow/(outflow)	504	(5,198)
Opening cash balance	40,728	40,728
Closing cash balance	41,231	35,530

Statement of changes in equity	YTD Actual	Full year budget
	\$'000	\$'000
Accumulated surplus		
Opening balance	218,565	220,661
Recognise land sold in prior years	-	-
Net profit or (loss)	8,102	11,302
Closing accumulated surplus	226,667	231,963
Asset revaluation reserve		
Opening balance	208,175	208,175
Other comprehensive income	-	8,826
Closing asset revaluation reserve	208,175	217,001
Total community equity	434,843	448,964

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

**Longreach Regional Council
Program Report
for the YTD February 2026**

Program	Revenue		Expenses		Net result		
	YTD	Budget YTD	YTD	Budget YTD	YTD	Budget YTD	Budget full year
Office of the CEO							
Governance	-	-	(465)	(476)	(465)	(476)	(476)
Elected member expenses	-	-	(391)	(454)	(391)	(454)	(681)
Total Office of the CEO	-	-	(856)	(930)	(856)	(930)	(1,157)
Organisational Services							
Human resources	12	-	(970)	(1,118)	(958)	(1,118)	(1,677)
Disaster management and regional coordination	258	76	(162)	(170)	96	(94)	(141)
Economic development	-	-	(113)	(152)	(113)	(152)	(228)
Local laws	276	360	(923)	(1,149)	(648)	(789)	(1,259)
Land, leased out assets and commercial businesses	87	84	(262)	(269)	(175)	(185)	(283)
Development services	157	37	(159)	(158)	(2)	(121)	(182)
Total Organisational Services	788	557	(2,589)	(3,017)	(1,800)	(2,459)	(3,770)
Infrastructure Services							
Infrastructure administration	452	-	(628)	(811)	(177)	(811)	(1,217)
Depot and airstrips	-	-	(426)	(481)	(426)	(481)	(721)
Roads, streets and stormwater	439	-	(4,358)	(4,484)	(3,918)	(4,484)	(6,726)
Flood Damage Work	7,131	7,333	(6,708)	(7,333)	423	-	-
Contract works	6,261	4,507	(5,065)	(4,020)	1,196	487	1,175
Fleet management	122	199	1,124	1,393	1,246	1,592	2,449
Sewerage	1,710	1,711	(560)	(760)	1,150	951	485
Waste management	1,150	566	(572)	(725)	578	(159)	915
Water	3,588	3,633	(2,729)	(2,860)	859	773	391
Total Infrastructure Services	20,854	17,949	(19,923)	(20,082)	931	(2,134)	(3,250)

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**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Program	Revenue		Budget		Net result		
	YTD	Budget YTD	YTD	Budget YTD	YTD	Budget YTD	Budget full year
Community Services							
Child Care	1,554	1,596	(1,731)	(2,084)	(177)	(488)	(710)
Community development and events	10	-	(172)	(187)	(162)	(187)	(280)
Donations and sponsorship	-	-	(77)	(130)	(77)	(130)	(194)
RADF	29	18	(34)	(35)	(5)	(17)	(21)
Community administration	-	-	(1,107)	(1,089)	(1,107)	(1,089)	(1,634)
Libraries	35	15	(180)	(163)	(145)	(148)	(222)
Community centres and halls	21	23	(299)	(260)	(278)	(237)	(356)
Council housing	107	19	(212)	(230)	(105)	(212)	(307)
Showgrounds and sporting facilities	17	20	(517)	(483)	(500)	(463)	(710)
Cemeteries	106	107	(170)	(193)	(64)	(87)	(130)
Parks and gardens	8	5	(1,694)	(2,079)	(1,686)	(2,074)	(3,111)
Swimming pools	11	8	(849)	(854)	(838)	(846)	(1,270)
Tourism, museums and VIC	187	168	(781)	(863)	(594)	(695)	(1,081)
Total Community Services	2,084	1,979	(7,824)	(8,652)	(5,741)	(6,673)	(10,073)
Financial Services							
Insurance	-	-	(568)	(562)	(568)	(562)	(810)
Finance	12,459	11,885	(1,778)	(1,888)	10,681	9,998	17,619
LWDEFS	398	423	(232)	(230)	166	193	78
Internal recharges	38	-	(38)	-	-	-	-
Innovation and Business Improvement	-	-	(1,659)	(1,740)	(1,659)	(1,740)	(2,610)
Total Financial Services	12,896	12,308	(4,276)	(4,419)	8,619	7,889	14,277
Total Council Operating Result	36,621	32,793	(35,469)	(37,100)	1,153	(4,307)	(3,973)

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Notes to the program report

1. Timing of Road Crews with works.
2. Income down due to timing of diesel fuel rebates.
3. Fees down in childcare to budget.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Infrastructure	.Current Budget	.Actual Cost YTD	
24/25 Water Treatment plant upgrades	250,000	-	
24/25 Eletrical Switchboards upgrade at Murray McMillan Dam	230,000	143,549	
24/25 Thomson River raising	-	678,325	
24/25 Refurbish Ilfracombe sewer pump station	50,000	9,886	
24/25 Refurbish Isisford sewer pump station	43,068	-	
Fleet Purchases	3,839,662	363,391	
25/26 Pave and seal - Isisford (puma) fuel depot	50,000	-	
25/26 10mm reseal and prep (Longreach Silsoe Rd chainage 13.550 - 17.550 4m	240,000	232,564	
25/26 Grid replacement programe (All areas)	150,000	57,317	
25/26 10mm reseal and prep (Stonehenge River Rd chainage 80.970 - 82.070 x 7	115,500	104,898	
25/26 10mm reseal and prep (Isisford Bimerah Rd Chainage TBC)	100,000	85,243	
25/26 10mm reseal and prep (Stonehenge River Rd chainage 74.180 - 75.180 x 6	90,000	44,541	
25/26 Floodway install - Withywine Noonbah Road (1)	60,000	81,647	
25/26 Installation of concrete floodway (Withywine Noonbah Rd chainage 35.27	60,000	66,003	
25/26 10mm reseal and prep (Tonkoro Rd chainage 31.550 - 31.800 x 6m)	22,500	18,065	
25/26 10mm reseal and prep (Stonehenge River Rd chainage 107.480 - 107.550	7,500	19,412	
25/26 10mm reseal and prep (Tonkoro Rd chainage 32.400 - 32.480 x 6m)	7,200	2,047	
25/26 10mm reseal and prep (Stonehenge River Rd chainage 100.630 - 100.690	6,500	17,206	
25/26 10mm reseal and prep (Longreach Silsoe Rd chainage 71.590 - 71.650 6m	5,500	1,848	
25/26 10mm reseal and prep (Stonehenge River Rd chainage 109.480 - 109.530	5,300	4,518	
25/26 10mm reseal and prep (Tonkoro Rd chainage 32.670 - 32.860 x 6m)	3,000	25,008	
25/26 10mm reseal and prep (Town Streets)	450,000	2,218	
25/26 Pavement rehilbilitation beside kerb (Longreach area)	150,000	40,576	
25/26 Storm water pipe upgrade (Pelican Street between Cassowary & Falcon)	145,000	152,479	
25/26 10mm reseal and prep (Squash courts)	37,000	-	
25/26 TIDS Reinsate concreete floodway (Ruthven Rd WildHorse Creek chainage	50,000	44,956	
25/26 TIDS 10mm reseal and prep (Emmet - Yaraka Rd chainage TBC) (8Km in L	408,000	395,613	
25/26 Longreach Depot - HVAC Replacement (Office)	32,361	-	
25/26 Longreach Depot - HVAC Replacement (Workshop)	11,941	-	
25/26 Longreach Depot - HVAC Replacement (lunch room)	7,379	-	
25/26 Isisford Depot - Signage and eyewash station replacement	11,593	200	
25/26 Water mains replacement for Gull St	1,311,732	-	
25/26 Pipeline replacement - Ilfracombe Racecourse	30,000	-	
25/26 Purchase of trench shoring for excavations deeper than 1.5m (safety requ	65,000	-	
25/26 Water mains replacement for Rosella St	-	-	
25/26 Water mains replacement for Heron St	-	-	
25/26 Water mains replacement for Tern St	-	-	
25/26 PAC/carbon dosing Isisford	80,000	-	
25/26 New river pumps at off-take (1 of 2)	280,000	-	
25/26 Thomson River Weir Raising (Town Weir) 26*	1,666,395	12	
25/26 Thomson River Weir Raising - Anabranh Weir 1	1,590,561	313	
25/26 Thomson River Weir Raising - Anabranh Weir 2	1,482,253	157	
25/26 Ilfracombe Mambrains	500,000	53,135	
Repair down stream batter on Tocal Road	70,000	72,861	
Reseal floodway on Isisford Yaraka River Rd	45,000	-	
Grand Total	14,259,945	2,746,398	19%
Communities and Project Management			
	Current Budget.	Actual Cost YTD.	
23/24 Refit Back Of Library Into Disaster Management Centre	-	291,233	
Isisford Pool - Replace shade structures	-	37,609	
Longerach Childcare - Energy Efficiency Improvements	20,000	520	
Longerach Childcare - New Shade Structure	20,000	18,852	
Cemetery plinth replacements	30,000	25,200	
Animal Management facilitiy	1,685,000	7,247	
Isisford SES Training Room	89,709	38,109	
Council Housing @ Teal Street	3,124,960	2,311,763	
25/26 Showground dressing room upgrade - Olympics funding	280,000	-	
25/26 Thomson River Pontoon - Olympics funding	120,000	2,180	
25/26 Showgrounds accessibility items	100,000	88,661	
25/26 Purchase airport land	250,000	-	
25/26 Ilfracombe Tennis - Demolish	205,000	-	
25/26 Solar power projects	648,000	-	
25/26 Qantas Park - Extension on VIC building for storage	30,000	38,750	
25/26 Close in Wellshot Centre Verandah	30,000	-	
25/26 Longreach Skate park - New playground	1,240,021	36,689	
25/26 Longreach skate park - all weather parking (Emu Street)	32,500	29,145	
25/26 Longreach Skate park – Basketball half court	49,478	7,818	
25/26 Barbecue replacement at Yaraka	18,000	18,987	
25/26 Yaraka Pool - Replace fence	60,000	-	
25/26 Isisford community hall upgrade (drainage)	25,000	17,783	
25/26 Replacement interactive table for Longreach Library	22,715	20,255	
25/26 Longreach Childcare - Accessibility & Inclusion	150,000	110,484	
25/26 Longreach Childcare - Internal fence around playground	18,000	15,450	
25/26 Childcare concrete track	18,000	-	
25/26 Cemetery - Additional 1 rows	40,000	43,284	
25/26 Cemetery - Repair plinths	50,000	23,551	
25/26 New gurney for hearse	18,000	8,730	
25/26 WLGG Hudson Fysh Botanical Walkway Solar Lighting (JULY REV)	199,000	-	
Grand Total	8,573,383	3,192,299	37%

13.2 Information Report - Finance

This report provides an update on a range of activities that occurred during the month for the Financial Services Directorate.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Corporate Plan Alignment

Strategy

OUR FINANCES

- 4.1.1 Achieve efficiency and reduce risks through contemporary technology, and innovative work processes
- 4.1.2 Mature asset management systems and agreed service levels are used to achieve sustainable outcomes
- 4.1.3 External funding opportunities are maximised to diversify Council's revenue base and to reduce reliance on own source funding
- 4.1.4 Robust budget processes deliver a financially sustainable Council into the future

Officer Report

Responsible Officer:

David Wilson, Chief Financial Officer

Purpose:

The Financial Services Directorate provides a monthly update on strategic issues and improvement projects to improve Council's financial sustainability.

Discussion:

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Initiative	This Month
Business Improvement	<p>Work has continued on the Customer Relationships business process mapping and requirements gathering as part of the ERP replacement. Of the 19 processes scheduled for documentation, 8 have now been completed.</p> <p>Expanded Ausfleet installation on council devices to replace manual checklists with electronic ones and increase adoption.</p>
Customer Experience	<p>In February, work progressed on enhancing Council’s digital forms,; an online Facility Booking Form is being built. Work will continue each month to further digitalise high traffic paperbased forms.</p> <p>Transitioning these traditionally paperbased forms to an online option is expected to deliver significant benefits, including clearer communication with applicants and greater efficiency in backend processing.</p> <p>Individual, Community Grants, and Sponsorship Forms have gone LIVE in February, with multiple online applications being received.</p>
Innovation	<p>The team have actioned recommendations from the Audit and risk Committee and have taken steps to renew the current Incident Response Plan.</p> <p>The Team have also been busy setting up and testing a trial unit for remote camp deployment that will enhance safety and offer some quality-of-life services.</p>

RISKS

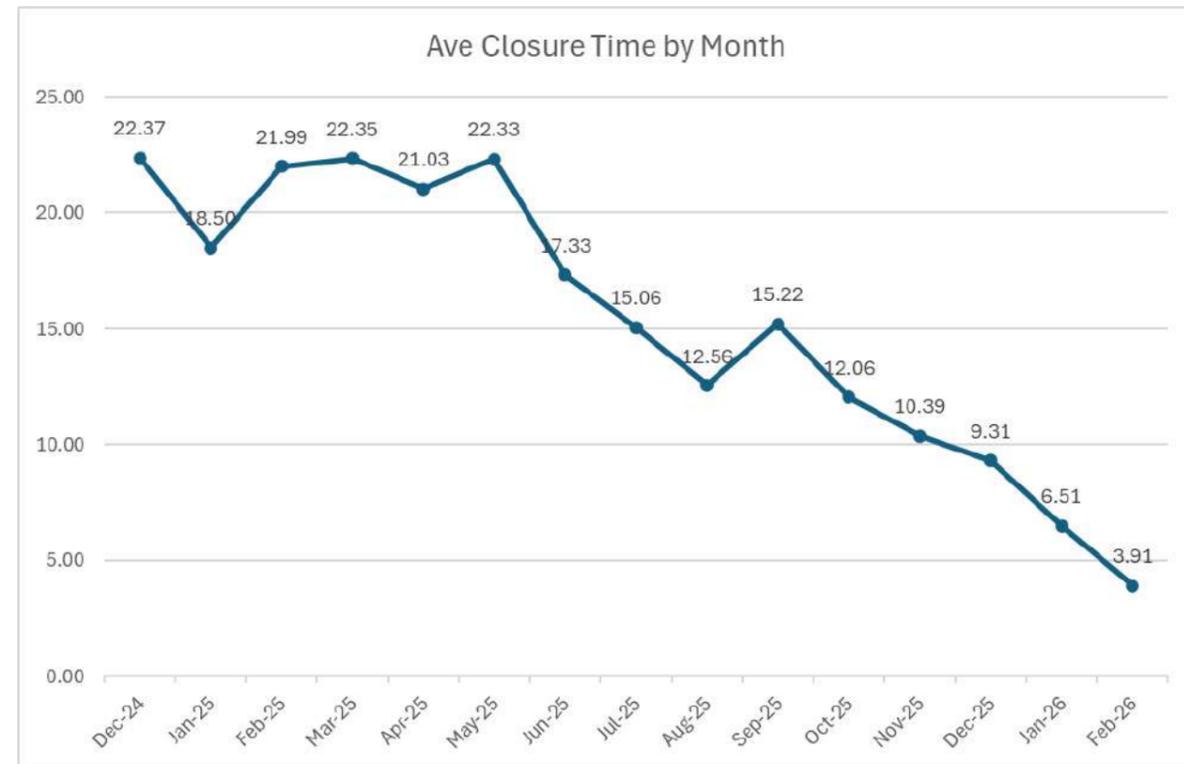
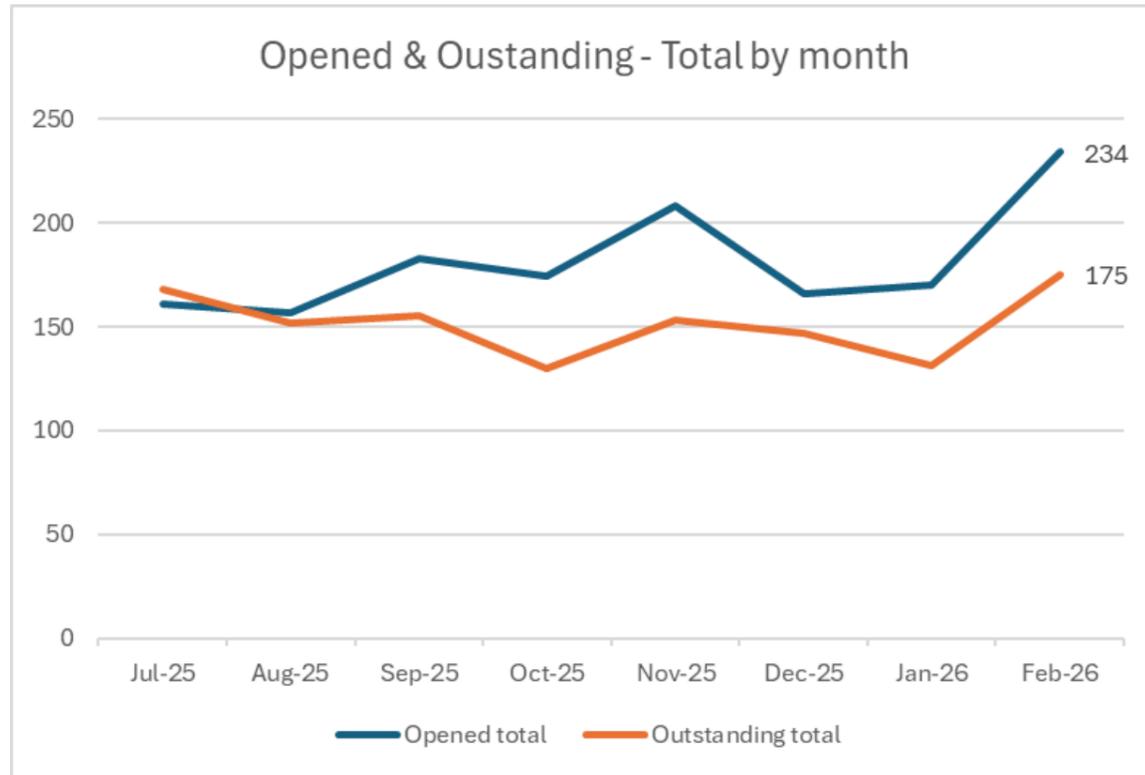
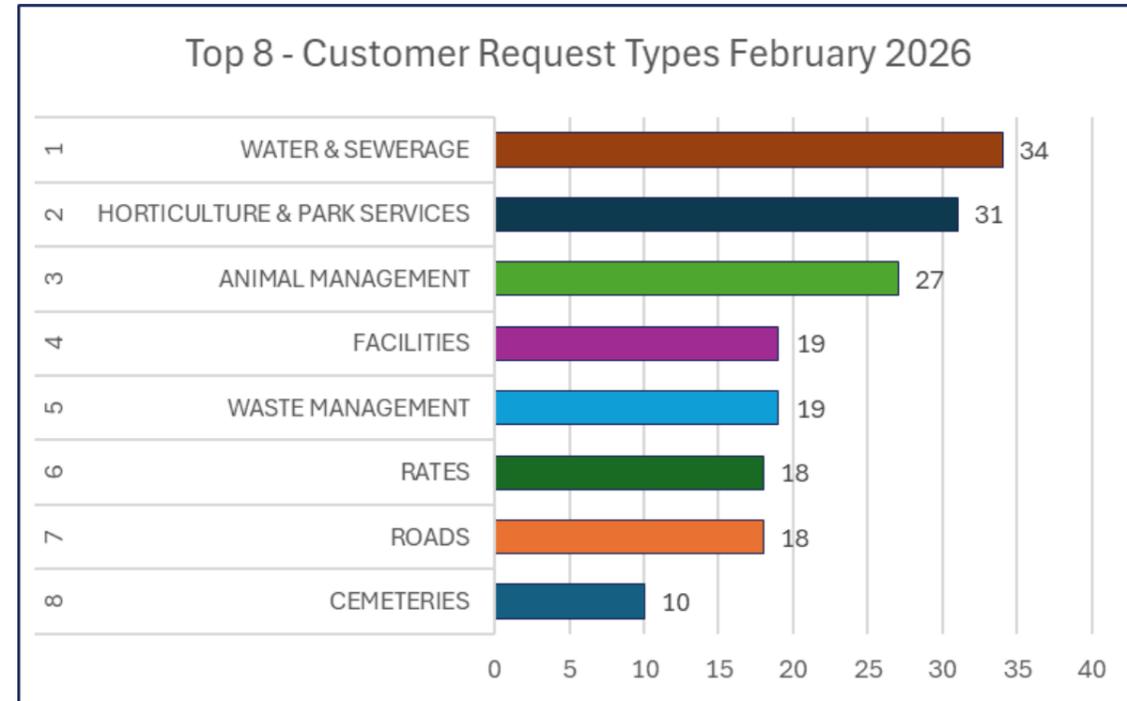
Risk	Inherent Rating	Treatment	Residual Rating
System Downtime and Service Interruptions	High	<ul style="list-style-type: none"> Regular maintenance and updates Equipment renewal. Redundancy links for connectivity. Strong service level agreements in place with key vendors. 	Low
Cybersecurity threats	High	<ul style="list-style-type: none"> Staff education and awareness Specialised Systems to protect user accounts and new applications being installed. Various Council policies, procedures & plans Partnerships with State Government Cyber Security Unit. 	Medium
Misuse of Artificial Intelligence (AI)	High	<ul style="list-style-type: none"> Establish a framework for the responsible use, management, and oversight of Artificial Intelligence (AI) within Longreach Regional Council. Staff training in the use of AI. 	Medium
Poor responsiveness to Customer Requests	High	<ul style="list-style-type: none"> Review Customer Service Charter. Staff training and education on management of customer requests. Regular performance reporting. Provide appropriate maintenance budgets. The Executive Leadership Team committed to fostering a customer focused culture. 	Medium
Inadequate compliance with the <i>Public Records Act 2023</i> and <i>Information Privacy Act 2009</i>	High	<ul style="list-style-type: none"> Implement and maintain a compliant records management framework aligned with relevant legislation and standards. Provide regular training and support for staff on records management & the management of personal information in accordance with Councils Privacy Policy. Conduct periodic audits and reviews of systems and processes. Implement clear policies and procedures for record creation, storage, retention, and disposal. 	Medium

STRATEGY & CULTURE

KEY STATS – INNOVATION & BUSINESS SUPPORT TEAM

IT Requests Logged – February 2026 134	IT Requests Open as 31 February 2026 10
IT Requests Older than 1 Week 7	Average Close Time - IT Requests 11 hours
Number of Documents Registered in Document Management System – February 2026 4543	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**



Age of Outstanding Requests

Under 1 month	1-2 Months	3-6 Months	7 Months+
93 ↑	41 ↑	29 ↑	12 ↓

Commentary on Customer Request Graphs:

Top 8 Customer Request Types February 2026

- Water & Sewerage continued to be the most requested service type in February, with requests relating to the following categories:
 - 19 Water Leaks reported in Longreach
 - 4 Sewerage related requests
 - 3 General Enquiries relating to Ilfracombe Water Security and Digital Water Meter installation
 - Other requests related to water meter billing, new connections and leaks at Ilfracombe and Yaraka.
- Horticulture & Park Services was the second most requested service type in February, with requests including:
 - 12 Irrigation Leaks were reported
 - 7 Mowing requests (Nature Strips)
 - 6 Tree Trimming requests
 - Other requests relate to tree and stump removal, street cleaning and garden edging.

Opened by Month & Total Outstanding by Month

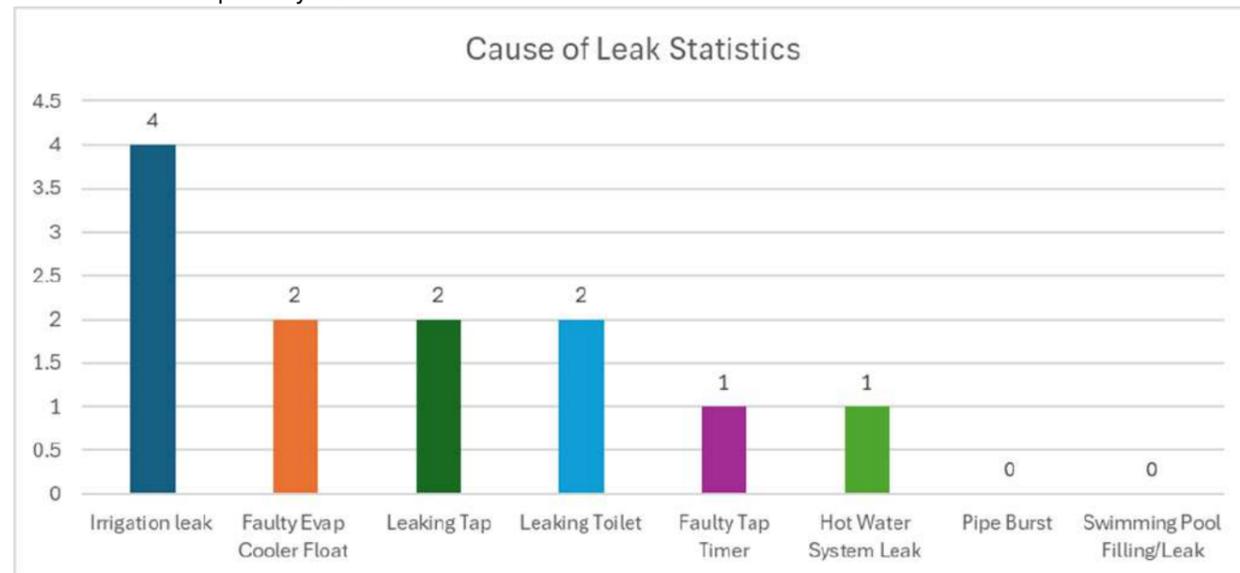
The number of new requests has increased from 154 in January to 234 in February. There were 45 calls to the after hours call centre during February. These calls primarily related to animal management, roads (road conditions and report enquiries, due to flooding around the region) and water and sewerage.

Age of Outstanding Requests

The total number of outstanding requests increased by 33.59% in January due to increased demand in customer requests, wet weather delaying works and contractor availability (i.e. tree trimming), with the majority continuing to fall within the under one month category. The three largest categories of outstanding requests are dog attacks, tree trimming and general enquiries relating to local laws, building and planning and roads.

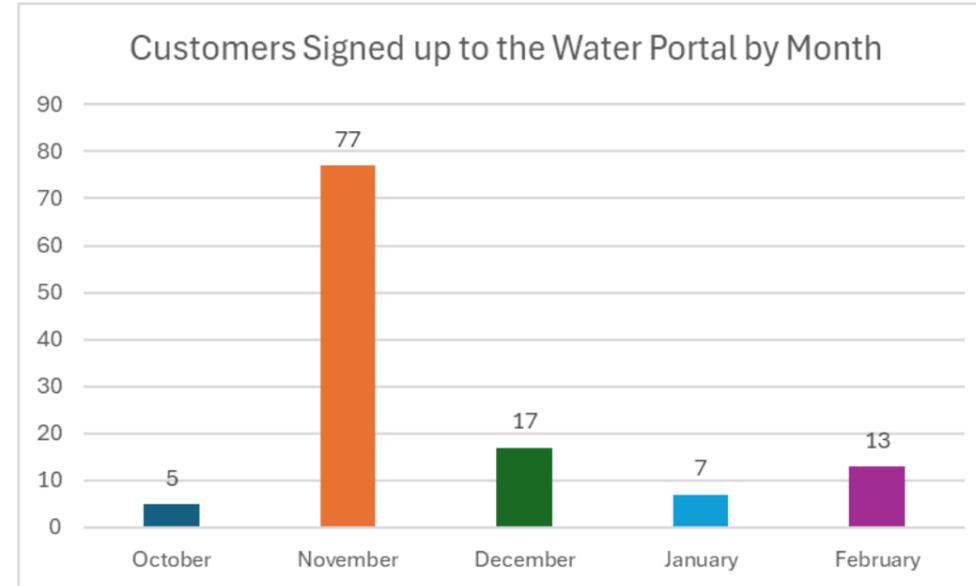
Average Closure Time by Month

This new graph illustrates the monthly average close time for customer requests. The downward trend reflects each departments commitment to delivering timely services and an increased understanding of the customer request system.

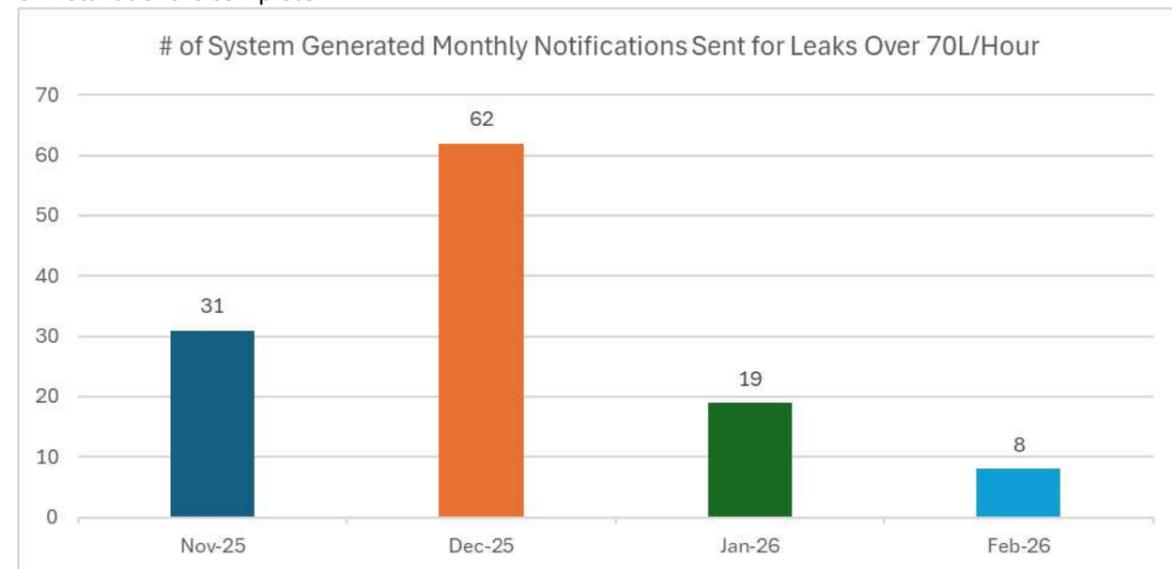


Cause of Leak Statistics

This chart highlights leak causes identified after property owners were notified of leaks exceeding 100 litres per hour, a process introduced in December 2025. Please note that this information is provided voluntarily by property owners who choose to contact Council with the cause of the leak. While we do not always receive confirmation of the exact cause, we can see when leaks have been resolved.



The chart above shows the number of residents who have registered for the Water Portal by month following the installation of their digital water meters. The portal provides customers with secure access to monitor water usage and set alerts for potential leaks or excessive consumption. It is expected that registrations will increase as phase 2 of installations is complete.



The chart above outlines the number of monthly system-generated notifications sent for leaks exceeding 70 litres per hour. The Customer Service Team continue to follow up each notification with a phone call

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

to explain the information provided and reassure property owners that the notification is legitimate during this early stage of the project rollout.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Asset Management

Project Sunpower – Tender documents have been posted on Local Buy. Tender documents to be returned by March 2026. One contractor has attended site to review all potential sites and if suitable. Outer Barcoo Information Centre has been removed from the tendering as there is no suitable location for solar panels to be installed.

A landfill rehabilitation financial plan is currently being quoted by preferred contractor. This desktop exercise will allow a financial plan to be created for our landfill operations across the region.

Playground Asset Management plan (draft v2) has been distributed for review.

Asset Management Projects

Project	% Completed	Budget Tracking	Comments
Project SunPower	25%		Tender documents are being prepared for distribution.

Asset Management Plans

Assets	Plan Status	Last Update	Data Reliability
Buildings		21/02/2018	Good
Parks & Gardens		01/01/2017	Good
Pools	Under Review	30/10/2024	Good
Housing		19/02/2018	Good
Library		15/02/2018	Good
Cemeteries		28/02/2019	Good
Childcare	Under Review	24/02/2019	Good
Water	Completed	19/06/2024	Good
Wastewater	Draft V2	08/02/2017	Fair
Roads		17/03/2016	Fair
Airports		17/03/2016	Fair
Landfill			Poor
Playgrounds	Draft V2		Poor

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Asset Management Risks

Risk		Inherent Rating	Treatment	Residual Rating
Financial Risks	Underfunding of Asset Maintenance & Renewal	High	- Integrated Long-Term Financial Plans (LTFPs) and Asset Management Plans (AMPs) with whole-of-life costing. - Dedicated asset renewal funds/reserves. - Strategic grant applications and external funding.	Medium
	Aging Infrastructure & Material Degradation	High-Critical	- Preventative and predictive maintenance programs. - Regular condition assessments and monitoring. - Timely asset renewal and replacement programs based on criticality.	Medium
Asset Failure Risks	Environmental Exposure	High	- Use of resilient materials and protective coatings. - Strategic asset siting and design to minimize exposure. - Enhanced maintenance for assets in harsh environments.	Medium
	Design or Construction Flaws	Medium	- Rigorous quality assurance processes in procurement and construction. - Adherence to robust engineering and construction standards (e.g., Australian Standards).	Low-Medium
	Operational Overload/Misuse	Medium	- Clear operational guidelines and user training. - Regular monitoring of asset usage and load.	Low
	Unforeseen Events	Critical	- Comprehensive emergency response and disaster management plans. - Insurance and risk transfer mechanisms.	Medium-High

Procurement

YTD Percentage of purchase made locally

2025-26	2024-25
49.38%	43.63%

Contracts awarded in February

VP Number Request Name	Supplier	Value of Contract Exc. GST	No. of Submissions	Awarded Locally
VP493164 - Kestrel Street Subdivision	PSA Consulting (Australia) Pty Ltd	\$393,161	2	No

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(Planning and Design)				
VP486608 - Register of Pre-Qualified Suppliers - Quarry Supplies	Various	N/A	5	Yes
VP486615 - Register of Pre-Qualified Suppliers - Wet & Dry Hire	Various	N/A	32	Yes
VP486635 - Register of Pre-Qualified Suppliers - Trades & Services	Various	N/A	32	Yes
VP486636 - Register of Pre-Qualified Suppliers - Mechanical Services	Various	N/A	10	Yes
VP486639 - Register of Pre-Qualified Suppliers - Supplies	Various	N/A	39	Qld wide
VP474370 - Longreach Water Mains Upgrade	Trazilbat Pty Ltd	\$2,882,675	8	No

Tenders and RFQ Open and/or not Awarded

TENDER/RFQ	PLATFORM
VP455449 - Longreach Town Flood Study and Mapping (Infrastructure Request)	Vendor Panel
VP462169 - Lease HJ on SP351523 - Longreach Airport	Vendor Panel
VP455458 - Ilfracombe WTP Elevated Reservoir Replacement Design (Infrastructure Request)	Vendor Panel
VP489333 - Supply and Delivery of One Reclaimer/Stabiliser	Vendor Panel
VP499279 - Supply and Delivery Meat Substrate April 2026	Vendor Panel
VP497972 - Solar and Battery Design and Installation	Vendor Panel

**LONGREACH REGIONAL COUNCIL
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Upcoming Requests for Quote and Tenders

REQUEST	QUOTE/TENDER
Longreach Highway Trees Irrigation Replacement	Request for Quote
Preferred Supplier Arrangement HVAC and Refrigeration Equipment Servicing and Maintenance	Request for Tender
Design, Supply and Install Powdered Activated Carbon (PAC) Dosing System	Request for Quote
Preferred Supplier Arrangement for Employee Assistance Program	Request for Tender
Electronic Investigation Management System	Request for Tender

Suppliers with expenditure >\$200,00 YTD 25-26

In accordance with section 237 of the *Local Government Regulation 2012*, the table below outlines suppliers who's cumulative spend has reached \$200,000 or more in the 2025/26 financial year. This cumulative amount may be made up of multiple engagements or purchases for goods and services. Please note that the total expenditure may also include grant funding received by Council to deliver various projects across the region.

Creditor Name	Sum of Invoice Amount	Services
NEUENDORF CONSTRUCTIONS	\$3,316,804.16	Construction
CHAMPION CONTRACTING	\$2,015,445.10	Quarry Supplies
RAYNERS WESTERN HIRE PTY LTD	\$1,642,113.45	Plant and Labour Hire
MOORE CIVIL & PLANT HIRE PTY LTD	\$1,472,079.44	Plant and Labour Hire
TROPIC PETROLEUM	\$1,072,926.80	Fuel and Oil
GEORGE BOURNE & ASSOCIATES	\$813,506.67	Consultancy and Project Management
JTCOX CONCRETE & PRECAST PTY LTD	\$737,802.34	Quarry Supplies
BORAL ASPHALT	\$688,728.66	Road Resealing
ERGON ENERGY CORPORATION LIMITED	\$592,698.47	Electricity
LGM ASSETS	\$562,227.62	Insurance
Data Interactive Pty Ltd	\$454,125.00	Consultancy and Systems Management
PROTERRA GROUP	\$389,295.48	Waste Management
ENGENY AUSTRALIA PTY LTD	\$374,480.23	Flood Study and Mapping, Project Management
OMA CONTRACTING	\$339,280.00	Plant Hire
SAUNDERS ELECTRIC	\$332,147.36	Electrical

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HARRIS EARTHMOVING COMPANY	\$293,535.00	Quarry Supplies
HASTINGS DEERING (AUSTRALIA) L	\$288,329.09	Plant
CENTRAL HIGHLANDS AUTO PTY LTD	\$268,183.41	Vehicles
TELSTRA LIMITED	\$266,081.66	Telephone and Internet
HOUSE PROUD	\$242,565.89	Cleaning Services
QUEENSLAND LOCAL GOVERNMENT WORKCARE SCHEME	\$234,570.44	Workers Compensation
G & D BALLARD INVESTMENTS PTY LTD	\$218,448.00	Plant and Hire
FOURIER TECHNOLOGIES PTY LTD	\$211,674.60	Technology Security

The Pre-Qualified Supplier Panel Tenders were released on 21 November, 2025 on VendorPanel for the following Panels:-

**Mechanical Services
Quarry Supplies
Supplies
Trades & Services
Wet & Dry Hire**

The Panels closed on 18 December, 2025 at 2pm. Evaluation meetings have concluded on 30th January, 2026 and the appointments to the Panels has now been finalised as follows:

VP486636 – Mechanical Services	Hirst Mechanical Services
	Hastings Deering (Australia) Ltd
	Belvana Pty Ltd
	Barcoo Spares Pty Ltd
	Ironclad Rural Contracting Pty Ltd
	Ilfracombe Motors
	Robert Paterson

VP486608 – Quarry Supplies	Moore Civil & Plant Hire Pty Ltd
	Longreach Plant Hire
	JTCox Concrete & Precast Pty Ltd
	Champion Contracting Pty Ltd
	Fulton Hogan Industries Pty Ltd

VP486615 – Wet & Dry hire	Andentyl Pty Ltd T/A Outback Vac & Tilt-Tray Hire
	Champion Contracting Pty Ltd
	Flexihire Pty Ltd
	D & G Ballard Investments
	Galilee Basin Haulage & Plant Hire Pty Ltd
	H & J Sproat Pty Ltd

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	Harris Earthmoving Company
	Hastings Deering (Australia) Pty Ltd
	JT Cox Concreting & Precast Pty Ltd
	Longreach Plant Hire
	Longreach Transport Co Pty Ltd
	Moore Civil & Plant Hire Pty Ltd
	Oma Earthmoving
	Paterson Plant Hire Pty Ltd
	Queensland Helicopters
	Rayner's Western Hire Pty Ltd
	Scott Brothers Construction Pty Ltd
	Simco Contracting Pty Ltd

VP486635 – Trades & Services	Belvana Pty Ltd
	Rippa Enterprise Pty Ltd
	Australasia Scales Ltd t/a Sensortronic Weighing and Inspection Australia
	Brett William Lacey
	BW & TL Kamerling Pty Ltd T/A Kamo's Pest Control
	Centwest Engineering & Steel Supplies Pty Ltd
	D & E Anderson Family Trust
	Done Wright Co Pty Ltd
	Floored By Ramsay Pty Ltd
	Gavin C Groves
	House Proud Carpet Cleaning and Window Furnishings
	Ironclad Rural Contracting Pty Ltd
	JT Cox Concrete and Precast Pty Ltd
	KLB Hunt Pty Ltd T/A Coola Carpets & Furniture
	Mark Crow As The Trustee for Crow Family Trust
	Mercury Business Supplies
	Moore Civil & Plant Hire Pty Ltd
	Rayner's Western Hire Pty Ltd
	Scott Brothers Construction Pty Ltd
	SOPHARR Pty Ltd ATF Kent Family Trust T/A Kent Construction
Steven Smith Refrigeration & Air Conditioning	
Storm Electric Pty Ltd	

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	Strong Country Holdings
	The Trustee for AC & LA Seccombe Trust
	Western RACE Pty Ltd

VP486639 - Supplies	Artcraft Pty Ltd
	Australian Agribusiness (Holdings) Trading as Nuturf
	Bing Technologies
	Buttco Wholesalers
	Central West Rural
	Centretune Motorcycles Pty Ltd
	Centwest Engineering & Steel Supplies Pty Ltd
	ED Anderson Investments Pty Ltd and WS Anderson Investments Pty Ltd T/A City Printing Works
	Goodman's Motorcycle and Small Motor Repairs
	Hawa Dane Pty Ltd ATF Hawa Dane Unit Trust T/A Empire Office Furniture Pty Ltd
	House Proud Carpet Cleaning and Window Furnishings
	John & Anna Ardill Pty Ltd T/A Accidental Health & Safety NQ (AHSNQ)
	KLB Hunt Pty Ltd
	Longreach Communications & Electronics
	Longreach Plant Hire
	Mercury Business Supplies
	National Health Australia Pty Ltd
	National Tyre & Wheel Pty Ltd
	Neoferma Australia Pty Ltd
	O'Briens Garage Pty Ltd
	PLD Holdings Pty Ltd T/A Professional Pump Services & Irrigation
	Rippa Enterprise Pty Ltd
	St John Ambulance Qld
	Strongcast Pty Ltd
	The Trustee for Aquatic Elements Unit Trust T/A Aquatic Elements Pty Ltd
	Wyntech Rockhampton

Recommendation:

That Council receives the Finance Information Report, as presented.

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13.3 Excess Water

Consideration of a concession for excess water for assessment A1119.

Council Action

Decide

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Relevant Excerpts from Legislation

Local Government Regulation 2012, Chapter 4 Rates and Charges, Part 10 Concessions

Policy Considerations

Not applicable

Corporate Plan Alignment

Strategy

OUR LEADERSHIP

5.2.1 Maintain a robust strategic and policy framework that meets statutory requirements, mitigates risks, and drives effective governance practices

5.2.2 Increase opportunities for meaningful community engagement to improve transparency and to strengthen community trust

Consultation:

Internal	External
Chief Financial Officer	Land owners of assessment A1119

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Nicole Moulds (Financial Controller)

Purpose:

To consider a formal request submitted by the owner of assessment A1119 seeking a concession under Part 10 of the Local Government Regulation 2012. The request relates to a water account totaling \$4,697, incurred during a period when the property's tenants used an excessive amount of water prior to leaving the property and becoming uncontactable.

Discussion:

The owners of assessment A1119 have submitted a request for a concession on their most recent water account. The period of excess water usage corresponds with the timeframe during which tenants had possession of the property. Council officers have received a statutory declaration from the land owner to the effect that the excess water usage

**LONGREACH REGIONAL COUNCIL
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occurred while a tenant had possession and that the tenant has left the property and that the amount of the excess water charge (\$4,697) is unrecoverable from the tenant or the landowners insurance policy.

A licensed plumber inspected the property and confirmed that no plumbing faults were present that could have contributed to the elevated consumption. Council officers have determined that the Concealed Leaks Policy would not apply in this situation.

A search of Council records indicates that no previous concession of this nature have been granted to the applicants. The applicants have advised that payment of the excess water charges, totalling \$4,697 would cause them significant financial hardship.

As a result of their investigations, council officers are satisfied that the circumstances set out by the applicant are truthful. The applicant has not been charged for excess water in previous periods and that a water charge of \$4,697 would cause financial hardship.

Under Section 119 of the *Local Government Regulation 2012*, a local government may grant a concession for rates or charges only in accordance with Part 10 of the Regulation.

Section 120(1)(d) allows council to grant a concession if it is satisfied that the payment of the rates or charges will cause hardship to the land owner.

Section 121(a) The concession may be a rebate of all or part of the rates or charges.

Section 122(1) Council may grant the concession only by a resolution granting the concession to a stated ratepayer or a stated class of ratepayers.

Implications

Budget

		Comments:
Revenue:	(\$4,697)	A reduction in excess water charges revenue.
Expenditure:		
Net Result:	(\$4,697)	

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Governance, compliance, reputation, and legal	Comments:
Likelihood:	Likely	There is a reputational risk if this matter is not addressed fairly and equitably.
Consequence:	Moderate	
Rating:	High	

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Environmental

N/A

Asset Management

N/A

Other Implications

N/A

Human Rights

Right:	Comments:
Fair hearing	That the circumstances of this matter are considered and that the landowner receives a fair hearing.

Appendices

Nil

Recommendation:

That pursuant to section 120(1)(d) of the Local Government Regulations 2012, Council grants a concession of \$4,697 to the land owners of assessment A1119 on its excess water charge as the payment will cause hardship to the land owner.

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13.4 Extension on Rates Due Date

Consideration of an Extension to Longreach Regional Council's Rates Due Date from 20 March 2026 to 30 March 2026 due to Flood Impacts

Council Action

Decide

Legislation Considerations

Local Government Regulation 2012

Relevant Excerpts from Legislation

Section 118 – When rates or charges must be paid

Section 118 (2)(a)– at least 30 days after the rate notice for the rates or charges is issued;

Policy Considerations

01-05 Revenue Policy 2025-2026

01-06 Revenue Statement 2025-2026 including Schedules

01-121 Debt Recovery Policy 2025-2026

Corporate Plan Alignment

Strategy

OUR FINANCES

4.1.4 Robust budget processes deliver a financially sustainable Council into the future

Consultation:

Internal	External
CEO, CFO and Mayor	N/A

Previous Council Resolutions related to this Matter

N/A

Officer Report

Responsible Officer:

Nicole Moulds (Financial Controller)

Purpose:

To seek Council approval, by resolution, to extend the due date for payment of rates and charges for the period 1 January 2026 to 30 June 2026 from 20 March 2026 to 30 March 2026, having regard to recent flooding with the Longreach Regional Council area and the requirements of section 118 of the *Local Government Regulations 2012 (Qld)*.

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Discussion:

Rate notices for the period 1 January 2026 to 30 June 2026 were issued on 17 February 2026, and extending the due date from 20 March 2026 to 30 March 2026 provides 42 days between issue and payment, meeting the minimum 30-day requirement under section 118 of the Local Government Regulation 2012.

Given the recent flooding across the Longreach Regional Council area, allowing an additional 10 days will support affected ratepayers by providing extra time to make payment without penalty.

Implications

Budget

		Comments:
Revenue:		
Expenditure:		
Net Result:		

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Service Delivery	Comments:
Likelihood:	N/A	
Consequence:	N/A	
Rating:	Low	

Environmental

Nil

Asset Management

Nil

Other Implications

Nil

Human Rights

Right:	Comments:
Nil	

Appendices

Nil

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Recommendation:

That Council extends the due date for payment of rates and charges for the rating period 1 January 2026 to 30 June 2026 from 20 March 2026 to 30 March 2026, in accordance with section 118 of the Local Government Regulation 2012.

14 Communities Report

14.1 Community Grants - Individual

Considerations of applications received for the month of February in accordance with the Community Donation Policy 11.06.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Policy Considerations

11-06 Community Donations Policy

Corporate Plan Alignment

Strategy
OUR COMMUNITY
1.2.1 Actively engage with the community to foster inclusiveness, identity, heritage, and participation
1.2.2 Support the delivery of arts and cultural activities, civic functions, and community events to celebrate identity, and to create a vibrant community

Consultation:

Internal	External
Longreach Regional Council assessment panel, Director of Community Services	Applicants

Previous Council Resolutions related to this Matter

NIL

Officer Report

Responsible Officer:

Liz Turner (Events and Marketing Coordinator),

Donna Tysoe (Business Support Officer - Communities)

Purpose:

Longreach Regional Council Individual Donations Program received twelve applications for the month of February 2026.

Discussion:

1. Lily Worland has been selected for the Central-West District 16-19 years Netball Team to compete at the North West Trials in Mt Isa in March.

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Lily Worland	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
<i>Lily Worland \$350</i>	<i>Lily Worland \$350</i>

2. Lara Jackson has been selected for the Central-West District 16-19 years Netball Team to compete at the North West Trials in Mt Isa in March.

Lara Jackson	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
<i>Lara Jackson \$350</i>	<i>Lara Jackson \$350</i>

3. Jaylie Miller has been selected for the Central-West District 16-19 years Netball Team to compete at the North West Trials in Mt Isa in March.

Jaylie Miller	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
<i>Jaylie Miller \$350</i>	<i>Jaylie Miller \$350</i>

4. Mia Scott has been selected for the Central-West District 13 -15 years Netball Team to compete at the North West Trials in Mt Isa in March.

Mia Scott	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
<i>Mia Scott \$350</i>	<i>Mia Scott \$350</i>

5. Mackenzie Simpson has been selected for the North – West 13 -19 years Swimming Team to compete at the QLD School Sports Swimming State Championships in Brisbane in March.

**LONGREACH REGIONAL COUNCIL
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Mackenzie Simpson	
<i>Has the recipient applied for funds in the past?</i>	No
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Mackenzie Simpson \$350	Mackenzie Simpson \$350

6. Archie Neuendorf has been selected for the North – West 10 - 12 years Swimming Team to compete at the QLD School Sports Swimming State Championships in Brisbane in March.

Archie Neuendorf	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Archie Neuendorf \$350	Archie Neuendorf \$350

7. Millie Solomon has been selected for the North – West 10 -12 years Swimming Team to compete at the QLD School Sports Swimming State Championships in Brisbane in March.

Millie Solomon	
<i>Has the recipient applied for funds in the past?</i>	No
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Millie Solomon \$350	Millie Solomon \$350

8. Rebekah Strong has been offered a position into the State Honours Ensemble Program SHEP performing in Rockhampton in March.

Rebekah Strong	
<i>Has the recipient applied for funds in the past?</i>	No
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Rebekah Strong \$350	Rebekah Strong \$350

9. Sarah Strong has been offered a position into the State Honours Ensemble Program SHEP performing in Rockhampton in March.

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Sarah Strong	
<i>Has the recipient applied for funds in the past?</i>	No
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Sarah Strong \$350	Sarah Strong \$350

10. Charlotte McDonald has been offered a position into the State Honours Ensemble Program SHEP performing in Rockhampton in March.

Charlotte McDonald	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Charlotte McDonald \$350	Charlotte McDonald \$350

11. Isabella McDonald has been offered a position into the State Honours Ensemble Program SHEP performing in Rockhampton in March.

Isabella McDonald	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Isabella McDonald \$350	Isabella McDonald \$350

12. Prisca Ballin has been offered a position into the State Honours Ensemble Program SHEP performing in Rockhampton in March.

Prisca Ballin	
<i>Has the recipient applied for funds in the past?</i>	Yes
<i>Has the recipient applied for funds within the 25/26 Financial Year?</i>	No
<i>Does the recipient have any outstanding acquittals?</i>	No

Grant Requested	Grant Recommended
Prisca Ballin \$350	Prisca Ballin \$350

**LONGREACH REGIONAL COUNCIL
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Implications

Total Budget for Community & Individual Donations 2025/26 is \$110,000

Total Budget 25/26	\$110,000
Less	
Approved Funding YTD – Individual Donations	\$10,000.00
Approved Funding YTD – Community Donations (Financial)	\$30,201.00
Approved Funding YTD – Community Donations (In – Kind)	\$3,360.00
CEO Approved In- Kind funding YTD	\$1000.00
TOTAL Budget Remaining	\$65,439.00
Less	
Budget required to meet Individual Donations for February 2026	\$4,200.00
Budget required to meet Community Donations (Financial) for October 2025	\$0.00
Budget required to meet Community Donations (In – Kind) for October 2025	\$0.00
Budget required to meet CEO Approved (In – Kind) for February 2026	\$500.00
TOTAL Budget required to meet applications for February applications	\$4700.00
TOTAL Budget Remaining for future applications	\$60,739.00

Environmental

NIL

Asset Management

NIL

Other Implications

NIL

Human Rights

Right:	Comments:
Nil	

Appendices

Nil

Recommendation:

That Council endorses the allocation of funds from the Community Donations Program, in accordance with the Community Donations Policy No. 11.6, as follows:

Organisation/ Individual	Event/Project Activity	Event Date	Grant Approved
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<i>Lily Worland</i>	<i>16 – 19 years North West Trials – Netball</i>	<i>06/03 – 07/03</i>	<i>\$350</i>
<i>Lara Jackson</i>	<i>16 – 19 years North West Trials – Netball</i>	<i>06/03 – 07/03</i>	<i>\$350</i>
<i>Jaylie Miller</i>	<i>16 – 19 years North West Trials – Netball</i>	<i>06/03 – 07/03</i>	<i>\$350</i>
<i>Mia Scott</i>	<i>13-15 years North West Trials – Netball</i>	<i>06/03 – 07/03</i>	<i>\$350</i>
<i>Mackenzie Simpson</i>	<i>13-19 years Swimming State Championships</i>	<i>22/03 – 24/03</i>	<i>\$350</i>
<i>Archie Neuendorf</i>	<i>10 – 12 years Swimming State Championships</i>	<i>25/03 – 27/03</i>	<i>\$350</i>
<i>Millie Solomon</i>	<i>10 – 12 years Swimming State Championships</i>	<i>25/03 – 27/03</i>	<i>\$350</i>
<i>Rebekah Strong</i>	<i>SHEP Ensembles Program</i>	<i>28/03 – 30/03</i>	<i>\$350</i>
<i>Sarah Strong</i>	<i>SHEP Ensembles Program</i>	<i>28/03 – 30/03</i>	<i>\$350</i>
<i>Charlotte McDonald</i>	<i>SHEP Ensembles Program</i>	<i>27/03 – 29/03</i>	<i>\$350</i>
<i>Isabella McDonald</i>	<i>SHEP Ensembles Program</i>	<i>27/03 – 29/03</i>	<i>\$350</i>
<i>Prisca Ballin</i>	<i>SHEP Ensembles Program</i>	<i>27/03 – 29/03</i>	<i>\$350</i>
		TOTAL	\$4,200.00

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

14.2 Sponsorship - Longreach Show Society

Consideration of sponsorship applications received in February in accordance with the Council's Sponsorship Policy No. 11.07.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Policy Considerations

11-07 Sponsorship Policy

Corporate Plan Alignment

Strategy
OUR COMMUNITY
1.1.4 Enhance the health, safety, and wellbeing of our communities
1.2.2 Support the delivery of arts and cultural activities, civic functions, and community events to celebrate identity, and to create a vibrant community

Consultation:

Internal	External
Longreach Regional Council assessment panel	Applicant

Previous Council Resolutions related to this Matter

Res-2025-03-66 Moved: Cr Tracy Hatch | Seconded: Cr Andrew Watts

That Council approves the allocation of funds from the 2024/2025 Sponsorship budget as contained in the following table, in accordance with the Sponsorship Policy No 11.07:

Organisation / Name	Event / Activity	Event Date	Grant Requested	Grant Approved
Longreach Show Society	Longreach Show	23/5 – 24/5/25	Financial \$7,441.30 In-Kind \$2,588.70	Financial \$7,441.30 In-Kind \$2,588.70
			TOTAL \$10,000.00	TOTAL \$10,000.00

CARRIED 7/0

Officer Report

Responsible Officer:

Liz Turner (Events and Marketing Coordinator),

Donna Tysoe (Business Support Officer - Communities)

**LONGREACH REGIONAL COUNCIL
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Discussion:

The Longreach Annual Show has long been a highlight of the local events calendar, and this year proudly celebrates its 131st anniversary. As one of the region’s most enduring community traditions, the Show brings together a vibrant mix of exhibitions, competitions, festivities, arts and culture, entertainment, and information for both the Longreach community and the broader Central West Region.

For generations, the Longreach Show has stood as a recognised and valued institution within our community. Despite operating on a modest budget, the Longreach Show Society continues to deliver an inclusive and diverse program that offers something for all age groups. Our aim is to host an enjoyable, accessible event that the whole community can attend, participate in, and celebrate.

Grant Requested	Grant Recommended
<i>Financial \$7,500.00</i>	<i>Financial \$7,500.00</i>
<i>In-Kind \$2,500.00</i>	<i>In-Kind \$2,500.00</i>
<i>Total \$10,000.00</i>	<i>Total \$10,000.00</i>

Implications

Budget

Total budget for Sponsorship for 2025/26 is \$82,000.00

Total Budget 25/26	\$82,000
Less	
Approved Funding YTD – Total Sponsorship	\$72,089.38
Approved Funding YTD – Sponsorship (Financial)	\$58,680.18
Approved Funding YTD – Sponsorship (In – Kind)	\$10,529.20
Approved Funding YTD – CEO Approved In - Kind	\$2880.00
TOTAL Budget Remaining	\$9,910.62
Less	
Budget required to meet Sponsorship for February 2026(Financial)	\$7,500.00
Budget required to meet Sponsorship for February 2026 (In-Kind)	\$2,500.00
Budget required to meet CEO Approved In - Kind for February 2026	\$0.00
TOTAL required budget to meet Sponsorship for (February) 2026	\$10,000.00
TOTAL Budget remaining for future applications	-\$89.38

Strategic Risk

This matter has been assessed against Council’s Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

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Strategic Risk:	Financial	Comments:
Likelihood:	Insignificant	Nil
Consequence:	Insignificant	
Rating:	Low 1	

Environmental

Nil

Asset Management

Nil

Other Implications

Nil

Human Rights

Right:	Comments:
Nil	Nil

Appendices

1. Sponsorship Assessment Form - Longreach Show - Redacted [14.2.1 - 3 pages]
2. Longreach Show Society - Sponsorship Application - Redacted [14.2.2 - 7 pages]

Recommendation:

That Council approves the allocation of funds from the 2025/2026 Sponsorship budget, as contained in the following table, in accordance with the Sponsorship Policy No 11.07:

Organisation / Name	Event / Activity	Event Date	Grant Approved
Longreach Show Society	Longreach Show	22/05 - 23/05/26	Financial \$7,500.00 In-Kind \$2,500.00
			TOTAL \$10,000.00

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SPONSORSHIP APPLICATION ASSESSMENT FORM

Panel Members:	[REDACTED]	
Date of Assessment:	5.3.26	
Applicant Name:	Longreach Show Society	
Project:	Longreach Show	
Amount requested:	Financial:	In-Kind:
\$10,000	\$7500	\$2500
Is the application funding any ineligible costs? If yes, the application is deemed ineligible and cannot progress to assessment.	<input type="checkbox"/> Government agencies or departments of local, state or federal government <input type="checkbox"/> Educational, Religious or Medical Organisations <input type="checkbox"/> Businesses <input type="checkbox"/> Applications whereby Council funds will be donated to another cause Applications which fund; <input type="checkbox"/> Wages or salaries for staff <input type="checkbox"/> Recurrent costs with day to day operations of a community group <input type="checkbox"/> Retrospective funding <input type="checkbox"/> Equipment or other expenditure that are personal or of personal gain <input type="checkbox"/> Part of or all of Council Rates <input type="checkbox"/> Items that would otherwise be funded by State or Government bodies	

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Assessment Guidelines

Yes = 1 point: The applicant has answered the relevant question to the full satisfaction of the panel.

Yes = 1/2 point: The applicant has answered the relevant question, however, only provided basic details or answered the question to the partial satisfaction of the panel.

No = 0 points: The applicant has not attempted to answer the question, provided the relevant information or not answered the question to the satisfaction of the panel.

Section 1: Eligibility	Yes	No
Is the applicant an entity operating within the Longreach Regional Council area,	1	
Is the applicant an entity that is able to demonstrate that economic and social benefits from the event will be directed to and benefit the Local Community in the Longreach Regional Council area.	1	
Have met acquittal conditions for previous council funding. (Tick yes if there hasn't been previous funding) and is the applicant eligible?	✓	
TOTAL	2	/2

Section 2: Assessment Criteria	Yes	No
Applicants must demonstrate strong community benefit or need and support for the project or activity. (eg will it contribute to: A) Economic Development B) Tourism C) Liveability (Insert supporting comments below).	1	
Comments:		
The applicant or proposed project or activity must be based within the Longreach Regional Council boundaries; or clearly demonstrate direct benefit to the Longreach Regional Council communities. (If not in LRC area insert benefits below).	1	
Comments:		
Applicants must be able to demonstrate financial viability and/or competence to achieve the stated goals of the project or activity and provide evidence with application.	1	
Is evidence provided?		
Comments:		
Applicants must not have any overdue debt with Council unless a payment arrangement is in place to reduce debt. Is this the case for the applicant?		1
TOTAL	4	/4

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Section 3 Supporting documentation	Yes	No
Evidence of the event or project (i.e quotes, facilities bookings, etc).*	1	
Relevant public liability insurance.	1	
A copy of the organisations most recent bank statement.	1	
A detailed budget of running expenses for the event.	1	
Total	4	4

Section 4 Assessment panel review recommendation	Yes	No
The application be approved	✓	
Total Score	10	10
Percentage of requested grant to be allocated	100	%
Justification (provide details supporting the recommendation).		

SUBMIT

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APPLICATION FORM

CONTACT INFORMATION

Community Group/Organisation Name Longreach Show Society

ABN (if applicable) [REDACTED]

Representatives Full Name [REDACTED]

Organisation's Postal Address [REDACTED]

Organisation's Suburb or Town Longreach

Organisation's Postal State Queensland (QLD)

Organisation's Postal Code 4730

Organisation's Postal Country Australia

Organisation's Contact Phone [REDACTED]

Organisation's Email [REDACTED]

EVENT ACTIVITY DETAILS

Project Name Longreach Annual Show

Project Date Friday, May 22, 2026

Brief Description of Project The Longreach Annual Show has been a highlight on the local calendar and are celebrating 131 years. The Show provides a mix of exhibition, competition, festivities, arts and culture, entertainment and information to the Longreach Community and the broader Central West Region. The Longreach Show has been an annual tradition for generations and is a recognised institution in our community. Longreach Show Society operates on a small budget whilst still offering the community an assortment of entertainment for all age groups. Our aim to host an enjoyable event that the whole community is able to attend and enjoy.

Description of what Council funds will be used for

Sponsorship Money will be used to pay for the equipment hire from Longreach Event Hire as well as part of the hire from Outback Sound.

Description of what Council funds will be used for

Sponsorship Money will be used to pay for the equipment hire from Longreach Event Hire as well as part of the hire from Outback Sound.

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DETAILED BUDGET BREAKDOWN

Instructions for use:

- List each source of income (e.g., sponsorship, ticket sales, cash contributions) and the corresponding amount in the "INCOME" columns.
- List each expense incurred for the project or event in the "EXPENSES" columns, with the amount.
- **Use the last column to tick or mark which expenses are being funded by Council.**
- Add any comments or further details in the space provided at the bottom.
- If you would like to include a detailed budget, please attach it below.

Income and Expenses

	Income Description	Income Amount (\$)	Expense Description	Expenses Amount (\$)	Tick what is being funded by Council
1	Sponsorship - based on 2025	30000	Entertainment	32000	
2	Gate Entry	30000	Event Hire	4500	✓
3	Bar Sales	18000	Operational Costs	30000	
4	Nominations	1000	Outback Sound	3000	✓
5			Fireworks	6500	
6					
7					
8					
9					
10					

Total Income \$79000

Total Expenses \$76000

Total Financial Amount Requested \$7500

Comments or other details

Operational Costs - insurance, wages, bar costs, accommodation, judges' meals, volunteer meals, printing and marketing, applications and subscriptions, prize money

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Attached detailed budget



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IN-KIND SUPPORT REQUEST

Instructions:

- List each type of in-kind support you are requesting (e.g., venue hire).
- Provide a brief description of the support as to how it will support your event/ initiative.
- Enter in a value from reviewing [Councils Fees & Charges](#), ensuring it doesn't exceed \$5,000.
- Indicate if the support is listed in Council's fees and charges schedule (Yes/No).
- Add any comments or further details as needed.

Note: In-kind support will only be considered for council services listed in the fees and charges schedule.

In-Kind Support Fees & Charges

	Estimated Value (\$)	Is this listed in Council's fees and charges schedule?	Comments/Details
1	2500	Yes	showground hire
2			
3			
4			
5			

In-Kind Support Requested \$2500

Total Grant Amount Requested \$10000

ELIGIBILITY ASSESSMENT

Is your project or activity based within the Longreach Regional Council Area or do you reside permanently within the boundaries of Longreach Regional Council.

Yes

Please explain how your project/activity demonstrates strong community or individual benefit, or need and support?

The Show is a once a year event providing a whole day of excitement and flair for the whole community. The Show brings presentations and entertainment to town that are often a rarity for many people. Its a unique event that boosts community connectedness and encourages participation in cultural and agricultural pursuits. The Show also brings a significant number of people to town who stay in motels, support local businesses and provide a notable economic boost to the region. No one in the community is excluded from the Show as the program, events and activities offer the chance for anyone and everyone to learn, have fun and showcase their skills in a vibrant, welcoming atmosphere.

Is this a 'one - off' event?

Yes

How many people do you estimate will attend the event?

2500

How do you intend to acknowledge Council's support (if approved) at the event or within the project or activity?

If approved, Council's support will be prominently acknowledged throughout the event and associated promotional activities. This will include displaying Council's logo on event programs, posters, social media promotions, and the Longreach Show Society website. Council will also be acknowledged in any media releases and radio advertising related to the event.

During the event, Council's contribution will be recognised through signage displayed at the venue and verbal acknowledgement during official announcements and presentations.

Have you sought funding through other avenues for your project/activity (grants, corporate sponsorship, fundraising)?

Yes

Please provide details

Yes, the Longreach Show Society actively seeks funding through a range of avenues to support the delivery of the event. This includes pursuing grants where eligible, securing corporate sponsorship from local and regional businesses, and undertaking fundraising activities throughout the year.

SUPPORTING DOCUMENTS

Evidence of the event or project (i.e quotes, etc)



Relevant public liability insurance



Evidence of alternative avenues for financial support have been investigated



Booking form/s completed (facility hire and equipment hire if using Council facilities)



A copy of the organisation's most recent bank statement



***if groups are unable to provide evidence of the event or project due to the dependency of funding or extenuating circumstances, please indicate on the application form. Council may still consider the application based on supplied information (i.e budget).*

DECLARATION

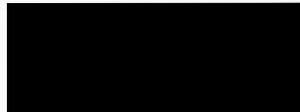
I certify that to the best of my knowledge, information detailed in this application (and relevant attachments) is true and correct.

Yes

I understand I may be asked to provide the Council with additional information on the funded project.

Yes

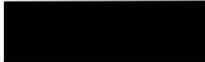
Signature



Date

Sunday, March 1, 2026

Full Name



Community Group/ Organisation

Longreach Show Society

Position in group or organisation

Secretary

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14.3 Information Report - Communities

This report provides an update on the range of activities that have occurred during the month for the Community Services Directorate.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Corporate Plan Alignment

Corporate Plan Strategy
OUR ECONOMY
2.2.2 Provide tourism development services to promote the region and grow the visitor economy

Officer Report

Responsible Officer:

Officers in the Communities Directorate

Purpose:

Officers are requested to provide an information update to Council monthly, outlining achievements, challenges, and statistical information for the various functional areas in Council.

Library Statistics

	Longreach		Ilfracombe		Isisford	
	February	YTD	February	YTD	February	YTD
Loans	372	841	1	14	0	0
New Members	30	43	0	0	0	0

Swimming Pool Statistics

	Longreach		Ilfracombe		Isisford		Yaraka	
	Feb	YTD	Feb	YTD	Feb	YTD	Feb	YTD
Adult	1349	1999	68	139	10	10	6	52
Child	3009	4140	66	96	21	21	6	29

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Childcare Services

Our collaboration with Longreach State High School to support students completing a childcare subject as part of their curriculum commenced on Tuesday, 24 February 2026. We were pleased to welcome Mrs Linda Ballin and five students to our service for their first visit.

The students spent time engaging with the 3–5 year-old age group, beginning with indoor play where the children from the Thomson Room confidently introduced themselves and invited the students to join their activities. This natural interaction set a positive tone for the afternoon and supported relationship-building from the outset.

The group then moved outdoors, where the children and students explored a range of sensory play experiences. As part of their learning requirements, the students observed the outdoor environment closely to help inform their planning for activities they hope to implement during their next visit.

This partnership provides valuable hands-on experience for the students while offering our children opportunities to build social confidence and engage with new people in a supported environment. We look forward to continuing this collaboration throughout the year.



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Facility Usage

The following community facilities were utilised in February.

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Longreach Civic Centre	Internal Council Meetings and Training, Community Expo 2026, RADF performance
Longreach Showgrounds	Group Fitness Sessions, Longreach Touch Football, Heart of Australia Bus, Longreach Junior and Senior Cricket, Longreach Junior Rugby, Stabling, Longreach Senior Rugby League
Ilfracombe Rec Centre	Darts, Community Forum, Pilates
Isisford Hall	Barcoo Chat & Craft Sessions
Yaraka Hall	Yaraka Gymkhana Meeting, Yaraka Sports Meeting
Disaster Coordination Centre	Internal Council Meetings and Training, RADF Meeting, Outback Futures Meet and Greet, CWEG AGM, Vetherd Living Works Applied Suicide Intervention Skills training, Lives Lived Well, GroWQ Roundtable

Water Tower Lights

The water tower lights were lit up in specific colours for the following occasions –

Feeding Tube Awareness Week	Purple
International Angelman Syndrome Day	Blue
Cholangiocarcinoma Foundation	Green
Rare Disease Day	Green

Funeral Services

Longreach Cemetery Funeral Figures – February	
Funeral Type	
Church & Graveside Funeral	
Civic Centre & Graveside Funeral	
Church Service Only	1
Graveside Funeral	
LRC Graveside Set Up Only	
Memorial Service	
Cremation	
Internment of Ashes – Private Family	
Plaques Arranged By LRC	1
Undertakers Services Only	

Communication Activity – Statistics for February 2026

Website:

- 17,241 sessions (16,718 in January 2026)

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- After the Home landing page, the most popular pages are:
 - Careers
 - News
 - Services & Facilities
- Most people have found the website through direct search.
- 73% of people use desktop as a device, followed by 27% mobile devices.
- See attachments for the data.

Facebook:

- 4,854 followers (4,794 in January), 66% of our followers are women.
- 18 posts in total February 2026
- Post topics – Careers, Events, Public Notices
- Post with the highest reach of 7,323 career post – works coordinator
- See attachments for the data. – follows, reach, visits

Community Events

Community Expo

February saw **Longreach Regional Council** proudly host its second Community Expo, delivering another successful event focused on strengthening local connections and showcasing the breadth of community involvement across the region.

The Expo brought together local community groups, clubs and sporting organisations in a welcoming and central space. The event provided residents with the opportunity to learn more about activities, services and programs available throughout the region. It also offered a valuable platform for new residents and those looking to reconnect with community life to explore ways to get involved.

This year's Expo featured almost 30 stalls, with close to 80 attendees participating throughout the evening. The venue maintained a strong and positive atmosphere, with consistent engagement, networking, and information sharing between community members and organisations.

Council thanks all community groups, volunteers and residents who attended and supported the event. The continued participation and collaboration of local organisations is vital to maintaining a strong, connected, and vibrant community.

We wish all community groups every success for the 2026 season and look forward to hosting the Community Expo again next year.



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Honky Tonk Queens

Our first RADF Council performance for 2026 kicked off in style with an outstanding celebration of country music's most iconic female artists with 120 people in attendance.

The performance had the crowd toetapping, clapping, singing along and dancing, creating a vibrant and engaging atmosphere throughout the venue.

Attendees were treated to timeless hits from country music legends including Loretta Lynn, Dolly Parton, Tammy Wynette, Patsy Cline, Emmylou Harris and Linda Ronstadt, alongside impressive original performances by Amber Joy Poulton. The program showcased both classic favourites and contemporary contributions, highlighting the enduring influence of these trailblazing artists.

The show appealed to a broad audience, with songs resonating across generations and fostering a strong sense of shared enjoyment. From beginning to end, the performance celebrated the legacy and impact of country music's leading ladies in a way that was both entertaining and memorable.



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Community Recovery and Resilience Officer Report

The Community Recovery and Resilience Officer (CRRO) met with the Ilfracombe Development and Progress Association (IDPA) and the Isisford Industry Recreation and Development Association (IIRDA) to discuss the role of the CRRO. The CRRO has invited these committees to gather local recovery and resilience initiatives from their respective communities for implementation within their communities. The meeting of the Yaraka Sports and Progress Association was postponed due to wet weather and will be rescheduled in March.

The CRRO was previously seconded to the role of Community Recovery Officer (CRO) for the seven Councils of RAPAD from the 19th of May to the 19th of November 2025. The final report for RAPAD and the Department of Families, Seniors, Disability Services and Child Safety has been submitted. A copy has been provided to the Barcoo Shire and Winton Shire Councils. A copy of this report is attached for the information of Longreach Regional Council.

Appendices

1. Final Report CRO [**14.3.1** - 23 pages]
2. February 2026 Tourism Overview - Council Report [**14.3.2** - 10 pages]

Recommendation:

That Council receives the Communities Information Report, as presented.

Final Report – Category C – Community Recovery and Resilience Officer

Organisation name: RAPAD Con_ RAPWQF1

Background

Community Recovery and Resilience Officers (CRROs) were appointed under the jointly funded Australian and Queensland Government (50:50) exceptional circumstances Category C funding package approved under the Disaster Recovery Funding Arrangements 2021 (DRFA). CRROs were to establish a local presence across affected communities to engage and identify the needs and aspirations of the communities, including facilitating community development opportunities, organising planning days and supporting and nurturing community recovery and resilience projects.

Disaster Recovery Objectives

The objectives of the CRRO program are to support community-led initiatives, facilitate linkages, collaboration and partnerships between and across groups; support and enable the development and achievement of the objectives in their medium- to longer-term recovery and resilience planning; and have a focus on building upon the local strengths and capabilities of the affected communities.

CRROs will engage and establish strong working relationships with key stakeholders involved in community recovery at the local and district levels. This includes working with these stakeholders to ensure they have an ability to effectively plan for the long-term sustainability of their communities and are best placed to build capacity in preparedness for and resilience to future disasters.

Recovery outcomes of the CRRO program are evaluated against:

- The needs of vulnerable groups being addressed in disaster recovery.
- The community being aware of the disaster recovery processes.
- The community able to express its changing disaster recovery needs.
- The community having an improved capacity and capability to respond to future disasters.

Local recovery and resilience objectives

- Assist the RAPAD Council's to develop, review and implement effective recovery and resilience plans for medium and long term.
- Establish positive ongoing working relationships with local, district and state management stakeholders.
- Undertake widespread community engagement activities to promote and explain the recovery process and to identify the needs and aspirations of the diverse groups within the region.
- Engage with other RAPAD Recovery Officers and other key recovery agencies involved in at the local level to establish effective work relationships and links to other Community Recovery Initiatives to ensure activities meet the needs of the community and reduce duplication of services.
- Work collaboratively with other LGA's on ideas/projects for recovery and promote and share ideas.
- Investigate and arrange training and education programs that facilitate the outcomes that link the Community Recovery Program, including but not limited to Mental Health First Aid, Continuity Planning, Recovery and Resilience Workshops, Risk Management Workshops.
- Support and enable disaster resilience capacity and skills development of individuals, community groups and businesses within effected areas.
- Support and raise awareness of funding opportunities for locals and local service providers that become available, including how to access and submit applications.
- Other such relevant duties as required from time to time, which would generally fall within the scope of this position as directed by your accountable supervisor.
- Carry out all duties in line with the Council's Workplace Health and Safety policies and procedures and adhere to any legislative obligations.

Key achievements

- A Community Recovery Officer was appointed for six months to establish a local presence to the seven Councils of RAPAD. This role commenced on the 19th of May 2025 and concluded on the 19th of November 2025. Most activities were undertaken by the Community Recovery Officer throughout the Barcoo Shire and in the southern and western areas of the Longreach LGA as this is where the major flood damage occurred during the March / April 2025 flood event.
- 24 community capacity building events and activities undertaken. These included arranging temporary accommodation for residents in Barcoo Shire whose housing was no longer suitable for occupancy due to flooding.
- 335 incidents / referrals provided. Most of these referrals related to advice in line with the eligible activities under the Community Relief Fund Guidelines. Advice was also provided to the community in relation to other funding opportunities.
- Regular updates were provided to Barcoo, Boulia, Diamantina and Winton Shire Councils in relation to the Community Relief Fund Guidelines and other funding opportunities. The Community Recovery Officer requested these Councils to forward this information to their respective communities.
- Resupply to flood isolated properties brochures and an accompanying letter were posted to 168 grazing families within the Longreach LGA.
- 42 claims totalling \$548,000 submitted to Barcoo Shire Council under the Community Relief Fund Guidelines.
- 43 claims totalling \$510,000 submitted to Longreach Regional Council under the Community Relief Fund Guidelines.
- 2 claims totalling \$90,000 submitted to Winton Shire Council under the Community Relief Fund Guidelines.
- 2 QCWA Public Rural Crisis Fund grants submitted by the Community Recovery Officer on behalf of graziers.
- Spoke to the principals of Jundah, Stonehenge and Windorah State Schools and met with the Mental Health Unit of Central West Hospital and Health Service (CWHHS) and requested the delivery of Birdie's Tree books to students at these three schools.

Summary of activities (repeat this table for each project/activity completed)	
Activity	Assist the RAPAD Council's to develop, review and implement effective recovery and resilience plans for medium and long term.
Stakeholders	The communities of the Barcoo, Longreach and Winton LGA's.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.
Achievements	Local Recovery Plans were developed for the Barcoo, Longreach and Winton LGA's in consultation with QRA. These Plans were adopted by the respective Councils.
Opportunities identified	The promotion of various funding opportunities to each community. The provision of temporary housing (caravans) to residents in Jundah and to a grazing family at 'Jedburgh' Jundah as their housing was unfit for habitation due to severe flooding.
Risks and challenges	Due to the large geographical area of the Barcoo and Longreach LGA's, it was not possible to personally visit every grazier who was adversely affected by the flooding of the Barcoo and Thomson Rivers and their associated tributaries and Cooper Creek.

Activity status	This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.
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Activity	Establish positive ongoing working relationships with local, district and state management stakeholders.
Stakeholders	The communities of the Barcoo, Boulia, Diamantina, Longreach and Winton LGA's, Barcoo Shire Council, Boulia Shire Council, Diamantina Shire Council, Longreach Regional Council, Winton Shire Council, Department of Families, Department of Housing, Queensland Reconstruction Authority, RAPAD, Department of Primary Industries, Queensland Health, Queensland Police Service, Outback Futures, Primary Health Network, Agforce, Education Queensland, Blaze Aid.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.

<p>Achievements</p>	<p>Met with many graziers in the Barcoo and Longreach LGA's to promote the Community Relief Fund, QRIDA Exceptional Disaster Assistance Recovery Grants, the Exclusion Fence Restitution Program and the QCWA grants.</p> <p>Assisted many graziers in the Barcoo and Longreach LGA with Community Relief Fund applications.</p> <p>Completed applications on behalf of graziers under the QCWA Public Rural Crisis Fund grants (Public Rural Crisis Fund and Natural Disaster).</p> <p>Met with the Mental Health Unit of Central West Hospital and Health Service (CWHHS) and requested the delivery of Birdie's Tree books to students at Jundah, Stonehenge and Windorah State Schools.</p> <p>Assisted Outback Futures with arrangements for Helping our kids through disasters workshops at Blackall, Winton, Stonehenge and Longreach.</p> <p>Provided local maps and local information to Blaze Aid to assist them in their planning activities.</p> <p>Visited the Barcaldine, Blackall-Tambo, Boulia and Diamantina LGA's to offer community recovery services to those LGA's. These Councils advised that this was not required as the flooding experienced and subsequent recovery was within the capacity of their respective LDMG's and local services.</p> <p>Continued to provide information and regular updates to the Barcoo, Boulia, Diamantina and Winton Shire Councils in relation to the Community Relief Fund Guidelines including the eligible activities and the date of completion of those activities and details of the three-month extension to those activities.</p>
<p>Opportunities identified</p>	<p>The promotion of various funding opportunities to each community.</p> <p>The completion of Community Relief Fund applications and QCWA Public Rural Crisis Fund grants on behalf of graziers.</p>

Risks and challenges	Due to the large geographical area of the Barcoo and Longreach LGA's, it was not possible to personally visit every grazier who was adversely affected by the flooding of the Barcoo and Thomson Rivers and their associated tributaries and Cooper Creek.
Activity status	This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.

Activity	Undertake widespread community engagement activities to promote and explain the recovery process and to identify the needs and aspirations of the diverse groups within the region.
Stakeholders	The communities of the Barcoo, Longreach and Winton LGA's.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.
Achievements	<p>Personal meetings and conversations with many graziers within the Barcoo and Longreach LGA's.</p> <p>Attended meetings with residents in the communities of Jundah, Stonehenge and Windorah after the flood event to find out what worked well and what could be improved in the Barcoo LDMG response to the event. Identified areas of recovery which assisted in developing the Barcoo Local Recovery Plan. These meetings were arranged by Barcoo Shire Council and chaired by the Mayor of Barcoo Shire Council.</p> <p>Attended end of year events at Stonehenge, Yaraka and at two rural properties in the Longreach LGA to continue and further strengthen relationships established by the Community Recovery Officer within these communities.</p> <p>Inquiries made with the Department of Families on behalf of community members for Emergency Hardship Assistance.</p>
Opportunities identified	Personal meetings and conversations with many graziers within the Barcoo and Longreach LGA's.

Risks and challenges	Due to the large geographical area of the Barcoo and Longreach LGA's, it was not possible to personally visit every grazier who was adversely affected by the flooding of the Barcoo and Thomson Rivers and their associated tributaries and Cooper Creek.
Activity status	This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.



communityrecovery

Activity	Work collaboratively with other LGA's on ideas/projects for recovery and promote and share ideas.
Stakeholders	The communities of the Barcoo, Longreach and Winton LGA's. The Community Recovery Officer also visited the Barcaldine, Blackall-Tambo, Boulia and Diamantina LGA's to offer community recovery services to those LGA's. These Councils advised this was not required as the flooding experienced and subsequent recovery was within the capacity of their respective LDMG's and local services.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.
Achievements	Temporary accommodation arranged for affected residents within the Barcoo Shire.
Opportunities identified	Personal meetings and conversations with many graziers within the Barcoo and Longreach LGA's. Personal meetings with residents who required temporary accommodation and arrangements made with the Barcoo Shire Council and the Department of Housing to provide caravans for these residents.

Risks and challenges	<p>A misunderstanding occurred with Barcoo Shire Council and the Department of Housing as the initial Barcoo recovery meetings (by Teams and in person at Jundah) were not attended by the Department of Housing. As a result, there were no arrangements in place for residents whose houses were unfit for occupancy to access temporary accommodation. These three affected residents in Jundah and at 'Jedburgh' Jundah made their own arrangements. Some of these arrangements were not ideal. Once the Barcoo Shire Council contacted the Department of Housing, temporary accommodation in the form of caravans was arranged immediately and the caravans were towed on site within a couple of days of the request.</p>
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Activity status	This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.
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Activity	Support and enable disaster resilience capacity and skills development of individuals, community groups and businesses within effected areas.
Stakeholders	The communities of the Barcoo, Longreach and Winton LGA's.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.
Achievements	Resupply to flood isolated properties brochures and an accompanying letter were posted to 168 grazing families within the Longreach LGA. Forwarded wording to graziers within the Longreach LGA and the other RAPAD Councils for distribution when invoices were submitted to the respective Councils under the Community Relief Fund Guidelines. Attended the Yaraka Gymkhana and the Stonehenge Bushman's Carnival and Rodeo to speak to graziers about funding opportunities and contact details of the various funding streams.
Opportunities identified	Many personal meetings and conversations with graziers within the Barcoo and Longreach LGA's.
Risks and challenges	Reviewed each invoice submitted to the Longreach Regional Council and several submitted to Barcoo Shire Council under the Community Relief Fund Guidelines and identified incorrect information. Invoices returned to claimants for rectification and resubmission. Many claimants did not submit sufficient photographs or diary entries with their initial submissions under the Community Relief Fund Guidelines. Claimants contacted and requested to forward sufficient evidence to support their claims.

Activity status	This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.
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Activity	Support and raise awareness of funding opportunities for locals and local service providers that become available, including how to access and submit applications.
Stakeholders	The communities of the Barcoo, Longreach and Winton LGA's.
Communities involved	Jundah, Stonehenge, Windorah, Ilfracombe, Isisford, Longreach, Yaraka and Winton.
Achievements	<ul style="list-style-type: none"> • 24 community capacity building events and activities undertaken • 335 incidents / referrals provided • Resupply to flood isolated properties brochures and an accompanying letter were posted to 168 grazing families within the Longreach LGA • 42 claims totalling \$548,000 submitted to Barcoo Shire Council under the Community Relief Fund Guidelines • 43 claims totalling \$510,000 submitted to Longreach Regional Council under the Community Relief Fund Guidelines • 2 claims totalling \$90,000 submitted to Winton Shire Council under the Community Relief Fund Guidelines • 2 QCWA Public Rural Crisis Fund grants submitted on behalf of graziers
Opportunities identified	Many personal meetings and conversations with graziers within the Barcoo and Longreach LGA's.

Risks and challenges	<p>Due to the large geographical area of the Barcoo and Longreach LGA's, it was not possible to personally visit every grazier who was adversely affected by the flooding of the Barcoo and Thomson Rivers and their associated tributaries and Cooper Creek.</p> <p>Reviewed each invoice submitted to the Longreach Regional Council and several submitted to Barcoo Shire Council under the Community Relief Fund Guidelines and identified incorrect information. Invoices returned to claimants for rectification and resubmission.</p>
Activity status	<p>This was short term recovery funding provided to RAPAD in response to the Western Queensland Surface Trough and Associated Rainfall and Flooding 21 March to 19 May 2025.</p>

Summary of CRRO program	
Lessons learnt	Barcoo Shire Council needed to reach out sooner to the Department of Housing when the Department failed to attend initial Barcoo recovery meetings. Several residents were residing in their own temporary accommodation which was not suitable long term.

Recommendations	<p>The commencement date for the Community Relief Fund Guidelines should have been 21 March 2025. The name of this event is the Western Queensland Surface Trough and Associated Rainfall and Flooding commencing 21 March 2025. Therefore, the commencement date for eligible activities should align with this event.</p>
-----------------	---



communityrecovery

Feedback for the Department on the delivery or administration of the program.

Approved by Authorised Delegate



The Community Recovery Officer was not contacted by the Department of Families during the six-month secondment to this position, but he met with Natasha McCarty, who visited Longreach on two occasions in her role as Principal Community Recovery Officer for the Longreach Disaster District. Natasha provided advice and guidance to the Community Recovery Officer during these visits, through emails and phone calls. This contact was appreciated by the Community Recovery Officer.

The commencement date for the Community Relief Fund Guidelines was 2 April 2025. Many graziers engaged helicopter companies to conduct aerial surveillance of their livestock as soon as the rain ceased with many of these flights occurring in the last week of March which was prior to this date. These flights which were undertaken prior to 2 April 2025 are ineligible to be claimed under the Community Relief Fund Guidelines. Graziers are ineligible to claim for aerial surveillance of their livestock from any other funding source.

The Community Recovery Officer submitted a detailed email to the Queensland Reconstruction Authority requesting a change in the program approval date. This email was then forwarded to NEMA for consideration. NEMA advised the commencement date for the Community Relief Fund Guidelines would not be brought forward.

Sign:

A handwritten signature in black ink, appearing to read "E. M. Munro". The signature is written in a cursive, flowing style.

Date: 11.02.2026

Graziers with barbed wire fencing only commented about the inequity of government funding being provided to graziers who have exclusion fencing under the Exclusion Fence Restitution Program.

Urgent repairs / replacement of the wild dog barrier fence within the Barcoo Shire were required as a large part of this fence was damaged and destroyed by the flooding. A large number of wild dogs were observed in that area following this damage. Graziers felt that government processes were too slow to procure fencing contractors especially when a fencing contractor was employed by graziers in the immediate area.

Graziers from the Barcoo and Longreach LGA's provided positive comments to Councillors of the Barcoo Shire Council and the Longreach Regional Council about their interactions with and assistance provided by the Community Recovery Officer.

FEBRUARY 2026



Tourism Update

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

VISITORS THROUGH THE CENTRE

Month	VIC 2023	VIC 2024	VIC 2025	VIC 2026	UP/DOWN
January	236	151	113	60	↓
February	181	169	137	183	↑
March	596	401	392		
April	1217	1226	777		
May	2605	2965	2140		
June	3847	4267	2979		
July	5404	5851	4038		
August	3492	4249	3604		
September	2499	2360	1448		
October	1112	884	1034		
November	341	292	311		
December	152	80	199		

Year to Date	21,682	22,895	17,165	243	
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LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

VISITOR ENQUIRIES 2026

	JAN	FEB	YTD	2025
Phone Calls	113	133	246	2460
Emails	43	55	98	653
Info Packs	30	26	56	321
Counter Bookings	2	0	2	1791
Phone Bookings	14	18	32	350

POWERHOUSE & HISTORICAL MUSEUM

	JAN	FEB	YTD	2025
VISITORS	0	10	10	2892

In late February, Outback Aussie Tours welcomed nine visitors who participated in a guided exploration of the Powerhouse and Historical Museum, enjoying morning tea as part of their experience.

Kathy, a member of our team, guided the group by presenting informative narratives regarding the Powerstation and the history of life on the land. The final tour for the off-peak season with Outback Aussie Tours is currently scheduled to take place in March.

LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA

ILFRACOMBE POST OFFICE, LIBRARY & COUNCIL HUB

	February 2026 LOCALS	February 2026 NON LOCAL	2026 YTD	2025 YTD
VISITORS	392	3	700	3055

CAMPING INCOME 2026

	January 2026	February 2026	2026 YTD	2025 YTD
Apex Park	\$386.00	\$64	\$460.00	\$57,553
Isisford	\$0	\$0	\$0	\$20,825
Yaraka	\$0	\$0	\$0	\$4,510

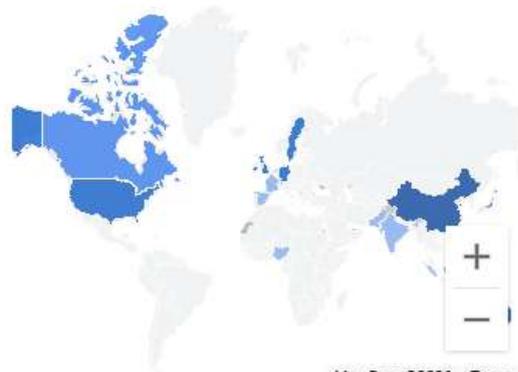
MARKETING AND MEDIA

WEBSITE

Key Insights:

- 1.3K Active Users with 940 new visitors, showing strong discovery of the website.
- Majority of users are from Australia (954), but international interest is noted (USA, China, Singapore, United Kingdom, Sweden& Germany).
- Visitors are most interested in tourist info, experiences & accommodation options with Caravans and camping being more popular than motels and Airbnb's.

Active users by Country



COUNTRY	ACTIVE USERS
Australia	954
China	269
United States	137
Singapore	102
Germany	13
Sweden	10
United Kingdom	8

Map Data ©2026 Terms

Views by Page title and screen class

PAGE TITLE AND SCREEN ...	VIEWS
Longreach Region Tourist Inf...	1.1k
Experiences – Longreach Re...	675
Where to Stay – Longreach ...	218
Caravan Parks and Camping ...	185
Longreach – Longreach Regi...	144
Self Contained Accommodat...	138
Motels – Longreach Region ...	116

Active users

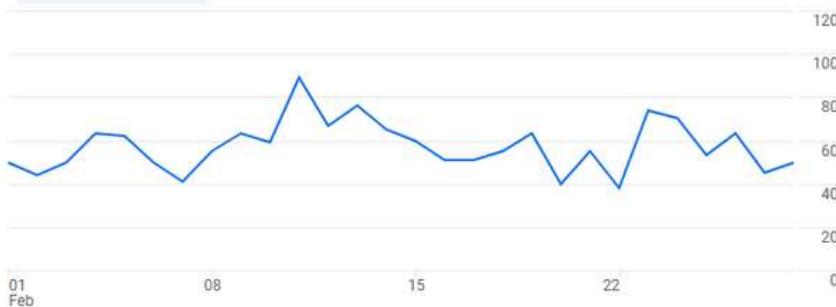
1.5k

New users

1.5k

Average engagement time per active us

1m 00s



Experience Longreach Region
Marketing Report
February 2026



By the Numbers



Followers
8,052
+57



Views
74.0K
+37.9%



Content Interactions
1.1K
+42.8%



Followers
3,023
+31



Views
5.7K
-15%

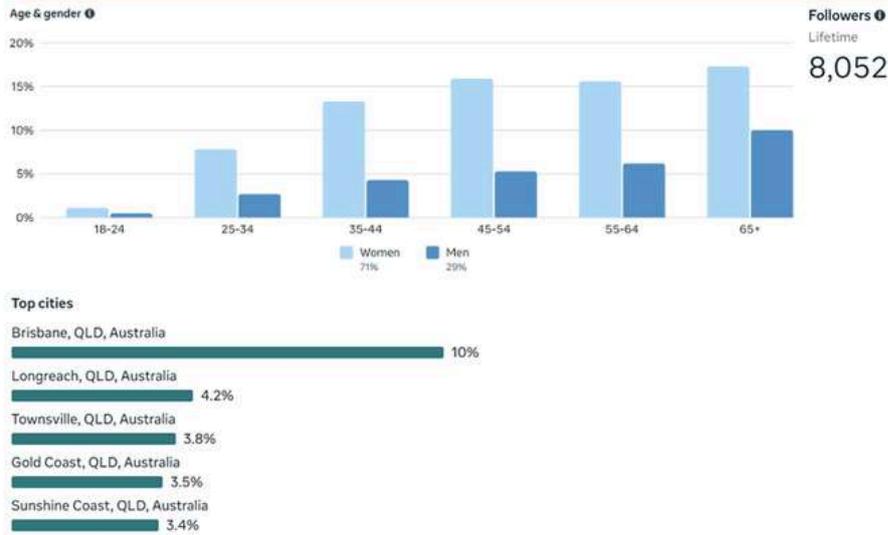


Content Interactions
269
-16.2

Compared to the previous period.
Views: Number of times content was displayed.
Content Interactions: Number of likes/reactions, comments, shares, saves.

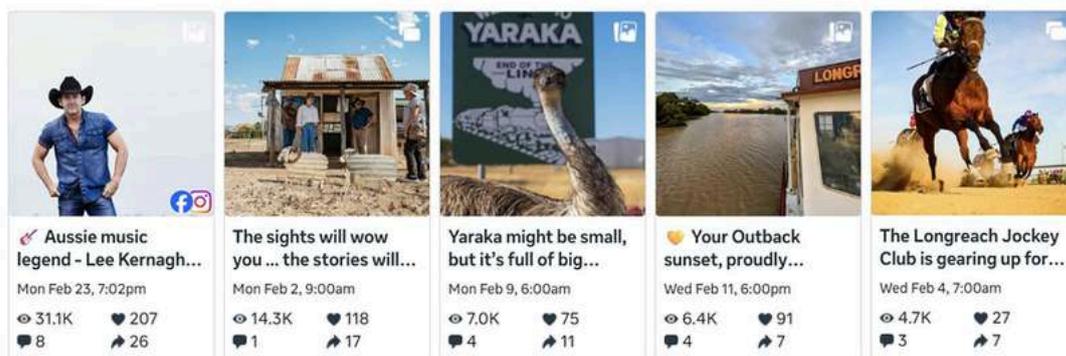
FEBRUARY 2026

Facebook Audience



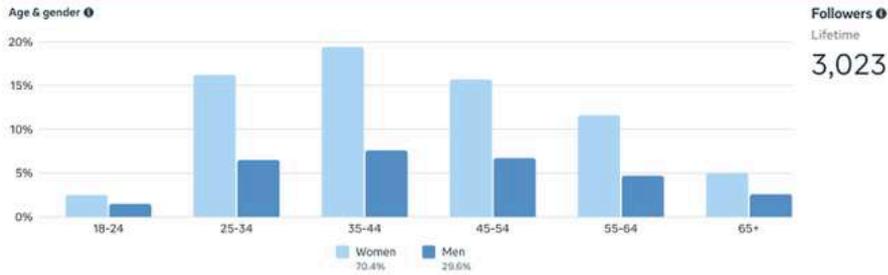
FEBRUARY 2026

Facebook Top Posts – February

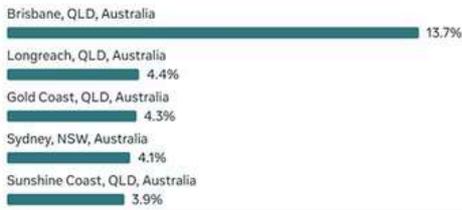


FEBRUARY 2026

Instagram Audience

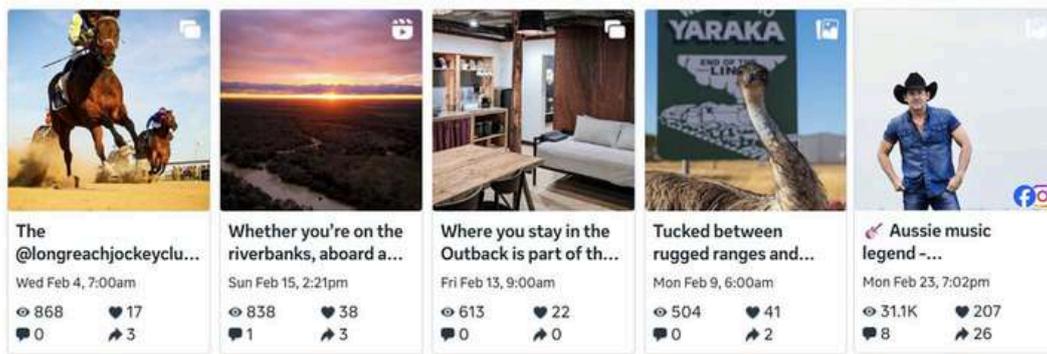


Top cities



FEBRUARY 2026

Instagram Top Posts – February



FEBRUARY 2026

WHAT'S ON— March 2026



Discover the best community events this month!

<p>04 Mar 2026, 12:00 pm – 1:00 pm Online Zoom Build your First Website- FREE Build Your First Website is a practical workshop designed to help participants create a simple, effective online presence with confidence. The session covers what a website actually needs, choosing the right platform, structuring content, and keeping information up to date. Participants will leave with a clear plan, and in many cases a live one-page website, tailored to their business, creative practice, or community group.</p>		<p>Mar 2026, 12:00 pm – 1:00 pm Online Zoom Photo Editing Essentials- FREE Learn how to edit your photos with confidence using today's best free and paid photo editing tools. This practical session explores the latest updates, features, and easy workflows across popular platforms, so you can improve images for social media, websites, marketing, and print. We'll walk through current photo editing programs that are accessible for beginners through to advanced users, including browser based and mobile options. You'll see real examples, step by step demonstrations, and simple editing techniques you can apply straight away. Perfect for small business owners, creatives, community groups, marketers, and anyone who wants to improve the quality of their images without needing high end software. You'll learn: • Which free and paid editing tools are worth using • Key features and latest updates across major platforms</p>	
<p>Child Health Clinics Longreach Clinical Rooms Wednesdays 4, 11, 18, 25 Speak to our nurses about</p> <ul style="list-style-type: none"> • Health checks • Feeding support • Hearing and vision • Immunisations • Parenting programs • Puberty information • Bed wetting and incontinence <p>Please call 4652 7955 to book an appointment.</p>		<p>Learn Why It's #OKAY2SAYNO Qantas Founders Museum 11 March – 8-10.30am What to expect:</p> <ul style="list-style-type: none"> • Keynote presentation with Shanna Whan AM • Discover Carer Gateway supports and services • Engaging Q&A session • Free breakfast and connection with other carers <p>Who should attend? Carers, family members, friends, and anyone supporting a loved one.</p>	
<p>International Women's Day Picnic Lioness Park 8th March 2026 9:00am</p> <p>BRING:</p> <ul style="list-style-type: none"> - Plate to share - Your kids - A mum or mum to be friend - Picnic rug or chairs <p>A relaxed family-friendly morning to connect, laugh, support each other and celebrate womanhood in all its messy, beautiful glory!</p>		<p>Ilfracombe extreme around world trivia 14 March – Door open 6pm Trivia Starts 6.30pm Teams of 4-8 People \$40.00 PP with dinner included Courtesy Bus + Prizes for best dressed team and table Card only Bar + Bring cash for Games NRL Game and Accommodation Package Raffle Drawn!!</p>	
<p>Beach Race Day Longreach Racecourse March 21 More details to be confirmed 2026 membership is now open! - \$55 single adult -18+ https://tickets.lwannaticket.com.au/event/2026-annual-membership-oe9u86</p> <ul style="list-style-type: none"> • Entry to all nine race meetings, including the Homestead Agribusiness Longreach Cup • Access to the Members Draw and exclusive member incentives • A free hat and stubby cooler with every membership 		<p>Pre-Loved Clothing Market Welshot Hotel 29 March 8.30am-11.30am</p> <p>Grab a Bargain - Don't forget to bring some cash Grab a Coffee + Coffie (croissant x Waffles) Stay for the Music - wonderful talent of Trent Bell</p>	

Register here: <https://www.trybooking.com/events/landing/1500185>

Submit an Event:

Longreach Region Explore Centre (Visitor Information)

Email: experience@longreach.qld.gov.au

Send event details, poster/imagery and links to the above email by the 15th of the prior month or asap.

WHAT'S ON-
March 2026



Discover the best community events!

WEEKLY WHATS ON - LONGREACH REGION

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
<p>LONGREACH</p> <p>9AM-11AM Tee & Tots Longreach Baptist Church</p>	<p>LONGREACH</p> <p>9.30AM Feral Mums Club Longreach Baptist Church</p> <p>6.00PM Outback Run Club School Night Scram 6pm from the Longreach Tavern 30min Walk/ Jog/Run</p>	<p>LONGREACH</p>	<p>LONGREACH</p> <p>9.30AM Feral Mums Club Longreach Baptist Church</p> <p>7.00PM Trivia Longreach Tavern</p>	<p>LONGREACH</p> <p>4.00- 6.00PM Jag of the Joker Longreach Tavern</p> <p>6.30- 7.00PM Multipurpose Raffle Longreach RSL</p> <p>5.15PM- 7.15PM Jag of The Joker Longreach Bowls Club</p>	<p>LONGREACH</p> <p>7.00AM ParkRun Old Thompson River Road walk/ Jog/Run</p> <p>12.00PM- 1.00PM Goose Club Raffle Longreach RSL</p>	<p>LONGREACH</p> <p>6.30AM Outback Run Club Sunday Long Run 6.30am from the Vault 60min Walk/ Jog/Run return to Vault for a Coffee</p>
	<p>ISISFORD</p> <p>6.00PM BINGO Whitmans Cafe</p>	<p>ILFRACOMBE</p> <p>5.30PM DARTS Wellshot Hotel</p>	<p>ISISFORD</p> <p>10.00AM CRAFT GROUP Community Hall</p>	<p>ILFRACOMBE</p> <p>5.30PM- 7.30PM Queen of Hearts Wellshot Hotel</p>		<p>ILFRACOMBE</p> <p>5.00PM- 7.00PM Super 7s Sunday Wellshot Hotel</p>

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CONNECTIVITY AND YOU

Looking to build practical knowledge around internet and phone connectivity in your home? Experiencing connectivity issues? How to choose the right provider for you and enhance signal strength throughout your home.

Join **Liam Boundy** from Regional Tech Hub. Liam will guide you through the essentials.

23 MAR Longreach Library 5:30 - 6:30 PM

24 MAR Ilfracombe Library 10:00 - 11:00 AM

24 MAR Ilfracombe Library 5:30 - 6:30 PM

25 MAR Longreach Library 10:00 - 11:00 AM



Light refreshments provided



Easter in Edkins
Saturday 28th March

Happy Easter
Edkins Park
8.30am



Rides Food Stalls Market Stalls
Face Painting Activities

Best Decorated Easter Competition

Easter Bonnet Push Bike Easter Basket

Age Groups 1 - 5yrs 6 - 10yrs 11 - 15yrs

and of course a visit from the Easter Bunny



14.4 Project Management Update

Receive the project management update for the month of February 2026.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Relevant Excerpts from Legislation

Nil

Policy Considerations

Nil

Corporate Plan Alignment

Strategy

OUR COMMUNITY

1.1.1 Maintain and enhance public open spaces, parks, gardens, and pathways for community enjoyment, to create a cooling environment, and to improve accessibility

1.1.2 Maintain and enhance community facilities and services to meet the needs and interests of residents

Consultation:

Internal	External
ELT, Managers and impacted staff occurs weekly.	Meeting with Games On! Funding body and TMR regarding Pontoon and Longreach Showgrounds Dressing Room Upgrade.

Previous Council Resolutions related to this Matter

Nil

Officer Report

Responsible Officer:

Joel Perry (Project Manager)

Purpose:

This report provides an update on the community projects around the region. Main updates are as follows:

- Final planning and design in progress for the Longreach Community and Skate Park Project. Public update provided in IILY with the Pump Track the next onsite work to

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

occur in April. Proudly funded by the Australian Government through the Growing Regions Program.

- Tender released for design and installation of multiple solar systems around the region for Council assets. Part of Project Sunpower.
- Grant application submitted into Active Transport Program for various new footpath around Longreach.

Attached are dashboards for projects.

Implications

Budget

		Comments:
Revenue:		
Expenditure:		
Net Result:		See attachments

Strategic Risk

This matter has been assessed against Council's Strategic Risk Register to determine the likelihood and consequence of any strategic risk to Council arising from this recommendation.

Strategic Risk:	Service Delivery	Comments:
Likelihood:	Likely	Construction work will see temporary closure of various facilities. Communication and alternatives provided to public prior to work commencing.
Consequence:	Insignificant	
Rating:	M6	

Environmental

Nil

Asset Management

Changes to existing assets and creation of new will occur. All impacted assets are displayed in the attached Project Dashboard.

Other Implications

Nil

Human Rights

Right:	Comments:
Nil	

Appendices

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

1. Projects Dashboard [**14.4.1** - 1 page]
2. Major Projects Dashboard [**14.4.2** - 3 pages]

Recommendation:

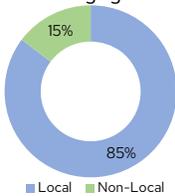
That Council receives the Project Management Update Report, as presented.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

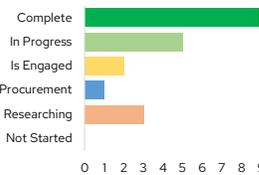


Project	Progress	Funding	Status	
MU042	Close in Wellshot Centre Verandah	Contractor engaged. Work to commence early-mid 2026.	Longreach Regional Council	Is Engaged
HC029	Isisford community hall upgrade (drainage)	Work completed.	Longreach Regional Council	Complete
DM016	Isisford SES Training Room	Construction commenced with ongoing delays to progress. Request made for an extension to completion date to funding body. Extension approved to 30 June 2026.	SES Support Grant	In Progress
PK070	Barbecue replacement at Yaraka	Work completed.	Longreach Regional Council	Complete
SP022	Yaraka Pool - Replace fence	Contractor engaged. Work to commence early-mid 2026.	Longreach Regional Council	Is Engaged
LB007	Longreach Disaster Centre Construction	Work completed.	Longreach Regional Council	Complete
LB008	Replacement interactive table for Longreach Library	Work completed.	Longreach Regional Council	Complete
LH013	Teal St housing for six houses over 4 lots	Work completed.	Housing Investment Fund	Complete
CM011	Cemetery - Additional row	Work completed.	Longreach Regional Council	Complete
CM012	Cemetery - Repair plinths	Work completed.	Longreach Regional Council	Complete
CC021	Childcare - Internal fence around playground	Work completed.	Longreach Regional Council	Complete
CC022	Childcare concrete track	Work completed.	Longreach Regional Council	Complete
MU041	Qantas Park - Extension on VIC building for storage	Work completed.	Longreach Regional Council	Complete
SF024	Showgrounds accessibility items	Footpath, carpark, lighting completed. Patching crew to finish connection from road to concrete carpark. Date TBC.	Longreach Regional Council	In Progress
PK067	Longreach Recreational Precinct Project	- Playground design finalised by Kompan Australia. - Construction work awarded to Scott Brothers Construction. Building Approvals completed. Onsite work to commenc mid 2026. - Pump track awarded to Trailworx Australia. Onsite starting in April. - Parking area onsite work completed. Line marking in Mar/Apr.	Growing Regions Program (Round 2)	In Progress
CC019	Longreach Childcare - Accessibility & Inclusion Stage 2	- Mothers Room - Contractor engaged. Dates TBC - Doors replacement - Contractor engaged. Dates mid-late March. - PA system upgrade - Work completed. - Concrete accessibility improvements - Work completed. - Extra outdoor shade - Contractor engaged. Dates TBC.	Community Childcare Fund (Round 4)	In Progress
AC001	Animal Management Facility	Contractor engaged and final design now underway. Onsite work to commence early/mid 2026.	Works For Queensland Program	Is Engaged
SL006	Solar Power Projects (Project Sunpower)	Tender released and open.	Longreach Regional Council	Procurement
PK071	Walking Networks	Concept design now being finalised with funding body.	Longreach Regional Council	Researching
SF023	Thomson River Pontoon	Design and scope being finalised.	Longreach Regional Council & Games On! Program	Researching
SF022	Showground dressing room upgrade	Design and scope being finalised.	Longreach Regional Council & Games On! Program	Researching

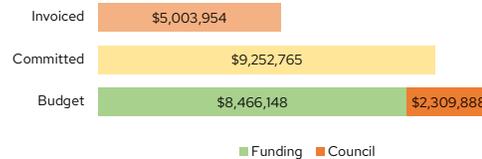
Local Engagement



Project Status



Budget vs Actual Expenditure



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



Project: Longreach Recreational Precinct Facility Development		Status	In Progress	6/3/26
Purpose:	The Longreach Recreational Precinct Upgrade is initiated to address critical gaps in the town's community infrastructure by creating an inclusive, multi-use outdoor space. The project aims to enhance quality of life for residents and visitors of all ages and abilities. The upgrades are aligned with council's strategic goals to improve liveability, promote health and support community cohesion.	Recent Deliverables		Milestones, Tasks, Outcomes to deliver next period
Project Team:	Executive Sponsor: Tanya Johnson & David Wilson Project Manager: Joel Perry	Building Approvals completed.		Ordering of materials to continue.
Funding Source:	90% of budget is committed by the Growing Regions Program and 10% by Longreach Regional Council.	Community upload via ILY.		Final planning and design work for the pump track to occur. In preparation for onsite work commencing in April.
Stakeholders:	Longreach residents and ratepayers and Longreach Regional Council.			

<p style="text-align: center;">Budget</p> <p style="font-size: small;">Spend to Date Committed Costs Budget</p> <p style="font-size: x-small;">\$0 \$500,000 \$1,000,000 \$1,500,000 \$2,000,000 \$2,500,000 \$3,000,000</p> <p style="font-size: x-small;">■ Expenditure ■ Growing Regions Program ■ Council Funding</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="background-color: #f5f5f5;">Risks</th> <th style="background-color: #f5f5f5;">Previous status</th> <th style="background-color: #f5f5f5;">Current status</th> <th style="background-color: #f5f5f5;">Status Description</th> </tr> </thead> <tbody> <tr> <td>Overall</td> <td style="background-color: #c8e6c9;"></td> <td style="background-color: #c8e6c9;"></td> <td>Budget risk is only one identified so far.</td> </tr> <tr> <td>Time</td> <td style="background-color: #c8e6c9;"></td> <td style="background-color: #c8e6c9;"></td> <td>Nil risk.</td> </tr> <tr> <td>Budget</td> <td style="background-color: #fff9c4;"></td> <td style="background-color: #fff9c4;"></td> <td>Results from tenders and RFQ show that committed costs will meet the budget. Project Manager to work closely with contractors to reduce risk of additional future costs. While ensuring scope and quality is not negatively impacted.</td> </tr> <tr> <td>Scope</td> <td style="background-color: #c8e6c9;"></td> <td style="background-color: #c8e6c9;"></td> <td>Nil risk.</td> </tr> <tr> <td>Communication</td> <td style="background-color: #c8e6c9;"></td> <td style="background-color: #c8e6c9;"></td> <td>General updates provided to stakeholders on project progress.</td> </tr> </tbody> </table>	Risks	Previous status	Current status	Status Description	Overall			Budget risk is only one identified so far.	Time			Nil risk.	Budget			Results from tenders and RFQ show that committed costs will meet the budget. Project Manager to work closely with contractors to reduce risk of additional future costs. While ensuring scope and quality is not negatively impacted.	Scope			Nil risk.	Communication			General updates provided to stakeholders on project progress.
Risks	Previous status	Current status	Status Description																						
Overall			Budget risk is only one identified so far.																						
Time			Nil risk.																						
Budget			Results from tenders and RFQ show that committed costs will meet the budget. Project Manager to work closely with contractors to reduce risk of additional future costs. While ensuring scope and quality is not negatively impacted.																						
Scope			Nil risk.																						
Communication			General updates provided to stakeholders on project progress.																						

<p style="font-size: small;">Agreement signed</p> <p style="font-size: x-small;">Apr-25 ↑ Milestone 1 Due - Planning</p> <p style="font-size: x-small;">Jul-25</p> <p style="font-size: x-small;">Oct-25 ↑ Milestone 2 Due - Procurement</p> <p style="font-size: x-small;">Jan-26</p> <p style="font-size: x-small;">Apr-26 ↓ Milestone 3 Due - Construction Stage 1</p> <p style="font-size: x-small;">Jul-26</p> <p style="font-size: x-small;">Oct-26 ↑ Milestone 4 Due - Construction Stage 2</p> <p style="font-size: x-small;">Jan-27 ↓ Official Opening</p> <p style="font-size: x-small;">Apr-27 ↑ Post-Completion Report</p> <p style="font-size: x-small;">Jul-27 ↓ Milestone 5 Due - Construction Stage 3</p> <p style="font-size: x-small;">Project Funding End Date</p>

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



Project: Childcare - Energy Efficiency Improvements Stage 1 & 2		Status	In Progress	6/3/26
Purpose:	Upgrade functional aspects of the facility, specifically to accommodate children with mobility issues by upgrading concrete paths to safe and modern standards and replacing old doors with high usage. The project also includes construction of a quiet space for feeding mothers, upgraded sun shades and also upgrade equipment to help to reduce overheads.	Recent Deliverables		Milestones, Tasks, Outcomes to deliver next period
Project Team:	Executive Sponsor: Tanya Johnson Project Manager: Joel Perry Acting Childcare Director: Vanessa	Concrete pathway accessibility improvements completed.		External door replacements to commence.
Funding Source:	Community Child Care Fund Program and Longreach Regional Council.			Irrigation replacements to commence around the new bike track.
Stakeholders:	Longreach residents and ratepayers and Longreach Regional Council.			

Budget	Risks	Previous status	Current status	Status Description
<p style="font-size: small;">Spend to Date: ~\$240,000 Committed Costs: ~\$320,000 Budget: ~\$350,000</p>	Overall			No risks identified no far.
	Time			No risks identified no far.
	Budget			No risks identified no far.
	Scope			Scope finalised.
	Communication			General updates provided to stakeholders on project progress.

Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26
	↑							↑	↑	↓		↑				↑		↓					↑
	Initial meeting for stage 1							Aircon Replacements	Solar install	Replace white goods	Electrical work	Initial meeting for stage 2				Mobility and access improvements							Extra shade installations
				↓									↓					↓					
				Procurement									Procurement					Mothers Room					

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



Project: Animal Management Facility		Status	Engaged	6/3/26
Purpose:	Construction of a new Animal Management Facility that is fit for purpose facility designed to support its essential animal and rural lands management services to the community, while improving staff cohesion and retention, reducing operational risks to staff and animals, optimizing service delivery, and prioritising sustainable asset management practices.	Recent Deliverables		Milestones, Tasks, Outcomes to deliver next period
Project Team:	Executive Sponsor: Grace Cronin-Jones Project Manager: Joel Perry Manager Regulatory Services: Jeffrey Newton	Design engineering plans in progress. Delay from Engineering sub-contractor pushes prelim designs from February review to late March.		Prelim design work to be reviewed.
Funding Source:	Funded from Works for Queensland.			
Stakeholders:	Longreach residents, ratepayers and Longreach Regional Council.			

Budget			
Spend to Date	\$-	\$300,000	\$1,800,000
Committed Costs	\$-	\$300,000	\$1,800,000
Budget	\$-	\$300,000	\$1,800,000
■ Works for Queensland Funding ■ Expenditure			

	Previous status	Current status	Status Description
Overall	Green	Green	Budget risk is only one identified so far.
Time	Green	Green	No risks identified no far. Funding ends 30 June 2027.
Budget	Yellow	Yellow	Costs will meet budget. Project Manager to work closely with contractors to reduce risk of costs exceeding 10% over-budget. While ensuring scope and quality is not negatively impacted.
Scope	Green	Green	No risks identified no far.
Communication	Green	Green	General updates provided to stakeholders on project progress.

↑ Planning	↑ Procurement	↑ Construction commences	↑ Funding End
Aug-24	Aug-25	May-26	May-27
Nov-24	Nov-25	Feb-26	Feb-27
Feb-25	May-25	Aug-26	Nov-26
↓ Confirm Scope	↓ Design commences	↓ Construction ends	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

14.5 Director of Communities Report

This report provides an update on the activities that have occurred over the previous month for the Director of Communities.

Officer Report

Responsible Officer:

Tanya Johnson (Director of Communities)

Strategy and Planning

Project	Status	Update
CCCF Application	In Progress	Application written and submitted for Childcare Sustainability Grant funding.
Community Plans	On hold	Development of community plans is currently paused due to budget considerations for the 2026–2027 financial year.
Cycling Network	In progress	Final detailed designs have been submitted to TMR and the project is now awaiting technical review and next-stage approval. No further advice since February report.
Tourism Infrastructure fund	Complete	Council was unsuccessful in its funding application for upgrades to APEX Park.
Showgrounds Development	In Progress	Council advised that this funding is assessed in tranches and also advised department will follow up this application.
Childcare Review	In progress	Astute continues to deliver operational support and review activities across Council's childcare services as part of the ongoing improvement process.
Walking Network Plan	Submitted	4 Funding applications submitted to TMR for footpath extensions. <ol style="list-style-type: none"> 1. Skate park links to Eagle St 2. Duck St link from Emu St to Corella Lane 3. Galah St bus stop link to Botanical Walkway and Railway Station 4. Ibis St link from Duck Street to Swan St linking State Primary School, Powerhouse Museum and Arts and Crafts Centre

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

Strategic Leadership

- Childcare Annual Operational Plan session
- Childcare progress meeting – Consultant
- ELT meetings
- Leadership Coaching Session
- Safety Committee Meeting

Operational Management

- LDMG
- Communities Management Meetings
- Plant working group Meeting
- Footpath inspections
- Asset inspections with Asset Manager

Financial Management

- Pre budget workshop
- ELT Budget Review
- Communities monthly Budget review Meeting.

Workforce Capability

- HR Business Partner Support meetings

Stakeholder Engagement

- Meet with NDIA representative
- Community Engagement Street pop-up

Appendices

Nil

Recommendation:

That Council receives the Director of Communities Report, as presented.

15 Works Report

15.1 Water Mains replacement since 2012

This report documents the staged renewal and upgrade of Longreach’s reticulated water mains network between 2012 and 2025, addressing ageing infrastructure, service reliability, fire protection, and future growth capacity.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Corporate Plan Alignment

Strategy
OUR ECONOMY 2.1.1 Advocate to and partner with regional organisations, industry stakeholders, and governments to support emerging economic development opportunities
OUR SERVICES 3.1.1 Upgrade and maintain storage, treatment, and reticulation infrastructure to provide each community with a reliable, quality water supply 3.1.3 Implement innovative water management practices to preserve the water supply
OUR FINANCES 4.1.3 External funding opportunities are maximised to diversify Council’s revenue base and to reduce reliance on own source funding

Consultation:

Internal	External
Director of Works	GBA Consultant
Utilities Manager	
Water & Waste Supervisor	
Technical Officer	

Officer Report

Responsible Officer:

Heidi Browne (Engineering Technical Officer)

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Executive Summary

Since 2012, Longreach Regional Council (LRC) has delivered a multi-stage water mains renewal program targeting the township’s ageing network, frequent breakages, low pressures, and insufficient fire flow coverage.

Key Achievements:

1. Water Security & Reliability:

- a. Replaced approximately 18,760m of critical mains (DN100/DN150) and water services, renewing property service connections.
- b. Increased fire flow capacity
- c. Lifecycle analysis indicates 80-year asset performance improvements.

2. Community Safety & Fire Protection:

- a. Installed an additional 14 new hydrants and 23 valves, enhancing redundancy.
- b. High-risk precincts such as schools, civic facilities, and industrial sites have been prioritized.

3. Funding Leverage & Financial Efficiency:

- a. Secured more than \$6 Mil in State funding via Building Our Regions Funding reducing ratepayer burden.
- b. Staged delivery optimized budget allocation, contractor utilisation, reduction in service interruptions and procurement schedules.

4. Strategic & Sustainable Infrastructure:

- a. Supports drought resilience, reduced leakage, and energy-efficient operations.
- b. Reduces the “Infrastructure Cliff” burden by proactively replacing and renewing assets.
- c. Increased Council’s reputation due to a reduction in watermain breaks and unaccounted for water, customer service requests, etc.

Confirmed Mains Replacements

FY	Streets	Total Length (m)
2010/11	DMA3 - Duck, Swan, Pelican, Bustard & Owl. DMA1 - Wren, Kingfisher, Ibis & Emu.	DMA3 - 2,754.3 DMA1 - 4,197.1 Total - 6,951.4
2014/15	DMA3 - Eagle Street & Magpie Lane	DMA3 - 1,146
2018/19	Section 1 - Landsborough Highway (Water Tower to LSOE). Section 2 - Eagle, Galah, Owl, Bustard & Magpie Lane. Section 3 - Crow Lane, Swallow & Sparrow.	Section 1 - 3,200 Section 2 - 1,167 Section 3 - 1,005 Total - 5,372
2019/20	Section 1 - Wonga, Quail, Brolga, Lark, Wompoo & Thrush Road.	Section 1 - 3,432.7

**LONGREACH REGIONAL COUNCIL
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2022/23	Section 1 – Gull, Jabiru, Cassowary, Crane & Plover	Section 1 – 1,468.5
Council Completed (Between 2012 and 2020)	Section 1 – Crane, Cassowary, Cassowary & Sparrow.	Section 1 – 1,535.2

Contractor: Bailey Civil Contractors

Total Cost: ~ \$2,900,000

Contractor: Newlands Civil Construction

Total Cost: ~ \$4,449,990

Contractor: Council

Total Cost: Not available

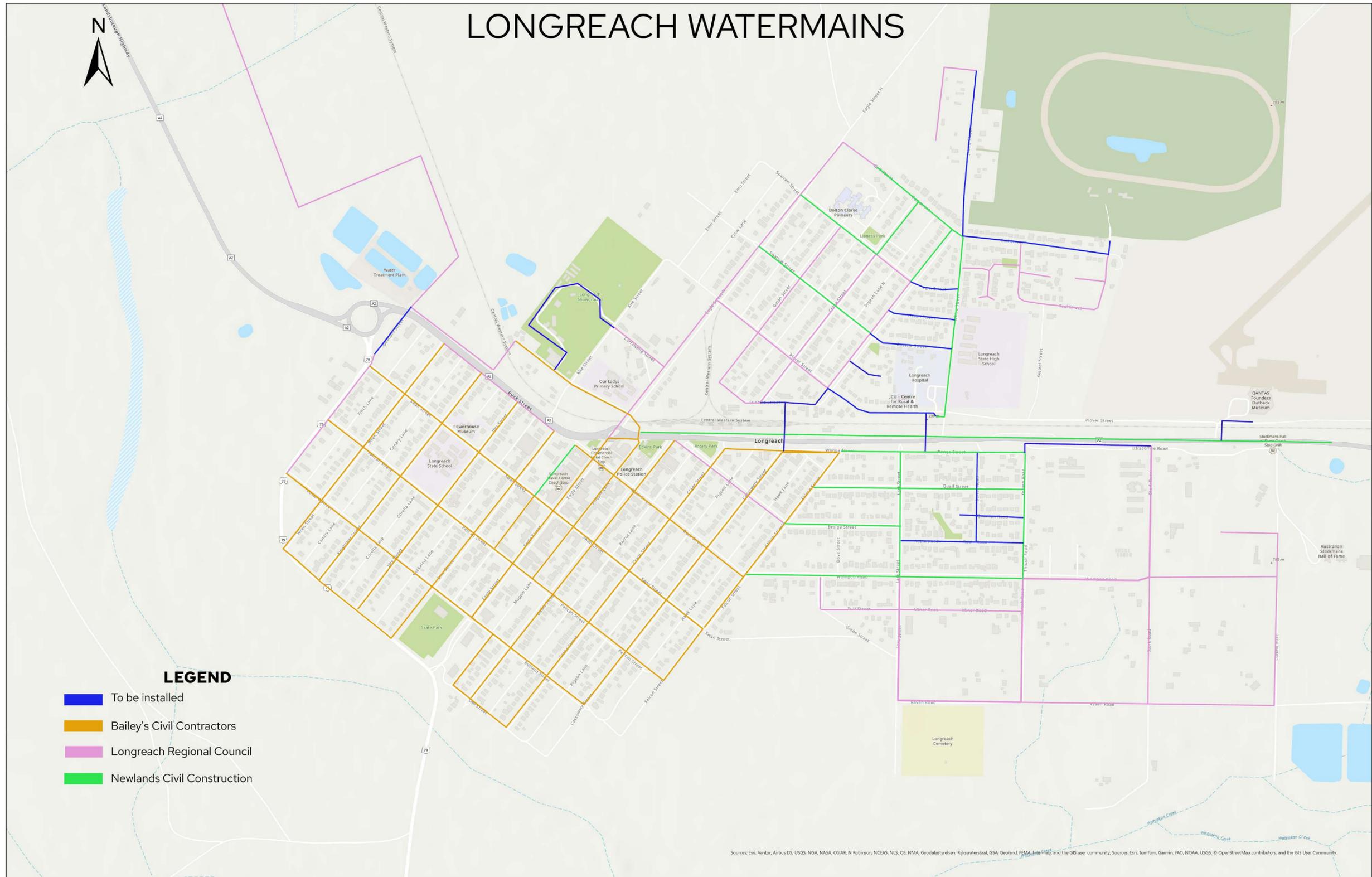
Appendices

1. Longreach Watermains [**15.1.1** - 1 page]

Recommendation:

That Council receives and notes the report.

LONGREACH WATERMAINS



Sources: Esri, Vantor, Airbus DS, USGS, NSA, NASA, CGAR, N Robinson, NCEAS, NLS, OS, NMA, Geolateralysen, Rijkswaterstaat, CSA, Geoland, FEMA, and the GIS user community. Sources: Esri, TomTom, Garmin, FOC, NOAA, USGS, © OpenStreetMap contributors, and the GIS User Community

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

15.2 Information Report - Works

This report provides an update on the range of activities that have occurred during the month of February 2026 for the Works Directorate.

Council Action

Receive

Legislation Considerations

Local Government Act 2009

Local Government Regulation 2012

Officer Report

Responsible Officer/s:

Officers in the Works Directorate

Purpose:

Officers are requested to provide an information update to Council monthly, outlining achievements, challenges, and statistical information for the various functional areas in Council.

Project Status:

Commenced	
On Hold	
Completed	

Manager of Operations update - current projects underway

LRC Projects						
Project		% completed	Budget	Spent to date	Comments	Status
Longreach - Rural Roads	Installation of flood monitoring cameras	20%	\$100,000	\$25,000	Quotes for installation and supply of flood monitoring cameras and associated infrastructure received, evaluated and awarded. Procurement process underway. Cameras and associated hardware have arrived. Poles currently have an estimated arrival time of 2-3 months. Expected arrival Feb 2026, installation to follow. Poles arrived. Project on hold due excessive wet	

**LONGREACH REGIONAL COUNCIL
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					<p>conditions and to flooding.</p> <p>Locations are as follows:</p> <ul style="list-style-type: none"> • Four Mile Creek Longreach • Aramac Creek (Crossmoor Road) • Rodney Creek (Ilfracombe Aramac Road) • Aramac Creek (Camoola Park) • Camoola Park (Thomson River) 	
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R2R Projects						
Project		% completed	Budget	Spent to date	Comments	Status
All areas grid replacement	Install Grids	50%	\$150,000	\$70,000	<p>Grids replacement program for this FY has been adopted.</p> <p>Locations are as follows:</p> <p><u>Grids to be Installed:</u> Dandaraga Road x1 Silsoe Road x1</p> <p><u>Grid Removals:</u> La Mancha Access Rd x1 Vergemont Road x1</p> <p><u>Completed Grids:</u> Silsoe Road x 1 Backcreek Road x1 Westland Gaza Road x1</p> <p><u>Emergent Install</u> La Mancha Access Rd x1</p> <p><i>Locations are subject to change due to unknown grid failures and emergent events which will take priority over current adopted program*</i></p>	

**LONGREACH REGIONAL COUNCIL
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Town Streets – all areas	10mm prep and reseal	15%	\$450,000	\$49,000	Prep work commenced in January. Reseals programmed for April.	
Longreach	Squash Courts Carpark	5%	\$37,000	\$1,000	Prep work commenced in January. Reseals programmed for April.	
Longreach Town Streets	Pavement rehabilitation	45%	\$150,000	\$75,000	Project commenced in late February.	

Residential Activation Fund Projects

Project		% completed	Budget	Spent to date	Comments	Status
Ilfracombe	McMaster Drive Extension	10%	\$602,000	\$5,000	Project commenced in January. Survey completed. Earthworks commenced in February. Project delayed due to wet weather.	

DRFA Project 2024 Event

Project		% completed	Budget	Spent to date	Comments	Status
Silsoe Road	Heavy formation grade	70%	\$155,000	\$92,000	Project commenced late July.	
Melrose Road	Medium formation grade	65%	\$110,000	\$90,000	Project commenced in February.	
Isisford Bimerah Road	Medium formation grade	45%	\$320,000	\$120,000	Project commenced in late July. Project deferred due to availability of water. Project recommenced.	
Fermoy Road	Medium formation grade	45%	\$290,000	\$98,000	Project commenced in February.	
Back Creek Road	Gravel Resheet	50%	\$135,000	\$76,000	Project commenced in February.	
Campsie Road	Medium formation grade	95%	\$35,000	\$31,000	Project commenced in January.	
Campsie Road	Gravel Resheet	100%	\$50,000	\$47,000	Project commenced in January. Completed.	
Ashwell Access	Medium formation grade	100%	\$13,000	\$13,600	Project commenced in February. Completed.	
Baratria Road	Medium formation grade	75%	\$160,000	\$98,000	Project commenced in February.	

**LONGREACH REGIONAL COUNCIL
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Wakefield Road	Medium formation grade	50%	\$58,000	\$32,000	Project commenced in February.	
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RMPC Projects						
Project		% completed	Budget	Spent to date	Comments	Status
RMPC Contract	National Highway & State Road Networks	60%	\$3.1m	\$1,698,278	As per contract	
95B Thomson Developmental Road (Jundah)	Installation of new 10m boundary grid	20%	\$115,000	\$40,000	Grid procured and onsite. Installation programmed for late March.	
13E Landsborough Highway (Longreach-Winton)	Verge mowing on Thomson River Flood Plains (road shoulders and batters)	5%	\$80,000		Contractors engaged. Awaiting flood water to recede to commence works.	

MWPC Projects						
Project		% completed	Budget	Spent to date	Comments	Status
Thomson Developmental Road – Jundah Road	Pavement rehabilitation and widening	97%	\$5,005,133	\$2,833,097	Project start delayed due to wet weather. Construction of detours commenced in May 2025. First 3.6km completed with first seal. Currently carting base course on remaining 3km. Base course completed, 7mm seal completed. New culvert headwall installation is currently underway. 14mm seal programmed for February 2026. Seal delayed due to rainfall. Programmed for late March, dependent on weather.	

WISER Projects						
Project		% completed	Budget	Spent to date	Comments	Status
Weirs (Town & Anabranches 1-4)	Weir Design	80%	\$393,419	\$287,477	Design process commenced in May 2025. Currently awaiting 30% design. 30% design received. 30% designed passed on to department for	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

					<p>approval. RIDA & MID both received minor amendments to be made to RIDA. Consultants are currently working on 80% weir designs. Council received sheet piling designs for anabranch weirs 1 & 2. 80% design received 30/01/26. Council staff are currently reviewing plans. Procurement process is currently underway. Safety in Design Workshop to be held with construction crews MID approval received Draft amended RIDA approval received for comment.</p>	
Longreach Township	Smart Meters	50%	\$1,070,098	\$80,000	<p>Tender awarded. Project to commence in the coming weeks. Project Control Group has been formed, community messaging distributed 24th July. Awaiting smart meters to arrive, scheduled for end of October, installation of 30% of meters to follow. A portion of the smart meters have arrived; Council staff have currently installed between 300-400 meters throughout Longreach. Project currently on track and meeting milestones. 800 digital meters have been installed in Longreach. Remaining smart meters have been procured to arrive in the new year. Stage 2 on installation scheduled for February. Council staff are currently installing phase 2 of the project. Predicted to be</p>	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

					completed by June 2026.	
Longreach Township	Water Mains Replacement	10%	\$3,169,642		Tender documents received, currently under review. Tenders being called. Tenders received, currently awaiting evaluation. Tenders have been evaluated, internal staff to appoint chosen contractor in December 25. Council currently reviewing contractual arrangements. Contractor has been awarded. Pre-start meeting was held in March. Works program to be confirmed.	

Maintenance Graders Locations

All available maintenance graders will be working on formation grading projects for the 2025/26 FY Flood Damage in conjunction with normal maintenance grading programs.

Water, Sewer & Waste Update

Water & Sewer Projects				
Project	Location	% Completed	Comments	Status
WTP ELR Replacement/Repair	Ilfracombe	20%	<ul style="list-style-type: none"> • Preliminary structural assessment report has been received. Investigation into options for the replacement of the tank. • Works carried over to this FY. • Tender process is underway. • Contract not awarded. RFQ to be called again in 2025/26. • Awaiting professional consultancy proposal. • Consultant engaged as part of the Water Servicing Strategy. • Consultant updating hydraulic model and multi criteria assessment. 	
Upgrade to Murray McMillan Dam Switchboard	Ilfracombe	90%	<ul style="list-style-type: none"> • Project in current 24/25 budget. • Tender process is underway. • Project underway. • Tender awarded. Materials procured, 12-week lead time. • Work commenced on 2nd July 2025, conduit installation at Murray Dam has been completed. • The switchboard installation is part of the broader electrical work, which also includes cable line installation and slab footings. The switchboard has a 12-week lead time, and work was scheduled to begin in early July 2025. 	

**LONGREACH REGIONAL COUNCIL
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			<ul style="list-style-type: none"> • Concrete pad and pit surrounds are complete, power/control cabling for the harvest pump installed, and the switchboard is near completion at the manufacturer. Upcoming works include mains cabling, cable support installation, and switchboard installation once delivered. • Switchboard installation completed. Contractors are liaising with Ergon Energy for meter installation. • Awaiting Ergon Energy to install meter and new pole. 	
DRFA Flood Risk Management Program	Longreach	45%	<ul style="list-style-type: none"> • Community Flood Action Plan feedback period has concluded. 1 x submission was received with the suggestion of a levy bank along Watyakan Creek from near the Kangaroo Meat Works to the Thomson Development Road Bypass to help protect the southern areas of town from future flooding. • Technical brief being developed and reviewed in consultation with QRA appointed technical reviewer. • Procurement process for the Longreach Flood Study to commence in early 2025. • QRA has granted an extension for the program until 30/06/2026. • Draft Technical Brief submitted for peer review. • Technical Brief being updated considering comments from peer reviewer. • Procurement process underway. • Quotes being evaluated. • Tender awarded and kick-off meeting completed. • Process is underway. Data collection and review. • Consultant in the process of developing a community questionnaire. • Draft Community Questionnaire Survey received. • Preliminary base scenario modelling provided to QRA peer reviewer. 	
Isisford Sewer Pump Station Upgrade	Isisford	99%	<ul style="list-style-type: none"> • Faulty pump identified with insulation resistance below limits • CAP Plumbing engaged to replace both pumps and install new wet well lead • New pumps installed and connected on 18 August 2025 • Effluent shut-off valve installed the week prior • Control system reprogramming planned with Saunders Electrics • Project aligns with broader upgrade scope already awarded to CAP Plumbing. 	

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Vegetation Removal Isisford Dam	Isisford	10%	<ul style="list-style-type: none"> RFQ documents submitted. Open for tender. Awaiting finalisation of scope and evaluation. Tender evaluation completed; contractor awarded. Works will commence once water level recede at the dam. 	
Murray McMillan Dam Enlargement	Ilfracombe	100%	<ul style="list-style-type: none"> Survey and design works completed. Tender documents currently being prepared. Tender evaluated & awarded. Contractor began works end of December. Current works ongoing. Earthworks still underway. Recent rain has resulted in 1m+ of water in the bottom of the dam which has affected progress. Water is currently being pumped from McMillan to Shannon Dam. Works completed due to rainfall and dam being full. 	
Reverse Osmosis Plant Service	Ilfracombe	95%	<ul style="list-style-type: none"> Rental RO plant arrived on Monday 2nd February. Osmoflo to service existing RO plant and do minor repairs starting Monday 9th February. Rental RO installed and Council RO service completed. Communications and control system to be changed to allow for increased operational effectiveness. 	
Drought Management Plan	All towns	10%	<ul style="list-style-type: none"> Engeny engaged to review and update our Water Conservation and Drought Management Plan. Base information provided to Engeny to commence model built. 	

Water Operations

All Sites - Water Treatment & Network - General Update

- Weir and Dam levels at all sites are shown in Table 1 below.
- Routine water network maintenance was undertaken, and Customer Service Requests responded to as required across all sites.

Longreach WTP:

- Operating normally. Current level 1 water restrictions apply.

Ilfracombe WTP:

- Operating normally.
- Town is under Level 1 water restrictions.
- RO Plant programmed for service, new Media Filter (MF) heads and membranes to be installed. Contractors arrived on Monday 9th February. Service completed. Rental RO plant installed.

Ilfracombe WTP – Valve Automation:

- Valve automation components have been purchased; installation coordination with local electricians is pending.

LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA

- RFQ to define scope to be developed for the installation and programming of the valves to engage suitable contractor.
- Currently awaiting proposal from consultant.
- Proposal received. Council staff to review.

Isisford WTP:

- Operating normally.

Yaraka WTP:

- Operating normally. Yaraka has currently a "Boil Water" Advisory Notice. Water samples will be taken and submitted to an independent laboratory for analysis before notice can be lifted.

Sewerage Operations

Longreach Pump Stations & STP

- Routine maintenance continues as required.

Ilfracombe Pump Stations & CED Ponds

- Routine maintenance is ongoing.

Isisford Pump Station & CED Ponds

- Routine maintenance is ongoing.

Table 1 – Estimated Current Weir/ Dam Levels (~ approximate level)

Dam	Approx. Current Level (m)	Approx. % Full	DMP Height Full	Comments
Longreach Town Weirs	~ 4.25 m	100%	1.3m	
Shannon Dam	~ 9m	65%	14.5m	Currently pumping water from Murray McMillan to Shannon Dam.
Murray McMillan Dam	~ 9m	90%	10.3m	New capacity curve to be developed and received.
Isisford Dam	~ 11m	100%	11m	
Isisford Weir	~ 2m	100%	1.3m	
Yaraka North Dam	~ 12.5 m	100%	12.5m	
Yaraka South Dam	~ 12.5m	100%	12.5m	

Waste Projects

Project	Location	% Completed	Comments
Land Parcels	Longreach	80%	<ul style="list-style-type: none"> • Council to consider setting funds aside for the future extension of facility. • Council to develop relevant management plans and designs for consideration and approval by DoR.

Waste Facilities Update

Longreach Waste Recovery Facility

Proterra Group has been managing the Longreach facility since August 2023 under a 3-year contract. Their responsibilities include site supervision, load inspections, signage maintenance, and hazardous material handling.

Ilfracombe Waste Facility

- Contractor is conducting routine cleaning of the facility.
- Council is developing a business case to evaluate outsourcing versus self-management of the facility.

Isisford Waste Facility

- Council currently managing and covering general waste.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Yaraka Waste Facility

- Council staff conduct routine activities.

Plant & Fleet Update

Current projects and operational undertakings underway for 2025/2026

Project	Task	Comment
Plant Replacement	Plant Procurement and Disposal	<p>Tenders for the supply and delivery of a Reclaimer / Stabiliser were evaluated by an evaluation panel. A Caterpillar RM 400 was selected as the preferred machine. Procurement is progressing.</p> <p>One 4 x 4 single Cab Utility vehicle was delivered in this reporting period.</p>
Plant Utilisation	Plant Utilisation data Graders, Loaders, Excavator, Prime Mover, Special Purpose Trucks, Scraper, and Stabiliser	<p>The plant utilisation and cost recovery data for December 2025 and January and February 2026 is attached to this report.</p> <p>Plant utilisation recorded a positive cost recovery result in the February period although hampered by the wet weather and a shortage of operators.</p>
Workshop Operations	General Update	<p>The workshops are continuing to sustain a steady flow of plant maintenance activity.</p> <p>The Longreach Workshop is down 2 x Mechanics and the Isisford Workshop 1 x Apprentice.</p> <p>A casual Trades Assistant for the Longreach Workshop has been engaged for a period of 3 months to provide relief to this workforce shortage.</p>
New Fleet Management Information System (FMIS)	Implement	<p>The Phase 2 roll out to operators is continuing enabling a mobile app-based pre- start inspections and service/repair requests.</p> <p>Several operators have seamlessly adapted to using this mobile app.</p>
Internal Plant Working Group (IPWG)	Fleet Management	<p>The IPWG held its meeting on 11 February 2026. Significant outcomes follow:</p> <ul style="list-style-type: none"> • The Terms of Reference for the IPWG was adopted. • The FY 27 Plant Replacement Plan was endorsed. • Endorsed the philosophy that the Annual Plant Replacement Plan be developed fundamentally for the replacement by like for like plant. Any potential deviation from this will require a Business Case to be submitted for ELT approval before being considered in the Plan.

**LONGREACH REGIONAL COUNCIL
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Appendices

1. Dec 25 - Jan 26 - Feb 26 Plant Utilisation Vs Cost Recovery [**15.2.1** - 1 page]
2. LRC 2024 Completion Pickup 02.03.2026 (ID 23500) [**15.2.2** - 2 pages]

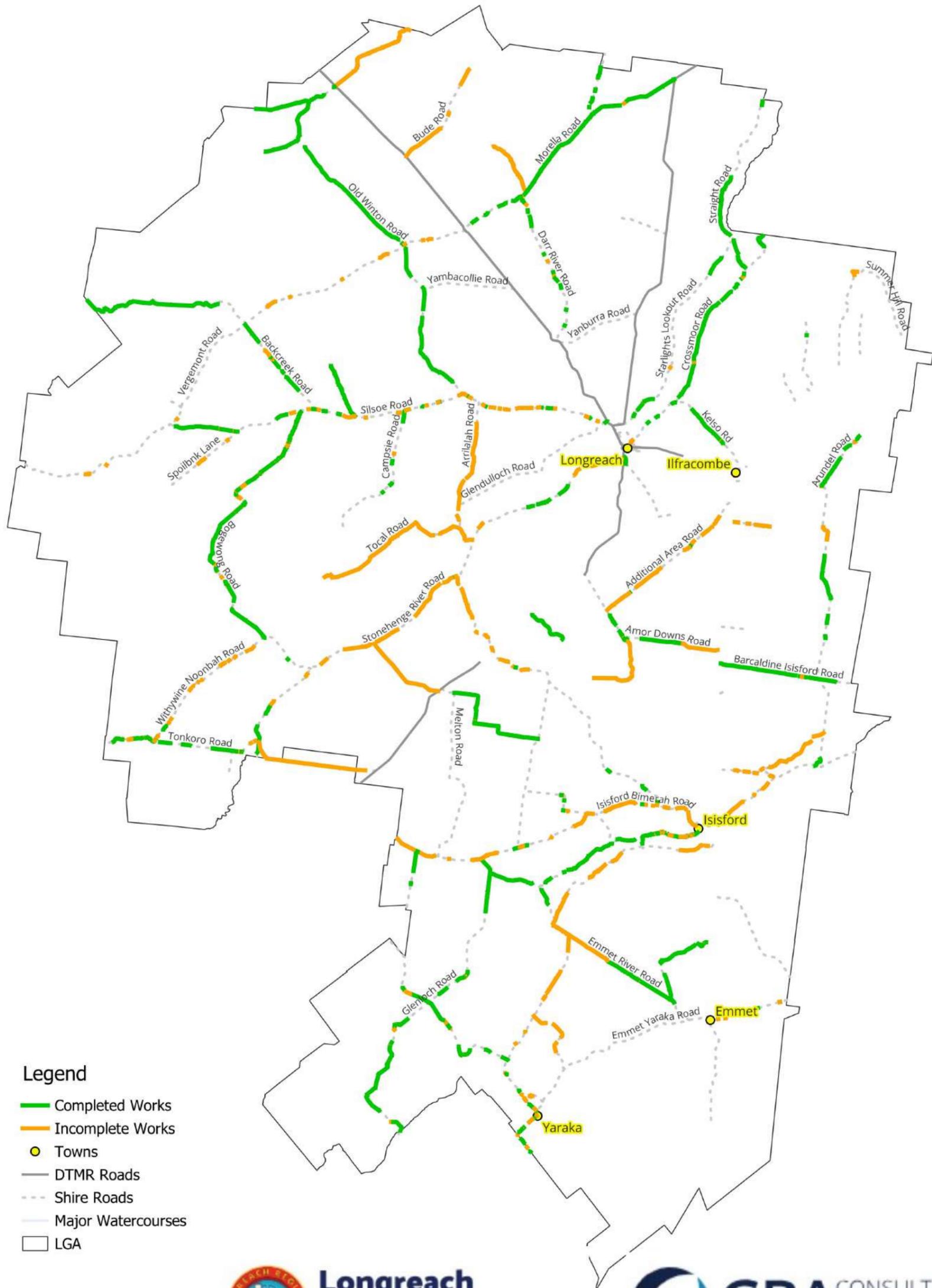
Recommendation:

That Council receives the Works Information Report, as presented.

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Plant No	Description	2025			2024			2023			2022			
		Dec	Jan	Feb	Dec	Jan	Feb	Dec	Jan	Feb	Dec	Jan	Feb	
Graders														
10014	JD 670 GP	142	30	48	6,073	13,533	5,048	20448	4320	6,912	14,375	-	9,213	1,864
10062	Cat 150 M	114	39	77	6,930	8,486	3,296	16416	5616	11088	9,486	-	2,870	7,792
1196	Cat 12M	123	46	76	7,533	5,844	4,182	17712	6624	10944	10,179	-	780	6,762
9912	Cat 140 M	156	0	38	6,037	8,293	14,801	22464	0	5472	16,427	-	8,293	9,329
9922	Cat 140 M	30	7	25	5,872	6,461	4,511	4248	1008	3600	-	1,624	5,453	911
9942	JD 670 GP	130	8	74	3,613	9,748	14,786	18720	1152	10656	15,107	-	8,596	4,130
9992	Cat 160 M	104	45	44	9,977	8,385	5,291	14976	6480	6336	4,999	-	1,905	1,045
10101	Cat 160 (New Grader)	87	19	61	6,329	5,278	4,407	12528	2736	8784	6,199	-	2,542	4,377
	Totals	886	194	443	52,364	66,028	56,322	127,512	27,936	63,792	75,148	-	38,092	7,470
Loaders														
10048	Loader Komatsu W 150 - 6	27.0	0	20	3144	5838	2840	3969	0	2940	825	-	5,838	100
3676	Loader Komatsu WA320	0.0	23.0	34.5	6691	16033	3801	0	3381	5071.5	-	6,691	12,652	1,271
3827	Loader Komatsu WA380-6 Loader	8.0	8.0	0.0	2403	1324	4027	1176	1176	0	-	1,227	148	4,027
9993	Loader Caterpillar 938K	6.0	2.0	4.0	5955	5737	2436	882	294	588	-	5,073	5,443	1,848
9911	Loader Caterpillar 962M	21.0	3.0	19.0	4,522	5,913	2,747	5,964	852	5,396	1,442	-	5,061	2,649
	Totals	62.0	36.0	77.5	22,715	34,845	15,851	8,022	5,703	13,996	-	10,724	29,142	1,855
Excavators														
9991	Excavator Komatsu PC210LC1	42	0	14	1,465	2,675	1,806	8,736	0	2912	7,271	-	4,155	1,106
3169	Excavator Komatsu PC88MR-8	23	0	0	-	418	-	3,220	0	0	3,220	-	418	-
	Totals	65	0	14	1,465	3,093	1,806	11,956	-	2,912	10,491	-	4,573	1,106
Prime Movers														
P10044	Truck Prime Mover Kenworth	60	10	28	4,809	5,445	3,664	7,740	1,290	3,612	2,931	-	2,675	52
6637	Truck Prime Mover Western Star	192	34	24.5	5,134	788	514	24,768	4,386	3,160	19,634	-	3,598	2,646
6638	Truck Prime Mover Western Star	135	31	53	5,902	5,969	4,203	17,415	3,999	6,837	11,513	-	1,970	2,634
6855	Truck Prime Mover Nissan	62	0	29.3	7,031	7,860	3,058	7,998	0	3771	967	-	7,860	713
P9910	Truck Prime Mover Western Star	118	5	12	2,975	136	2,253	15,222	645	1,548	12,247	-	509	705
P9927	Truck Prime Mover Western Star	5	0	7.5	3,201	2,953	2,357	645	0	968	-	2,556	2,953	1,390
P9928	Truck Prime Mover Western Star	76	11	28	8,059	3,588	2,706	9,804	1,419	3,612	1,745	-	2,169	906
	Totals	648	91	182	37,111	26,739	18,755	83,592	11,739	23,507	46,481	-	13,520	4,752
Special Trucks														
10021	Truck Jet Ptching Ausroads Flocon	140	57	100	6,308	6,300	7,431	22,181	9,063	15,821	15,873	-	2,763	8,390
10036	Truck Garbage Isuzu FVD	111	49	0	2,498	2,923	1,932	7,846	3,444	-	5,348	-	521	1,932
6677	Truck Garbage Acco (Spare Truck)	7	35	125	1,494	2,684	2,857	497	2,485	8,840	-	997	199	5,983
9951	Truck Sweeper Isuzu FSR	126	84	116	6,487	6,551	3,780	15,314	10,332	14,268	8,827	-	3,781	10,488
	Totals	383	225	340	16,787	18,458	16,000	45,837	25,324	38,928	29,050	-	6,866	22,928
Scraper and Stabiliser														
2158	Scraper Caterpillar 615C	79	0	0	8,865	29,929	12,725	20,461	-	-	11,596	-	29,929	12,725
2678	Stabiliser Caterpillar - RM 300	0	11	27	-	17	648	-	2,915	7,155	-	-	2,898	6,507
	Totals	79	11	27	8,865	29,946	13,373	20,461	2,915	7,155	11,596	-	27,031	6,218
Combined Total											162,041	105,493	28,183	

Longreach Regional Council
2024 Completed Works 02/03/2026



Longreach Regional Council
Ilfracombe Isisford Longreach Yaraka



LONGREACH REGIONAL COUNCIL ORDINARY MEETING AGENDA



Tropical Cyclone Kirrily, Associated Rainfall and Flooding, 25 January - 26 February 2024

LRC 2024 Road Completion Status Report 02 March 2026

Road Name	No of Recommended Sites Complete %	Total Recommended Sites Length (m)	Total Length Completed to Date (m)	Total Length Completed to Date %	First Photo Date	Last Photo Date
Additional Area Road	11.5%	17,630	0,016	0.1%	2/10/25	2/10/25
Amor Downs Road	54.5%	22,053	13,465	61.1%	13/12/25	13/12/25
Arundel Road	62.5%	10,191	9,992	98.0%	1/6/25	1/6/25
Ashwell Road	100.0%	1,435	1,435	100.0%	5/2/26	5/2/26
Backcreek Road	66.7%	14,150	13,380	94.6%	12/6/25	12/6/25
Baratria Road	100.0%	18,057	18,057	100.0%	12/12/25	12/12/25
Barcaldine Isisford Road	86.7%	22,932	22,903	99.9%	24/11/25	24/11/25
Blackall Emmet Road	60.0%	0,114	0,059	51.7%	24/9/25	24/9/25
Bogewong Road	67.4%	59,195	57,280	96.8%	10/10/25	10/10/25
Camoola Crossing Road	90.9%	7,770	7,770	100.0%	27/5/25	27/5/25
Campsie Road	92.3%	4,176	4,171	99.9%	30/1/26	30/1/26
Crossmoor Road	77.5%	31,876	31,686	99.4%	28/11/25	28/11/25
Dandaraga Road	46.2%	11,431	11,171	97.7%	23/7/25	23/7/25
Darr River Road	68.2%	3,477	3,427	98.6%	24/7/25	24/7/25
Emmet River Road	60.0%	29,627	18,797	63.4%	13/9/25	13/9/25
Emmet Yaraka Road	30.2%	1,272	0,074	5.8%	10/10/25	10/10/25
Fermoy Road	100.0%	32,831	32,831	100.0%	20/1/26	20/1/26
Gaza Road	81.8%	29,111	29,066	99.9%	18/9/25	18/9/25
Glenloch Road	67.5%	45,321	44,197	97.5%	24/11/25	24/11/25
Honan Downs Road	100.0%	2,259	2,259	100.0%	7/9/25	7/9/25
Isisford Bimerah Road	4.4%	36,100	3,184	8.8%	10/10/25	10/10/25
Isisford Yaraka_River Road	31.1%	47,776	14,433	30.2%	25/7/25	25/7/25
Kelso Rd	87.5%	10,806	10,800	99.9%	4/12/25	4/12/25
Kensington Road	100.0%	3,492	3,492	100.0%	27/5/25	27/5/25
La Mancha Access	100.0%	10,685	10,685	100.0%	6/12/25	6/12/25
Leitrum Tamar Road	45.5%	0,108	0,025	23.1%	10/10/25	10/10/25
Linamar Road	88.9%	18,301	18,183	99.4%	30/9/25	30/9/25
Melrose Road	100.0%	14,696	14,696	100.0%	6/2/26	6/2/26
Morella Road	87.2%	48,838	48,805	99.9%	22/6/25	22/6/25
Old Winton Road	100.0%	62,618	62,618	100.0%	11/9/25	11/9/25
Russleigh Bypass Road	100.0%	0,160	0,160	100.0%	24/10/25	24/10/25
Russleigh Road	100.0%	4,433	4,433	100.0%	17/10/25	17/10/25
Ruthven Road	100.0%	15,696	15,696	100.0%	13/12/25	13/12/25
Silsoe Road	26.0%	18,861	18,214	96.6%	11/12/25	11/12/25
Silverwood Access	100.0%	10,542	10,542	100.0%	25/9/25	25/9/25
Starlights Lookout Road	66.7%	9,019	8,957	99.3%	13/6/25	13/6/25
Stonehenge River Road	25.5%	39,568	13,895	35.1%	29/10/25	29/10/25
Straight Road	100.0%	14,583	14,583	100.0%	2/8/25	2/8/25
The Rand Road	100.0%	0,032	0,032	100.0%	4/12/25	4/12/25
Thirty Mile Crossing Road	100.0%	13,473	13,473	100.0%	24/11/25	24/11/25
Tonkoro Road	40.0%	45,787	17,376	37.9%	3/12/25	3/12/25
Vacy Access	66.7%	1,076	1,049	97.5%	27/8/25	27/8/25
Wakefield Road	58.3%	5,502	1,705	31.0%	10/10/25	10/10/25
Withywine Noonbah Road	7.4%	1,862	1,377	74.0%	11/11/25	11/11/25
Yaraka Bimerah Road	45.0%	21,934	18,612	84.9%	13/8/25	13/8/25
Yaraka Retreat Road	50.0%	0,960	0,934	97.3%	3/10/25	3/10/25

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

15.3 Director of Works Report

This report provides an update on the activities that have occurred over the previous month for the Director of Works. Please note that the format of the report has changed to follow a risk-based approach.

Officer Report

Responsible Officer:

Andre Pretorius (Director of Works),

Heidi Browne (Engineering Technical Officer)

Strategic Leadership

Key:



Name	Description	Risk
Longreach Flood Study	<p>The Longreach Flood Study and Mapping is progressing well and deliverables are expected to be submitted to the QRA appointed peer reviewer by mid- March.</p> <p>The community consultation survey is expected to go out to the community by the end of March</p>	
Longreach Transport Plan	<p>The Transport Plan is being developed to consider future upgrades and maintenance requirements of our Transport Infrastructure.</p> <p>Challenges currently experienced in developing the Transport Plan are:</p> <ul style="list-style-type: none"> a) Sufficient financial data to determine past activity-based expenditure b) Reliable asset condition data c) Risk assessment for transport assets (i.e. per road) d) Road consumption data. Surveys were sent out to landholders in the past with little responses received to date. <p>This could cause delays in developing and finalising the Transport Plan</p>	
Drinking Water Quality Management Plan Reviews	Council is required to review and update its Drinking Water Quality Management Plan at regular intervals and submit it to the Regulator for approval.	

**LONGREACH REGIONAL COUNCIL
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	<p>The following risks have been identified as part of its regular review:</p> <ul style="list-style-type: none"> a) Training, capacity building and succession planning. Council is working with relevant stakeholders to address these gaps. b) Inadequate treatment processes, especially during/after rain events. This have been identified at Isisford and Yaraka where elevated turbidity levels have been recorded. Several drinking water quality incidents have been reported to the Regulator because of this. c) SCADA/Telemetry connectivity. SCADA/Telemetry is used to view and operate sites remotely. It is also used to receive alarms should a process upset occur at a treatment plant. SCADA/Telemetry is also being used to record and store plant performance, etc. Currently only Longreach Water Treatment Plant has this functionality, where the operator has remote visibility. 	<p style="text-align: center;">● ● ●</p>
<p>Longreach Weir Raising Project</p>	<p>Weir design</p> <p>While the weir design is progressing relatively well, the recent rain and subsequent increase in river height will have an impact on the construction timeframe. The funding body has been made aware of this.</p> <p>We have received the 80% design drawings and design report, which have been independently peer reviewed.</p> <p>Council staff is obtaining prices on lead items for procurement.</p> <p>The Draft RIDA with amendments were received on 5 March 2026</p> <p>Smart/Electronic Water meters Phase 2 is progressing well</p> <p>Watermains Trazlbat has been awarded the contract, and a pre-start meeting has been held. A works program will be provided shortly.</p>	<p style="text-align: center;">● ● ● ● ●</p>

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

Water Conservation and Drought Management Plan	Engeny was awarded this Contract. Consideration will be given to: <ul style="list-style-type: none">a) Water levels in the Thomson River during the weir raising projectb) Inclusion of the Reverse Osmosis Plant in Ilfracombec) Increased storage capacity of Murray Macmillan Damd) Odd numbers in Ilfracombe (North Side)e) Climate change scenariosf) Updated capacity curves for the Longreach Town and Fairmont Weirsg) Water usage requirements to maintain green spaces from a public wellbeing perspective.	
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Operational Management

- Consulted with designer regarding design services for the Longreach Weir project
- Consulted with designer regarding Longreach Servicing Strategy.
- Consulted with stakeholders regarding the Longreach Electronic Water Meter Project.
- Inspected the Murray McMillan Dam and Shannon Dam in Ilfracombe
- Reviewed Ilfracombe's water usage.
- Consulted with designer regarding the Water Conservation and Drought Management Plan
- Consulted with stakeholders regarding our Drinking Water Quality Management Plan review.
- Internal meeting to refine the scope of works for the sewer rehabilitation program for Ilfracombe and Isisford.
- Attended various site and contractor engagements regarding the Ilfracombe Reverse Osmosis Treatment Plant.

Financial Management

- Attended monthly Flood Damage progress meeting.
- Attended Budget meetings
- Attended an Internal Plant Working group meeting to discuss future plant requirements.

Workforce Capability

- Attended operational meetings
- Attended monthly ELT meeting

Stakeholder Engagement

- Attended ORRTG Technical Meeting
- Addended RAPADWSA Technical meeting - Chair

**LONGREACH REGIONAL COUNCIL
ORDINARY MEETING AGENDA**

- Met with the Department regarding the WISER Project
- Attended LGAQ Water and Wastewater Advisory Group meeting
- Followed up with the Qld Department of Education regarding the Longreach State High School Carpark.
- Attended Community Engagement in Longreach

Appendices

Nil

Recommendation:

That Council receives the Director of Works Report, as presented.

16 Late Items

Nil for this meeting

17 Closed Matters

Nil for this meeting

18 Closure of Meeting