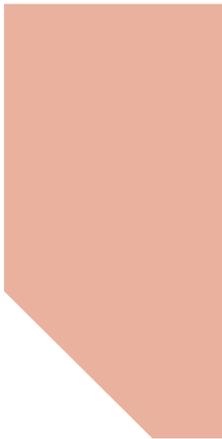


Longreach Regional Council

ANNUAL REPORT

2023 - 2024



**Longreach
Regional Council**
Ilfracombe Isisford Longreach Yaraka

Contacts

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CUSTOMER SERVICE CENTRES

Ilfracombe - 1 Devon Street, Ilfracombe QLD 4727

Isisford - 20 St Mary Street, Isisford QLD 4731

Longreach - 96 Eagle Street, Longreach QLD 4730

How to read this report

In accordance with the *Local Government Act 2009*, Council must publish an annual report, which provides an update to our community about Council's finances, performance, and how we have delivered against our plans.

The Annual Report 2023-2024 reports against our Annual Operational Plan 2023-2024, which is derived from strategies laid out in Council's Corporate Plan 2024-2028. It is an important opportunity to share the achievements and challenges of the past financial year.

The Annual Report also contains a range of statutory information as required by legislation.

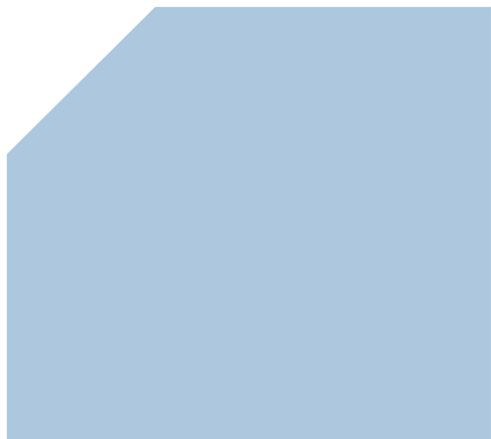
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ACKNOWLEDGEMENT OF TRADITIONAL CUSTODIANS

Council acknowledges the Traditional Custodians of the land on which we operate; and pays respect to Elders past and present.

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About Our Region

The iconic Longreach region in Central Western Queensland is situated 700 kilometres from the coast, west of Rockhampton, and covers an area of 40,638 square kilometres. The region encompasses the townships of Ilfracombe, Isisford, Longreach, and Yaraka. The region is home to approximately 3,726 people and boasts Outback Queensland's most progressive and dynamic visitor and service economy, coupled with a high performing ag-sector delivering consistent productivity gains.

The Longreach, Ilfracombe, Isisford, and Yaraka communities are at the heart and soul of this region. Although uniquely different, each town shares a common bond.

They provide genuine opportunities for people from all walks of life to find their future – from farmers to financiers, mechanics to musicians.

For centuries, the region has stood the test of time and grown in the hearts of many. From a place steeped in Aboriginal history and Australian folklore, to the industrial and agricultural booms of last century, the region continues to evolve. The Longreach region is the economic and social hub of Western Queensland, globally connected, but locally inspired.





Our Vision

Connecting Council and Community

Our Mission

Delivering Excellent Service

Our Values



A Safe and Healthy Work Environment

Longreach Regional Council is committed to providing a safe and healthy workplace for employees, contractors, sub-contractors, visitors and volunteers.



Inclusiveness and Respect

We will show respect for all and continually engage with and listen to the people of our communities. We value the diversity of our region and we embrace and respect our rich outback and Indigenous heritage.



Consistency and Fairness

As a Council, we are balanced, fair, honest, transparent and accountable for our decisions and our actions.



Teamwork and Staff Development

We encourage initiative and collaboration by staff who are committed to teamwork, and we value continual professional development and learning across the organisation.



Performance and Value for Money

We are focused on results that are consistent with our mission and which realise our vision. We will achieve value for our communities through innovation, informed decision-making and efficient work practices.



Leadership and Collaboration

We will always demonstrate high standards of leadership in collaborating with the communities of our region, to achieve our vision. In serving our communities, we will build and maintain collaborative partnerships and relationships with the region's key government, non-government, industry and community stakeholders.



Sustainability

As an organisation, we uphold a quadruple-bottom-line approach, taking a social, cultural, economic and environmentally-sustainable approach to everything we do.



Forward-looking

We are aspirational with a clear vision for future prosperity while meeting community needs and respecting and building on our outback heritage.

Mayor and CEO's Foreword

We are pleased to present the Longreach Regional Council Annual Report for 2024, capturing a year of significant progress, community engagement, and collaborative governance.

This year, a new Council was sworn in following the local government elections on 16 March 2024. Congratulations to our returning Councillors, and a warm welcome to new Councillors Nikki Gay and Andrew Watts. We also extend our sincere thanks to outgoing Councillors Trevor Smith and David Paterson for their dedicated service to the community.

The new Council, alongside our Executive Leadership Team, has set ambitious goals for the coming four years, reflecting our commitment to sustainable growth, financial prudence, and place-based initiatives.

Achieving financial sustainability remains a priority to ensure Council's long-term viability. With this in mind, we are committed to maintaining a cash balance sufficient to cover six months of operating expenses.

Our approach to asset investment and renewal is equally strategic, as decisions are guided by Council's capacity to sustain assets over their lifespan.

Recognising that approximately 80% of our funding is derived from government grants and subsidies, we are immensely grateful for the ongoing support from the Commonwealth and Queensland Governments.

Council's collaboration with neighbouring Councils continues through regional forums like RAPAD, where we advocate collectively for funding and essential services to benefit the broader region.

Engagement with our communities is central to our approach. This year, we introduced a new "world café" format to our bi-annual community forums, allowing us to gain deeper insights into local issues.

Feedback from these sessions informs our planning and budgeting, ensuring community needs remain at the heart of our decision-making.

Communication with our residents is also a priority. Our monthly "IILY" newsletter, along with regular updates on our Facebook page and website, keeps our community informed and connected with Council activities and projects.

This year saw the completion of several key community projects: with a new multipurpose court in Ilfracombe, a sealed access road to the Yaraka fuel pod, a walking path connection to the Longreach Childcare Centre, and a newly sealed road to Isisford Airstrip among them.

Additionally, we have focused on enhancing parks and gardens across the region, creating green spaces that enrich the lives of residents. Each project reflects our commitment to improving the liveability of our communities.

We are fortunate to have a dedicated team of employees and contractors who maintain our infrastructure and provide essential services across the region. Council also recognises the value of local community groups, and we are proud to support many groups who bring sporting, cultural, and recreational activities to our residents via our community funding programs.

Thank you to everyone who contributed to the achievements of Longreach Regional Council in 2024. Together, we continue to build a resilient, connected, and vibrant region.

**Cr Tony Rayner,
Mayor**

**Brett Walsh,
Chief Executive
Officer**



Community Financial Report

In June 2024, the Commonwealth Government deferred the payment of the annual Financial Assistance Grant to July 2024. The deferment of the payment impacted Council's financial performance and position in a significant way. Grant income was \$14.6 million lower than last financial year, causing a net loss in the 2024 financial year of \$7.7 million. The change in timing of the grant also reduced Council's ending cash balance to \$11.1 million.

The impact of the deferred payment on Council's cash may be permanent, depending on the timing of future Financial Assistance Grant payments. Council remains in a good financial position although its ability to respond to risks and opportunities has diminished with the lower cash balance.

Key Financial Outcomes Summary

- ▶ Rates and utility charge increases were limited to an average 3% for ratepayers, below the published Consumer Price Index (CPI) increase of 3.8%
- ▶ Increases in costs were contained at 2.2%.
- ▶ Council held \$11.1 million in cash and \$12.0 million in term deposits at the end of the financial year.
- ▶ A total of \$8.3 million was spent to renew assets.
- ▶ Community equity grew by \$15.5 million.

Overview of the 2024 Community Financial Report

The Community Financial Report is a plain English explanation of our financial statements and covers the following five components:

1. Statement of Comprehensive Income: shows information on our financial performance including our revenue, expenses and net profit or loss.

2. Statement of Financial Position: shows the monetary value of our assets, liabilities, and equity.

3. Statement of Changes in Equity: shows the changes in our net wealth.

4. Statement of Cash Flows: shows movements of cash and cash equivalents (highly liquid investments that can be readily converted into cash).

5. Financial Ratios: shows common comparisons between financial statement amounts to allow readers to compare our results with other organisations.

Statement of Comprehensive Income

The Statement of Comprehensive Income shows our net result for the year, calculated using the formula:

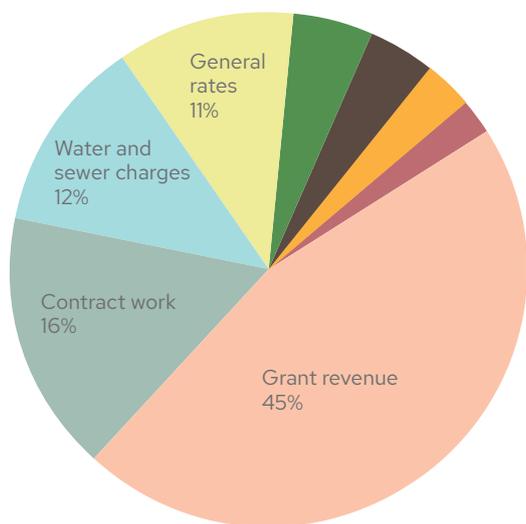
Total Revenue less Total Expenses equals Net Result.

Calculation of net result		
(\$ millions)	FY24	FY23
Revenue	\$46.0	\$59.9
minus Expenses	(\$53.7)	(\$51.6)
equals Net Result	(\$7.7)	\$8.3

Revenue - Where did the \$46.0 million come from?

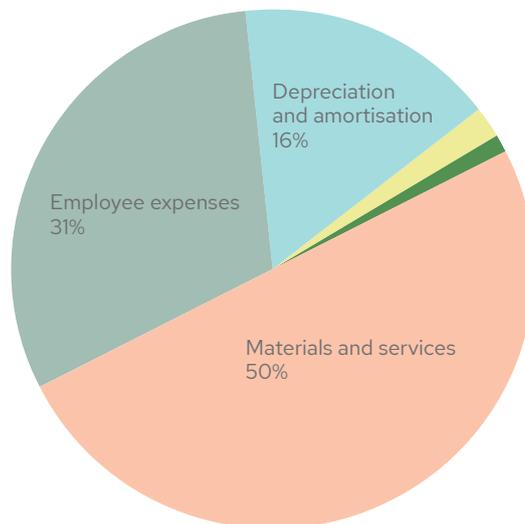
Revenue	FY24		FY23	
	millions	% revenue	millions	% revenue
General rates	\$5.1	11%	\$4.9	8%
Separate rates	\$0.6	1%	\$0.6	1%
Water and sewer utility charges	\$5.3	12%	\$5.2	9%
Waste management charges	\$1.1	2%	\$1.1	2%
Fees and charges	\$2.4	5%	\$2.2	4%
Interest	\$1.6	3%	\$0.8	1%
Grant revenue	\$20.8	45%	\$35.5	59%
Contract work	\$7.4	16%	\$7.9	13%
Other income	\$1.7	4%	\$1.8	3%
Total	\$46.0		\$60.0	

The reduction in grant revenue is due to the deferment of the Financial Assistance Grant payment that normally occurs in June each year.



Expenses – Where was the \$53.7 million spent?

Expenses	FY24		FY23	
	millions	% revenue	millions	% revenue
Material and services	\$26.6	50%	\$26.4	51%
Employee expenses	\$16.6	31%	\$15.4	30%
Finance costs	\$0.8	1%	\$0.9	2%
Depreciation and amortisation	\$8.5	16%	\$8.7	17%
Other expenses	\$1.2	2%	\$0.2	0%
Total	\$53.7		\$51.6	



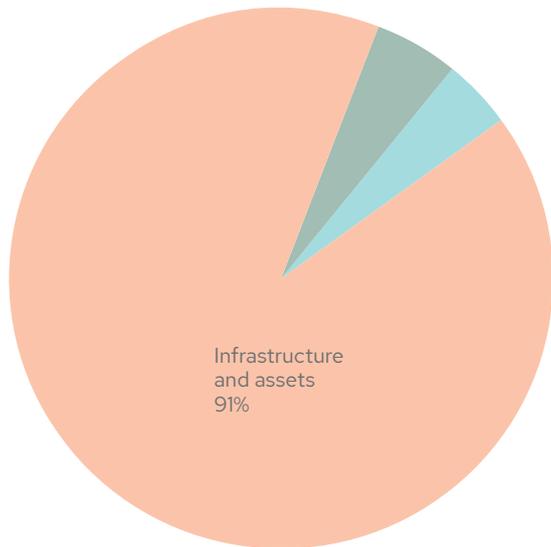
Statement of Financial Position

The Statement of Financial Position shows what we own (our assets), what we owe (our liabilities) and our net worth.

Calculation of net community equity		
(\$ millions)	FY24	FY23
Assets	\$429.5	\$418.5
minus Liabilities	(\$22.0)	(\$26.5)
equals Net Community Equity	\$407.5	\$392.0

Assets – what we own

Assets	FY24		FY23	
	millions	% revenue	millions	% revenue
Cash and term deposits	\$23.1	5%	\$35.1	8%
Receiveables	\$16.4	4%	\$17.4	4%
Other	\$1.0	0%	\$1.0	0%
Infrastructure and assets	\$389.0	91%	\$365.0	87%
Total	\$429.5		\$418.5	



Liabilities – what we owe

Liabilities	FY24		FY23	
	millions	% revenue	millions	% revenue
Payables	\$8.2	37%	\$11.4	43%
Loans	\$13.8	36%	15.1	57%
Total	\$22.0		\$26.5	

Statement in Changes in Equity

The Statement in Changes in Equity explains the changes in our retained earnings and asset valuations during the year and provides a more detailed presentation of community equity.

Community equity	FY24		FY23	
	millions	% revenue	millions	% revenue
Retained surplus	\$211.6	52%	\$219.3	56%
Asset revaluation surplus	\$195.9	48%	\$172.7	44%
Total	\$407.5		\$392.0	

Statement of Cash Flows

The Statement of Cash Flows shows our cash inflows and outflows. This statement shows our capacity to pay our bills, invest in infrastructure and repay our loans. In 2024, we recognized a negative operating cash flow, because the normal receipt of the Financial Assistance Grant was deferred until July.

Cash flows	FY24	FY23
	millions	millions
Net cash flow from operating	(\$7.3)	\$7.7
Net cash flow from assets and investments	(\$5.4)	(\$13.8)
Net cash flow to repay loans	(\$1.3)	(\$2.9)
Total	(\$14.0)	(\$9.0)
Closing cash balance	\$11.1	\$25.1

Financial Sustainability Ratios

The Department of Local Government has created a set of financial metrics to compare the financial sustainability of local governments. The deferment of the Financial Assistance Grant has had a negative impact on the 2024 metrics, however the 5-year average metrics are sound. The Asset Sustainability Ratio result illustrates the difficulty in Council being able to sustain its current level of infrastructure without significant external funding.

Financial sustainability metrics

Metric	Description	Target	2024	5-year average
Operating cash ratio	Council's ability to generate sufficient cash to cover core operational expenses	> 0%	-9.0%	11.8%
Unrestricted cash expense cover	The amount of cash Council holds to meet financial demands	> 4 months	6.3	N/A
Asset sustainability ratio	The extent to which infrastructure is being replaced as it reaches the end of its life.	> 90%	69.8%	70.8%
Asset consumption ratio	The estimated life remaining in Council's infrastructure.	> 60%	69.8%	70.9%
Leverage ratio	Council's ability to repay its existing debt.	0-3 times	-3.8	1.1
*Council-controlled revenue	The proportion of Council's revenue comprising rates, charges and other fees.	N/A	36.2%	30.7%
*Population growth	An estimate of growth in the local population.	N/A	0.8%	0.3%
*Operating surplus growth	Council's ability to generate sufficient rates and charges to sustain its operations.	N/A	-32.2%	-8.3%



Mayor and Councillors

Remuneration, including superannuation contributions, paid to Councillors.

Councillor remuneration and Ordinary Meeting attendance – 1 July 2023 to 30 June 2024.

Councillor	Meeting Attendance*	Meetings Fees and Allowances	Travel Allowance	Superannuation Paid	Total Remuneration
Cr Tony Rayner	10	\$114,800.92		\$12,628.20	\$127,429.12
Cr Leonie Nunn	12	\$66,231.11	\$6,052.00	\$7,285.46	\$79,568.57
Cr Tony Emslie	12	\$57,400.08		\$6,314.08	\$63,714.16
Cr Tracy Hatch	11	\$55,805.64		\$6,138.69	\$61,944.33
Cr Dale Bignell	12	\$57,400.08		\$6,314.08	\$63,714.16
Cr Andrew Watts (Commenced 28.03.2024)	3	\$13,614.12		\$1,497.57	\$15,111.69
Cr Nikki Gay (Commenced 28.03.2024)	3	\$13,614.12		\$1,497.57	\$15,111.69
Cr Trevor Smith (Concluded 27.03.2024)	8	\$42,191.52		\$4,641.12	\$46,832.64
Cr David Paterson (Concluded 27.03.2024)	9	\$43,785.96	\$1,834.30	\$4,816.51	\$50,436.77

*Total Ordinary Meetings held = 12



Mayor Tony Rayner



Cr Leonie Nunn



Cr Tony Emslie



Cr Tracy Hatch



Cr Dale Bignell



Cr Andrew Watts
(Commenced 28/3/2024)



Cr Nikki Gay
(Commenced 28/3/2024)



Cr Trevor Smith
(Finished 27/3/2024)



Cr David Paterson
(Finished 27/3/2024)

Expense Reimbursement Policy

Council provides a range of facilities to Councillors in accordance with its Expenses Reimbursement and Provision of Facilities for Mayor and Councillors Policy No. 2.21. This policy is available from Council's website and outlines the entitlements of Councillors in their role such as training, travel costs, meals and use of Council facilities. During the reporting period, Council incurred costs of \$68,590.75 for such expenses.

Pursuant to section 185 of the *Local Government Regulation 2012*, it is reported that in July 2023, Council reviewed its Expenses Reimbursement and Provision of Facilities for Mayor and Councillors Policy No. 2.21. Council passed a resolution at the July 2023 Ordinary Meeting (Res-2023-07-180) pursuant to section 250(1) of the Regulation; however, no additional entitlements or provisions were added to the policy. Council has not made any subsequent changes to this policy during 2023-2024.

Similarly, no additional resolutions were made during the reporting period under s206(2) of the *Local Government Regulation 2012*.

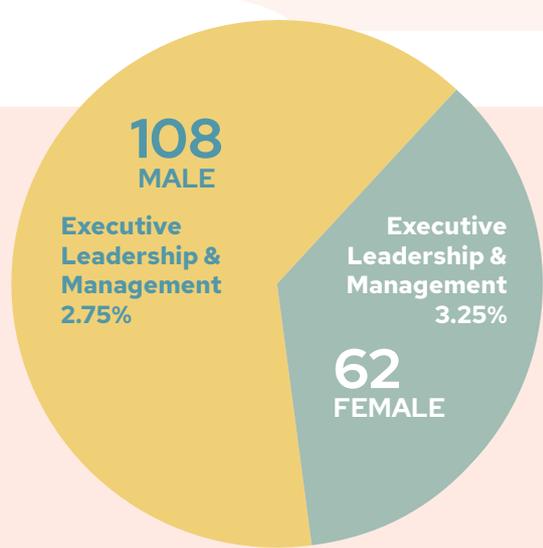
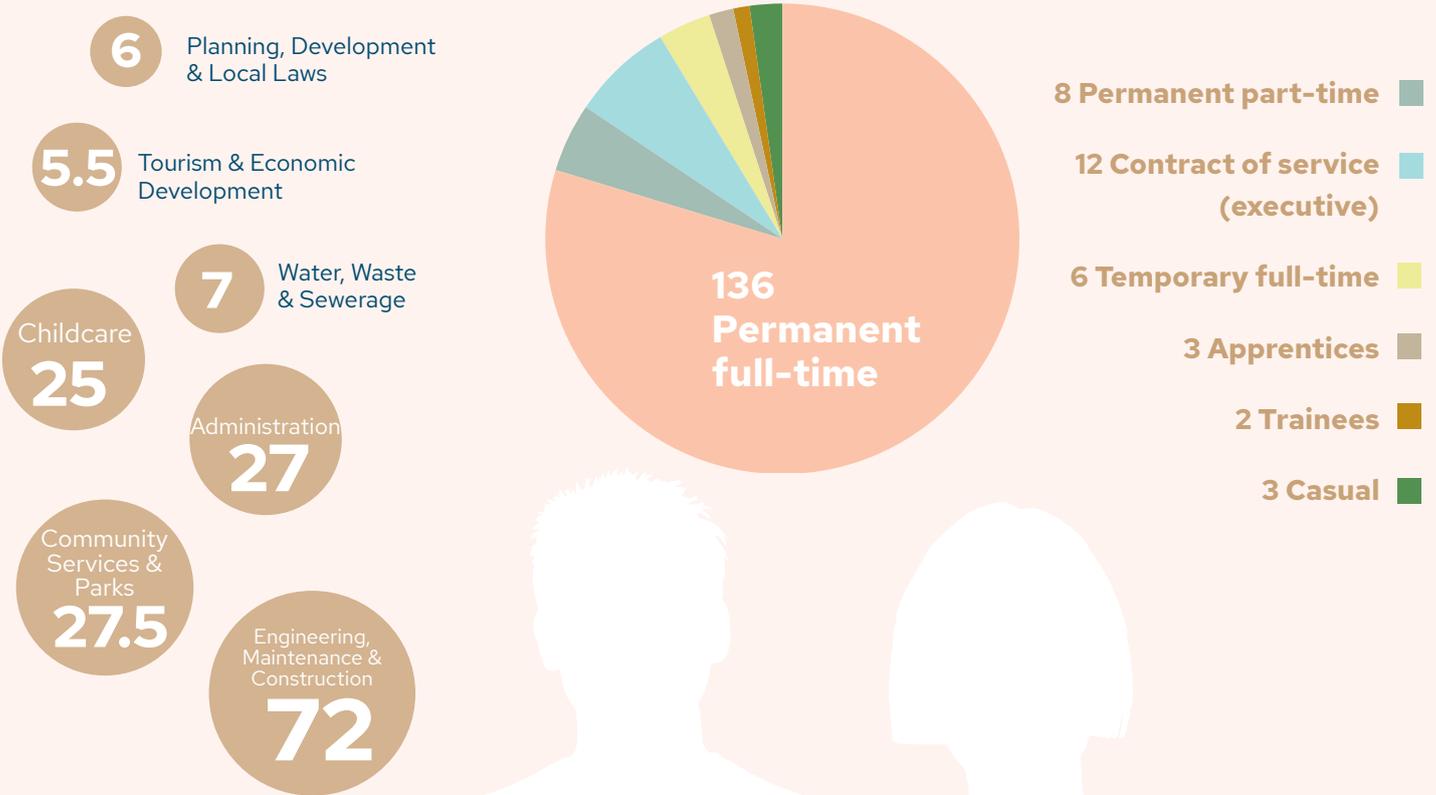
All reasonable expenses incurred in attending approved meetings, conferences, seminars, workshops, inspections and the like will be paid (or reimbursed) by Council. Council takes out workers' compensation cover for elected members with Local Government Workcare each year.

Conduct and Performance of Councillors

The *Local Government Act 2009* provides a framework for assessing complaints about the conduct or performance of Councillors. It is a requirement under the *Local Government Regulation 2012* that the Annual Report contains details of complaints received about Councillors conduct or performance. Orders and complaints about Councillors during the financial year are shown in the table.

FOR FINANCIAL YEAR 2023-2024	NUMBER
1. The Total Number of the Following	
(i) orders made under section 150I(2) of the Act	Nil
(ii) orders made under section 150AH(1) of the Act	Nil
(iii) decisions, orders and recommendations made under section 150AR(1) of the Act	Nil
2. Each of the Following during the Financial Year	
(i) the name of each Councillor for whom a decision, order or recommendation mentioned in section 1	Nil
(ii) a description of the unsuitable meeting conduct, inappropriate conduct or misconduct engaged in by each of the Councillors	Nil
(iii) a summary of the decision, order or recommendation made for each Councillor	Nil
3. The Number of Each of the Following during the Financial Year	
(i) complaints referred to the assessor under section 150P(2)(a) of the Act by local government entities for the local government	Nil
(ii) matters, mentioned in section 150P(3) of the Act, notified to the Crime and Corruption Commission	Nil
(iii) notices given under section 150R(2) of the Act	Nil
(iv) notices given under section 150S(2)(a) of the Act	Nil
(v) decisions made under section 150W(1)(a), (b) and (e) of the Act	Nil
(vi) referral notices accompanied by a recommendation mentioned in section 150AC(3)(a) of the Act	Nil
(vii) occasions information was given under section 150AF(4)(a) of the Act	Nil
(viii) occasions the local government asked another entity to investigate, under chapter 5A, part 3, division 5 of the Act for the local government, the suspected inappropriate conduct of a Councillor	Nil
(ix) applications heard by the conduct tribunal about the alleged misconduct or inappropriate conduct of a Councillor	Nil

Employees at a glance



Employee initiated turnover - 33

Employer initiated turnover - 1

Employee retirements - 0

AGE OF STAFF	16-20	21-29	30-44	45-55	56+
	5%	14%	35%	22%	24%

Executive Leadership Team (ELT)

Chief Executive Officer



Brett Walsh

Brett Walsh is an experienced public administrator with a background in managerial finance and strategic leadership. Brett joined Longreach Regional Council in October 2022, bringing with him over 14 years executive management experience in local government. Prior to this, Brett was an experienced external auditor to local governments throughout regional Queensland.

His financial abilities are complemented by a wealth of experience in strategic governance, having delivered countless projects in community development, organisational reform, asset management, planning and policy development, and regional coordination. Brett is passionate about achieving economic and social development in rural communities to support small businesses, create employment, and improve liveability for all residents.

Brett was recognised in 2008 for his contribution to rural communities, receiving a Department of Local Government's Community Hero Award. Brett was further recognised in 2018, winning the inaugural Butch Lenton Memorial Bush Heritage Innovation Award, presented by the Local Government Association of Queensland.

Brett holds a Bachelor of Commerce, and is a Graduate of the Australian Institute of Company Directors (GAICD).

Director of Works



André Pretorius

André has over 20 years' experience in the design, operations and management of roads, waste, water, waste water and associated infrastructure.

He is actively involved in the future planning and augmentation of schemes, various feasibility studies and business cases, identifying training needs, conflict management and resolution, budgeting, etc. He is also involved in the review of designs and reports done by others. During his career, he has worked in several countries with multidisciplinary teams on a wide variety of projects.

André's project management and coordination skills involves an independent approach, originality and judgment, which together with his broad knowledge in civil engineering adds value to the services that can be provided. With experience in both private and local government sectors, he can bring two worlds together.

André is currently halfway through in completing his Master's Degree in Engineering and has previously completed training in the Australian Business Excellence Framework. Part of this framework identifies process improvements, data capturing, setting realistic targets and how to avoid rework.

André is a member of Engineers Australia.

Director of Communities (Acting)



Tanya Johnson

Tanya joined the Longreach Regional Council in 2022 as Executive Officer for Tourism and Museum, prior to this working for a local Tourism operator as Operations Manager and later Business Development Hospitality and Events Manager.

Tanya spent 9 years at the Barcoo Shire Council across a number of roles including Creditors, Customer Service, Administration, Facilities and Building Maintenance, Fleet administration and Fleet and Workshop Manager. Most of her career has been in the heavy transport industry as Manager of Livestock and Freight Transport operations.

Tanya has spent many years in small and remote communities and is very aware of the challenges that these communities face. She grew up on a sheep station east of Quilpie and moved to Longreach in 1990 which has been home ever since.

Chief Financial Officer



David Wilson

David joined Council as Chief Financial Officer in January 2022. With over two decades of experience in manufacturing, property development and finance companies, including as Chief Financial Officer of an ASX listed company,

David brings specialist expertise in building value-adding finance teams and strategic financial management. David has a Bachelor of Accounting and is a Graduate of the Australian Institute of Company Directors.

Manager of Human Resources, Safety and Wellness



Grace Cronin-Jones

Grace joined the former Longreach Shire Council as a trainee in 2008 and has been with Council ever since. A proud Longreach local, Grace has spent sixteen years working for Council in a variety of increasingly senior roles across the

organisation. Her broad range of experience with Council has included roles in Tourism, Accounts Payable, Finance, Customer Service, Administration, and Rates.

Grace holds Diplomas in Leadership & Management and Local Government Administration, as well as a Certificate IV in Training and Assessment.

Organisational Structure

Within our organisational structure, a community-focus emerges. The community is given highest importance, with the Mayor and Councillors responsible for representing them and addressing their needs. The Chief Executive Officer (CEO) oversees all operations and ensures effective governance practices. Within the Office of the CEO are several important strategic functions such as people and culture, safety, economic development, governance, planning and development, and regulatory services.

Further down the structure, we find three specialised directorates. The Works directorate manages and maintains infrastructure and civil works including roads, waste management, water and sewerage. The Communities directorate engages with the community, and manages community facilities like libraries, showgrounds, town halls, pools, parks and gardens. Lastly, the Finance directorate handles financial resources, including budgeting, fiscal planning, plus business systems including payroll, information technology, and procurement.

Reporting lines and accountability flows through the organisation up to the Directors that make up the Executive Leadership Team, through the Chief Executive Officer, up to the Mayor and Councillors then on to the community at large. Council is also guided by various committees including advisory committees, working groups, and the Audit & Risk Committee. State and federal governments provide further authority and guidance through legislation, service delivery, and funding.

This structure, and the distribution of functions within it, has been carefully designed to ensure that transparency and accountability is embedded in our culture, fostering a strong connection between Council and the community it serves.



GOVERNANCE

- ▶ Governance, Compliance and Policies
- ▶ Legal Services, including Right to Information
- ▶ Administrative Action Complaints Custodians
- ▶ Regulatory Services - Local Laws, Rural Lands, Environmental Health
- ▶ Planning and Development Management
- ▶ Corporate Registers - Conflict of Interest, Registered Parties, Authorised Persons
- ▶ Corporate Planning and Report - Corporate and Operational Plan and Annual Report
- ▶ Human Resources
- ▶ Workplace Health and Safety
- ▶ Economic Development
- ▶ Disaster Management

WORKS

- ▶ Rehabilitation and Return to Work
- ▶ Quality Assurance
- ▶ Technical Services
- ▶ Water and Sewerage Management, including Water Treatment Plants
- ▶ Waste and Landfill Management, including Garbage Collection
- ▶ Civil Construction and Maintenance - sealed and unsealed roads, drainage and bridges
- ▶ Fleet Management, including Workshops
- ▶ Footpath Construction and Maintenance
- ▶ Town Street Maintenance

COMMUNITIES

- ▶ Childcare Services
- ▶ Customer Service
- ▶ Project Management - Capital Projects
- ▶ Engagement and Communications
- ▶ Horticulture and Town Services - open and recreational spaces
- ▶ Community Facilities Management, including town halls, showgrounds, aquatic centres, parks and skate parks
- ▶ Cemeteries and funeral services
- ▶ Community and Civic Event Management
- ▶ Library Services
- ▶ Tourism, including Museums and Visitor Information Centre

FINANCE

- ▶ Budgeting - prepare, manage and monitor
- ▶ Management Accounting
- ▶ Asset Management - strategic and operational
- ▶ Insurance Management
- ▶ Audit and Risk Management
- ▶ Accounts Payable
- ▶ Payroll
- ▶ Rates and Debtors
- ▶ Grants Management
- ▶ Treasury Services
- ▶ BAS, Fuel Tax Credit
- ▶ Procurement and Stores
- ▶ Information Technology
- ▶ Records Management, including Right to Information

Council's Community Engagement

A core value of Council is inclusiveness and respect; to embed this value across Council we strive to communicate regularly with residents and ratepayers to keep them informed and offer opportunities for community members to have their needs and concerns addressed.

There are many stakeholders Council engages with regularly to serve the community. Listed below is a high-level overview of our major stakeholder groups and how we engage with them throughout the year.

Who we engage with and how

Major Stakeholder Group	Engagement Method
Business	<ul style="list-style-type: none"> • Forums • Meetings • Joint projects
Community Groups & Special Interest Groups	<ul style="list-style-type: none"> • Forums • Joint Projects • Meetings • Website • Community reference groups
Customers, Ratepayers and Residents	<ul style="list-style-type: none"> • Customer service • Community forums • Pop-up community engagement booths at events • Direct mail • Council general meetings • Publications and newsletters • Social media • Display and public notice advertising • Rates notice inserts • Website Surveys (online and hard copy) • Media • Annual report • Annual budget • Financial reporting
Emergency Services and Support Agencies	<ul style="list-style-type: none"> • Local Disaster Management Group membership • Joint training • Meetings • Email updates • Website • Social media
Government Agencies – Federal and State	<ul style="list-style-type: none"> • Committee memberships • Formal meetings • Stakeholder briefings • Correspondence • Events
Media	<ul style="list-style-type: none"> • Media releases • Briefings • Interviews
Tourist, Visitors and Events	<ul style="list-style-type: none"> • Meetings with community event organisers • Visit Longreach Region website • Social media • Media familiarisations

Assessment of Operational Plan



Assessment of Operational Plan

Governance Services

● Completed ● Commenced/in-progress ● Deferred ● Discontinued

Corporate Plan Strategy	Operational Plan Initiative	Performance Milestone	Status
1.1.1 Implementation of Housing strategy	Progress actions from the Housing Strategy	Year-one actions completed	●
1.3.2 Development and adoption of a Biosecurity Plan	Review and drafting of revised Stockroute Management Plan	Stockroute Management Plan v.02 draft is considered by Council	●
2.2.2 Development, adoption and implementation of an Economic Development Strategy	Development of a draft Economic Development Strategy	Draft Economic Development Strategy considered by Council	●
5.1.1 Development, adoption and implementation of Safety and Wellbeing Strategy	Stakeholder engagement and consultation on draft Safety and Wellness Strategy	Adoption of the Safety and Wellness Strategy	●
5.1.2 Investment in employee training and development	Stakeholder engagement and consultation for training needs analysis	Adopted training needs analysis	●
5.2.1 The risk management framework is integrated into all council decisions and activities	Documentation of Council's critical safety risks	Developed and adopted audit of hazards program	●
5.4.1 Explore opportunities to partner with other entities to respond to climate risk	Participate in the Queensland Climate Resilient Councils program	Attendance and participate in scheduled workshop	●
	Engage with tertiary sector on climate resilient strategies	Stakeholder meeting	●
5.4.2 Community awareness and preparedness for disaster events	In partnership with the Queensland Reconstruction Authority develop a Local Resilience Action Plan	Adoption of a Local Resilience Action Plan	●

Governance Services manages Council policy, public affairs, human resources, economic development, planning, regulatory services, and disaster management. It ensures good governance promotes political, economic, and organisational development.

The Safety and Wellness Strategy roadmap was prepared for FY24/25, and an audit of hazards program was adopted. Despite discontinuing the LGAQ Climate Resilient Councils program, engagement continued with the tertiary sector on climate resilience strategies, associated with the Local Resilience Action Plan set for adoption in 2024-25. Progress was also made in safety and wellness initiatives and training needs analysis.

Assessment of Operational Plan

Finance

● Completed ● Commenced/in-progress ● Deferred ● Discontinued

Corporate Plan Strategy	Operational Plan Initiative	Performance Milestone	Status
3.2.1 Development, adoption and implementation of Strategic Asset Management Plan	Strategic Asset Management Plan is adopted and action plan commenced	Plan is adopted and year-one actions are completed	●
4.1.1 Achieve efficiency through technology and smarter work processes	Implementation of the ICT Strategic Plan	Year-one actions are completed	●
	Timely, insightful and accurate management reporting	Monthly management reports are published within three business days of month end	●
4.1.2 Agreed asset and service levels are used to achieve sustainable outcomes	Asset Management Plans are updated and integrated into the operational and capital budget programs	The Strategic Asset Management Plan is adopted and year one targets are met	●
	Service level plans are updated and maintained	Service level plans are updated for all key services and costs broken down by activity	●
4.1.3 Integrated planning across functions with a future focus	Projects are reviewed and progressed through the Project Decision Group	Pipeline of current and future year shovel ready projects established and reviewed by Project Decision Group	●
	Procurement requirements are viewed on a consolidated basis	Forward looking procurement schedule developed based on OPEX and CAPEX programs	●
	Council remains responsive to opportunities and threats	Forecasts are updated and reviewed monthly	●
4.1.4 External funding opportunities are maximised	Stakeholder engagement and consultation for training needs analysis	Adopted training needs analysis	●

The newly formed Financial Services Directorate began work on initiatives to improve the information presented to Council to make sound decisions. Management reporting, forecasting, procurement planning and grant management functions performed better during the year.

The development of up-to-date service level and asset management plans will continue into the 2024/25 financial year, so that Council has better information to make decisions to support longer term financial sustainability. A major achievement for the year was the upgrade of Council's IT systems and cyber-security capabilities, managed superbly by Council's Innovation and Business Improvement Team.

Assessment of Operational Plan

Communities

● Completed ● Commenced/in-progress ● Deferred ● Discontinued

Corporate Plan Strategy	Operational Plan Initiative	Performance Milestone	Status
1.1.2 Development, adoption and implementation of Facilities Master Plans	Adoption of Facilities Master Plans	Two Facilities Master Plans adopted	●
1.2.1 Recognise all cultures and heritages through a range of initiatives and advocacy	Stakeholder and community engagement activities	Number of initiatives and successful advocacy outcomes	●
1.2.2 Provide opportunities for all peoples to contribute to the community	Stakeholder and community engagement activities with a focus on the youth and disability sector	Establishment of a youth council	●
1.2.3 Review and improvement of draft Reconciliation Action Plan	Commence stakeholder and community engagement	Approved project management plan	●
2.2.3 Development, adoption of and implementation of a Destination Strategy	Development of a draft Destination Strategy	Draft Destination Strategy considered by Council	●
5.2.2 Implement a Community Engagement Strategy	Commence review of existing engagement process to ensure consistency in approach	Adoption of Community Engagement Policy	●
5.3.1 Development, adoption and implementation of a Customer Experience Strategy	Commence a review of Council's customer service charter and service level agreements	Completion of customer service charter and service level agreements review	●

The Communities directorate delivered key services, including community development, libraries, arts, parks, and public spaces. Notable activities included reviewing the Community Engagement and Customer Service Charters, and participating in NAIDOC Week events. The Youth Council held two meetings. The Destination Strategy was deferred to 2024-25, and community engagement will be integrated into community plans next financial year. The review of Facilities Plans was completed but pending adoption. Collaborative projects with local agencies like the Iningai working group were also undertaken, enhancing the overall quality of life in the region.

Assessment of Operational Plan

Works

● Completed ● Commenced/in-progress ● Deferred ● Discontinued

Corporate Plan Strategy	Operational Plan Initiative	Performance Milestone	Status
3.1.1 Develop initiatives to increase water access and storage capacity for the region	Commence construction of the Thomson River Weir Raising Project	Development approval Funding approved Construction commenced	●
	Repair Ilfracombe elevated water storage	Solution to repairing Ilfracombe water storage developed and implemented	●
3.2.2 Development, adoption and implementation of an Active Transport Network Strategy	Develop and adopt an Active Transport Network Strategy	Draft Active Transport Network Strategy considered by Council	●
3.3.1 Advocate for road funding to upgrade state owned roads	Develop advocacy plan for the Department of Transport and Main Roads	Increased funding for roads	●
5.4.1 Explore opportunities to partner with other entities to respond to climate risk	Commence review of Water Conservation and Drought Management Plan	Review of Water Conservation and Drought Management Plan completed	●
5.4.2 Community awareness and preparedness for disaster events	Adopt flood study and community action plan	Adoption of flood study and community action plan	●

The Works Directorate assisted in various submissions (MID, RIDA and WISER) associated with the Thomson River Weir Raising Project. While negotiations are still ongoing with the State and Federal Governments, it is expected that project funding and approvals would be received towards the later part 2024. Council will commence with the Water Conservation and Drought Management Plan as part of the weir raising project due to the improved water security this project will bring.

The Works Directorate will continue to advocate for road funding to upgrade and improve levels of services on state roads during 24/25. Major milestones that have been achieved are the completion of the Isisford weir, flood damage expenditure on roads (100% completion), completion of TMR nominated projects (Jundah and Cramsie-Muttaburra Roads), reseal projects, watermains renewals, a Community Flood Action Plan, and the Draft Active Transport Network Strategy.

Governance

Right to Information and Privacy

The *Right to Information Act 2009* and the *Information Privacy Act 2009* provide the community with access to information, balanced by appropriate protection for individual privacy. The public can apply for access to documents held by Council, unless it is contrary to the public interest to provide that information.

The legislation also allows individuals to apply for amendments to be made to documents concerning their personal affairs, where it is believed the information is incomplete, out of date, inaccurate or misleading.

People wishing to access documents under this Act must make application in writing to the Chief Executive Officer, including an application fee. During the twelve months to 30 June 2024, Council has received no Right to Information applications. Council did however process one hundred and forty-five (145) pages of Right to Information material during the reporting period, associated with an application received in the previous financial year.

The Office of the Information Commissioner Queensland (OIC) received no requests for external review of decisions by Council.

There were no Right to Information applications in progress on 30 June 2024.

Applications received under the <i>Right to Information Act 2009</i>	0
Applications received under the <i>Information Privacy Act 2009</i>	0
Applications received under the <i>Information Privacy Act 2009</i> to amend personal information	0
Total Right to Information and Information Privacy applications received	0
Total Right to Information and Information Privacy pages processed	145
Applications received for internal review	0
Applications for external review with the Office of the Information Commissioner	0

Fraud and Corruption Prevention

Council's Fraud and Corruption Prevention Policy forms part of our overall approach to transparent corporate governance. Council has a commitment to preventing, detecting and responding to any matter relating to fraud and corruption, while establishing a consistent approach across all areas of Council.

Administrative Action Complaints

The Longreach Regional Council Complaints Policy and Procedures is displayed on the council website. In accordance with section 187 of the Local Government Regulation 2012, Council is committed to delivering excellence in customer service and encourages open and honest communication to encourage continuous improvement. The process is aimed at improving the community's confidence in Council's complaints management system and enforcing Council's reputation of being accountable, open and transparent.

The introduction of the *Human Rights Act 2019* forms part of the decision-making and the complaints management process and ensures that proper consideration to human rights is given before making a decision. Council is committed to continually improving their Complaints Management Process to ensure that complaints are dealt with in a fair and equitable manner. Council provides complaint management training to all staff who undertakes a customer service role within the Council.

During 2023-2024, the following administrative action complaint statistics were reported:

Description	No.
Administrative action complaints made to the local government	3
Administrative action complaints resolved by the local government under the complaints management process	3
Administrative action complaints not resolved by the local government under the complaints management process	0
Administrative action complaints not resolved by the local government under the complaints management process that were made in a previous financial year	0

Audit and Risk Committee

Council's Audit and Risk Committee consisted of three persons, being Mr Bill Ringrose, Partner, Ringrose Button Chartered Accountant, Longreach (Chairperson) as an external independent member, the Deputy Mayor Cr Leonie Nunn, and Cr Dale Bignell.

Ms Carolyn Eagle, head of Pacifica Chartered Accountants Assurance and Advisory division, was appointed to the committee as an external independent member, commencing in April 2024. She replaced Mr Bill Ringrose, whose term had concluded, as Chairperson at this time.

The Committee met four times during the 2023-2024 reporting period to review financial and risk management policies, financial reports and reports from auditors. The Committee reports its findings to the full Council.

Internal Audit

Walsh Accounting conducted several site visits to test Council's internal controls for effectiveness.

A Conflict-of-Interest Management Plan was implemented to manage any real or perceived conflict arising from the appointment of Tony Walsh, brother of CEO Brett Walsh, as internal auditor. Tony Walsh was appointed internal auditor some time prior to the appointment of Brett Walsh as Chief Executive Officer, and all dealings with the internal auditor are undertaken by the Chief Financial Officer.



Disclosures

Beneficial Enterprises

Under section 41 of the *Local Government Act 2009*, Longreach Regional Council has no beneficial enterprises to report for the 2023-2024 financial year.

Competitive Neutrality Complaints

In accordance with section 45 of the *Local Government Act 2009*, Longreach Regional Council has undertaken no significant business activities in the 2023-2024 financial year where the competitive neutrality principles needed to be applied.

Note: No investigation notices were issued during 2023-2024 by the Queensland Competition Authority for competitive neutrality complaints under Section 49 or responses necessary by Council under Section 52 of the *Local Government Regulation 2012*.

Executive Leadership Team Remuneration

In accordance with section 201 of the *Local Government Act 2009*, it is reported that:

One (1) senior management employee has a total remuneration package in the range to \$100,000 to \$200,000, four (4) senior management employees each have a total remuneration package in the range \$200,000 to \$300,000, and one (1) senior management employee has a total remuneration package in the range \$300,000 to \$400,000. The total of all remuneration packages that were payable to the senior management of the local government (in the year to which the annual report relates) was \$1,265,245.83.

Overseas Travel

In accordance with section 188 (1) of the *Local Government Regulation 2012*, Council reports there was no overseas travel in the 2023-2024 financial year by a Councillor or Council employee on Council business.

The Mayor, Cr Tony Rayner, travelled to the United States of America in his capacity as Chair of RAPAD. RAPAD are the Regional Organisation of Councils for Central West Queensland, and Cr Rayner serves on the board in his capacity as Mayor. The purpose of the overseas travel was to conduct RAPAD business, investigating renewable energy generation and transmission, and RAPAD bore the cost of all of Cr Rayner's travel expenses. Council did not incur any costs associated with this travel.



Grants

A total of \$19,590,334 Commonwealth and State Government grants and subsidies were approved for Council in the 2023-2024 financial year.

Outlined below is a summary of these grants with the estimated awarded amounts.

RECOGNITION OF GOVERNMENT FUNDING		
Australian Government Funding		
Funding Source	Program/Purpose	Contribution
Department of Education	Community Childcare Fund (Round 3)	\$240,000
Department of Industry, Innovation & Science	Building Better Regions Fund (Round 4)	\$59,927
Department of Infrastructure & Regional Development	Financial Assistance Grants	\$448,124
	Local Roads & Community Infrastructure	\$2,799,696
	Roads to Recovery	\$1,261,688
Queensland Government Funding		
Funding source	Program/Purpose	Contribution
Arts Queensland	Regional Arts Development Fund	\$56,031
Department of Education & Training	Early Childhood Education & Care	\$6,802
	Kindy Uplift	\$5,000
	Queensland Kindergarten Funding Scheme	\$100,433
Department of Environment & Science	Queensland Connects	\$50,000
Department of Housing, Local Government & Planning	Access Starter Grant	\$5,000
Department of State Development, Local Government & Planning	Works for Queensland (COVID)	\$46,500
	Building our Regions (Round 5)	\$305,930
Department of the Premier and Cabinet	Great Australian Bites	\$16,000
	Queensland Day Sponsorship Program	\$6,750
Department of Transport & Main Roads	Transport Infrastructure Development Scheme	\$588,000
	Walking Local Government Grant	\$25,000
Queensland Fire & Emergency Services	SES Support Grant	\$97,959
Queensland Reconstruction Authority	Disaster Recovery Funding Arrangements	\$13,348,858
	Get Ready Queensland	\$8,730
	Queensland Resilience & Risk Reduction Fund	\$100,524
State Library of Queensland	Service Development Subsidy	\$8,775
	First 5 Forever	\$4,607
Total		\$19,590,334

Grants to community groups

In accordance with Section 189(1) of the *Local Government Regulation 2012*, a comprehensive list of Grants provided by Council to community organisations during 2023-2024 is outlined below:

Community Donations 2023 – 2024		
Our Lady's School Parents and Friends Association	July 2023	\$5,000.00
Longreach Flyers Ball	August 2023	\$5,000.00
Longreach Jockey Club	August 2023	\$5,000.00
LRE Phoenix Gym	August 2023	\$2,723.88
Ilfracombe Golf Club	August 2023	\$1,500.00
Longreach Arts and Cultural Association	August 2023	\$4,520.00
Longreach Archival and Historical Research Group	August 2023	\$5,000.00
Yaraka Sports and Progress Association Inc	August 2023	\$2,240.00
Longreach Golf Club	August 2023	\$2,500.00
Longreach Churches Together	September 2023	\$2,210.50
Longreach Bowls Club Inc	September 2023	\$5,000.00
Ilfracombe Sport and Recreation Association	October 2023	\$3,445.52
Longreach Amateur Swimming Club Incorporated	December 2023	\$2,500.00
Longreach Junior Rugby League	January 2024	\$5,000.00
Longreach Ilfracombe Tigers	January 2024	\$5,000.00
GroWQ Association Inc	March 2024	\$5,000.00
Isisford Barcoo Recreational Fishing Association	March 2024	\$2,500.00
Isisford Sheep and Wool Show	March 2024	\$2,500.00
Yaraka Gymkhana Association	March 2024	\$4,821.00
Yaraka Sports and Progress Association	March 2024	\$2,800.00
Longreach Athletics Group	April 2024	\$4,953.70
Isisford Golf Club	May 2024	\$3,000.00
Isisford Industry Recreation and Development Association	May 2024	\$5,000.00
Total		\$87,214.60

Sponsorship Program 2023 – 2024		
Queensland Outback Geocaching Muster	August 2023	\$3,613.00
Longreach Scout Group	September 2023	\$10,000.00
AgForce Queensland	October 2023	\$1,765.20
Thomson River Festival	December 2023	\$17,413.60
Longreach Show Society	January 2024	\$7,578.00
Somerset Storyfest Ltd	February 2024	\$7,419.00
Opera Queensland	February 2024	\$4,187.70
Australian Stockman’s Hall of Fame Association National Campdraft	May 2024	\$5,000.00
Total		\$56,976.50

In accordance with Section 189(2) of the *Local Government Regulation 2012*, Council reports it does not provide for any discretionary expenditure, this also applies to Councillor and Executive discretionary funds, which are not supported.

Services provided by another government

Under section 190(1)(d) of the *Local Government Regulation 2012*, Council must include details of any services, facility or activity supplied by another local government (under an agreement for conducting a joint government activity), where special rates or charges were levied. There were no services provided by another government in 2023-2024.

Shareholder Delegates

There were no shareholder delegates for corporate entities in 2023-2024.

Tenders

In accordance section 228(7) of the *Local Government Regulation 2012*, Council did not make any invitations to change tenders during 2023-2024.

Registers

In accordance with section 190(f) of the *Local Government Regulation 2012* the following registers are listed:

Item	Description
Register of Interests	To record certain financial and other personal interests of relevant individuals pursuant to section 289 of the <i>Local Government Regulation 2012</i>
Councillor Conduct Register	To record the details of certain orders about certain types of reportable Councillor Conduct pursuant to section 150DX of the <i>Local Government Act 2009</i> .
Register of Delegations by Council	To record all powers delegated by Council pursuant to section 257 of the <i>Local Government Act 2009</i>
Register of Delegations by Chief Executive Officer (CEO)	To record all delegations made by the CEO pursuant to section 259 of the <i>Local Government Act 2009</i>
Register of Local Laws	To record all local laws pursuant to section 31 of the <i>Local Government Act 2009</i>
Register of Approvals, Licenses and Permits Required under Local Laws	To record a list of pest control and entry notices issued under the <i>Land Protection (Pest and Stock Route Management) Act 2002</i>
Register of Roads & Maps	To record the details of the region's roads pursuant to section 74 of the <i>Local Government Act 2009</i>
Register of Cost-recovery Fees	To record the cost-recovery fees made under a local law or resolution pursuant to section 98 of the <i>Local Government Act 2009</i>
Register of business activities to which the competitive neutrality principles apply	To record the business activities to which the competitive neutrality principles apply pursuant to section 56 of the <i>Local Government Regulation 2012</i>
Register of non-current physical assets	Register of non-current physical assets pursuant to section 180 of the <i>Local Government Regulation 2012</i>

Concessions for Rates and Charges

In accordance with section 190(g) of the *Local Government Regulation 2012* it is reported that Council offers eligible pensioners a rebate on rates and other charges.

Public Sector Ethics Disclosures

Pursuant to the provisions of the *Public Sector Ethics Act 1994*, Council is required to report on actions taken regarding implementation of the legislation.

Council provided training and education to its workforce through inductions of new staff members. Council has procedures and practices to ensure employees abide by and embrace the principles of the legislation.

Council's Code of Conduct is provided to all new employees upon commencement and is provided to all of Council if and when it is reviewed.

Control of Pest Animals on Rural Land

Pursuant to section 190(d)(ii) of the *Local Government Regulation 2012* it is reported that Council has a special charge for the control of pest animals on rural land. A Land and Pest Management Advisory Committee exists to provide Council with advice on the control of wild dogs and other pest animals. These wild dogs and pest animals pose a threat to the economic viability of the rural producers within the region and to the welfare of domestic and rural animals.

Council has adopted a special charge to raise funds specifically for the control of pest animals. This charge is applied to rural land that has an area in excess of 25 ha. The charge is based on 2.59 cents per hectare. This charge is included on the rate notice.

Council uses the funds raised by this special charge to partially fund the provision of a coordinated baiting program to assist with the control of wild dogs and wild pigs on rural land.

Longreach Wild Dog Exclusion Fence Scheme

Pursuant to section 109(d)(ii) of the *Local Government Regulation 2012*, it is reported that Council levies a special charge for the cost of borrowing for the purchase of materials and construction of exclusion fencing which controls pest animals for certain rural properties in the Longreach Regional Council region.

It is considered that the properties subject to the special charge specially benefit from the provision of the exclusion fencing by empowering a landholder or a group of landholders to develop an integrated property pest management plan involving baiting, trapping and shooting to control pest animals and improve the economic viability of this land for grazing industries.

The amount of special charge shall differ according to the level of benefit that the property receives from the provision of the exclusion fencing. For completed fences, the level of benefit shall be determined according to the costs associated with borrowing, the purchase of materials and construction of fencing to be repaid over 20 years.

To determine the amount of special charge it will generally be the total cost divided by the repayment years noting that the first two (2) years are interest free, the next three (3) years are interest only then principal and interest for the remaining term. No discount will apply.

Overall the estimated cost of carrying out the overall plan is \$17.8 million. This figure includes all of the costs associated with the installation of the exclusion fencing which the special rate shall fund. The estimated time for carrying out the overall plan is 20 years, concluding 30 June 2038. The levying of the special charge commenced in the 2019-20 financial year.

Equal Employment

The Anti-Discrimination and Equal Employment Opportunity (EEO) Management Directive is provided to all new employees upon commencement and is available to all individuals who apply for positions with Council.

Council is committed to providing an environment where employees and others in the workplace are treated fairly and with respect, and are free from unlawful discrimination, vilification, sexual harassment and victimisation. Further, Council aims to ensure that when employment decisions are made, they are based on merit, not on irrelevant attributes or characteristics that an individual may possess.

Council also aims to create a work environment which promotes good working relationships and existing and future employees are not discriminated against in their employment on the grounds of race, colour, national origin, sex, religion, marital status, age, physical and intellectual impairment, political convictions and sexual preferences.

Council ensures any discriminatory practices are removed from its policies and procedures and recognises and encourages employees on the basis of their abilities, aptitudes, qualifications and skills, through the implementation and monitoring of effective Human Resources policies and procedures.



Longreach Regional Council

General Purpose Financial Statements

For the year ended 30 June 2024



Longreach Regional Council
Financial Statements
For the year ended 30 June 2024

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Longreach Regional Council Statement of Comprehensive Income

For the year ended 30 June 2024

	Note	2024 \$'000	2023 \$'000
Income			
Revenue			
Recurrent revenue			
Rates, levies and charges	3a	12,001	11,662
Fees and charges	3b	2,367	2,183
Interest received	3c	1,614	776
Sales revenue	3d	7,444	7,901
Other income	3e	1,150	984
Grants, subsidies, contributions and donations	4a	15,131	29,170
Total recurrent revenue		39,706	52,676
Capital revenue			
Grants, subsidies, contributions and donations	4b	5,675	6,323
Other capital income	5	585	913
Total capital revenue		6,261	7,236
Total Income		45,967	59,912
Expenses			
Recurrent expenses			
Employee benefits	6	(16,616)	(15,361)
Materials and services	7	(26,620)	(26,411)
Finance costs	8	(775)	(864)
Depreciation and amortisation	14	(8,486)	(8,745)
Total recurrent expenses		(52,497)	(51,381)
Capital expenses	9	(1,178)	(172)
Total Expenses		(53,675)	(51,553)
Net Result		(7,709)	8,359
Other Comprehensive Income			
Items that will not be reclassified to net result			
Increase/(Decrease) in asset revaluation surplus	19	23,227	22,597
Total Comprehensive Income for the year		15,519	30,956

The above statements should be read in conjunction with the accompanying notes and material accounting policies.

Longreach Regional Council Statement of Financial Position

As at 30 June 2024

	Note	2024 \$'000	2023 \$'000
Current assets			
Cash and cash equivalents	10	11,126	25,079
Receivables	11	2,032	1,979
Financial assets	12	12,000	10,000
Inventories	13	715	598
Non-current assets held for resale	14	166	494
Contract Assets	19	4,061	4,259
Total current assets		<u>30,099</u>	<u>42,409</u>
Non-current assets			
Receivables	11	10,435	11,075
Property plant and equipment	15	388,970	364,999
Total non-current assets		<u>399,404</u>	<u>376,074</u>
Total assets		<u>429,504</u>	<u>418,483</u>
Current liabilities			
Payables	16	(2,181)	(2,177)
Borrowings	17	(1,352)	(1,292)
Provisions	18	(3,372)	(3,174)
Contract Liabilities	19	(513)	(3,782)
Total current liabilities		<u>(7,418)</u>	<u>(10,424)</u>
Non-current liabilities			
Borrowings	17	(12,410)	(13,765)
Provisions	18	(2,178)	(2,316)
Total non-current liabilities		<u>(14,589)</u>	<u>(16,080)</u>
Total liabilities		<u>(22,006)</u>	<u>(26,504)</u>
Net community assets		<u>407,498</u>	<u>391,979</u>
Community equity			
Asset revaluation surplus	20	(195,919)	(172,692)
Retained surplus		(211,578)	(219,287)
Total community equity		<u>(407,498)</u>	<u>(391,979)</u>

The above statements should be read in conjunction with the accompanying notes and material accounting policies.

Longreach Regional Council Statement of Changes in Equity

For the year ended 30 June 2024

	Note	Asset revaluation surplus \$'000	Retained surplus \$'000	Total \$'000
Balance as at 1 July 2023		172,692	219,287	391,979
Net result for the year		-	(7,709)	(7,709)
Increase in asset revaluation surplus	20	23,227	-	23,227
Total comprehensive income for the year		<u>23,227</u>	<u>(7,709)</u>	<u>15,519</u>
Balance as at 30 June 2024		<u>195,919</u>	<u>211,578</u>	<u>407,498</u>
Balance as at 1 July 2022		150,095	210,928	361,023
Net result for the year		-	8,359	8,359
Increase in asset revaluation surplus	20	22,597	-	22,597
Total comprehensive income for the year		<u>22,597</u>	<u>8,359</u>	<u>30,956</u>
Balance as at 30 June 2023		<u>172,692</u>	<u>219,287</u>	<u>391,979</u>

The above statements should be read in conjunction with the accompanying notes and material accounting policies.

Longreach Regional Council

Statement of Cash Flows

For the year ended 30 June 2024

		2024	2023
	Note	\$'000	\$'000
Cash Flows from Operating Activities			
Receipts from customers		23,692	22,896
Payments to suppliers and employees		(43,259)	(41,973)
Interest Received		1,092	776
Non capital grants and contributions		11,818	26,575
Borrowing costs		(607)	(568)
Net Cash Inflow (outflow) from Operating Activities	25	<u>(7,264)</u>	<u>7,706</u>
Cash Flows from Investing Activities			
Payments for property plant and equipment	14	(10,195)	(11,610)
Proceeds from sale of property plant and equipment	5,9	683	1,325
Proceeds from/(payments for) investments	12	(2,000)	(10,000)
Receipt of Longreach Wild Dog Exclusion Fencing Scheme receivable		640	614
Grants subsidies contributions and donations		5,477	5,899
Net Cash Inflow (outflow) from Investing Activities		<u>(5,395)</u>	<u>(13,772)</u>
Cash Flows from Financing Activities			
Repayment of borrowings		(1,294)	(2,929)
Net Cash Inflow (outflow) from Financing Activities		<u>(1,294)</u>	<u>(2,929)</u>
Net Change in Cash and Cash Equivalents Held		(13,953)	(8,995)
Cash and Cash Equivalents at the Beginning of the Financial Year		25,079	34,074
Cash and Cash Equivalents at the End of the Financial Year	10	<u>11,126</u>	<u>25,079</u>

The above statements should be read in conjunction with the accompanying notes and material accounting policies.

Longreach Regional Council

Notes to the Financial Statements

For the year ended 30 June 2024

1. Information about these financial statements

(1.A) Basis of preparation

Longreach Regional Council (Council) is constituted under the *Queensland Local Government Act 2009* and is domiciled in Australia.

These general purpose financial statements are for the period 1 July 2023 to 30 June 2024 and have been prepared in compliance with the *Local Government Act 2009* and the Local Government Regulation 2012.

Council is a not-for-profit entity for financial reporting purposes and these financial statements comply with Australian Accounting Standards and Interpretations as applicable to not-for-profit entities.

These financial statements have been prepared under the historical cost convention except for certain classes of property, plant and equipment which are measured at fair value.

Recurrent/Capital Classification

Revenue and expenditure are presented as "recurrent" or "capital" in the Statement of Comprehensive Income on the following basis:

Capital Revenue includes grants and subsidies received which are tied to specific projects for the replacement or upgrade of existing non-current assets and/or investment in new assets.

The following transactions are classified as either "Capital Income" or "Capital Expenses" depending on whether they result in accounting gains or losses:

- Disposal of non-current assets
- Revaluations of property, plant and equipment
- Adjustments to the provision for landfill rehabilitation

All other revenue and expenses have been classified as "recurrent".

(1.B) Estimates and judgements

Council makes a number of judgements, estimates and assumptions in preparing these financial statements. These are based on the best information available to Council at the time, however due to the passage of time, these assumptions may change and therefore the recorded balances may not reflect the final outcomes. The significant judgements, estimates and assumptions relate to the following items and specific information is provided in the relevant note:

- Valuation and depreciation of Property, Plant & Equipment - Note 14
- Provisions - Note 17
- Contingent Liabilities - Note 21
- Financial Instruments and Financial Risk Management - Note 25

(1.C) Taxation

Council is exempt from income tax, however Council is subject to Fringe Benefits Tax, Goods and Services Tax ('GST') and payroll tax on certain activities. The net amount of GST recoverable from the ATO or payable to the ATO is shown as an asset or liability respectively.

(1.D) Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2024. These standards have not been adopted by Council and will be included in the financial statements on their effective date. Council has assessed all the standards and interpretations which are not yet effective and have determined that there is no expected material impact on the reported financial position or performance.

Longreach Regional Council

Notes to the Financial Statements

For the year ended 30 June 2024

(1.E) Adoption of new and revised Accounting Standards

Council adopted all standards which became mandatorily effective for annual reporting periods beginning on 1 July 2023. None of the standards had a material impact on reported position, performance and cash flows.

The adoption of the revisions to AASB 101 *Presentation of Financial Statements* resulted in disclosure of material accounting policy information only, rather than significant accounting policies. This means that accounting policy information is disclosed only if it relates to material transactions, other events or conditions and one of the following apply:

- a) Council has changed accounting policy during the reporting period and this change resulted in a material change to the information in the financial statements.
- b) Council chose (or was mandated to use) the accounting policy from one or more options permitted by Australian Accounting Standards.
- c) the accounting policy was developed in accordance with AASB 108 *Accounting Policies, Changes in Accounting Estimates and Errors* in the absence of an Australian Accounting Standard that specifically applies.
- d) the accounting policy relates to an area for which Council discloses those judgements or assumptions in the financial statements.
- e) the accounting required for them is complex and users of the entity's financial statements would otherwise not understand those material transactions, other events or conditions.

(1.F) Rounding and comparatives

The financial statements are in Australian dollars and have been rounded to the nearest \$1,000 or, where that amount is \$500 or less, to zero, unless otherwise stated.

Comparative information is prepared on the same basis as prior year.

2. Analysis of results by function

(2.A.) Components of council functions

At the beginning of the financial year, Council underwent a minor restructure that realigned some functions to different directorates. The Corporate Services directorate was renamed the Financial Services directorate and the Infrastructure Services directorate was renamed the Works directorate.

GOVERNANCE

Council's Governance team provide leadership and sound governance across all of Council. This function includes support services for Councillors and the CEO, disaster management, regulatory services, human resources and, economic development.

FINANCIAL SERVICES

The Financial Services team provides information technology, financial services, records management, procurement, grants writing and management, and asset management services.

COMMUNITY AND CULTURAL SERVICES

Community and Cultural Services provides infrastructure and services to improve liveability within the region including parks and gardens, sporting and recreational facilities, libraries, community housing, tourism, cemeteries and child care.

WORKS

The Works team provides infrastructure and services to ensure that essential services are maintained including roads, water, sewerage, waste management and maintaining Council's vehicle fleet.

Longreach Regional Council
Notes to the Financial Statements
For the year ended 30 June 2024

(2.B.) Income and expenses defined between recurring and capital are attributed to the following functions

For the year ended 30 June 2024

Functions	Gross program income				Elimination of inter-function transactions	Total Income	Gross program expenses		Elimination of inter-function transactions	Total expenses	Net result from recurring operations	Net Result	Assets
	Recurring		Capital				Recurring	Capital					
	Grants	Other	Grants	Other									
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Governance	159	750	842	522	-	2,312	(5,210)	-	(5,210)	(4,262)	(2,898)	12,411	
Financial Services	463	7,495	-	-	-	7,958	(1,208)	(1,042)	(2,250)	6,750	5,706	40,328	
Community and Cultural Services	677	2,290	995	-	-	3,962	(12,564)	(44)	(12,608)	(9,597)	(8,646)	63,673	
Works	13,792	14,041	3,399	503	-	31,734	(33,515)	(93)	(33,608)	(5,662)	(1,873)	313,092	
Total Council	15,131	24,576	5,235	1,025	-	45,967	(52,467)	(1,178)	(53,675)	(12,791)	(7,709)	429,504	

For the year ended 30 June 2023

Functions	Gross program income				Elimination of inter-function transactions	Total Income	Gross program expenses		Elimination of inter-function transactions	Total expenses	Net result from recurring operations	Net Result	Assets
	Recurring		Capital				Recurring	Capital					
	Grants	Other	Grants	Other									
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Governance	210	381	489	-	-	1,081	(4,888)	-	(4,888)	(4,296)	(3,907)	5,993	
Corporate and Other Services	15,088	6,549	257	43	-	21,937	(5,668)	(5)	(5,673)	15,969	16,264	52,842	
Community and Cultural Services	938	2,053	1,292	403	-	4,686	(9,541)	(163)	(9,704)	(6,560)	(5,018)	64,025	
Infrastructure Services	12,934	14,523	4,285	466	-	32,208	(31,264)	(4)	(3,288)	(3,828)	920	295,623	
Total Council	29,170	23,506	6,323	913	-	59,912	(51,381)	(172)	(51,553)	1,295	8,359	418,483	

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

3. Revenue

3.a. Rates, levies and charges

Rates, levies and charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

	2024	2023
	\$'000	\$'000
General rates	6,272	5,951
Separate rates	572	592
Water	3,051	2,977
Water consumption, rental and sundries	369	405
Sewerage	1,829	1,784
Garbage charges	1,074	1,065
Total rates and utility charge revenue	<u>13,167</u>	<u>12,774</u>
Less: Discounts	(1,015)	(981)
Less: Pensioner remissions	(152)	(131)
	<u>12,001</u>	<u>11,662</u>

3.b. Fees and charges

Revenue arising from fees and charges are recognised at the point in time when the performance obligation is completed and the customer receives the benefit of the services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the service or in some cases, the customer is required to pay on provision of the service. There is no material obligation for council in relation to refunds or returns.

Licences granted by council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than the term of the licence.

	2024	2023
	\$'000	\$'000
Building and development fees	66	64
Cemetery and Funeral Fees	161	159
Child Care Centre Fees	1,837	1,603
Licence Fees	17	16
Other fees and charges	286	341
	<u>2,367</u>	<u>2,183</u>

3.c. Interest received

	2024	2023
	\$'000	\$'000
Interest received from financial institutions	1,534	719
Interest from overdue rates and utility charges	80	57
	<u>1,614</u>	<u>776</u>

3.d. Sales revenue

Revenue from contracts and recoverable works generally comprises a recoupment of material costs together with an hourly charge for use of equipment and employees. This revenue and the associated costs are recognised by reference to the stage of completion of the contract activity based on costs incurred at the reporting date. Where consideration is received for the service in advance it is included in other liabilities and is recognised as revenue in the period when the service is performed.

	2024	2023
	\$'000	\$'000
Contract and recoverable works	7,444	7,901
	<u>7,444</u>	<u>7,901</u>

Longreach Regional Council Notes to the Financial Statements

For the year ended 30 June 2024

3.e. Other income

	2024	2023
	\$'000	\$'000
Fuel tax credits	252	320
Rental income	178	181
Other income	596	473
Fleet cost recovery	123	10
	<u>1,150</u>	<u>984</u>

4. Grants, subsidies, contributions and donations

Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligations is satisfied.

Performance obligations vary in each agreement but include the completion of project milestones, repairing flood damaged infrastructure or providing services to the community. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for other.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, revenue is recognised using either costs or time incurred.

Grant income under AASB 1058

Where Council receives an asset for significantly below fair value, the asset is recognised at fair value, related liability (or equity items) are recorded and income then is recognised for any remaining asset value at the time that the asset is received.

Capital grants

Where Council receives funding under an enforceable contract to acquire or construct an item of property, plant and equipment which will be under Council's control on completion, revenue is recognised as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred.

Donations and contributions

Where assets are donated or purchased for significantly below fair value, the revenue is recognised when the asset is acquired and controlled by the Council. Donations and contributions are generally recognised on receipt of the asset since there are no enforceable performance obligations.

4.a. Operating grants, subsidies, contributions and donations

In previous financial years, the Commonwealth Government prepaid a significant portion of the Financial Assistance Grant in June. The prepayment amount that was expected in June was not made until the beginning of the 2025 financial year, resulting in a significant reduction in General Purpose Grant income for the 2024 financial year.

	2024	2023
	\$'000	\$'000
General purpose grants	448	15,086
Government subsidies and grants	14,586	13,921
Other operating contributions	97	163
	<u>15,131</u>	<u>29,170</u>

4.b. Capital grants, subsidies, contributions and donations

	2024	2023
	\$'000	\$'000
Government capital subsidies and grants	5,116	6,157
Other capital contributions	560	166
	<u>5,675</u>	<u>6,323</u>
Total grants, subsidies, contributions and donations	<u>20,806</u>	<u>35,493</u>

4.c. Timing of revenue recognition for grants, subsidies, contributions and donations

	2024	2023
	\$'000	\$'000
Revenue recognised at a point in time	1,971	15,908
Revenue recognised over time	18,835	19,585
	<u>20,806</u>	<u>35,493</u>

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

5. Capital - Other

	2024	2023
	\$'000	\$'000
Provision for landfill rehabilitation		
Discount rate adjustment to rehabilitation provision	17	241
Profit on sale of property, plant and equipment		
Proceeds from the disposal of property, plant and equipment	372	1,012
Less: Carrying value of disposed property, plant and equipment	(28)	(514)
Profit on sale of property, plant and equipment	<u>344</u>	<u>497</u>
Asset revaluation increments		
Asset revaluation increments recognised as capital income	-	403
Total capital income	<u>585</u>	<u>913</u>

6. Employee benefits

	2024	2023
	\$'000	\$'000
Total staff wages and salaries	12,993	12,327
Councillors' remuneration	473	412
Annual, sick and long service leave entitlements	2,422	1,978
Superannuation	22	1,433
	<u>17,513</u>	<u>16,150</u>
Other employee related expenses	4	35
	<u>17,517</u>	<u>16,185</u>
Less: Capitalised employee expenses	(901)	(824)
	<u>16,615</u>	<u>15,361</u>
Total Council employees at the reporting date:	2024	2023
Elected members	7	7
Administration staff	83	74
Depot and outdoors staff	88	91
Total full time equivalent employees	<u>178</u>	<u>172</u>

7. Materials and services

	2024	2023
	\$'000	\$'000
Administration supplies and consumables	862	1,175
Audit of annual financial statements by the Auditor-General of Queensland*	81	81
Communications and IT	1,638	980
Consultants and contractors	1,040	928
Donations paid	145	136
Electricity	812	677
Insurance	968	777
Repairs and maintenance	15,687	15,574
Cost of sales - contract and recoverable works	5,160	5,885
Other materials and services	226	198
	<u>26,620</u>	<u>26,411</u>

*Total audit fees quoted by the Queensland Audit Office relating to the 2023-24 financial statements are \$84,000 (2023: \$80,500).

8. Finance Costs

	2024	2023
	\$'000	\$'000
Finance costs charged by Queensland Treasury Corporation	729	764
Unwinding of discount on provisions	17	72
(Reversal of impairment)/impairment of receivables	(26)	51
	<u>775</u>	<u>864</u>

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

9. Capital expenses

	2024	2023
	\$'000	\$'000
Loss on disposal of property, plant and equipment		
Proceeds from the disposal of property, plant and equipment	312	313
Less: Carrying value of disposed property, plant and equipment	(405)	(481)
Loss on Disposal	<u>(92)</u>	<u>(168)</u>
Increase in provision for landfill rehabilitation	17 (44)	(4)
Asset revaluation decrements recognised as a capital expense	(1,042)	-
Total capital expenses	<u>(1,178)</u>	<u>(172)</u>

10. Cash and cash equivalents

	2024	2023
	\$'000	\$'000
Cash at bank and on hand	11,126	15,079
Balance as per Statement of Financial Position	<u>11,126</u>	<u>15,079</u>

	2024	2023
	\$'000	\$'000
Cash and cash equivalents	11,126	15,079
Less: Externally imposed restrictions on cash	(513)	(3,782)
Unrestricted cash	<u>10,613</u>	<u>11,297</u>

Council's cash and cash equivalents are subject to a number of external restrictions that limit amounts available for discretionary or future use. These include:

	2024	2023
	\$'000	\$'000
Unspent government grants and subsidies	513	3,782
Total unspent restricted cash	<u>513</u>	<u>3,782</u>

11. Receivables

Settlement of receivables is required within 30 days after the invoice is issued.

Debts are regularly assessed for collectability and allowance is made, where appropriate, for impairment. All known bad debts were written-off at 30 June. If an amount is recovered in a subsequent period it is recognised as revenue.

Under the *Local Government Act 2009* Council has the power to sell an owner's property to recover outstanding rates debts. Rates receivables are not impaired unless the expected recovery value is less than the outstanding arrears.

Interest is charged on outstanding rates and utilities at 11.64% per annum from 1 July 2023. No interest is charged on other debtors. There is no concentration of credit risk for rates and utility, fees and other debtor receivables.

	2024	2023
	\$'000	\$'000
Current		
Rateable revenue and utility charges	727	998
LWDEFS current	642	635
Accrued interest	522	-
Other debtors	166	398
	<u>2,057</u>	<u>2,031</u>
Less loss allowance	(26)	(52)
Total current receivables	<u>2,031</u>	<u>1,979</u>
Non-current		
LWDEFS	10,435	11,075
Total non-current receivables	<u>10,435</u>	<u>11,075</u>

Longreach Regional Council Notes to the Financial Statements

For the year ended 30 June 2024

Longreach Wild Dog Exclusion Fence Scheme (LWDEFS)

A Current and Non-Current Receivable exists for the Longreach Wild Dog Exclusion Fence Scheme (LWDEFS) approved by Council. Under the scheme, a special charge will be levied on certain rural properties to fund the provision of wild dog exclusion fencing. The receivables balance represents the total cost of providing the fencing under the scheme. Over the term of the scheme, special charges will be levied to cover the repayment of the total cost of providing the fencing and a notional interest on outstanding amounts for the remaining term. The scheme commenced in 2016 and will be fully completed in 2038. This special charge is attached to the land on which the fencing was provided and so an expected credit loss is not calculated for these receivables.

Movement in accumulated impairment losses is as follows:

	2024	2023
	\$'000	\$'000
Opening balance at 1 July	52	230
Less debts written off during the year	(3)	(281)
Additional impairments recognised	-	103
Less impairments reversed	(23)	-
Closing Balance at 30 June	26	52

12. Financial instruments

In accordance with the *Statutory Bodies Financial Arrangements Act 1992*, Council has category 1 investment power and currently holds term deposits with the Commonwealth Bank of Australia. The term deposits are considered to be low risk with fixed rates and fixed original terms to maturity greater than three months, but less than 12. While term deposits are likely to be held to maturity, Council is able to withdraw the deposits at short notice with some penalties to the amount of interest earned on the deposits.

In the current financial year, Council has changed the classification of its term deposits from cash and cash equivalents to financial assets. The change was made as the economic substance of the term deposits better meet the definition of financial instruments under AASB 107 *Statement of Cash Flows*. The comparative financial statement has been amended for this reclassification.

	2024	2023
	\$'000	\$'000
Term deposits	12,000	10,000
Balance as per Statement of Financial Position	12,000	10,000

13. Inventories

Stores and raw materials are valued at the lower of cost and net realisable value. Costs are assigned on the basis of weighted average cost.

Inventories held for distribution are:

- goods to be supplied at no or nominal, charge, and
- goods to be used for the provision of services at no or nominal, charge.

These goods are valued at cost, adjusted, when applicable, for any loss of service potential.

	2024	2023
	\$'000	\$'000
Inventories held for sale		
Miscellaneous saleable items	22	25
	22	25
Inventories held for distribution		
Plant & equipment stores, quarry and road materials	693	573
	693	573
Total inventories	715	598

14. Non-current assets held for sale

Council has a number of undeveloped land parcels available for sale to the public on normal commercial terms. The fair value of the land was determined using the sales comparison approach. Sale prices of comparable land sites in close proximity are adjusted for differences in key attributes such as property size. The most significant inputs into this valuation approach are price per square metre. The land is categorised as a level 2 valuation.

The Ilfracombe Post Office building and land was available for sale during the 2023 financial year, however the contract for sale did not settle as expected. Council is undertaking works to prepare the assets for sale again during the 2025 financial year and so the assets have been reclassified as non-current assets during the 2024 financial year.

After conducting a tender process for the sale of Lot 201 on SP340125 (Corner of Kestrel and Plover Street, Longreach), Council entered into contract negotiations with the preferred buyer. In June 2024, Council finalised the terms of the agreement with the Buyer. The agreement includes an option agreement and a sale contract. A condition of the option agreement and the sale contract is the successful receipt of a Development Approval by the Buyer for the development described in their proposal to Council within two years. No gain or loss has been recognised at this time and the asset has not been reclassified due to the conditions of the option agreement.

	2024	2023
	\$'000	\$'000
Vacant land held for sale	166	408
Ilfracombe Post Office	-	66
	166	494

Longreach Regional Council
Notes to the Financial Statements
For the year ended 30 June 2024

15. Property, plant and equipment

30 June 2024

Note

Basis of measurement Fair value category	Land		Buildings		Plant and Equipment		Other plant and equipment		Road Infrastructure		Water and Sewerage		Other Space and Recreation Assets		Work in progress		Total
	Fair Value Level 2 \$'000	Fair Value Level 3 \$'000	Fair Value Levels 2 & 3 \$'000	Cost \$'000	Cost \$'000	Cost \$'000	Cost \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Fair Value Level 3 \$'000	Cost \$'000	Cost \$'000	
Opening gross value as at 1 July 2023	5,214	64,169	23,885	1,515	256,058	124,410	23,789	11,775	510,835								
Additions	440	73	3,440	-	93	266	-	6,302	10,635								
Disposals	(86)	(227)	(1,427)	-	-	-	-	-	(1,742)								
Change in asset classification	(158)	(38)	114	(114)	375	-	(175)	-	-								
Assets classified as available for sale	282	46	-	-	-	-	-	-	-								
Revaluation adjustment to other comprehensive income(asset revaluation surplus)	1,561	4,011	-	-	10,077	16,992	-	-	32,731								
Impairment adjustment to capital expense	-	(193)	-	-	-	-	-	-	(193)								
Revaluation adjustment to capital expense	-	-	-	-	-	-	-	-	582								
Work in Progress Transfers	-	1,356	721	10	1,776	381	341	(4,595)	-								
Closing gross value as at 30 June 2024	7,341	69,217	26,733	1,411	268,379	142,079	24,533	13,482	553,177								

Accumulated depreciation and impairment

Opening balance as at 1 July 2023	17,004	11,105	789	72,486	30,571	7,872	145,837
Depreciation expense	1,663	1,343	118	3,486	1,235	629	8,486
Depreciation on disposals	-	(1,040)	-	-	-	-	(1,040)
Change in asset classification	-	-	-	13	-	(13)	-
Impairment adjustment to asset revaluation surplus	(109)	-	-	-	-	-	(109)
Revaluation adjustment to asset revaluation surplus	4,458	-	(10)	5,088	(137)	-	9,399
Revaluation adjustment to capital expense	-	-	-	-	-	-	1,634
Accumulated Depreciation as at 30 June 2024	23,016	11,408	897	81,095	37,669	10,122	164,207

Total written down value as at 30 June 2024

Other Information	7,341	46,201	15,325	514	187,284	104,410	14,411	13,482	388,970
Range of estimated useful life in years	Not depreciated	20-85	4-35	4-20	15-180	10-200	5-180	Not depreciated	

Additions comprise:

Renewals	-	-	-	-	60	266	-	4,527	8,347
Other additions	440	73	3,440	-	-	-	-	1,775	2,268
Total additions	440	73	3,440	-	93	266	-	6,302	10,635

Longreach Regional Council

Notes to the Financial Statements

For the year ended 30 June 2024

15. Property, plant and equipment (cont'd)

15.a. Recognition

Purchases of property, plant and equipment are recognised as assets unless they are below the asset recognition threshold or maintenance expenditure.

The asset capitalisation threshold for Council is:

- Land \$1
- Plant and equipment \$5,000
- All other assets \$10,000

Land under the roads and reserve land which falls under the *Land Act 1994* or the *Land Title Act 1994* is controlled by the Queensland Government and not recognised in these financial statements.

15.b. Measurement

Property plant and equipment assets are initially recorded at cost. Subsequently, each class of property, plant and equipment is stated at cost or fair value less, where applicable, any accumulated depreciation and accumulated impairment loss.

15.c. Depreciation

Land, work in progress, road formations and formation work associated with the construction of weirs are not depreciated as they have an unlimited useful life.

Depreciation, where applicable, is calculated on a straight-line basis. Management believe that the straight-line basis appropriately reflects the pattern of consumption of all Council assets.

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technical or physical obsolescence that may change the utility of infrastructure assets. During the reporting period, the useful lives and residual values of all assets were comprehensively reviewed by external consultants, resulting in a small decrease in depreciation for the 2024 financial year.

15.d. Impairment

Property, plant and equipment held at cost is assessed for the indicators of impairment annually. If an indicator of possible impairment exists, Council determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

15.e. Valuation

(i) Valuation processes

Council considers the carrying amount of its property, plant and equipment on an annual basis compared to fair value and makes adjustment where these are materially different. Every five years, Council performs a full comprehensive revaluation by engaging an external professionally qualified valuer.

In the intervening years, Council undertakes a desktop valuation which involves management providing updated information to the valuer regarding additions, deletions and changes in assumptions such as useful life, residual value and condition rating. The valuer then determines suitable indices which are applied to each of these asset classes.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Fair values are classified into three levels as follows:

- Level 1 - fair value based on quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 - fair value based on inputs that are directly or indirectly observable, such as prices for similar assets, for the asset or liability.
- Level 3 - fair value based on unobservable inputs for the asset and liability.

There were no transfers between levels during the year.

15.e. Valuation (cont'd)

(i) Valuation techniques used to derive fair values

Asset class and fair value hierarchy	Valuation approach	Last comprehensive valuation date	Valuer engaged	Key assumptions and estimates	Index applied	Other interim revaluation adjustment
Land (Level 2)	Market value	30-Jun-21	AssetVal	Direct comparison to sales approach taking into consideration characteristics of the land such as zoning, topography and configuration. Also considered was the recent revaluation of the unimproved values of land throughout the region by the Valuer General.	30.0%	Nil
Buildings (Level 2)	Market value	30-Jun-21	AssetVal	Direct comparison to sales and adjusting for differences in key attributes such as property size. Other key factors in determining fair value are the estimated remaining life of assets and their condition.	6.2%	Nil
2024: \$1,897k 2023: \$1,751k						
Buildings (Level 3)	Current replacement cost	30-Jun-21	AssetVal	Gross replacement cost indexed for subsequent changes in construction costs, derived from reference to construction data from the Australian Bureau of Statistics. Other key factors in determining fair value are the estimated remaining life of assets and their condition.	6.2%	Nil
2024: \$44,304k 2023: \$47,366k						
Road, drainage and bridge network (Level 3)	Current replacement cost	30-Jun-23	AssetVal	Gross replacement cost indexed for subsequent changes in construction costs, derived from reference to construction data from the Australian Bureau of Statistics. Other key factors in determining fair value are the estimated remaining life of assets and their condition.	Road and bridges index 4.2% Civil index 2.5%	Nil
Water and sewerage (Level 3)	Current replacement cost	30-Jun-24	AssetVal	A sample of water and sewerage assets were inspected to determine asset conditions and compositions. The gross replacement cost was determined by applying unit rates to each individual asset. The unit rates applied include all materials, labour and overheads. These unit rates are estimated using information collated from similar recent project costs, direct quotations from suppliers, unit rate databases, indices and industry sources.	Not applicable	Nil
Other space and recreation assets (Level 3)	Current replacement cost	30-Jun-21	AssetVal	Gross replacement cost indexed for subsequent changes in construction costs, derived from reference to construction data from the Australian Bureau of Statistics. Other key factors in determining fair value are the estimated remaining life of assets and their condition.	Mechanical index 2.8% Civil index 2.5% Electrical index 2.9%	Nil

Longreach Regional Council

Notes to the Financial Statements

For the year ended 30 June 2024

16. Payables

Creditors are recognised when goods or services are received, at the amount owed. Amounts owing are unsecured and are generally settled within 7 days of invoice date (2023: 7 days).

	2024	2023
	\$'000	\$'000
Current		
Creditors and accruals	1,800	1,807
Prepaid rates	381	370
	<u>2,181</u>	<u>2,177</u>

17. Borrowings

Interest is expensed as it accrues, no interest has been capitalised during the current or comparative reporting period. Expected final repayment dates vary from 15 September 2026 to 15 June 2038.

Council adopts an annual debt policy that sets out Council's planned borrowings for the next nine years. Council's current policy is to only borrow for capital projects and for a term no longer than the expected life of the asset. Council also aims to comply with the Queensland Treasury Corporation's borrowing guidelines and ensure that sustainability indicators remain within acceptable levels at all times.

	2024	2023
	\$'000	\$'000
Current		
Current Loans - Queensland Treasury Corporation	<u>1,352</u>	<u>1,292</u>
Non-current		
Non-current Loans - Queensland Treasury Corporation	<u>12,410</u>	<u>13,765</u>
Total loans	<u>13,762</u>	<u>15,057</u>

The QTC loan market value at the reporting date was \$13,050,234 (FY23: \$14,467,167). This represents the value of the debt if Council repaid it at that date.

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

18. Provisions

Long Service Leave

The provision for long service leave represents the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. The liability is calculated using current pay rates and projected future increases in those rates and includes related employee on-costs. The estimates are adjusted for the probability of the employee remaining in the Council's employment or other associated employment which would result in the Council being required to meet the liability. Adjustments are then made to allow for the proportion of the benefit earned to date, and the result is discounted to present value. The provision is discounted using the Commonwealth Bond yield rates.

Landfill rehabilitation

A provision is made for the cost of restoring the region's landfills where it is probable the Council will have an obligation to rehabilitate the sites when the use of the facilities is complete.

The calculation of the provisions use assumptions including application of environmental legislation, site closure dates, available technologies and engineering cost estimates. These uncertainties may result in future actual expenditure differing from amounts currently provided. The provisions are reviewed at least annually and updated based on the facts and circumstances available at the time.

Landfill rehabilitation provision represents the present value of anticipated future costs associated with the closure of the landfill sites, decontamination and monitoring of historical residues and leaching on these sites.

As landfills are on state reserves which the Council does not control, the provision for restoration is treated as an expense in the year the provision is first recognised. Changes in the provision are treated as an expense or income.

	2024	2023
	\$'000	\$'000
Current		
Annual leave	1,535	1,344
Personal leave	336	310
Long service leave	1,501	1,520
	<u>3,372</u>	<u>3,174</u>
Non-current		
Landfill Rehabilitation	1,937	2,062
Long service leave - non-current	241	254
	<u>2,178</u>	<u>2,316</u>
Details of movements in landfill rehabilitation provision:		
Balance at beginning of year	2,062	2,023
Additional provisions	44	4
Increase/(decrease) due to unwinding of discount	72	48
Increase/(decrease) due to change in discount rate	(241)	(13)
Balance at end of year	<u>1,937</u>	<u>2,062</u>

19. Contract Balances

Contract assets represent the excess of costs incurred in relation to a contract with the customer or construction of an asset over the amounts that council has invoiced the customer or the grantor. Where council has invoiced the customer or grantor amounts in excess of what it has incurred in relation to a contract or in constructing an asset, this gives rise to a contract liability.

During the 2024 financial year, \$3.8 million of the prior year's contract liabilities was recognised as revenue as performance obligations were met. Council expects that all of the contract liabilities recognised in 2024 will be recognised as revenue in the next financial year

	2024	2023
	\$'000	\$'000
Contract assets		
Contract costs incurred and not yet invoiced	<u>4,061</u>	<u>4,259</u>
Contract liabilities		
Funds received upfront to construct Council controlled assets	513	836
Non-capital performance obligations	-	2,946
	<u>513</u>	<u>3,782</u>

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

20. Asset revaluation surplus

The asset revaluation surplus comprises revaluation movements on property, plant and equipment.

Movements in the asset revaluation surplus were as follows:

	2024	2023
	\$'000	\$'000
Balance at beginning of financial year	172,692	150,095
Land	1,651	339
Buildings	(542)	176
Road infrastructure	4,989	17,387
Water and Sewerage	17,129	4,695
Balance at end of financial year	<u>195,919</u>	<u>172,692</u>

Asset revaluation surplus analysis

The closing balance of the asset revaluation surplus comprises

Land	4,956	3,305
Buildings	42,287	42,829
Road infrastructure	98,543	93,554
Water and Sewerage	50,133	33,004
	<u>195,919</u>	<u>172,692</u>

21. Commitments for expenditure

Capital commitments

Commitments for the construction of the following assets contracted for at the reporting date but not recognised as liabilities:

	2024	2023
	\$'000	\$'000
Property, Plant and Equipment	389	2,714
	<u>389</u>	<u>2,714</u>

These expenditures are payable as follows:

Within one year	389	2,714
One to five years	-	-
Later than five years	-	-
	<u>389</u>	<u>2,714</u>

22. Contingent liabilities

Details and estimates of maximum amounts of contingent liabilities are as follows:

Local Government Mutual

The Council is a member of the local government mutual liability self-insurance pool, LGM Queensland. In the event of the pool being wound up or it is unable to meet its debts as they fall due, the trust deed and rules provide that any accumulated deficit will be met by the individual pool members in the same proportion as their contribution is to the total pool contributions in respect to any year that a deficit arises.

As at 30 June 2024 the financial statements reported an accumulated surplus and it is not anticipated any liability will arise.

Longreach Regional Council

Notes to the Financial Statements

For the year ended 30 June 2024

Local Government Workcare

The Council is a member of the Queensland local government worker's compensation self-insurance scheme, Local Government Workcare. Under this scheme the Council has provided an indemnity towards a bank guarantee to cover bad debts which may remain should the self insurance licence be cancelled and there was insufficient funds available to cover outstanding liabilities. Only the Queensland Government's workers compensation authority may call on any part of the guarantee should the above circumstances arise. The Council's maximum exposure to the bank guarantee is \$366,709 (2023: \$328,574).

23. Superannuation - Regional Defined Benefit Fund

Council contributes to the LGIASuper Regional Defined Benefits Fund (the scheme), at the rate of 12% for each standard permanent employee who is a defined benefit member. This rate is set in accordance with the LGIASuper trust deed and may be varied on the advice of an actuary. The Regional Defined Benefits Fund is a complying superannuation scheme for the purpose of the Commonwealth Superannuation Industry (Supervision) legislation and is also governed by the Local Government Act 2009. This scheme is managed by the LGIASuper trustee as trustee for LGIASuper trading as Brighter Super.

The scheme is a pooled benefit plan, and is not in accordance with the deed to allocate obligations, plan assets and costs at the council level.

Any amount by which the scheme is over or under funded may affect future benefits and result in a change to the contribution rate, but has not been recognised as an asset or liability of the Council.

Longreach Regional Council may be liable to the scheme for a portion of another local governments' obligations should that local government be unable to meet them. However the risk of this occurring is extremely low and in accordance with the LGIASuper trust deed changes to council's obligations will only be made on the advice of an actuary.

The last completed triennial actuarial assessment of the scheme was undertaken as at 1 July 2021. The actuary indicated that "At the valuation date of 1 July 2021, the net assets of the scheme exceeded the vested benefits and the scheme was in a satisfactory financial position as at the valuation date." The measure of vested benefits represents the value of benefit entitlements should all employee voluntarily exit the scheme. Council is not aware of anything that has happened since that time that indicates the assets of the scheme are not sufficient to meet the vested benefits, as at the reporting date.

No changes have been made to prescribed employer contributions which remain at 12% of employee assets and there are no known requirements to change the rate of contributions

The next triennial review is not due until 1 July 2024.

The most significant risks that may result in LGIASuper increasing the contribution rate, on the advice of the actuary, are:

Investment risk - The risk that the scheme's investment returns will be lower than assumed and additional contributions are needed to fund the shortfall.

Salary growth risk - The risk that wages or salaries will rise more rapidly than assumed, increasing vested benefits to be funded.

	2024	2023
	\$'000	\$'000
Superannuation contributions made to the Regional Defined Benefits Fund	49	50
Other Superannuation Contributions for Employees	1,576	1,383
Total superannuation paid by the council for employees	1,625	1,433

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

24. Trust Funds

In accordance with the *Local Government Act 2009* and the *Local Government Regulation 2012*, a separate trust bank account and separate trust accounting records are maintained for funds held in trust on behalf of third parties. Council performs only a custodian role in respect of these monies and because these monies cannot be used for council purposes, they are not considered revenue nor brought to account in the financial statements since council has no control over the assets.

	2024	2023
	\$'000	\$'000
Security Deposits	150	150
	<u>150</u>	<u>150</u>

25. Reconciliation of net result for the year to net cash inflow (outflow) from operating activities

	2024	2023
	\$'000	\$'000
Net result	(7,709)	8,359
Non-cash items:		
Depreciation and amortisation	8,486	8,745
Impairment of receivables	(26)	51
Change in future rehabilitation and restoration costs	(125)	39
	<u>8,335</u>	<u>8,836</u>
Investing and development activities:		
Net (profit)/loss on disposal of non-current assets	(252)	(328)
Asset revaluations recognised as capital (revenue)/expenses	1,041	(403)
Capital grants and contributions	(5,675)	(6,323)
	<u>(4,886)</u>	<u>(7,054)</u>
Changes in operating assets and liabilities:		
(Increase)/ decrease in receivables	(89)	225
(Increase)/ decrease in contract assets	198	(779)
(Increase)/decrease in inventory	(117)	32
(Increase)/decrease in land held for sale	242	294
Increase/(decrease) in payables and accruals	40	(117)
Increase/(decrease) in contract liabilities	(3,269)	(2,246)
Increase/(decrease) in other provisions	(10)	157
	<u>(3,005)</u>	<u>(2,434)</u>
Net cash inflow from operating activities	<u>(7,264)</u>	<u>7,706</u>

26. Financial instruments and financial risk management

Liquidity Risk

Longreach Regional Council has exposure to the following risks arising from financial instruments:

- credit risk
- liquidity risk
- market risk

Risk management framework

Longreach Regional Council is responsible for the establishment and oversight of the risk management framework, together with developing and monitoring risk management policies.

The Council's risk management framework is established to identify and analyse the risks faced, to set appropriate limits and controls and to monitor these risks and adherence against limits. The Council aims to manage volatility to minimise potential adverse effects on the financial performance of the Council.

Council's Audit and Risk Committee oversees how management monitors compliance with Council's risk management policies and framework, and reviews the adequacy of the risk management framework in relation to the risks faced by the Council. Council's Audit and Risk Committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit and Risk Committee.

Longreach Regional Council Notes to the Financial Statements

For the year ended 30 June 2024

Credit risk

Credit risk is the risk of financial loss if a counterparty to a financial instrument fails to meet its contractual obligations. These obligations arise principally from the Council's investments and receivables.

Exposure to credit risk is managed through regular analysis of credit counterparty ability to meet payment obligations. The carrying amount of financial assets represents the maximum credit exposure.

Investments in financial instruments are required to be made with Queensland Treasury Corporation (QTC) or similar state/ commonwealth bodies or financial institutions in Australia, in line with the requirements of the *Statutory Bodies Financial Arrangements Act 1982*. No collateral is held as security relating to the financial assets of Council.

Liquidity risk

Liquidity risk is the risk that the Council will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

Council's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Council's reputation.

Council manages its exposure to liquidity risk by maintaining sufficient cash deposits to cater for unexpected volatility in cash flows.

The following table sets out the liquidity risk in relation to financial liabilities held by Council. It represents the remaining contractual cashflows of financial liabilities at the end of the reporting period, excluding the impact of netting agreements.

	0 to 1 year	1 to 5 years	Over 5 years	Total contractual cash flows	Carrying amount
	\$'000	\$'000	\$'000	\$'000	\$'000
2024					
Trade and other payables	1,800	-	-	1,800	1,800
Loans - QTC	1,901	6,925	8,097	16,923	13,762
	<u>3,701</u>	<u>6,925</u>	<u>8,097</u>	<u>18,723</u>	<u>15,562</u>
2023					
Trade and other payables	2,177	-	-	2,177	2,177
Loans - QTC	1,901	7,180	9,744	18,825	15,057
	<u>4,078</u>	<u>7,180</u>	<u>9,744</u>	<u>21,002</u>	<u>17,234</u>

Market risk

Market risk is the risk that changes in market indices, such as interest rates, will affect the Council's income or the value of its holdings of financial instruments.

Interest rate risk

Council is exposed to interest rate risk through its investments and borrowings with QTC and the Commonwealth Bank of Australia (CBA). Council has access to a mix of variable and fixed rate funding options so that interest rate risk exposure can be minimised.

Sensitivity

The following interest rate sensitivity analysis depicts what effect a reasonably possible change in interest rates (assumed to be 1%) would have on the profit and equity, based on the carrying values at the end of the reporting period. The calculation assumes that the change in interest rates would be held constant over the period.

	Net carrying amount	Effect on Net Result		Effect on Equity	
		1% increase	1% decrease	1% increase	1% decrease
	\$'000	\$'000	\$'000	\$'000	\$'000
2024					
Cash at bank	11,126	111	(111)	111	(111)
Term deposit	12,000	-	-	-	-
Loans - QTC*	13,762	-	-	-	-
	<u>36,889</u>	<u>111</u>	<u>(111)</u>	<u>111</u>	<u>(111)</u>
2023					
Cash at bank	25,079	251	(251)	251	(251)
Term deposit	10,000	-	-	-	-
Loans - QTC*	15,057	-	-	-	-
	<u>50,136</u>	<u>251</u>	<u>(251)</u>	<u>251</u>	<u>(251)</u>

*QTC loans are financial instruments with fixed interest rates which are carried at amortised cost and not subject to interest rate sensitivity.

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

27. National Competition Policy

Business activities to which the code of competitive conduct is applied

Longreach Regional Council applies the competitive code of conduct to the following activities:

Roads

Water and sewerage

Waste management

Fleet operations

This requires the application of full cost pricing, identifying the cost of community service obligations (CSO) and eliminating the advantages and disadvantages of public ownership within that activity.

The CSO value is determined by Council, and represents an activities cost(s) which would not be incurred if the primary objective of the activities was to make a profit. The Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by the Council.

The following activity statements are for activities subject to the competitive code of conduct:

	Roads	Water and sewerage	Waste management	Fleet operations
	2024	2024	2024	2024
	\$'000	\$'000	\$'000	\$'000
Revenue for services provided to the Council	-	-	-	7,574
Revenue for services provided to external clients	7,444	5,253	1,092	403
Community service obligations	-	14	-	-
	7,444	5,267	1,092	7,977
Less: Expenditure	(6,408)	(4,328)	(867)	(5,633)
Surplus/(deficit)	1,035	939	225	2,344

Description of CSO's provided to business activities:

Activities	CSO description
Water and sewerage	For providing free services to public areas is \$14,427

Longreach Regional Council
Notes to the Financial Statements

For the year ended 30 June 2024

28. Transactions with related parties

(a) Transactions with other related parties

Related parties include the close family members of KMP and any entities controlled or jointly controlled by KMP or their close family member. Close family members include spouse, child and dependent of a KMP or their spouse.

Details of transaction between council and other related parties are disclosed below:

			2024	2023
			\$'000	\$'000
KMP	Transaction			
Chief Executive Officer	Internal audit and taxation	i	39	11
Chief Financial Officer	Council employee	ii	17	-
Director of Community Services	Building contracting	iii	296	-
Councillor Hatch	Catering and bus hire	iv	3	6
Councillor Rayner	BP Air	v	-	7
Councillor Nunn	Participant of LWDEFS	vi	103	109
Councillor Patterson	Participant of LWDEFS	vii	365	396
Councillor Bignall	Council employee	viii	2	-
			825	529

i) The Chief Executive Officer is a close family member of a person who controls Walsh Accounting, a business that provides internal audit and taxation services to Council.

ii) The Chief Financial Officer is a close family member of a person employed by Council.

iii) The Director of Community Services is a close family member of a person who controls Scott Brothers Construction, a business that provides construction services to Council.

iv) Councillor Hatch is a part owner in the Wellshot Hotel, a business that provides catering and bus hire to Council on commercial terms.

v) Councillor Rayner is a close family member of the person who controls BP Air, a business that provides Avgas to perform Councils wild dog baiting programs.

vi) Councillor Nunn is the part owner of a property that is a participant of the Longreach Wild Dog Exclusion Fence Scheme and has a debt recognised under that scheme.

vii) Councillor Patterson is the part owner of a property that is a participant of the Longreach Wild Dog Exclusion Fence Scheme and has a debt recognised under that scheme.

viii) Councillor Bignall is a close family member of a person employed by Council.

(b) Transactions with key management personnel (KMP)

KMP include the Mayor, Councillors, Council's Chief Executive Officer and Directors. The compensation paid to KMP comprises:

	2024	2023
	\$'000	\$'000
Short-term employee benefits	1,666	1,299
Post-employment benefits	161	131
Long-term benefits	39	19
Termination benefits	0	14
	1,866	1,463

(c) Outstanding balances for related parties at the end of the reporting period

There were no outstanding balances for related parties at the end of the reporting period apart from those noted in Note 27(a)(vi) and (vii).

(d) Commitments to/from other related parties

There were no outstanding commitments for related parties at the end of the reporting period.

(e) Transactions with related parties that have not been disclosed

We do not disclose ordinary citizen transactions.

29. Events after reporting period

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Longreach Regional Council

Financial statements

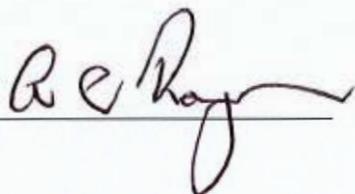
For the year ended 30 June 2024

Management Certificate For the year ended 30 June 2024

These general purpose financial statements have been prepared pursuant to sections 176 and 177 of the *Local Government Regulation 2012* (the Regulation) and other prescribed requirements.

In accordance with section 212(5) of the Regulation we certify that:

- (i) the prescribed requirements of the *Local Government Act 2009* and *Local Government Regulation 2012* for the establishment and keeping of accounts have been complied with in all material respects; and
- (ii) the general purpose financial statements, as set out on pages 3 to 26, present a true and fair view, in accordance with Australian Accounting Standards, of the Council's transactions for the financial year and financial position at the end of the year.



Mayor
Tony Rayner

Date: 11, 10, 2024



Chief Executive Officer
Brett Walsh

Date: 11, 10, 2024

INDEPENDENT AUDITOR'S REPORT

To the councillors of Longreach Regional Council

Report on the audit of the financial report

Opinion

I have audited the financial report of Longreach Regional Council.

The financial report comprises the statement of financial position as at 30 June 2024, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes to the financial statements including material accounting policy information and the certificate given by the Mayor and Chief Executive Officer.

In my opinion, the financial report:

- a) gives a true and fair view of the council's financial position as at 30 June 2024 and of its financial performance for the year then ended; and
- b) complies with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial report* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2024, but does not include the financial report and our auditor's report thereon.

At the date of this auditor's report, the available other information in Longreach Regional Council's annual report for the year ended 30 June 2024 was the current year financial sustainability statement, current year financial sustainability statement – contextual ratios and unaudited long term financial sustainability statement.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon. However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the current year financial sustainability statement.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the financial report

The councillors are responsible for the preparation of the financial report that gives a true and fair view in accordance with the *Local Government Act 2009*, the Local Government Regulation 2012 and Australian Accounting Standards, and for such internal control as the councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

The councillors are also responsible for assessing the council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless it is intended to abolish the council or to otherwise cease operations of the council.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of my responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at:

https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf

This description forms part of my auditor's report.

Report on other legal and regulatory requirements

Statement

In accordance with s. 40 of the *Auditor-General Act 2009*, for the year ended 30 June 2024:

- a) I received all the information and explanations I required
- b) I consider that, the prescribed requirements in relation to the establishment and keeping of accounts were complied with in all material respects.

Prescribed requirements scope

The prescribed requirements for the establishment and keeping of accounts are contained in the *Local Government Act 2009*, and the *Local Government Regulation 2012*. The applicable requirements include those for keeping financial records that correctly record and explain the council's transactions and account balances to enable the preparation of a true and fair financial report.



Michael Claydon
as delegate of the Auditor-General

16 October 2024

Queensland Audit Office
Brisbane

**Longreach Regional Council
Current-year Financial Sustainability Statement**

For the year ended 30 June 2024

Type	Measure	Target (Tier 6)	Actual Current Year	5-Year Average
Audited ratios				
Operating Performance	Operating Cash Ratio	Greater than 0%	-9.0%	11.8%
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 4 months	6.3	N/A
Asset Management	Asset Sustainability Ratio	Greater than 90%	69.8%	70.8%
	Asset Consumption Ratio	Greater than 60%	69.9%	70.9%
Debt Servicing Capacity	Leverage Ratio	0-3 times	-3.8	1.1

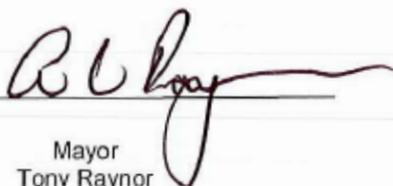
Note 1 - Basis of Preparation

The current year financial sustainability statement is prepared in accordance with the requirements of the Local Government Regulation 2012 and the Financial Management (Sustainability) Guideline 2024. The amounts used to calculate the reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2024.

**Certificate of Accuracy
For the year ended 30 June 2024**

This financial sustainability statement for the year ended 30 June 2024 has been prepared pursuant to Section 178 of the Local Government Regulation 2012 (Regulation).

In accordance with section 212(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



Mayor
Tony Raynor



Chief Executive Officer
Brett Walsh

INDEPENDENT AUDITOR'S REPORT

To the councillors of Longreach Regional Council

Report on the Current-Year Financial Sustainability Statement

Opinion

I have audited the accompanying current year financial sustainability statement of Longreach Regional Council for the year ended 30 June 2024, comprising the statement, explanatory notes, and the certificate of accuracy given by the Mayor and the Chief Executive Officer.

In accordance with s.212 of the Local Government Regulation 2012, in my opinion, in all material respects, the current year financial sustainability statement of Longreach Regional Council for the year ended 30 June 2024 has been accurately calculated.

Basis of opinion

I conducted my audit in accordance with the *Auditor-General Auditing Standards*, which incorporate the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the current year financial sustainability statement* section of my report.

I am independent of the council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the statement in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code and the *Auditor-General Auditing Standards*.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – basis of accounting

I draw attention to Note 1 which describes the basis of accounting. The current year financial sustainability statement has been prepared in accordance with the Financial Management (Sustainability) Guideline 2024 for the purpose of fulfilling the council's reporting responsibilities under the Local Government Regulation 2012. As a result, the statement may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other information

The councillors are responsible for the other information.

The other information comprises the information included in the entity's annual report for the year ended 30 June 2024, but does not include the financial sustainability statement and our auditor's report thereon.

At the date of this auditor's report, the available other information in Longreach Regional Council's annual report for the year ended 30 June 2024 was the general-purpose financial report, current year financial sustainability statement – contextual ratios, and the unaudited long term financial sustainability statement.

My opinion on the current year financial sustainability statement does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

However, as required by the Local Government Regulation 2012, I have formed a separate opinion on the general-purpose financial report.

In connection with my audit of the financial sustainability statement, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial sustainability statement and my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the councillors for the current year financial sustainability statement

The councillors are responsible for the preparation and fair presentation of the current year financial sustainability statement in accordance with the Local Government Regulation 2012. The councillors responsibility also includes such internal control as the councillors determine is necessary to enable the preparation and fair presentation of the statement that is accurately calculated and is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the current year financial sustainability statement

My objectives are to obtain reasonable assurance about whether the current year financial sustainability statement as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this statement.

My responsibility does not extend to forming an opinion on the appropriateness or relevance of the reported ratios, nor on the council's future sustainability.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the council's internal control.
- Evaluate the appropriateness of material accounting policy information used and the reasonableness of accounting estimates and related disclosures made by the council.

I communicate with the council regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Michael Claydon
as delegate of the Auditor-General

16 October 2024
Queensland Audit Office
Brisbane

Longreach Regional Council
Current-year Financial Sustainability Statement - Contextual Ratios

For the year ended 30 June 2024

Type	Measure	Target (Tier 6)	Actual Current Year	5-Year Average
Contextual ratios (unaudited)				
Financial Capacity	Council-Controlled Revenue	N/A	36.2%	30.7%
	Population Growth	N/A	0.8%	0.3%
Operating Performance	Operating Surplus Ratio	N/A	-32.2%	-8.3%

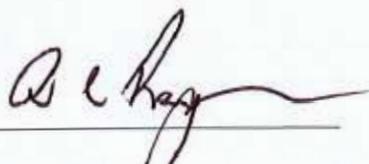
Note 1 - Basis of Preparation

The current year financial sustainability statement - contextual ratios is prepared in accordance with the requirements of the Local Government Regulation 2012 and the Financial Management (Sustainability) Guideline 2024. The amounts used to allocate the reported measures are prepared on an accrual basis and are drawn from the Council's audited general purpose financial statements for the year ended 30 June 2024.

Certificate of Accuracy
For the year ended 30 June 2024

This financial sustainability statement for the year ended 30 June 2024 has been prepared pursuant to Section 178 of the Local Government Regulation 2012 (Regulation).

In accordance with section 212(5) of the Regulation we certify that this current-year financial sustainability statement has been accurately calculated.



 Mayor
 Tony Raynor



 Chief Executive Officer
 Brett Walsh

Longreach Regional Council Unaudited Long-Term Financial Sustainability Statement

Prepared as at 30 June 2024

Projected for the years ended

Type	Measure	Target	Actuals at 30 June 2024	Forecast for 30 June 2025	Forecast at 30 June 2026	Forecast at 30 June 2027	Forecast at 30 June 2028	Forecast at 30 June 2029	Forecast at 30 June 2030	Forecast at 30 June 2031	Forecast at 30 June 2032	Forecast at 30 June 2033
Financial Capacity	Council-Controlled Revenue	N/A	36.2%	34.0%	32.0%	38.5%	38.9%	39.3%	39.4%	39.5%	39.7%	39.8%
Financial Capacity	Population Growth	N/A	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
Operating Performance	Operating Surplus Ratio	N/A	-32.2%	-5.3%	-1.8%	-13.9%	-11.9%	-12.2%	-11.8%	-11.1%	-10.5%	-10.0%
Operating Performance	Operating Cash Ratio	Greater than 0%	-9.0%	16.0%	16.1%	9.5%	11.2%	10.6%	10.5%	10.7%	10.8%	10.9%
Liquidity	Unrestricted Cash Expense Cover Ratio	Greater than 4 months	6.3	6.1	7.4	7.8	5.5	5.4	5.5	5.6	5.8	5.9
Asset Management	Asset Sustainability Ratio	Greater than 90%	69.8%	231.6%	242.1%	129.5%	177.4%	84.5%	85.1%	85.5%	85.5%	86.2%
Asset Management	Asset Consumption Ratio	Greater than 60%	69.9%	76.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%	70.0%
Debt Servicing Capacity	Leverage Ratio	0-3 times	-3.8	1.7	1.2	2.4	1.8	1.5	1.3	1.1	0.8	0.6

Certificate of Accuracy Long-term Financial Sustainability Statement

This long-term financial sustainability statement has been prepared pursuant to Section 178 of the Local Government Regulation 2012 (Regulation).

In accordance with section 212(5) of the Regulation we certify that this long-term financial sustainability statement has been accurately calculated.



Mayor
Tony Raynor



Chief Executive Officer
Brett Walsh

